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6	MIDEAST FEDERAL MILK ORDER NO. 33
7	PUBLIC HEARING
8	DOCKET NO. AO-166-A72; DA-05-01
9	VOLUME III
10	
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12	BE IT REMEMBERED, that upon the hearing of
13	the above-entitled matter, held at the Shisler
14	Conference Center, Ohio Agricultural Research
15	and Development Center, Wooster, Ohio, before
16	Peter M. Davenport, US Administrative Law Judge,
17	and commencing on Wednesday, the 9th day of
18	March, 2005, at 8:29 o'clock a.m., at which time
19	the following proceedings were had.
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23	
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1	APPEARAN	CES:
2		
3	On Beha	alf of the United States Department of
4	Agricu]	lture:
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L4		and
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4	Director of Marketing and Regulatory
5	Affairs, Land O'Lakes
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7	Carlisle, Pennsylvania 17013
8	
9	ALSO PRESENT: Tim Demland, Executive
10	Director of Ohio Dairy Producers; Carl Rasch,
11	Director, Milk Sales, Michigan Milk Producers
12	Association; Erick Metzger, General Manager,
13	National All-Jersey, Inc.; Gary Lee, Prairie
14	Farms Dairy, Inc.; Joe Weis, Foremost Farms
15	Cooperative; Charles Lausin, Producer in Geauga
16	County, Trustee of Ohio Farm Bureau; Paul
17	Rohrer, Wayne County farmer; Eddie Steiner,
18	Smith Dairy Products Company; Bruce Bloom,
19	Michigan dairy farmer; Gregory Speck, Operations
20	Manager, Continental Dairy Products and Sharon
21	Uther, Assistant to Market Administrator for
22	Mideast Marketing Area
23	
24	
25	

1	INDEX	
2		
3	TESTIMONY OF SHARON UTHER (Continued)	
4	REDIRECT EXAMINATION (By Mr. Stevens)	608
5	RECROSS-EXAMINATION (By Mr. English)	611
6	RECROSS-EXAMINATION (By Mr. Vetne)	614
7	TESTIMONY OF JOSEPH W. WEIS	
8	DIRECT EXAMINATION (By Mr. Vetne)	619
9	CROSS-EXAMINATION (By Mr. Beshore)	634
10	CROSS-EXAMINATION (By Mr. Ricciardi)	645
11	CROSS-EXAMINATION (By Mr. Tosi)	647
12	FURTHER CROSS-EXAMINATION	
13	(By Mr. Beshore)	655
14	REDIRECT EXAMINATION (By Mr. Vetne)	660
15	RECROSS-EXAMINATION (By Mr. Tosi)	665
16	TESTIMONY OF JEFFREY LEEMAN	
17	DIRECT EXAMINATION (By Mr. Vetne)	667
18	CROSS-EXAMINATION (By Mr. Beshore)	693
19	CROSS-EXAMINATION (By Mr. English)	728
20	FURTHER CROSS-EXAMINATION	
21	(By Mr. Beshore)	744
22	CROSS-EXAMINATION (By Mr. Tosi)	752
23	TESTIMONY OF DR. RONALD W. COTTERILL	
24	DIRECT EXAMINATION (By Mr. Tom Vetne)	762
25	CROSS-EXAMINATION (By Mr. English)	792

1		
2	I N D E X (Continued)	
3		
4	CROSS-EXAMINATION (By Mr. Beshore)	823
5	CROSS-EXAMINATION (By Mr. Tosi)	858
6	TESTIMONY OF EDDIE STEINER	
7	CROSS-EXAMINATION (By Mr. English)	890
8	CROSS-EXAMINATION (By Mr. Beshore)	891
9	CROSS-EXAMINATION (By Mr. Tom Vetne)	904
10	CROSS-EXAMINATION (By Mr. Tosi)	907
11	TESTIMONY OF ERICK METZGER	915
12	CROSS-EXAMINATION (By Mr. Beshore)	
13		
14		
15	Exhibit 28	609
16	Exhibits 29 and 29-A	620
17	Exhibit 30	667
18	Exhibit 31	763
19	Exhibit 32	873
20		
21		
22		
23		
24		

- JUDGE DAVENPORT: We're back in
- 2 session. I see as it's in everybody's interest
- 3 to get Ms. Uther back to work in doing her
- 4 normal duties instead of being here with us,
- 5 we're going to take her first at this time.
- 6 Ms. Uther, you're still under oath.
- 7 Counsel?
- 8 MR. STEVENS: Thank you, Your
- 9 Honor.
- 10 SHARON UTHER
- 11 of lawful age, a Witness herein, having been
- 12 previously duly sworn, as hereinafter certified,
- 13 further testified and said as follows:
- 14 REDIRECT EXAMINATION
- 15 BY MR. STEVENS:
- 16 Q. Good morning.
- 17 A. Morning.
- 18 Q. Did you prepare some statistical material
- 19 with respect to requests of some of the parties
- 20 at the hearing?
- 21 A. Yes, I did.
- 22 Q. And you brought that with you today?
- 23 A. Yes, I did.
- MR. STEVENS: We provided four
- 25 copies for the reporter, Your Honor, a copy for

1 Your Honor and there are copies available at the

- 2 back of the room for the parties. I guess, Your
- 3 Honor, we would like this marked for
- 4 identification -- I think we're up to --
- 5 JUDGE DAVENPORT: Exhibit 28.
- 6 MR. STEVENS: Thank you, Your
- 7 Honor. Number 28.
- 8 (Thereupon, Exhibit 28 of the Mideast
- 9 Federal Milk Marketing Order hearing
- 10 was marked for purposes of
- identification.)
- 12 BY MR. STEVENS:
- 13 Q. And it's a document that is entitled
- 14 Compilation of Statistical Data As Requested by
- 15 Dean Foods, a supplemental request, right?
- 16 A. Yes.
- 17 Q. Now, why don't you just go through the
- 18 document briefly page by page and describe
- 19 what's in there and what you depicted.
- 20 A. Okay. Request Number 1 was the proposed
- 21 Mideast transportation credits with selected
- 22 rates by region, and it was requested that we do
- 23 the calculation for the five regions at the same
- 24 rates as previously done, but with no
- 25 restriction for the first initial miles and for

- 1 no credit for miles in excess of 400. And there
- 2 are dollar values depicted for each credit rate
- 3 for the five regions.
- 4 Q. You have an explanatory footnote?
- 5 A. Yes. That the rates do apply to Class I
- 6 milk received at pool distributing plants and
- 7 are in dollars per hundredweight per mile.
- 8 Q. Okay.
- 9 A. Request Number 2 is Receipts of Producer
- 10 Milk by State and County for the month of
- 11 October 2004, and we listed by county number of
- 12 producers in pounds by state, which correspond
- 13 to the map in Exhibit Number 7, Request Number
- 14 22 as requested.
- 15 Q. Okay. So this can be read in conjunction
- 16 with other exhibits that were previously
- 17 entered?
- 18 A. Yes.
- 19 Q. As all of it can, I guess, but this relates
- 20 to that description that you just gave?
- 21 A. Yes.
- 22 Q. And that comprises the entire amount of
- 23 documents responding to the request?
- 24 A. Yes, it does.
- 25 Q. Now, this was prepared from official

1 records of your office or the Department of

- 2 Agriculture?
- 3 A. Yes, they were.
- 4 Q. Pursuant to your -- by you or pursuant to
- 5 your supervision?
- 6 A. Yes.
- 7 Q. And they're not offered for or against any
- 8 proposals, are they?
- 9 A. No, they're not.
- 10 Q. They're here for the use of the parties
- 11 during the course of the hearing for the
- 12 purposes they desire?
- 13 A. Yes.
- MR. STEVENS: Thank you, Your
- 15 Honor. I offer the document for admission
- 16 subject to the cross-examination, if that's
- 17 appropriate. Thank you.
- 18 JUDGE DAVENPORT: Objections as to
- 19 admissibility? There being none, Exhibit 28 for
- 20 identification will be admitted as Exhibit 28.
- 21 MR. STEVENS: I'll offer the
- 22 witness.
- JUDGE DAVENPORT: Cross-examination?
- 24 Mr. English?
- 25 RECROSS-EXAMINATION

- 1 BY MR. ENGLISH:
- 2 Q. Good morning, Ms. Uther. This is Charles
- 3 English for Dean Foods.
- 4 A. Good morning.
- 5 Q. I appreciate very much this, especially
- 6 given the fact that this is your time for
- 7 running the pooling. My questions are very
- 8 brief.
- 9 There are other materials here where the
- 10 numbers were run to 350 miles with some minimum
- 11 limit, correct?
- 12 A. Yes.
- 13 Q. If one looks at the identical rates of
- 14 \$0.30, 35 and 40 and takes the difference
- 15 between a 75-mile limit with a 350-limit and a
- 16 75-mile limit and 400, whatever that difference
- 17 is, that delta, and if one took that delta and
- 18 applied it to these, would it be fair to say
- 19 that would probably give you the same -- would
- 20 give you a result for what it would be if you
- 21 had a 350 maximum and zero mile limit?
- 22 A. Yes.
- 23 Q. Thank you. So there's no need to -- we can
- 24 run that for ourselves based upon that, correct?
- 25 We can just do that delta, that calculation?

- 1 A. Yes, I believe so.
- 2 Q. Thank you. Turning just a moment to Table
- 3 of Exhibit 11 and related tables, related in
- 4 the sense of the data, Table 5 on Exhibit 11 at
- 5 least with reference to a column for patron
- 6 producers, and I apologize if it was clear to
- 7 everybody else and it wasn't clear to me, so let
- 8 me see in I can clear it up, for the listing of
- 9 patron producers there's a footnote that says
- 10 "Producer milk for which the distributing plant
- 11 is the reporting handler." And I believe we
- 12 agreed that would be what we considered to be
- 13 non-member milk, correct?
- 14 A. Yes. There could be other milk on those
- 15 handlers reports, also.
- 16 Q. Okay. And just like there could be other
- 17 report -- producers reported on those other
- 18 handler reports, is the column for patron
- 19 producers all of the non-members --
- 20 A. No.
- 21 Q. -- associated with this Order?
- 22 A. No, it's not. Because there could be
- 23 non-member milk pooled on 9(c) handlers, also.
- 24 Q. And, in fact, aren't there a significant
- 25 number of non-member producers reported on

- 1 various 9(c) reports in this Order?
- 2 A. Yes, there are.
- 3 Q. What is the approximate total number of
- 4 non-member producers in this Order?
- 5 A. It's approximately 3,000 over the years,
- 6 producers.
- 7 Q. And it would be fair to say that a very
- 8 significant portion of those 3,000 non-member
- 9 producers are not listed under the patron
- 10 producers category?
- 11 A. Yes. There are a number of them not listed
- 12 in that category.
- MR. ENGLISH: Thank you. That's
- 14 all I have. Again, I appreciate your time.
- JUDGE DAVENPORT: Other cross?
- 16 Mr. Vetne?
- 17 MR. VETNE: Your Honor --
- 18 Ms. Uther, thank you for coming back -- I wonder
- 19 if I may indulge in asking a question on a prior
- 20 exhibit that came to mind?
- JUDGE DAVENPORT: You may ask.
- 22 RECROSS-EXAMINATION
- 23 BY MR. VETNE:
- 24 Q. Do you recall -- John Vetne for White
- 25 Eagle, et cetera. In Exhibit 11, Table 17

- 1 there's a grouping of producers by 9(c) size
- 2 groupings largest three and then everybody else.
- 3 A. Yes.
- 4 Q. Are you able to indicate who was -- what
- 5 9(c) cooperatives that are listed on the bottom
- 6 of Table 1 of Exhibit 6 are included in each of
- 7 those size groupings?
- 8 A. Well, in further looking at that we did
- 9 determine there are three co-ops or federations
- 10 in each of those groups. And by divulging who
- 11 is in those groups it would lead to giving out
- 12 some restricted information, we feel.
- 13 Q. Okay. Now, if there were nine 9(c) co-ops
- 14 reporting milk, you would have been able to put
- 15 it in more than two groupings?
- 16 A. Yes.
- 17 Q. If there were nine or more?
- 18 A. Yes.
- 19 Q. And looking at the bottom of Table 1 of
- 20 Exhibit 6, I count 1, 2, 3, 4, 5, 6, 7, 8, 9,
- 21 10 -- 11. There are 11 9(c) cooperatives which
- 22 more than intuitively might be required for
- 23 three groupings of three or more in each group.
- 24 A. Yes.
- 25 Q. There were not, however --

1 MR. STEVENS: Which table are we

- 2 talking, John? Six?
- 3 MR. VETNE: Table 1, Exhibit 6,
- 4 at the bottom.
- 5 MR. STEVENS: Thank you.
- 6 BY MR. VETNE:
- 7 Q. For purposes of responding to the request
- 8 in Exhibit 11, Table 17, there were less than
- 9 nine total 9(c) co-ops --
- 10 A. Yes.
- 11 Q. -- who pooled milk?
- 12 A. (Witness nodding head up and down.)
- 13 Q. So that the handler is reporting pooled
- 14 milk; is that correct?
- 15 A. Well, per your footnote on Table 17 the
- 16 "Milk included in a federated cooperative report
- is treated as milk reported by single 9(c)
- 18 handler."
- 19 Q. Yes.
- 20 A. And the 9(c) handlers listed on Table 1 of
- 21 Exhibit 6, some of those are members of a
- 22 federation. We list the cooperative handlers
- 23 separately because we do allow them to file
- 24 separately 9(c) reports.
- 25 Q. But the milk is -- if the milk is pooled by

- one of these cooperatives -- yeah. If the milk
- 2 of one of these cooperatives is pooled through a
- 3 federation and that cooperative does not
- 4 independently pool milk, that reduces the number
- 5 of cooperatives that you could have reported
- 6 with Table 17?
- 7 A. Yes. Yes.
- 8 Q. So with 12 -- with 12 cooperative
- 9 associations on the bottom of Table 1 of Exhibit
- 10 6, and you need at least 9 to group them in 3,
- 11 we have at least 4 cooperatives listed there who
- 12 are not pooling on their own merits, but rather
- 13 pooling through a federation?
- 14 A. Yes.
- MR. VETNE: Thank you.
- JUDGE DAVENPORT: Other cross? Very
- 17 well. Ms. Uther, thank you again. You may step
- 18 down.
- 19 THE WITNESS: You're welcome.
- 20 MR. STEVENS: Thank you. That's
- 21 all we have, Your Honor.
- JUDGE DAVENPORT: Very well.
- 23 Mr. Vetne, I gather your witnesses are next.
- 24 MR. VETNE: They are and I
- 25 would call Jeff Leeman if he were in the room.

- 1 He delivered his testimony to be copied to
- 2 Staples yesterday at about 2:00 in the afternoon
- 3 and they said it would be done by 8 or 9:00, it
- 4 wasn't, he went there at 8:00 this morning to
- 5 pick it up and should be here any minute. I
- 6 don't know what to do about that.
- 7 JUDGE DAVENPORT: I guess we'll add
- 8 it when we can.
- 9 MR. VETNE: If there's any
- 10 procedural things, small witnesses to start, I
- 11 guess that's the thing to do, or --
- MR. ENGLISH: We could close the
- 13 hearing.
- 14 MR. VETNE: I apologize for
- 15 that, Your Honor.
- JUDGE DAVENPORT: Is there -- are
- 17 there other witnesses we can take at this time?
- 18 Raise your right hand.
- 19 (Thereupon, Mr. Weis was sworn by
- Judge Davenport.)
- JUDGE DAVENPORT: Please be seated.
- 22 Why don't you give us your full name and spell
- 23 if for the hearing reporter, please?
- MR. WEIS: My name is Joseph
- Weis, W-e-i-s.

- JUDGE DAVENPORT: And, Mr. Weis, if
- 2 you would, please tell me who you represent and
- 3 by whom you are employed and your professional
- 4 business address.
- 5 MR. WEIS: I'm employed by
- 6 Foremost Farms USA Cooperative. Business
- 7 address is E10889A Penny Lane in Baraboo,
- 8 Wisconsin 53913. And I represent Foremost Farms
- 9 USA and Alto Dairy Cooperative.
- 10 JOSEPH W. WEIS
- 11 of lawful age, a Witness herein, having been
- 12 first duly sworn, as hereinafter certified,
- 13 testified and said as follows:
- 14 DIRECT EXAMINATION
- 15 BY MR. VETNE:
- 16 Q. Mr. Weis, I believe that the -- you have
- 17 two documents, two separate stapled documents?
- 18 A. Yes.
- 19 Q. Okay. Your testimony and then an exhibit
- 20 entitled Foremost Farms USA modified Proposal
- 21 Number 9?
- 22 A. Right.
- MR. VETNE: We have these
- 24 marked consecutively the testimony and the
- 25 exhibit that --

1 JUDGE DAVENPORT: The testimony will

- 2 be marked as Exhibit 29 and the proposal as
- 3 29-A.
- 4 (Thereupon, Exhibits 29 and 29-A of
- 5 the Mideast Federal Milk Marketing
- 6 Order hearing were marked for
- 7 purposes of identification.)
- 8 BY MR. VETNE:
- 9 Q. And we have prepared testimony and you
- 10 started to give it. Do you want to make any
- 11 comments before you read it?
- 12 A. No.
- 13 Q. Would you please then proceed to continue
- 14 with your prepared testimony for Exhibit 29?
- 15 A. My name is Joseph W. Weis. I'm employed by
- 16 Foremost Farms USA Cooperative, Foremost, as
- 17 Vice President of the Food Products Division.
- 18 This testimony is given on behalf of Foremost
- 19 Farms USA Cooperative and Alto Dairy
- 20 Cooperative.
- 21 Foremost Farms USA is a dairy farmer owned
- 22 Capper Volstead cooperative representing 3,700
- 23 milk producers located in seven states. In
- 24 2004, Foremost member owners located in
- 25 Wisconsin, Minnesota, Iowa, Illinois, Indiana,

- 1 Ohio and Michigan marketed 4.8 million pounds of
- 2 milk through their cooperative. Foremost owns
- 3 and operates manufacturing facilities in
- 4 Wisconsin, Minnesota and Iowa, along with two
- 5 distributing plants in Wisconsin. In addition
- 6 to supplying milk to our own facilities, we also
- 7 supply distributing plants in Federal Orders 5,
- 8 30, 32 and 33.
- 9 Alto Dairy Cooperative, Alto, is a dairy
- 10 farmer owned Capper Volstead cooperative
- 11 representing 550 Grade A producers in Wisconsin
- 12 and Michigan. In 2004, Alto Dairy Cooperative
- 13 marketed 1.36 billion pounds of its member
- 14 owner's milk. Alto owns and operates two
- 15 manufacturing facilities in Wisconsin. Alto
- 16 supplies milk to distributing plants in Orders
- 17 30 and 33, as well as their own facilities.
- 18 Foremost Farms USA and the Morning Glory
- 19 Farms Region of AMPI, which was acquired by
- 20 Foremost in 1995, have supplied milk to meet the
- 21 Class I needs of Mideast Order 43 and
- 22 predecessor Order 49 for many years.
- 23 AMPI-Morning Glory served as the agent for the
- 24 Hoosier Superpool, a common marketing agency
- 25 since its inception in the early 1970s.

- 1 Foremost Farms USA assumed that responsibility
- 2 in 1995 until Federal Order consolidation was
- 3 implemented on January 1st, 2000 when Foremost
- 4 became the agent for the newly formed Mideast
- 5 Milk Marketing Agency, MEMMA, in Order 33. The
- 6 membership of MEMMA consists of Dairy Farmers of
- 7 America, Foremost Farms USA, National Farmers
- 8 Organization and Land O'Lakes, Incorporated.
- 9 Foremost Farms USA has 538 member owner farms
- 10 located in the Order 33 marketing area.
- 11 Foremost Farms USA and Alto Dairy support
- 12 transportation credits on producer milk
- 13 delivered to distributing plants for class --
- 14 for use in Class I products as requested by
- 15 Dairy Farmers of America at this hearing, but we
- 16 do believe that transportation credits should
- 17 also be given on pool supply plant milk. We
- 18 ship -- Foremost, we ship to meet the needs of
- 19 the Order 33 Class I market from our supply
- 20 plant located in Elkhorn, Wisconsin. The needs
- 21 of the market are highest during the months from
- 22 August through November. During the past three
- 23 years, we have supplied the following volumes
- 24 from August through November: In 2002,
- 25 20,545,000 pounds; 2003, 19,060,000 pounds; and

- 1 2004, 23,112,000 pounds.
- In 2004, milk deliveries were made to Dean
- 3 Foods at Rochester, Indiana, The Kroger Company
- 4 in Indianapolis, Indiana, Eastside Dairy at
- 5 Anderson, Indiana, Reiter Dairy at Springfield,
- 6 Ohio and Tamarack Farms Dairy at Newark, Ohio.
- 7 During 2004, Alto supplied 8.1 million pounds to
- 8 Order 33 distributing plants from August through
- 9 November.
- 10 Exhibit 29(a) contains our proposed Order
- 11 language for transportation credit on producer
- 12 milk as well as supply plant milk. The
- 13 transportation credit rate per hundredweight per
- 14 mile and mileage determination provisions are
- 15 identical to Dairy Farmers of America's proposal
- 16 presented in Exhibit 14 at this hearing. The
- 17 method of determining the quantity of milk
- 18 eligible to receive the credit has been modified
- 19 to include both pool supply plant milk and
- 20 producer milk using the same calculations
- 21 applied in upper Midwest Order 30 to determine
- 22 the pounds of direct ship producer milk and pool
- 23 supply plant milk Class I eligible to receive an
- 24 assembly credit.
- 25 And I will read from our Exhibit 29-A,

- 1 proposed language for a new Section 1033.55.
- 2 Section 1033.55, Transportation Credits. A,
- 3 each handler operating a pool distributing plant
- 4 described in Sections 1033.7(a) or (b) that
- 5 receives milk from dairy farmers, and each
- 6 handler described in Section 1000.9(c) that
- 7 delivers milk to a pool distributing plant, each
- 8 handler operating a pool supply plant described
- 9 in Section 1033.7(c)or (f) that delivers milk to
- 10 a pool distributing plant, and each handler
- 11 operating a cooperative plant or a plant with a
- 12 cooperative marketing agreement described in
- 13 Section 1033.7(d) or (e) that delivers milk by
- 14 transfer to a pool distributing plant, shall
- 15 receive a transportation credit on the portion
- 16 of such milk eligible for the credit pursuant to
- 17 paragraph (b) of this section.
- 18 The next two parts, one -- paragraphs 1 and
- 19 2 are identical to the language in the DFA
- 20 proposal, so I will not read those. Section B,
- 21 the quantity of milk eligible to receive
- 22 transportation credits shall be determined as
- 23 follows, and this is from the Order 30 assembly
- 24 credit computation language, number one, at each
- 25 pool distributing plant, determine the aggregate

1 quantity of Class I milk, excluding beginning

- 2 inventory of packaged fluid milk products; two,
- 3 subtract the quantity of packaged fluid milk
- 4 products received at the pool distributing plant
- 5 from other pool plants and nonpool plants if
- 6 such receipts are assigned to Class I.
- 7 Three, subtract the quantity of bulk milk
- 8 shipped from the pool distributing plant to
- 9 other plants to the extent that such milk is
- 10 classified as Class I milk; four, subtract the
- 11 quantity of bulk milk received at pool
- 12 distributing plants from other Order plants and
- 13 unregulated supply plants that is assigned to
- 14 Class I pursuant to Sections 1000.43(d) and
- 15 1000.44; five, if bulk milk was transferred or
- 16 diverted from a pool distributing plant to a
- 17 nonpool plant on the same calendar day the milk
- 18 was received, then the pounds of transferred or
- 19 diverted milk shall be subtracted from the most
- 20 distant load of milk received, and then in
- 21 sequence with the next most distant load of milk
- 22 received until all of the transfers have been
- 23 offset.
- 24 Six, assign the remaining quantity pro rata
- 25 to physical receipts during the month from,

1 small Roman numeral one, producers, small Roman

- 2 numeral two, handlers described in Section
- 3 1000.9(c), and small Roman numeral three, other
- 4 pool plants.
- 5 Part C, transportation credits for eligible
- 6 milk shall be computed as follows: number one,
- 7 determine an origination point for each Section
- 8 7(c), (d), (e) and (f) pool plant, or for the
- 9 origination point of each load of producer milk
- 10 locate the county seat of the closest producer's
- 11 farm from which the milk was picked up for
- 12 delivery to the pool plant -- the receiving pool
- 13 plant; two, determine the shortest hard surface
- 14 highway distance between the receiving pool
- 15 plant and the origination point.
- 16 Three, subtract 75 miles from the lesser of
- 17 the mileage so determined in paragraph (c)(2) or
- 18 350 miles; four, multiply the remaining miles so
- 19 computed by \$0.31 or \$.0031; five, subtract the
- 20 Class I differential specified in Section
- 21 1000.52 applicable for the county in which the
- 22 origination point is located from the Class I
- 23 differential applicable at the receiving pool
- 24 plant's location.
- 25 Six, subtract any positive difference

- 1 computed in paragraph (c)(5) of this section
- 2 from the amount computed in paragraph (c)(4) of
- 3 this section; and seven, multiply any positive
- 4 remainder computed in paragraph (c)(6) by the
- 5 hundredweight of milk described in paragraph
- 6 (b)(6) of this section.
- 7 Parts (d) and (e) here are identical to the
- 8 language proposed by Dairy Farmers of America in
- 9 their Exhibit 14. And also the remaining
- 10 section with regard to the amendment to Section
- 11 1033.60, those are changes at the introductory
- 12 paragraph, and new paragraph A that are on this
- 13 exhibit, that language is also identical to the
- 14 language in Dairy Farmers of America Exhibit 14.
- Our proposal is not a new concept in the
- 16 Federal Milk Market Order system. Federal Order
- 17 30 has employed transportation credits for many
- 18 years. Transportation credits on supplemental
- 19 milk are also a part of Orders 5 and 7.
- 20 It is our belief that transportation
- 21 credits should be allowed on all milk that is
- 22 needed to serve the market so that all of the
- 23 producers who share the benefits of serving the
- 24 Class I market also share more equitably in the
- 25 costs involved in servicing the market.

- 1 JUDGE DAVENPORT: Objections as to
- 2 admissibility? There being none, Exhibits 29
- 3 and 29-A will be admitted into the record at
- 4 this time.
- 5 BY MR. VETNE:
- 6 Q. Mr. Weis, do you have any additional
- 7 comments that you want to offer that have
- 8 occurred to you since the testimony was
- 9 prepared?
- 10 A. Not at this time.
- 11 Q. Okay. I wanted to ask you a few things
- 12 about this. The proposal would allow
- 13 transportation on transfer milk from
- 14 distributing plants, which the original Proposal
- 15 9 did not?
- 16 A. On pool supply plants. Not distributing
- 17 plants.
- 18 Q. Pool supply plants. And you identify a
- 19 pool supply -- a supply plant in Elkhorn,
- 20 Wisconsin. The plant listings that the Market
- 21 Administrator have supplied indicated some pool
- 22 supply plants on Order 33 in some months, not in
- 23 other months, and for the December 2004 listing
- 24 there are no 7(d) -- 7(c) plants on the market.
- When milk was transferred from Elkhorn,

- 1 Wisconsin, as you described, was that plant a
- 2 pool supply plant in Order 33?
- 3 A. Not at all times.
- 4 Q. Okay. Is it your intention that a -- that
- 5 a credit should be available on an organization
- 6 supplying transfer milk from a supply plant
- 7 whenever that occurs?
- 8 A. Yes, it is.
- 9 Q. Okay. Including if it occurs at a time
- 10 when the supply plant is -- is a supply plant
- 11 under another Order?
- 12 A. At that time the milk that's being
- 13 delivered from that area to Order 33 is being
- 14 delivered as producer milk, and in that case it
- 15 would receive the transportation credit under
- 16 the proposal DFA has put forward.
- 17 Q. Okay. So -- I see. So the milk associated
- 18 with that supply area when -- and Foremost, for
- 19 example, does not qualify as a supply plant in
- 20 Order 33, it may come directly to distributing
- 21 plant customers in Order 33 from the farm to the
- 22 buying distributing plant?
- 23 A. Correct.
- 24 Q. And when there is a supply plant pooled
- 25 because of amendments made in 2002, it couldn't

- 1 come directly from the farm, but has to be
- 2 transferred from the supply plant?
- 3 A. I believe that's correct.
- 4 Q. And you want credits for that performance
- 5 on the same basis as direct from farm shipments
- 6 to Order 33 customers?
- 7 A. That's our proposal, yes.
- 8 Q. And you -- you are the manager for MEMMA
- 9 Foremost Farms, as I understand it?
- 10 A. Foremost Farms acts as the agent.
- 11 Q. As the agent?
- 12 A. For the Mideast Milk Marketing Agency.
- 13 Q. MEMMA is not a -- is not an organization
- 14 that pools milk; am I correct?
- 15 A. Correct.
- 16 Q. It's an organization that establishes over
- 17 order prices?
- 18 A. Correct.
- 19 Q. And then it's an organization that
- 20 coordinates assembly and delivery of milk to
- 21 customers receiving milk from MEMMA members?
- 22 A. Yes.
- 23 Q. You listed the members of MEMMA. Could you
- 24 rank those members in terms of size, volume,
- 25 participation?

- 1 A. I believe that's the order that they're
- 2 listed in, yes.
- 3 Q. Okay. Does Foremost Farms pool milk in
- 4 Order 33 on its own merits, or is its milk
- 5 pooled through a pooling report of any other
- 6 organization?
- 7 A. I believe it's pooled on its own merits.
- 8 Q. It doesn't pool milk through DMS?
- 9 A. No, not to my knowledge.
- 10 Q. Is there milk associated with the MEMMA --
- 11 by the way strike that.
- Does MEMMA operate an over order pool
- 13 similar to that described by Carl Rasch to
- 14 distribute proceeds of over order charges?
- 15 A. Yes.
- 16 Q. Do -- do the participants in MEMMA make
- 17 their own decisions as to what milk to associate
- 18 with the MEMMA pools?
- 19 A. Yes.
- 20 Q. So DFA, for example, may associate DMS
- 21 milk?
- 22 A. Yes.
- 23 Q. Does MEMMA or its constituent members or a
- 24 combination have contracts with the distributing
- 25 plants MEMMA serves?

- 1 A. I have no knowledge of that. I should
- 2 clarify that I do not have direct involvement
- 3 with my responsibilities with Foremost in the
- 4 operation in MEMMA. I'm involved in other
- 5 marketing agencies in common, Central Milk
- 6 Producers and so on, but as a result of the
- 7 series of retirements and people leaving the
- 8 cooperative I received this assignment, so there
- 9 are others in the group who have a better, more
- 10 detailed understanding of the operations of the
- 11 agency.
- 12 Q. All right. Just a moment. Do you know --
- 13 strike that.
- 14 The testimony yesterday by the DFA witness,
- 15 DFA, Dairylea, et cetera, was to the effect that
- 16 The Kroger Company in Indianapolis is partially
- 17 supplied by DFA. Do you recall -- you were here
- 18 for that testimony?
- 19 A. Yes.
- 20 Q. Okay. Would it be true that The Kroger
- 21 Company is fully supplied by MEMMA?
- 22 A. To the best of my knowledge.
- 23 Q. Okay. And that would be true also for
- 24 Prairie Farms in Ft. Wayne?
- 25 A. I -- they -- Prairie Farms may have some of

- 1 their own member milk.
- 2 Q. That would be true for Eastside Jersey?
- 3 A. I don't know.
- 4 Q. You don't know that. Dean Foods from
- 5 Rochester, is that fully supplied by MEMMA even
- 6 though partially supplied by DSA?
- 7 A. To the best of my knowledge.
- 8 Q. The testimony yesterday also described
- 9 various supply combinations for a number of
- 10 plants in Tables 8(a) through 8(e) of Exhibit 7
- 11 and Exhibit 11 by DFA, DMS, others.
- 12 Is it correct that the MEMMA supply
- 13 responsibilities overlap significantly with
- 14 those organizations' individuals that supply to
- 15 those plants?
- 16 A. Yes. There are a combination of individual
- 17 supply agreements, longstanding arrangements and
- 18 the over -- proceeds from those sales are pooled
- 19 through MEMMA. MEMMA serves as an umbrella over
- 20 those arrangements to manage to supply
- 21 supplemental milk to meet the daily needs of the
- 22 distributing plant customers.
- 23 Q. Okay. And is it correct that MEMMA serves
- 24 as a -- a pricing and supply coordinating
- 25 organization for the Mideast Market in Ohio,

1 Indiana and Western Pennsylvania, that area?

- 2 A. Yes.
- 3 Q. Okay. But not Michigan, or not to any
- 4 significant extent in Michigan?
- 5 A. Correct.
- 6 MR. VETNE: Thank you very
- 7 much.
- JUDGE DAVENPORT: Other cross?
- 9 Mr. Beshore?
- 10 CROSS-EXAMINATION
- 11 BY MR. BESHORE:
- 12 Q. Morning, Mr. Weis.
- 13 A. Morning.
- 14 Q. Let's just talk a little bit more about
- 15 MEMMA and the supply arrangements there. And I
- 16 know -- I understand you haven't been directly
- 17 involved with it in the way you have CMPC for
- 18 many years, but in general a supply
- 19 organization, an over order supply organization
- 20 as MEMMA and CMPC has prices established to the
- 21 distributing plants in the Order FOB the
- 22 handler's plants?
- 23 A. Yes.
- 24 Q. Okay.
- 25 A. That's correct.

- 1 Q. And that's -- that's important because the
- 2 handlers, in order to have an over order
- 3 program, you've got to have prices that are --
- 4 that keep the handlers in the same relative
- 5 position, they are under the minimum Federal
- 6 Order prices which are FOB prices?
- 7 A. Correct.
- 8 Q. Okay. So since they're FOB prices at the
- 9 handler's plant, the supply organizations, the
- 10 cooperatives, the dairy farmers are responsible
- 11 for paying the freight to get the milk there?
- 12 A. That's correct.
- 13 Q. At those prices, correct?
- 14 A. Yes.
- 15 Q. Okay. And with MEMMA, for instance, as
- 16 you've testified, as Mr. Gallagher testified,
- 17 there are significant amounts of milk that is
- 18 required to be brought at substantial cost to
- 19 the suppliers from distances -- from substantial
- 20 distances away from the distributing plants?
- 21 A. That's correct.
- 22 Q. Okay. And there are substantial
- 23 transportation charges incurred -- costs
- 24 incurred in making those deliveries to the
- 25 handler in the Order?

- 1 A. Periodically, yes.
- 2 Q. Okay. Now -- and, of course, one of the
- 3 things that Proposal 9 would do if it's adopted
- 4 is spread just a very small portion of the cost
- 5 of supplying that Class I Order 33 market over
- 6 all producers in the pool, correct?
- 7 A. (Witness nodding head up and down.)
- 8 Q. Okay. So the producers in Order 33,
- 9 distributing plant producers in Order 33 who may
- 10 be two miles from the distributing plant such as
- 11 one of the dairy farmers yesterday, have the
- 12 same blend price that the producers in MEMMA do
- 13 who bring milk in from hundreds of miles,
- 14 correct? I mean, the same minimum Order price?
- 15 A. With the exception of the zone adjustment.
- 16 Q. Okay. If there is milk -- with the
- 17 exception of any zone adjustments for the -- if
- 18 it's brought from a plant there might be a plant
- 19 point price?
- 20 A. You're right.
- 21 Q. Okay. To the extent that milk is
- 22 delivered -- let's say you've got -- let's say
- 23 you have the plant in Newark, Ohio, Tamarack,
- 24 which you've indicated is one of the plants that
- 25 has required supplemental milk supplies

- 1 delivered through Foremost and MEMMA from time
- 2 to time, correct?
- 3 A. Yes.
- 4 Q. Okay. Now, deliveries -- deliveries to
- 5 that plant in Newark, Ohio which are direct from
- 6 the farm and at the -- whatever point you need
- 7 to go to get the milk to get there, they're
- 8 going to be priced under the Order at Newark,
- 9 Ohio?
- 10 A. Correct.
- 11 Q. Okay. And if you have to bring the milk in
- 12 there from 300 miles away and incur the cost of
- 13 hauling it 300 miles, under the Order presently
- 14 structured, you're going to receive the same
- 15 price that a DFA farmer or a Foremost farmer
- 16 who's 50 miles away from Newark, Ohio gets for
- 17 delivering his milk, correct?
- 18 A. Correct.
- 19 Q. And I don't know whether Smith Dairy is --
- 20 I forget the testimony with respect to whether
- 21 it's supplementally supplied by MEMMA, the dairy
- 22 in Orrville, Ohio, but if it were supplementally
- 23 supplied by MEMMA and MEMMA member farmers
- 24 delivered milk from 300 miles away to Orrville,
- 25 Ohio, they get this -- presently they get the

- 1 same Federal Order price for the milk that the
- 2 farmer is three miles away gets, correct?
- 3 A. That's correct.
- 4 Q. All right. And Proposal 9 would simply
- 5 take about -- less than \$0.03 and allow the --
- 6 all suppliers -- all producers in the Order to
- 7 share a little bit of that cost of bringing that
- 8 Class I milk in?
- 9 A. That's correct.
- 10 Q. Now, you've indicated that Foremost -- does
- 11 Foremost occasionally sell milk in Orders 5 and
- 12 7?
- 13 A. Occasional.
- 14 Q. Do you have -- do you have some knowledge
- of -- you've referenced the fact there are
- 16 transportation credits in those Orders.
- 17 A. Correct.
- 18 Q. Okay. Do you have some knowledge of the
- 19 difference in the way those credits work versus
- 20 the way they work in Order 30?
- 21 A. I believe in Orders 5 and 7 there's some
- 22 seasonal performance required during the short
- 23 season to qualify milk to be eligible to receive
- 24 transportation credits in the -- through the
- 25 remainder of the year.

- 1 Q. Okay. Would you agree that Proposal 9 as
- 2 you've indicated in your proposed language is a
- 3 type of transportation credit that is very
- 4 similar to that that exists in Order 30, as
- 5 opposed to the type that exists down in Order 5
- 6 and 7?
- 7 A. Similar except to the extent that in Order
- 8 30, the distributing plant -- the milk is sold
- 9 FOB the supply plant. The distributing plant
- 10 receives the transportation credit out of the
- 11 Order and pays the hauling bills.
- 12 Q. Okay. So there's a little different
- 13 accounting for the transportation in Order 30,
- 14 but --
- 15 A. But dollars are coming out of the pool.
- 16 Q. -- dollars come out of the pool the same
- 17 way. That's what I'm getting at.
- 18 A. At a cost to all participants in the pool.
- 19 Q. Okay. You've had a lot of experience in
- 20 Order 30 over the years, I gather?
- 21 A. Yes.
- 22 Q. And some experience in recent years in
- 23 Order 33. Would you tend to agree that the
- 24 marketing conditions in those areas are
- 25 relatively similar in many ways as opposed to

- 1 Order 7, for instance?
- 2 A. Yes. Definitely.
- 3 Q. They're quite different from the high Class
- 4 I --
- 5 A. Much more detail and much lower Class I
- 6 utilization up here.
- 7 Q. Okay. On page 3 of Exhibit 29, the volumes
- 8 that you've indicated there for 2002, '03 and
- 9 '04, are those Foremost volumes delivered from
- 10 Wisconsin in Order 33?
- 11 A. Those are volumes delivered at the supply
- 12 plant in -- from the Elkhorn supply plant.
- 13 Q. Okay. And I think I understood your
- 14 response to a question or two from John Vetne
- that if the Elkhorn supply plant and possibly
- 16 the Alto plants are pool plants under Order 30
- in a given month and you need supplemental milk
- 18 from that area to come into Order 33, you
- 19 deliver at farm direct rather than through the
- 20 plant?
- 21 A. Yes.
- 22 Q. Okay. Do you have any -- you've testified
- 23 that Alto supplied 8.1 million pounds to Order
- 24 33 distributing plants for August through
- 25 November.

- 1 A. To clarify the answer to your previous
- 2 question, we deliver it as producer milk. We
- 3 may pump it over from a farm truck to a tanker.
- 4 Q. Okay. Thank you. That's what I meant, as
- 5 producer milk.
- 6 A. Yes.
- 7 Q. As opposed to supply plant milk?
- 8 A. Correct.
- 9 Q. Okay. But it's possible -- logistically
- 10 possible to assemble producer milk in Wisconsin
- 11 through a -- what's sometimes called a
- 12 pump-over --
- 13 A. Yes.
- 14 Q. -- situation or a reload plant --
- 15 A. Yes, it is.
- 16 Q. -- or a reload location, which does not
- 17 become a supply plant or a pricing point under
- 18 Order 33?
- 19 A. Correct.
- 20 Q. Okay. Now, with respect to the Alto
- 21 suppliers in Order 33, your statements were
- 22 presented on behalf of Alto and you've indicated
- 23 that it supplied 8.1 million pounds during the
- 24 months of August through November of 2004.
- That's aggregate for the four months, I

- 1 take it?
- 2 A. Yes.
- 3 Q. Okay. Can you tell us to what distributing
- 4 plants in Order 33 Alto's supplies were
- 5 delivered to --
- 6 A. I don't know that information.
- 7 O. Alto is not a member of MEMMA?
- 8 A. No, they're not.
- 9 Q. Okay. So those supplies were not made
- 10 through MEMMA or to MEMMA customers then?
- 11 A. I believe those supplies went to MEMMA
- 12 customers. I don't know the exact nature of the
- 13 arrangements as to how the milk was billed or if
- 14 it was pooled through the superpool or not.
- 15 Q. Okay. So it may have gone to customers
- 16 that MEMMA is a partial supplier to or a
- 17 supplier to?
- 18 A. Correct.
- 19 Q. But it's also supplied by sources outside
- 20 of MEMMA?
- 21 A. Correct.
- 22 Q. Okay. And, in fact, there are times when
- 23 MEMMA, in fact, regularly goes outside of its
- own milk supplies to purchase supplies from
- other organizations to meet the needs of its

- 1 customers in Order 33; is that correct?
- 2 A. I can't answer that question. I don't have
- 3 sufficient knowledge to say with clarity yes or
- 4 no.
- 5 Q. Okay. By the way, I'm drawing on your
- 6 expertise in Order 30 since we've got you here.
- 7 The -- are you familiar with the rate payment on
- 8 transportation credits in Order 30?
- 9 A. It's \$.0028 per hundredweight per mile and
- 10 payment is received on supply plant milk only.
- 11 Q. Okay. And on Class I allocated volumes?
- 12 A. Correct.
- 13 Q. Okay. Now, the assembly credit which also
- 14 comes out of the pool in Order 30 is paid on
- 15 farm direct minimum milk as well as --
- 16 A. It's paid --
- 17 Q. -- farm direct milk as well as other Class
- 18 I deliveries, correct?
- 19 A. All Class I deliveries, yes.
- 20 Q. And that's \$0.10 a hundredweight, \$0.08?
- 21 A. I believe it's \$0.09 a hundredweight.
- 22 Q. Okay. It's in the Order language, in any
- 23 event?
- 24 A. Yes.
- 25 THE WITNESS: Am I right?

1 MR. STEVENS: You're right, it's

- 2 in the Order.
- 3 BY MR. BESHORE:
- 4 Q. Do you recall that the -- the rate of .0028
- 5 in Order 30 was established back in the mid to
- 6 late 1980s when those credits were put in?
- 7 A. I believe it was 1987 or '88.
- 8 Q. Okay. And at that time it was established
- 9 at a rate that was less than the demonstrated
- 10 cost at that time in order to -- for the same
- 11 reasons that the Proposal 9 is less than cost
- 12 presently today?
- 13 A. Yes. To promote efficiency.
- 14 Q. Okay. Are costs of transporting milk the
- 15 same today as they were in 1987?
- 16 A. No, they are not.
- 17 Q. Okay. They've increased substantially,
- 18 have they not?
- 19 A. Yes, they have.
- 20 Q. Is it your view that the .0031 rate that is
- 21 established in Proposal 9 is a rate that's low
- 22 enough to assure efficiency and not abuse in
- 23 those transactions?
- 24 A. I believe it is.
- MR. BESHORE: Thank you.

JUDGE DAVENPORT: Other cross?

- 2 Mr. Ricciardi?
- 3 MR. RICCIARDI: Al Ricciardi for
- 4 Sarah Farms.
- 5 CROSS-EXAMINATION
- 6 BY MR. RICCIARDI:
- 7 Q. Good morning, Mr. Weis, how are you?
- 8 A. Fine. Good morning.
- 9 Q. I'm going to ask you some questions more in
- 10 the way of clarification. They mostly come from
- 11 your statement Exhibit 29 page 3, if that helps.
- 12 You describe in the first portion of that
- 13 particular page in the first paragraph an agency
- 14 relationship with MEMMA for Foremost Farms.
- Other than that agency relationship, is
- 16 there any contractual relationship between
- 17 Foremost and DFA?
- 18 A. No.
- 19 Q. Does Foremost supply any milk to DFA other
- 20 than through this agency relationship?
- 21 A. We have milk trade arrangements with them
- in Order 30 as well as Order 32.
- 23 Q. Okay. Is there any contractual
- 24 relationship between Foremost or Alto and
- 25 Dean's?

- 1 A. No. I can't speak for Alto.
- 2 Q. Okay. You can say that there isn't,
- 3 however, with regard to Foremost?
- 4 A. That's correct.
- 5 Q. Okay. In the last portion of that
- 6 particular page you talk about the pounds of
- 7 milk that were supplied in volumes for August
- 8 through November.
- 9 Can you tell us for 2004 the total volume
- 10 of milk that was supplied for that year?
- 11 A. I have a report here with me, but I don't
- 12 have yearly totals on it. I don't have that
- 13 information right at hand.
- 14 Q. Okay. And can you then -- can you then
- 15 tell us -- you told us about some milk
- 16 deliveries that were made to certain
- 17 distributing plants in 2004, four of them --
- 18 four or five that are described in the next to
- 19 the last paragraph on page 3.
- 20 Can you tell us the pounds per milk -- of
- 21 milk per distributing plant for those plants?
- 22 A. I believe that's proprietary.
- 23 Q. Okay. And lastly, you indicate that
- 24 deliveries were made in 2004 to particular
- 25 plants, one of those being the Reiter Dairy at

1 Springfield, Ohio. Is that a Dean's plant, to

- 2 your knowledge?
- 3 A. To my knowledge it is.
- 4 Q. Thank you very much.
- JUDGE DAVENPORT: Other cross?
- 6 Mr. Tosi?
- 7 CROSS-EXAMINATION
- 8 BY MR. TOSI:
- 9 Q. Good morning, Mr. Weis. Thank you for
- 10 appearing today. If I'm -- if you would be kind
- 11 enough to refer to page 3 of your written
- 12 statement --
- 13 A. Yes.
- 14 Q. -- where you're showing the numbers of --
- 15 you're saying that "During the past three years
- 16 we have supplied the following volumes from
- 17 August through November, " does that include --
- 18 is that just Foremost, or is that Foremost and
- 19 Alto?
- 20 A. That's Foremost Farms' milk.
- 21 Q. That's just Foremost?
- 22 A. From the Elkhorn, Wisconsin plant,
- 23 supply plant milk.
- 24 Q. Do these figures include diverted milk?
- 25 A. No, they do not.

- 1 Q. These are actual shipments to Class I
- 2 plants?
- 3 A. Yes.
- 4 Q. With respect to your knowledge of MEMMA
- 5 trying to obtain over order premiums on behalf
- 6 of producers, can you tell me a little bit about
- 7 what the over order premium structure is like
- 8 here for the Mideast?
- 9 A. I can't quote -- I can't quote exact rates.
- 10 I think it's similar to Mr. Rasch's description.
- 11 There's an over order and a premium announced
- 12 and there are credits available to pool Class I,
- 13 and credits are available to plants that receive
- 14 milk on a consistent basis, uniform receipts
- 15 credit.
- 16 Q. Okay. And by "credits," you mean you'll
- 17 actually rebate some of the over order premium
- 18 back to your customer?
- 19 A. Correct.
- 20 Q. Okay. Do you know anything about the
- 21 relationship between co-op members and
- 22 independent producers that are pooled here in
- 23 the Mideast, what percent, for example, would be
- 24 represented by independent producers versus
- 25 cooperatives?

- 1 A. No, I do not.
- 2 Q. If I understood your testimony, please
- 3 correct me if I'm wrong, Order 33 distributing
- 4 plants need to seek milk from longer distances
- 5 during certain times of the year?
- 6 A. Well, they look to MEMMA to perform that
- 7 responsibility for them.
- 8 Q. Okay. And in that regard then, that -- to
- 9 the extent that your producers, for example,
- 10 ship milk longer distances, it's in that regard
- 11 that we're talking about a justification for
- 12 transportation credit?
- 13 A. Correct.
- 14 Q. Okay. Does this happen in every month of
- 15 the year?
- 16 A. It happens primarily in the fall season,
- 17 the high demand season, where the milk
- 18 production is at its lowest ebb and the demand
- 19 for milk is the highest.
- 20 Q. Okay. And what you're saying, if I
- 21 understand it correctly, is that the benefit
- 22 of -- or excuse me, that the costs need to be
- 23 more equitably shared with all producers that
- 24 are supplying class -- the Class I market
- 25 because there was a disproportionate incurring

- of costs among different producer groups then?
- 2 A. It's a little bit more than that. The cost
- 3 of servicing the Class I market by the producers
- 4 who furnish the Class I deliveries to the
- 5 distributing plants need to be borne more
- 6 equitably by all producers in Order 32 to share
- 7 in the blend price.
- 8 Q. My question then comes down to this. If
- 9 transportation credits aren't -- excuse me. If
- 10 the additional needs for supplemental milk
- 11 supplies that go to Class I plants aren't needed
- 12 all the time, isn't it accurate that since
- 13 you're being pooled year-round that during those
- 14 months when you're not incurring any additional
- 15 cost that you are receiving the benefit of the
- 16 Order's -- of the Order's blend price or PPD
- 17 because there are other producers who continue
- 18 to incur those costs day in and day out and
- 19 month in and month out?
- 20 A. During the other months of the year there
- 21 are supplemental milk supplies required. They
- 22 come from a lesser distance; therefore, a lesser
- 23 cost, and therefore the impact --
- 24 Q. Well, I guess my point is during those
- 25 times when there's not that need for that milk

- 1 to come from longer distances, that the people
- 2 who are located further away are receiving the
- 3 benefit of the Order's blend price even though
- 4 they're not incurring those additional costs?
- 5 A. Correct.
- 6 Q. So then --
- 7 A. But there are still costs incurred in --
- 8 Q. Why would you want those people who are
- 9 performing those services, other producers, to,
- 10 in essence, subsidize the other producers or to
- 11 take money away from them to pay for these
- 12 times, these occasional times, when supplemental
- 13 milk supplies are needed when other times during
- 14 the year they're basically carrying the people
- who don't need to incur those additional costs
- 16 to supply those plants?
- 17 A. But even during the times of the year that
- 18 you describe, the people who are servicing the
- 19 Class I market making those deliveries are
- 20 incurring costs during those times as well for
- 21 the benefit of all producers who are sharing in
- 22 the blend price.
- 23 The degree or level of those costs in
- 24 aggregate are less, but there are still costs
- 25 being borne by the producers who continue to

1 serve in the Class I market during the times --

- 2 during the spring, during the times when it's
- 3 not necessary to reach out to great distances.
- 4 Q. Do you think that there's a role here to --
- 5 I would like your opinion on the role or the
- 6 need for government intervention on behalf of
- 7 producers as we see it in the Federal Order
- 8 program.
- 9 Would you agree that Federal Orders
- 10 establish minimum standards with respect to the
- 11 terms of trade between producers and handlers?
- 12 A. Correct.
- 13 Q. Could you please share with us some of your
- 14 views on when you think it's appropriate for the
- 15 government to intervene on behalf of producers?
- 16 A. In this case, I think it is appropriate
- 17 that, once again, all the producers who share in
- 18 the blend price do so and benefit from it at the
- 19 expense at times -- at the expense of those
- 20 producers who are physically delivering and
- 21 furnishing the milk to the Class I market and
- 22 incurring costs that those other producers who
- 23 receive the blend price pool proceeds from
- 24 direct that smaller group's activities. We
- 25 should all receive the same benefit.

- 1 Q. Okay. Can you explain what it is about the
- 2 nature of the marketplace in the Mideast that
- 3 prevents an organization like MEMMA that's able
- 4 to negotiate over order premiums to the level
- 5 that we've talked about so far here that's been
- 6 offered, that they're able to negotiate that,
- 7 but are unable to negotiate a couple of cents
- 8 per hundredweight for transportation?
- 9 A. There are limits to the level of over order
- 10 premiums that a marketing agency in common can
- 11 negotiate because they supply milk. The
- 12 handler's in competition with non-member
- 13 supplies. And the distributing plant has -- has
- 14 some flexibility with regard to alternative
- 15 sources of milk, so the agency such as MEMMA has
- 16 to be competitive with other sources of milk
- 17 available to the distributing plant.
- 18 It also has to take note that the agency
- 19 needs to keep the distributing plants that it's
- 20 servicing competitive with other processors who
- 21 those distributing plant customers compete for
- 22 sales with. So we don't have an open checkbook
- 23 as far as -- we negotiate, but we heed to keep
- 24 our customers competitive and we need to be
- 25 competitive with other alternative sources of

- 1 milk supplies to distributing to those
- 2 customers, so we have limitations.
- 3 Q. Well, with respect to transportation, it's
- 4 such an important issue, okay, and to the extent
- 5 that you're offering rebates back to your
- 6 customers, wouldn't -- isn't there room there
- 7 for --
- 8 A. The rebates --
- 9 Q. -- reducing the amount of rebate to cover
- 10 the additional transportation costs that you say
- 11 that you're incurring?
- 12 A. Rebates are designed to deliver a different
- 13 type of market efficiency and that has to do
- 14 with the cost of balancing. If distributing
- 15 plants are able to -- are willing to make the
- 16 capital investments to provide silo space and
- 17 make changes in their operation that enables
- 18 them to take milk on a more consistent basis, it
- 19 is more cost effective to supply them than it is
- 20 to supply them when they have more widely
- 21 fluctuating needs and alternative needs -- uses
- 22 needs to be followed through the milk supply
- 23 that regularly services them. So we're dealing
- 24 with a different issue.
- 25 Q. Do you market the milk of any non-member

1 producers? Do any non-member producers market

- 2 their milk through Foremost?
- 3 A. No.
- 4 MR. TOSI: That's all I have.
- 5 Thank you.
- 6 THE WITNESS: Thank you.
- 7 JUDGE DAVENPORT: Other cross?
- 8 Mr. Beshore?
- 9 FURTHER CROSS-EXAMINATION
- 10 BY MR. BESHORE:
- 11 Q. Mr. Weis, in your experience in a market
- 12 such as Order 30 -- it's Order 33, but let's
- 13 talk about Order 30 a little bit where you have
- 14 Class I utilization of what, 15 percent, 20
- 15 percent, in that range?
- 16 A. Sixteen to eighteen percent, correct.
- 17 Q. Sixteen to eighteen percent. Okay. Is it
- 18 useful and helpful to have the transportation
- 19 credit or the assembly credits in that Order to
- 20 make sure that milk is delivered for Class I
- 21 purposes?
- 22 A. Yes, it is.
- 23 Q. How can that be when you only have
- 24 utilization of 16 to 18 percent? I mean, what
- 25 are the market dynamics that would help the

- 1 record here a little bit? Because you've got a
- 2 lot of experience and knowledge up there.
- 3 A. In the case of Order 30, the distributing
- 4 plants are located close to metropolitan areas
- 5 and milk production there is declining rapidly.
- 6 We have to reach out greater distances for it,
- 7 milk supplies.
- 8 Q. So the average haul to the distributing
- 9 plants is greater than it is to the
- 10 manufacturing plants?
- 11 A. Correct.
- 12 Q. Okay. And therefore, if the producers are
- 13 paying the haul in both cases to the plants or
- 14 are responsible for it in some way, shape or
- 15 form, the producers delivering the Class I in
- 16 the marketwide pool are going to take home less
- 17 than the producers delivering for Class III,
- 18 correct?
- 19 A. Correct.
- 20 Q. So we've got a circumstance where the Order
- 21 shares the Class I revenues equally, but because
- 22 of the costs of servicing the Class I market,
- 23 unless you've got a mechanism in the Order to
- 24 equal out some of those costs, day in and day
- 25 out the producers supplying Class I are going to

1 take home less than those delivering for cheese

- 2 production?
- 3 A. Agree.
- 4 Q. And the same basic dynamic works in Order
- 5 33, does it not?
- 6 A. Yes.
- 7 Q. Okay. And would it be your testimony from
- 8 your knowledge of Order 33, that just as in
- 9 Order 30, the average distance to the
- 10 manufacturing plants for a producer sort of
- 11 supplying the, you know, what, 60 percent of the
- 12 milk that goes into manufacturing, for those
- 13 producers the average haul for the plants is
- 14 less than the average haul for distributing
- 15 plants?
- 16 A. I would believe that -- that to be the case
- 17 looking at the location of the plants relative
- 18 to the location of the distributing plants.
- 19 Q. And that being the case, under the Order --
- 20 with a uniform blending of Class I revenues,
- 21 under the Order day in and day out, the Class I
- 22 producers are going to take home less than the
- 23 producers delivering to the manufacturing
- 24 plants?
- 25 A. Correct.

- 1 Q. Okay. Unless we have at least some -- and
- 2 what we propose in Proposal 9 is just some
- 3 limited sharing under the Orders of these
- 4 additional expenses to supply Class I day in and
- 5 day out, correct?
- 6 A. Yes.
- 7 Q. And those differences in cost to supply
- 8 Class I are greatest, as the record shows, in
- 9 the short season, in the fall?
- 10 A. Right.
- 11 Q. Okay. But they're there year-round?
- 12 A. Yes, they are.
- 13 Q. The degree -- the amount, the magnitude may
- 14 be different, but they're there nevertheless?
- 15 A. Correct.
- 16 Q. Okay. Let's talk about the MEMMA credits
- 17 just a little bit so it's clear. The credits
- 18 that you talked about off of the Class I price,
- 19 and Mr. Rasch referred to the same kind of
- 20 credits in the Michigan pool, are seven day
- 21 receiving credits, correct, or uniform receiving
- 22 credits?
- 23 A. That's correct.
- 24 Q. And the function of those credits is to
- 25 encourage Class I distributors to take milk as

- 1 it's produced seven days a week as opposed to
- 2 only three or four days when they may be running
- 3 their plants at maximum production levels,
- 4 correct?
- 5 A. Yes, it is.
- 6 Q. And if the Class I distributors do not
- 7 receive the milk seven days a week as it's
- 8 produced, the producers, their marketing
- 9 organization or cooperatives, have to dispose of
- 10 that milk in some other way at an expense to
- 11 them, correct?
- 12 A. Yes.
- 13 Q. So are those credits set at the absolute
- 14 lowest level you can in order to encourage
- 15 that -- defray that cost?
- 16 A. Ideally, yes.
- 17 Q. Okay. In other words, when you're setting
- 18 prices and credits in MEMMA, you want to have
- 19 your net price after credits at the highest
- 20 possible level --
- 21 A. That's right.
- 22 Q. -- that the market will bear?
- 23 A. Correct.
- Q. And to meet the competition from the 3,000
- 25 independent producers, for instance, that

1 Ms. Uther testified about earlier today in Order

- 2 33?
- 3 A. That's right.
- 4 Q. Okay. And that's, on producer numbers, at
- 5 least 30 percent or more of the Order, Order 33,
- 6 correct?
- 7 A. Yes.
- 8 Q. Okay. And, of course, MEMMA also has to --
- 9 has to try to be competitive with supply
- 10 organizations that aren't a part of MEMMA and
- 11 don't have any member costs such as the White
- 12 Eagle Federation, for instance?
- 13 A. Yes.
- 14 Q. Okay. Or anybody else?
- 15 A. (Witness nodding head up and down.)
- MR. BESHORE: Thank you.
- JUDGE DAVENPORT: At this time --
- 18 excuse me, Mr. Vetne.
- 19 MR. VETNE: Just a couple more
- 20 minutes before we break, if I can finish up with
- 21 this witness?
- JUDGE DAVENPORT: Okay.
- 23 REDIRECT EXAMINATION
- 24 BY MR. VETNE:
- 25 Q. The credits that you described, are there

- 1 additional credits against a Class I premium
- 2 such as competitive credits depending upon where
- 3 your MEMMA customer sells milk?
- 4 A. I know there are -- there are competitive
- 5 credits and there are also up charges when
- 6 distributing plants have sales into adjoining
- 7 markets where agencies operate and have higher
- 8 amounts, over order premiums.
- 9 Q. And all of that is responsive to, as you
- 10 described, MEMMA's ability to set Class I
- 11 premiums for competition with non-member
- 12 supplies and the needs of its customers to
- 13 purchase milk in competition with plants
- 14 receiving non-MEMMA milk?
- 15 A. Yes.
- 16 Q. The seven day receiving credit that you
- 17 described, that's essentially a description for
- 18 balancing costs. In other words, when the
- 19 distributor receives the credit there assumes
- 20 that balance of costs, and where the credit is
- 21 not available, MEMMA or its members assume the
- 22 balance in those?
- 23 A. True.
- 24 Q. Did you identify the range of over order
- 25 premiums for MEMMA sort of like Carl Rasch?

- 1 A. No, I did not. I -- I -- I don't know if I
- 2 can give an accurate answer, John.
- 3 Q. Okay. Are they comparable to the PEC
- 4 premiums in Michigan?
- 5 A. I believe they're a little -- slightly
- 6 higher, but comparable.
- 7 Q. And when you market -- when MEMMA markets
- 8 milk to Order 5 and 7 as described in some
- 9 cross, is that milk --
- 10 MR. BESHORE: Let me object to
- 11 that as misleading. There's no such testimony
- that MEMMA markets milk in Orders 5 and 7,
- 13 because it does not.
- 14 BY MR. VETNE:
- 15 Q. I'm sorry. Maybe you said Foremost markets
- 16 milk in Order 5 and 7?
- 17 A. We may at times. I don't have any specific
- 18 examples or recollection.
- 19 Q. So some of us are more attentive than
- 20 others. If that happens -- if that happens,
- 21 would the milk be marketed -- pooled through a
- 22 supply organization in Order 5 and 7 that has
- 23 commitments to customers in those markets?
- 24 A. I think the milk that we market in 5 or 7
- 25 is the byproduct of sharing the milk hauler with

- 1 another organization, in this case DFA, so
- 2 therefore, it's marketed to them. But for
- 3 reasons of efficiency, we've got producers
- 4 interspersed among their members and the same
- 5 truck is picking up both organization's milk.
- 6 Q. So it makes economic sense for a DFA truck
- 7 to pick up Foremost milk at the same time and
- 8 deliver it to an Order 5 plant to meet
- 9 commitments to the Order 5 customer?
- 10 A. Correct.
- 11 Q. Now, does MEMMA operate a -- an overall
- 12 transportation pool similar to the one described
- 13 by PEC?
- 14 A. Yes.
- 15 Q. You said that Foremost does not have any
- 16 contract with Dean, but you also said that you
- don't know whether PEC itself has supply
- 18 contracts superimposed over whatever other Dean
- 19 DFA contracts might exist.
- 20 A. You mean the PEC or MEMMA?
- 21 Q. MEMMA. I'm sorry, MEMMA.
- 22 A. Okay.
- 23 Q. To the extent that there is a MEMMA
- 24 contract between -- with Dean Foods, you don't
- 25 know whether Foremost milk in indirect manner

- 1 has a contract to supply Dean?
- 2 A. There are no -- I don't believe there are
- 3 any MEMMA contracts with Dean Foods.
- 4 Q. Okay. Do you know if there are MEMMA
- 5 contracts with anybody?
- 6 A. I don't believe there are any contracts
- 7 with anyone.
- 8 Q. Okay. You indicated in response to the
- 9 question from Mr. Ricciardi that you don't have
- 10 yearly totals of milk of MEMMA. Do you have
- 11 some monthly totals or typical monthly totals?
- 12 A. We typically have -- what I'm referring in
- 13 my data here are to deliveries of supply plant
- 14 milk from the Elkhorn location that I gave for
- 15 August to November. In 2004 we had 2.5 million
- 16 pounds delivered in December. In 2003 we had
- 17 some deliveries in December of 3,050,000 pounds
- 18 and then in January, February and March a total
- 19 of about 2.3 million pounds.
- 20 Q. Are you willing and able to share for the
- 21 record a typical monthly volume or annual volume
- of milk that's marketed to Order 33 customers
- through MEMMA?
- 24 A. I don't have that information available.
- 25 I'm not able to answer the question.

- 1 Q. All right. Is it true that MEMMA members,
- 2 the participants in MEMMA, decide from which
- 3 locations in the milkshed they will meet the
- 4 demands of MEMMA customers?
- 5 A. DFA handles the logistics as well as
- 6 Foremost as the agent handling some logistics.
- 7 There's some joint work going on there to
- 8 determine how best to efficiently supply the
- 9 needs of the market.
- 10 Q. Is there milk diverted for manufacturing
- 11 purposes by the MEMMA participants, the volume
- of which does not participate in the MEMMA pool?
- 13 A. Yes.
- 14 Q. Is there milk in the MEMMA pool that
- 15 does -- that is used for manufacturing purposes?
- 16 A. No.
- 17 O. Okay. All of the milk in the MEMMA pool is
- 18 milk that -- MEMMA superpool is pounds that is
- 19 delivered to Order 33 distributing plants?
- 20 A. Right. All revenues received and pooled
- 21 are based on physical shipments.
- MR. VETNE: Thank you.
- JUDGE DAVENPORT: Mr. Tosi, do you
- 24 have one additional question?
- 25 RECROSS-EXAMINATION

- 1 BY MR. TOSI:
- 2 Q. Thank you again, Mr. Weis. Does Foremost
- 3 or Alto take any position on the proposals to --
- 4 that address the depooling and the repooling of
- 5 milk?
- 6 A. We remain neutral.
- 7 Q. Okay.
- 8 A. I can't speak for Alto.
- 9 Q. Okay. How about with respect to changing
- 10 some of the performance measures for 9(d) --
- 11 excuse me, 7(d) plants?
- 12 A. We're neutral on that as well.
- 13 MR. TOSI: Thank you very
- 14 much. That's all we have.
- JUDGE DAVENPORT: Thank you. At this
- 16 time this is probably just an appropriate time
- 17 to break just a little early. Let's get back at
- 18 10:00, if that's all right.
- 19 (Thereupon, a recess was taken.)
- 20 JUDGE DAVENPORT: Raise your right
- 21 hand.
- 22 (Thereupon, Mr. Leeman was sworn by
- Judge Davenport.)
- JUDGE DAVENPORT: Mr. Vetne?
- 25 MR. VETNE: White Eagle

1 Cooperative Federation has called Jeff Leeman.

- 2 JEFFREY LEEMAN
- 3 of lawful age, a Witness herein, having been
- 4 first duly sworn, as hereinafter certified,
- 5 testified and said as follows:
- 6 DIRECT EXAMINATION
- 7 BY MR. VETNE:
- 8 Q. Would you spell your name for the record,
- 9 please?
- 10 A. Jeff, J-e-f-f-r-e-y, Leeman, L-e-e-m-a-n.
- 11 Q. Jeffrey?
- 12 A. Jeffrey.
- 13 Q. Okay.
- 14 A. Or Jeff.
- MR. VETNE: Okay. Your Honor,
- 16 Mr. Leeman has a prepared statement with
- 17 attached -- with attachments that are numbered
- 18 and I would like to request that be -- that
- 19 entire document be marked as the next
- 20 consecutive exhibit.
- 21 JUDGE DAVENPORT: It will be marked
- 22 as Exhibit 30.
- 23 (Thereupon, Exhibit 30 of the Mideast
- 24 Federal Milk Marketing Order hearing
- 25 was marked for purposes of

- identification.)
- 2 BY MR. VETNE:
- 3 Q. Okay. Mr. Leeman, you have Exhibit 30
- 4 which is your statement and attachments to which
- 5 you will refer and which illustrate some points
- 6 that are part of that exhibit, correct?
- 7 A. Correct.
- 8 Q. And your statement identifies your
- 9 affiliation as well as your vitae, correct?
- 10 A. Correct.
- 11 Q. Okay. Would you please proceed with your
- 12 statement?
- 13 A. I would like to apologize to everybody this
- 14 morning. I've had a little fiasco with Staples,
- 15 but I didn't get charged for Staples putting
- 16 this together, so I saved some money. That's
- 17 nice of them.
- 18 This is the testimony of Jeff Leeman for
- 19 White Eagle Cooperative Federation and its
- 20 constituent members; Superior Dairy,
- 21 Incorporated, United Dairy, Incorporated, Family
- 22 Dairies USA, Dairy Support, Incorporated,
- 23 Guggisberg Cheese and Brewster Cheese. My name
- 24 is Jeff Leeman. I'm employed as General Manager
- 25 of Dairy Support, Incorporated, a corporate

- 1 subsidiary of T.C. Jacoby and Company, which is
- 2 dedicated to providing services to small
- 3 cooperative associations and handlers operating
- 4 in a federally regulated environment including
- 5 accounting, pool compliance and risk management
- 6 assistance.
- 7 Prior to February of this year I was
- 8 employed as Executive Vice President of Brewster
- 9 Dairy/Stockton Cheese, Incorporated and
- 10 responsible for the coordination and procurement
- of milk, pooling agreements, cheese procurement
- 12 from other manufacturers and the oversight of
- 13 Brewster's transportation fleet. I previously
- 14 served as a Brewster dairy farm specialist
- 15 serving Brewster's independent patrons in the
- 16 past.
- 17 I received a BS degree in Agriculture from
- 18 the land where champions bleed scarlet and gray,
- 19 the Ohio State University, in 1989, and have had
- 20 responsibilities for Brewster's interests in
- 21 Federal Milk Marketing Order regulations since
- 22 my early employment with the company, including
- 23 presenting testimony at hearing on components
- 24 pricing in Ohio in the early '90s.
- 25 I present this testimony on behalf of White

- 1 Eagle and others in opposition of DFA/MMPA
- 2 Proposal Number 2. The proposed rules, as
- 3 designed and intended, would shrink the market
- 4 share of small cooperatives not affiliated with
- 5 DFA by rising its competitor's costs or reducing
- 6 competitor revenues.
- 7 White Eagle Milk Marketing Federation was
- 8 organized in 2003 to provide independent dairy
- 9 farmers and cooperatives with a small share of
- 10 the Mideast milk market with an efficient and
- 11 effective option to market milk to Mideast
- 12 plants without turning their milk supplies over
- 13 to DFA, DMS or one of DFA's other marketing
- 14 agencies in common. The federation began with
- 15 the formation of White Eagle Cooperative
- 16 Association by -- with formation of the White
- 17 Eagle Cooperative Association by independent
- 18 dairy farmers in Indiana, Ohio and Michigan. To
- 19 maximize the marketing efficiencies, following
- 20 the organizational lead of DMS, White Eagle and
- 21 other cooperatives joined together to create the
- 22 White Eagle Federation, an Indiana corporation.
- 23 The White Eagle Federation finds its customers
- 24 among the few remaining milk plants that are not
- 25 committed to DFA and its affiliated agencies for

- 1 a full supply.
- 2 Today, White Eagle Federation markets about
- 3 150 million pounds of milk each month under
- 4 Federal Order 33 for producer members of White
- 5 Eagle Cooperative Association, Alto Dairy,
- 6 Scioto Cooperative, Erie Cooperative Association
- 7 and non-member dairy farmers. White Eagle
- 8 Federation supplies milk to distributing plants
- 9 in Ohio, United Dairy and Superior Dairy, and
- 10 West Virginia, United Dairy, and sells surplus
- 11 milk to manufacturing plants in Ohio, Indiana,
- 12 Michigan, Wisconsin and elsewhere.
- 13 Although United -- although United Dairy
- 14 and Superior Dairy are located at some distance
- 15 from federation member farms in Michigan,
- 16 Indiana and Wisconsin, it is necessary to travel
- 17 this distance because closer distributing plants
- in Indiana, Michigan and Ohio are fully supplied
- 19 by others, primarily DFA and its agency
- 20 affiliates, and therefore are not available to
- 21 our farmers. Over the past 25 years, marketing
- 22 choices available to producers have radically --
- 23 have been radically reduced as the result of
- 24 fewer plants, plant ownership consolidation and
- 25 cooperative association consolidation. As shown

- 1 in Attachment 1, distributing plants in the
- 2 market have declined from 78 to 42 since 1989,
- 3 and supply plants from 19 to 3. Many of the
- 4 nation's largest distributing plants are now
- 5 under ownership of Dean Foods, National Dairy
- 6 Holdings, Kroger and others who account for the
- 7 lion's share of distributing plant volume in the
- 8 Mideast. Attachment 2, and Exhibit 11, Tables 1
- 9 and 2.
- 10 Cooperative consolidation has severely
- 11 limited marketing choices. Describing the
- 12 structure of the Mideast Milk Marketing Area,
- 13 USDA's 1999 Milk Order Reform decision observed
- 14 that as of December of 1997, 20 cooperative
- 15 associations pooled milk under the 5 Orders to
- 16 be consolidated, considering MMI and DFA as one
- 17 entity. The percentage of cooperative milk
- 18 pooled varied from 44 percent in Federal Order
- 19 36, eastern Ohio/western Pennsylvania Order at
- 20 the time, to 85.5 percent in Order 40, southern
- 21 Michigan Order.
- 22 Q. Mr. Leeman, let me stop you there so we
- 23 have a correction -- a possible correction close
- 24 on the paper to the transcript. You stated in
- 25 your oral testimony the parentheses considering

- 1 MMI and DFA as one entity MMI.
- 2 A. Oh, sorry.
- 3 Q. Did you intend to say it as it says in --
- 4 the written is correct, that --
- 5 A. The written is correct.
- 6 Q. Thank you.
- 7 A. Sorry about that.
- 8 Q. Please continue.
- 9 A. Okay. Today in Order 33 there are 11 9(c)
- 10 cooperatives, Exhibit 6, Table 1, and fewer than
- 11 9 cooperatives reporting as pool handlers. That
- 12 is as of the testimony of Sharon Uther. The
- 13 largest three cooperatives pooled 83 percent of
- 14 milk -- of the market's milk in September of
- 15 2004 while the remaining cooperatives pooled
- 16 11.5 percent. Independent patron milk pooled by
- 17 distributors accounted for only 6.5 percent of
- 18 the pooled milk. Exhibit 11, Tables 5 and 17,
- 19 and Exhibit 6, Table 5.
- 20 The three largest cooperatives or
- 21 federations pooling milk in Federal Order 33, we
- 22 believe, based on Exhibit 11, Tables 3 and 17,
- 23 are, number one, DMS, pooling handler for DFA,
- 24 Dairylea, Family Dairies USA, former Dean Foods
- 25 patrons and a number of pay-to-pool

- 1 manufacturing plants; Michigan -- number two,
- 2 Michigan Milk Producers Association, and number
- 3 three, White Eagle Milk Marketing Federation,
- 4 which is a distant third. Based on White
- 5 Eagle's -- White Eagle Federation's own records,
- 6 estimates of MMPA's production from its website
- 7 and from Hoard's Dairymen's annual report of
- 8 cooperative rankings, and DFA's website
- 9 information, Attachment 3, we estimate
- 10 approximately -- approximate monthly Mideast
- 11 pool volumes of 9(c) cooperatives or federations
- 12 to be as follows: Total pool, 1.3 billion
- 13 pounds.
- 14 THE WITNESS: Would it be okay if
- 15 I round these?
- JUDGE DAVENPORT: That's estimating.
- 17 THE WITNESS: Pardon?
- JUDGE DAVENPORT: That's estimating.
- 19 THE WITNESS: It will be 1.3
- 20 billion pounds; it's 100 percent of the pool.
- 21 Total 9(c) milk, 1.2 and a half billion pounds;
- 22 93 percent. Of that we have DMS/FDA, 700
- 23 million pounds or 52 percent of the pool.
- 24 Michigan Milk Producers Association, 250 million
- 25 pounds; 19 percent. White Eagle, 145 million

1 pounds for 11 percent. And all other 9(c) milk

- 2 was 154 or 12 percent.
- 3 Even these estimates, however,
- 4 understate the market domination of DFA because
- 5 it does not account for the milk in the "all
- 6 other" category marketed by DFA and marketing
- 7 partners affiliated through the marketing
- 8 agencies in common that are not 9(c) cooperative
- 9 federations, like White Eagle and DMS, for
- 10 pooling purposes. These include Mideast Milk
- 11 Marketing Agency, MEMMA, a combination of
- 12 DFA/DMS, Foremost Farms, Land O'Lakes and NFO
- 13 that gain pooling base for constituent members
- 14 by sales to distributing plants in Indiana, Ohio
- 15 and West Virginia -- sorry, western
- 16 Pennsylvania, including the large multiplant
- 17 operations of Dean Foods, Kroger and National
- 18 Dairy Holdings. And number two, the Producer
- 19 Equalization Committee, a combination of
- 20 Michigan Milk Producers Association and DFA/DMS
- 21 and other cooperatives that gained pooling base
- 22 by sales to Michigan distributing plants.
- 23 Proponents of Proposal 2 have said
- 24 that their one, primary objective is to cause
- 25 the disassociation from the pool of distant milk

1 from Wisconsin, Illinois, Minnesota and Iowa

- 2 that has not historically been associated with
- 3 the Mideast. This stated purpose is
- 4 impermissible as a matter of lawful and
- 5 inconsistent with past regulatory policy, which
- 6 we will brief; plain wrong on the historical
- 7 facts, and conveniently disregards distant milk
- 8 newly associated with the market from the
- 9 northeast, an area which DFA's market share and
- 10 sphere of influence is even greater.
- 11 Milk from Wisconsin and Illinois has
- 12 for many decades been shipped to and pooled on
- 13 the Mideast Order and its predecessors, although
- 14 the volume has ebbed and flowed as economic
- incentives varied, as shown in Attachment 4.
- 16 Alto Dairy, a White Eagle Federation
- 17 member cooperative, as well as Family Dairies
- 18 USA have marketed Wisconsin milk in the Mideast
- 19 and predecessor Orders, included in Attachment 4
- 20 data, for decades. Federal Order prices and
- 21 price difference have contributed to the ebb and
- 22 flow, as they should. In USDA's amplified
- 23 decision from national milk Order hearings in
- 24 1990 responding to a Minnesota federal court
- 25 opinion, the USDA explained: "Producers make

- 1 the production and marketing adjustments on the
- 2 basis of changes in blend prices and difference
- 3 in blend price among Orders. It is not uncommon
- 4 for supply areas of individual Orders to expand
- 5 or contract in response to blend price changes
- 6 over time. Also, because milk is free to move
- 7 to handlers regulated under different Orders, it
- 8 is not uncommon for milk to ship from one Order
- 9 to another in response to blend price
- 10 differences that result from changes in supply
- 11 and demand conditions under different orders."
- 12 Family Dairies' historical
- 13 association of Wisconsin milk in the southern
- 14 Michigan market, indeed, was the subject of
- 15 litigation in the early 1990s reported in two
- 16 7th Circuit opinions when Family Dairies was
- 17 known as Farmers Union Milk Marketing
- 18 Cooperative.
- 19 Q. Jeff, if we might stop there for a minute,
- 20 I'll make a representation of counsel. Having
- 21 had represented the parties in that litigation
- 22 at -- the circuit court was the 6th Circuit, not
- 23 the 7th Circuit. I'll correct your -- with
- 24 that, please proceed.
- 25 A. That is the 6th Circuit?

1 Q. The 6th Circuit, the one that sits in

- 2 Cincinnati.
- JUDGE DAVENPORT: Covering the states
- 4 of Kentucky, Tennessee, Ohio and Michigan.
- 5 MR. VETNE: And Michigan, yeah.
- 6 Thank you.
- 7 THE WITNESS: I'm going to start
- 8 back a little bit. Family Dairies' historical
- 9 association of Wisconsin milk with the southern
- 10 Michigan market, indeed, was the subject of
- 11 litigation in early 1990s reported in two 7th
- 12 Circuit opinions when Family Dairies was known
- 13 as Farmers Union Milk Marketing Cooperative.
- 14 At issue in those cases was a
- 15 reduction in the blend price payable to
- 16 producers in Wisconsin by an increase in the
- 17 southern Michigan negative location adjustment.
- 18 When the blend price dropped, so did Farmers
- 19 Union Milk pooled in southern Michigan. Price
- 20 discrimination between producers by location
- 21 adjustment is expressly authorized by the act,
- 22 as our attorney will brief, and was proposed by
- 23 Continental Dairy for this hearing to address
- 24 perceived problems with so-called distant milk
- 25 pooled on the Order. Although White Eagle

- 1 Federation supported putting this issue on the
- 2 table, USDA declined to include the Continental
- 3 proposal in its notice of hearing. Attachment
- 4 5. USDA's decision to foreclose even genuine
- 5 debate on this alternative remedy to a perceived
- 6 problem is inconsistent, we believe, and will
- 7 further be argued in brief, with its obligations
- 8 to small business entities under the Regulatory
- 9 Flexibility Act and Executive Orders
- 10 implementing that act to consider least
- 11 burdensome alternatives if a regulatory burden
- 12 adversely affecting small business is to be
- 13 imposed at all.
- 14 Who are those that would be affected
- 15 by the new burdens proposed by DFA and MMPA, now
- 16 joined by Dairylea, a DMS marketing partner of
- 17 DFA, and NFO? A net gain to DFA. Although the
- 18 rule is facially one of general applicability,
- 19 it is not, we believe -- it would not, we
- 20 believe, create new burdens for Proponents
- 21 because Proponents have a virtual lock on
- 22 pooling base by full supply contracts to
- 23 markets -- to the market's major distributing
- 24 plant handlers, as illustrated by a 20-year
- 25 supply agreement between DFA and Dean Foods in

1 which reference is made in Dean Foods' annual

- 2 report filed which the SEC and reproduced on
- 3 Dean Foods' website and the SEC website. The
- 4 agreement, which includes liquidated damages of
- 5 up to \$96 million to DFA should Dean renege on
- 6 its commitments to buy raw milk from DFA was
- 7 sweetened for DFA by Dean's payment of \$28.5
- 8 million in the fourth quarter of 2001.
- 9 We have not been told of the details
- 10 of the Dean/DFA deal, although it is highly
- 11 relevant to this proceeding. We do recall,
- 12 however, that early in the first quarter of 2002
- 13 Dean announced that it would no longer be in the
- 14 milk procurement business and turned its
- independent producers over to DFA/DMS for
- 16 marketing, pooling and field services. We
- 17 believe that DFA would benefit from proposed
- 18 rule change in a number of ways beyond the mere
- 19 PPD increase of \$0.02 per hundredweight as
- 20 illustrated in Exhibit 7, Request 21.
- 21 Because DFA and its marketing allies
- 22 have pooling base to spare, adoption of Proposal
- 23 Number 2 would increase the value of pooling
- 24 base to DFA and costs to its raw milk
- 25 competitors due to sale of pool excess.

- 1 Typically, I have learned from a number of
- 2 sources, DFA will market access to the pool to
- 3 manufacturers for a split between DFA and the
- 4 manufacture of the PPD value of pooling on
- 5 Federal Order 33. That is, the difference
- 6 between the Federal Order 33 PPD and the Federal
- 7 Order 30 PPD.
- 8 Accommodation pooling of this nature
- 9 is reflected in Exhibit 15 transportation
- 10 invoices from various sources in Wisconsin and
- 11 Minnesota. It is this type of accommodation
- 12 pooling by DFA, I believe, that explains the
- 13 gradual return to the Order 33 pool of milk from
- 14 the Upper Midwest after -- from the Upper
- 15 Midwest after Order 33 was last amended
- 16 effective August of 2002. The significant
- 17 increase since 2002 in milk from distant
- 18 sources, as illustrated in Exhibit 7, Request
- 19 1(a), in Exhibit 11, Table 24 cannot be
- 20 explained by new milk added to the pool by the
- 21 White Eagle Federation.
- 22 If the Upper Midwest pooling
- 23 provision are also tightened as DFA has
- 24 requested, the value of accommodation pooling
- 25 may increase to the difference between the

- 1 Mideast PPD and Class III price because there
- 2 may be no other alternative for pooling milk.
- 3 Another competitor response of benefit to DFA,
- 4 of course, is that the competitor, having no
- 5 other choice, will join DFA or a DFA marketing
- 6 partner and gain pooling at the expense of
- 7 losing marketing choices that should be
- 8 protected by the Secretary under the
- 9 Agricultural Fair Practices Act.
- 10 A loss to White Eagle Federation and
- 11 other small cooperatives. While DFA would gain
- 12 \$0.02 in PPD prices from its proposed rule and
- 13 gain immeasurably more by the rule's effect on
- 14 market power, White Eagle and the few other
- 15 smaller competitors of DFA would suffer higher
- 16 costs, lower revenues and a loss of marketing
- 17 choices far beyond the \$0.02 consequence to the
- 18 pool. Yes, White Eagle's small share of the
- 19 fluid milk market and its lack of pool
- 20 manufacturing plants to receive milk treated as
- 21 a pool plant receipt rather than a diversion
- 22 makes it inevitable that its diversions of milk
- 23 will represent a greater share of White Eagle's
- 24 pool milk than that of DFA or its marketing
- 25 partners. White Eagle would have to

- 1 disassociate milk from the pool, or perhaps more
- 2 aggressively seek to displace DFA, if that is
- 3 possible in some of its accounts, if Proposal 2
- 4 is -- well, sorry, if Proposal 2 is adopted.
- 5 Although the proposal calls for a
- 6 reduction of 10 percent in allowable diversions
- 7 in the fall, the actual consequence is a
- 8 reduction of 50 percent in the volume of milk
- 9 for manufacturing uses that can be pooled. At
- 10 the current time, 10 million pounds of pooling
- 11 base, sales to distribute plants, allows a
- 12 section 9(c) cooperative to pool 25 million
- 13 pounds of milk; 15 million pounds, 60 percent
- 14 for manufacturing use by nonpool plants.
- 15 If Proposal 2 is adopted, only 20
- 16 million pounds could be pooled, with 10 million
- 17 pounds, or 50 percent, diverted to the region's
- 18 manufacturing plants. It makes no -- it makes
- 19 no difference whether such plants are within or
- 20 outside of the Mideast Marketing Area. For the
- 21 hypothetical cooperative having maximum
- 22 diversions in September of 2004, this would have
- 23 meant a loss of up to \$0.73 per hundredweight,
- the September PPD, Exhibit 7, Request 21, on 50
- 25 million pounds representing the 20 percent of

- 1 the whole cooperative's milk supply.
- 2 For members of the cooperative as a
- 3 whole, this loss would mean a revenue reduction
- 4 of 14.6 cents per hundredweight on all milk.
- 5 The Secretary should not, we believe, allow Milk
- 6 Order amendment proceedings to be used as a tool
- 7 to gain market power for dominant handlers where
- 8 non-Order means, whether fair or foul, have
- 9 failed to eliminate small competitors from the
- 10 marketplace.
- Now, I wish to say a few words on
- 12 depooling Proposals. We endorse the views
- 13 expressed by AMPI, Land O'Lakes and Foremost
- 14 Farms USA and First District Association in
- 15 their post hearing brief following the Central
- 16 Market hearing including, one, that alternatives
- 17 to pooling penalties such as -- excuse me, that
- 18 alternatives to pooling penalties such as an
- 19 adjustment of the timing of the Class III or IV
- 20 price announcements should be considered; two,
- 21 that the issue should be addressed nationally so
- that all Orders, if any, will be amended
- 23 simultaneously to prevent multiregional
- 24 cooperatives from parking milk in an unaffected
- 25 nearby Order, such as Orders 5 or 7, to avoid

1 the penalties, as has happened in Order 33 with

- 2 northeast milk last June and July; and three,
- 3 the long-term practice of depooling combined
- 4 with the uniquely new nature of the proposed
- 5 rules compels rejection of Proponents' request
- 6 to skip the procedural benefit of a recommended
- 7 decision and consideration of exceptions before
- 8 rendering a final decision.
- 9 A recommended decision should not be
- 10 delayed, but a final decision on a new
- 11 regulatory concept of depooling penalties should
- 12 not be recommended until the industry and the
- 13 Secretary have the benefit of comments on a
- 14 proposed rule before the concrete is dry.
- As the DFA/MMPP/Dairylea/NFO witness
- 16 admitted, depooling is not new or recent. It
- 17 has been common practice since 1989, as reported
- in the USDA's annual Federal Milk Order Market
- 19 Statistics. What is new is the recent degree of
- 20 price volatility. Cheese prices on the CME have
- 21 been bid up rapidly and then drop rapidly.
- 22 Recent newspaper articles reporting admissions
- 23 by DFA's CEO and sources with -- sources with
- 24 inside CME information indicate that DFA was the
- 25 sole bidder causing rapid CME cash cheese price

1 increases and DFA's withdraw from the CME

- 2 bidding produced a predictable collapse in
- 3 cheese and milk prices.
- 4 Although long-term maintenance of
- 5 artificially high prices on the CME is probably
- 6 not possible, short-term volatility created by a
- 7 deep pocket buyer who will enjoy secondary gains
- 8 in short-term milk prices. Before amending Milk
- 9 Orders at DFA's request due to the recent
- 10 experience in short term and extreme price
- 11 volatility, USDA should investigate whether the
- 12 cause of the new price volatility was
- 13 manipulation of the CME by DFA or any other
- 14 buyer and whether CME manipulation also
- 15 manipulated USDA's Milk Order rulemaking
- 16 process.
- 17 There are other defects in the
- 18 proposals of the DFA and MMPA, Dean Foods and
- 19 others that create inequitable, unequal and
- 20 unfair burdens following the depooling of milk.
- 21 These aggravate the competitive problems that I
- 22 have discussed in the response to Proposal 2.
- For example, the proposal -- the
- 24 proposal severity limits -- severely limits the
- 25 ability of small Federal Order 33 cooperative

- 1 handlers to increase producer membership and
- 2 milk volume from existing sources within the
- 3 pool whether the handler depooled milk or not.
- 4 Proposed Section 13(e)(2) would allow an
- 5 increase in producer pounds above 115 percent
- 6 for the prior month only if milk came from
- 7 producers continuously pooled on any other
- 8 Federal Order, but apparently not from this
- 9 Order. Because of the small size of several
- 10 cooperatives in the market, Exhibit 11, Table
- 11 17, this part of the proposal uniquely burdens
- 12 such small cooperatives and their small business
- 13 farmer members.
- 14 Proposed Section 13(e)(1) provides a
- 15 penalty avoidance opportunity uniquely
- 16 benefitting DFA and its marketing partners by
- 17 exempting from any penalty milk shipped to a
- 18 distributing plant. With its large distributing
- 19 plant customer base, multiregional markets and
- 20 expansive supply system, DFA more than any other
- 21 handler in the market can simply switch
- 22 otherwise disqualified milk to distributing
- 23 plants and temporarily pool any excess on a
- 24 market unaffected by depooling penalties.
- This does not mean that milk would

- 1 physically leave the Mideast, but it would
- 2 rather touch base in the closest available Order
- 3 and be diverted back to manufacturing plant
- 4 customers in the Mideast, as before, without
- 5 being subject to a depooling penalty beyond the
- 6 cost of touching base elsewhere, offset by any
- 7 higher blend price on the Order in which milk is
- 8 paper parked for three months.
- 9 Thank you for your attention and that
- 10 concludes my testimony.
- 11 BY MR. VETNE:
- 12 Q. Okay. Mr. Leeman, there are a few
- 13 attachments, Attachments 1 through 5, and these
- 14 attachments contain data upon which you relied
- 15 in expressing some conclusions in your
- 16 testimony.
- 17 And some -- and the sources are indicated
- 18 either from website or USDA material; is that
- 19 correct?
- 20 A. Yes.
- 21 Q. Okay. I would like to have Exhibit 30 be
- 22 received.
- MR. BESHORE: Objection.
- JUDGE DAVENPORT: State the basis.
- MR. BESHORE: I object to the

- 1 receipt of Attachments 2 and 3 to Exhibit 30.
- 2 These are reprints from -- or printouts of
- 3 portions of websites of various entities, DFA
- 4 among others, and I guess magazines maybe.
- 5 Printing out information from websites is
- 6 placing in the record statements or parts of
- 7 statements, publications, made by organizations
- 8 in other context.
- 9 It requires -- and as far as, like,
- 10 DFA's concerned, or MMPA for that matter, we're
- 11 not running away from what's on our websites,
- 12 but it requires -- because somebody's dumping it
- 13 into the record for whatever purpose they might
- 14 choose to -- whatever context they might choose
- 15 to take the statements and argue them in brief,
- 16 it requires if it's going to be part of this
- 17 record to scrutinize the printout and put people
- 18 up here to talk about the context in which
- 19 they're made, which have nothing to do with the
- 20 issues in this hearing. And I think it's -- to
- 21 print out and dump websites into the record is
- 22 an inappropriate way to make a record in these
- 23 proceedings and the attachments should not be
- 24 received and should be stricken.
- JUDGE DAVENPORT: Mr. English?

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1 MR. ENGLISH: Charles Enlish for
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- 2 Dean Foods. I would specifically refer to
- 3 Attachment 2, which is the source from an entity
- 4 called -- well, www.dairyfoods.com, which on its
- 5 face says, "In cases where the company did not
- 6 wish to divulge dairy-specific sales figures,
- 7 estimates were made using financial report
- 8 information and industry experts; " none of whom,
- 9 of course, are here to be cross-examined. We
- 10 don't even know the names of the people who
- 11 allegedly provided this information.
- 12 And if I could conduct some brief
- 13 voir dire, I could show that there are, in my
- 14 very quick review of Attachment 2, at least
- 15 three errors, manifestly clear errors listed on
- 16 Attachment 2 contradicted by documentation
- 17 provided from the marketing Administrator.
- 18 If I could conduct that, fine. If
- 19 you just accept my representation that there are
- 20 three clear errors, the document is therefore
- 21 unreliable and ought not to be admitted.
- MR. VETNE: Responding to that,
- 23 Your Honor, we spent many hours for unfortunate
- 24 reasons, but many hours hearing and receiving a
- 25 the 52-page statement that was largely based on

1 somebody else's knowledge for DMA -- DFA.

- 2 DFA --
- JUDGE DAVENPORT: I'm going to
- 4 short-circuit you, Mr. Vetne. The purpose of
- 5 this hearing is to gather information. And that
- 6 being the case, even though the material may or
- 7 may not be reliable, it's going to be admitted
- 8 for whatever purpose or to whatever weight the
- 9 Administrator wishes to place upon it.
- 10 Certainly I don't mean to necessarily
- 11 broaden the scope of this hearing, but any
- 12 information that's discoverable to the
- 13 Administrator certainly would be admitted.
- 14 MR. VETNE: And this is a good
- 15 place in the record, I just have to say that
- 16 the -- to the extent that this relates to DFA or
- 17 Dean information, they are present in this room
- 18 and can contradict the information. They are
- 19 Proponents and in any judicial proceeding
- 20 whatever they have put on their website would be
- 21 an admission and admissible for any purpose.
- JUDGE DAVENPORT: I've already ruled
- 23 and said admissible.
- 24 MR. ENGLISH: Your Honor, Charles
- 25 English. If you hadn't gone to that point I

- 1 wouldn't have to say anything more, but the
- 2 website I refer to is not a Dean Foods website.
- 3 It is a website of a third party and therefore
- 4 it is certainly not admissible. The bizarre
- 5 concept that because someone is in the room they
- 6 have to contradict something that is said
- 7 suggests that anybody can put anything they want
- 8 to in the record no matter how inaccurate and
- 9 then that puts the burden on someone else to
- 10 stand up and say, "No, that's not true," some of
- 11 which might then divulge confidential
- 12 information.
- 13 That is wrong and cannot be
- 14 tolerated. And I understand your ruling, we'll
- 15 just have to go through in great detail then the
- 16 errors in the documents which apparently the
- 17 witness may not know about.
- 18 MR. VETNE: I, again, move for
- 19 receipt of Exhibit 30.
- JUDGE DAVENPORT: Very well. The
- 21 statement and the attachments will be admitted
- 22 into the record at this time.
- 23 MR. VETNE: The witness is
- 24 available for cross. Thank you.
- JUDGE DAVENPORT: Mr. Beshore?

1 MR. BESHORE: Thank you.

- 2 CROSS-EXAMINATION
- 3 BY MR. BESHORE:
- 4 Q. Good morning, Mr. Leeman.
- 5 A. Good morning.
- 6 Q. I would like to first inquire a little bit
- 7 about the organizations on whose behalf you
- 8 are -- your testimony has been presented this
- 9 morning.
- 10 First of all, it is correct, is it not, as
- 11 Mr. Gallagher testified and you referenced in
- 12 part in your testimony, that three of the
- 13 entities on whose behalf you are speaking
- 14 presently, at least three, presently pool their
- 15 milk through DMS? I'm talking about Guggisberg
- 16 Cheese, Brewster Cheese and Family Dairies USA,
- 17 correct?
- 18 A. That would be correct.
- 19 Q. Now, tell us a little bit about the
- 20 White -- a little bit more about the White Eagle
- 21 Cooperative Federation.
- 22 Are all of its members stated in your --
- 23 listed in your testimony at page 2?
- 24 A. Page 2? They were listed on page 1.
- 25 Q. The members of -- maybe I missed it.

- JUDGE DAVENPORT: Mr. Leeman, there
- 2 are some people out there that do have a little
- 3 bit of a hearing problem. I ask you to keep
- 4 your voice up, speak into the microphone so
- 5 everybody here can hear what your answer is.
- 6 THE WITNESS: Yes, Your Honor.
- 7 BY MR. BESHORE:
- 8 Q. Who are the cooperative members of the
- 9 White Eagle Cooperative Federation?
- 10 A. We have White Eagle, Alto, Scioto, Erie
- 11 Cooperative, and there are others that at this
- 12 point would not like to have their -- would not
- 13 be named.
- 14 Q. There are cooperative members of White
- 15 Eagle for whom you are not authorized to
- 16 disclose their entity? Do I understand your
- 17 testimony correctly?
- 18 A. They would not like to be named at this
- 19 point.
- 20 Q. Do you know their names?
- 21 A. Yes.
- 22 Q. Okay. But you are not willing to provide
- 23 those names for this hearing record; is that
- 24 correct?
- 25 A. Not for the additionals, no.

1 Q. Can you tell us how many unnamed

- 2 cooperatives are members of White Eagle
- 3 Cooperative Federation?
- 4 MR. VETNE: Your Honor, I'm
- 5 going to -- I'm going to object and instruct the
- 6 witness not to answer that. That provides too
- 7 much information. This is -- this is a highly
- 8 competitive market, as the witness has
- 9 testified, and there are proprietary reasons for
- 10 somebody not to want to -- good proprietary
- 11 reasons for somebody not to want to -- with the
- 12 Proponents here, if that's what their concern is
- 13 I don't know, but I object and instruct the
- 14 witness not to answer that for proprietary
- 15 reasons.
- 16 MR. BESHORE: I want to observe
- 17 that we've now, you know, crossed some new
- 18 barriers in the type of information that's to be
- 19 presented for the Secretary in this hearing. We
- 20 may now have anonymous persons speaking through
- 21 a witness with respect to their alleged fears of
- 22 the Proponents. I move to strike Mr. Leeman's
- 23 testimony in full unless he discloses the
- 24 entities on whose behalf he is speaking.
- JUDGE DAVENPORT: Overruled. Move

- 1 on.
- 2 MR. VETNE: Are you?
- JUDGE DAVENPORT: I ruled.
- 4 MR. VETNE: And what, pardon?
- 5 JUDGE DAVENPORT: I ruled. I said
- 6 his motion to strike is overruled. I asked him
- 7 to move on.
- 8 BY MR. BESHORE:
- 9 Q. Okay. Let's talk about -- let me move on
- 10 then to the -- to Dairy Support, Inc. Is that
- 11 a -- Dairy Support, Inc., is a corporate
- 12 subsidiary -- subsidiary of T.C. Jacoby and
- 13 Company you indicated; is that correct?
- 14 A. That is correct.
- 15 Q. Can you tell us for the record what the
- 16 business of T.C. Jacoby and Company is?
- 17 A. T.C. Jacoby and Company is a merchant
- 18 broker of dairy products, commissioned broker.
- 19 Q. And are you employed by T.C. Jacoby and
- 20 Company as well as its subsidiary, Dairy
- 21 Support, Inc.?
- 22 A. No.
- 23 Q. What is the business of Dairy Support,
- 24 Inc.?
- 25 A. I think it was stated earlier here that we

- 1 do accounting -- we handle accounting functions,
- 2 financial functions for the small cooperatives
- 3 and offer risk management alternatives for dairy
- 4 producers as well as small manufacturers.
- 5 Q. Is Dairy Support, Inc., contracted for
- 6 services by the White Eagle Cooperative
- 7 Federation?
- 8 A. Yes.
- 9 Q. Okay. Is it the general manager of White
- 10 Eagle Cooperative Federation? In what capacity
- 11 does -- is it retained by White Eagle
- 12 Cooperative Federation? Dairy Support, Inc.,
- 13 what does it do for White Eagle Cooperative?
- 14 A. We handle Federal Order reporting.
- 15 Q. Anything else?
- 16 A. And -- well, that's pretty much the extent
- 17 of it. And we just put together the reports,
- 18 and --
- 19 Q. Do you market its milk?
- 20 A. As Dairy Support, no.
- 21 Q. Who markets the milk of White Eagle
- 22 Cooperative Federation?
- 23 A. The members within White Eagle market their
- 24 milk.
- 25 Q. Okay.

- 1 A. They have federated together.
- 2 Q. Does Dairy -- is Dairy Support, Inc., hired
- 3 by any of the individual members of White Eagle
- 4 Cooperative Federation?
- 5 A. Meaning? I don't understand your question.
- 6 JUDGE DAVENPORT: Rephrase it if you
- 7 can.
- 8 MR. BESHORE: If I can.
- 9 BY MR. BESHORE:
- 10 Q. Does Dairy Support, Inc., provide a
- 11 service -- any services to the individual
- 12 members for compensation to the individual
- 13 members of White Eagle Cooperative Federation?
- 14 A. Yes.
- 15 Q. And what -- does it market milk as a
- 16 service for any of the individual members of the
- 17 White Eagle Federation??
- 18 A. No.
- 19 Q. Does T.C. Jacoby and Company market milk on
- 20 a commission basis for the White Eagle
- 21 Cooperative Federation?
- 22 A. For members within, yes.
- 23 Q. Okay. And which members of White Eagle?
- 24 A. That would be proprietary.
- 25 Q. Now, does Dairy Support, Inc., provide

- 1 services to Superior Dairy, Incorporated?
- 2 A. Yes.
- 3 Q. What services does it provide to Superior
- 4 Dairy?
- 5 A. A function of Federal Order reporting.
- 6 Q. Does it provide any marketing services for
- 7 which it is compensated by Superior Dairy,
- 8 Incorporated?
- 9 A. No.
- 10 Q. Does T.C. Jacoby and Company provide any
- 11 marketing services, milk brokering services for
- 12 Superior Dairy, Inc.?
- 13 A. As a part of Dairy Support, that I could
- 14 not answer.
- 15 Q. Well, do you --
- 16 A. I do not know.
- 17 Q. You don't know whether T.C. Jacoby brokers
- 18 any milk for Superior Dairy?
- 19 A. No. That I do not know.
- 20 Q. Does Dairy Support provide any services to
- 21 United Dairy, Inc.?
- 22 A. Yes.
- 23 Q. And what services?
- 24 A. That would be Federal Order reporting.
- 25 Q. Okay. Does it market any milk for United

- 1 Dairy, Inc.?
- 2 A. Dairy Support?
- 3 O. Yes.
- 4 A. No.
- 5 Q. Does T.C. Jacoby and Company market any
- 6 milk for United Dairy, Inc.?
- 7 A. I do not know.
- 8 Q. Superior -- United Dairy has two
- 9 distributing plants and Superior Dairy has one
- 10 in Order 33, correct?
- 11 A. Superior has one.
- 12 Q. Yes.
- 13 A. United has two, correct.
- 14 Q. Now, are all of the -- and all of those
- 15 plants, those three plants are supplied in part
- 16 by independent dairy farms, non-member dairy
- 17 farms, are they not?
- 18 A. Correct.
- 19 Q. Okay. Are all of those non-member dairy
- 20 farmers supplying Superior Dairy and the two
- 21 United Dairy plants, non-member -- independent
- 22 members of the White Eagle Cooperative
- 23 Federation?
- 24 A. Could you run that question by me again?
- 25 Q. Well, does White Eagle have -- White Eagle

- 1 was -- I think you indicated that White Eagle's
- 2 basically took the DMS template and has adopted
- 3 it, correct?
- 4 A. Correct.
- 5 Q. Okay. And that includes having independent
- 6 dairy farmers under the same marketing
- 7 federation as cooperatives, correct?
- 8 A. Correct.
- 9 Q. Okay. And White Eagle has independent
- 10 dairy farmers within its federation, correct?
- 11 A. Correct.
- 12 Q. Okay. Are the independent dairy farmers
- 13 who supply the distributing plants of Superior
- 14 Dairy, United Dairy in Martins Ferry and United
- 15 Dairy in Uniontown, Pennsylvania members of the
- 16 White Eagle Federation?
- 17 A. Definition of -- I mean, they -- the milk
- 18 is reported through White Eagle, correct.
- 19 Q. Okay. All of the independent milk to
- 20 United Dairy in Uniontown, United Dairy in
- 21 Martins Ferry and Superior Dairy in -- where is
- 22 it located? Help me.
- 23 A. Canton.
- 24 Q. Canton. Superior in Canton. All the
- 25 independent milk is reported as part of the

- 1 White Eagle 9(c) report?
- 2 A. I could not tell you all of it is or not.
- 3 Q. Okay. Well, you're doing the Federal Order
- 4 reporting for all of those -- for those plants,
- 5 I think you testified.
- 6 A. They may be filing reports of their own,
- 7 too, for other portions of their independents.
- 8 I don't know. I can't sit here and say that
- 9 White Eagle is filing a report for all of their
- 10 volume.
- 11 Q. How do you know what volumes to report on
- 12 the White Eagle report for United and Superior?
- 13 A. We receive those numbers from the handlers.
- 14 Q. They tell you what to report for them?
- 15 A. Correct.
- 16 Q. Do you verify those numbers before you sign
- 17 a Federal Order report?
- 18 A. Verify those numbers before the Federal --
- 19 Q. Before you sign the Federal Order report?
- 20 A. As far as the numbers that they've
- 21 reported?
- 22 Q. I mean, as far as the numbers that you are
- 23 reporting to the Market Administrator? I
- 24 just -- you know, you're reporting numbers to
- 25 the Market Administrator and you sign those

- 1 reports, I assume?
- 2 A. These are the -- yes. These are the
- 3 numbers reported.
- 4 Q. Okay. And you certify that they're
- 5 accurate and complete and all of that sort of
- 6 thing, correct?
- 7 A. As far as matching up to diversions and
- 8 milk temp, yes.
- 9 Q. I just wondered if you verified that
- 10 information from the sources of it?
- 11 A. Okay. Obviously, if there's diversions and
- 12 that they've kept certain volumes of milk, I
- 13 mean, those numbers are going to come together
- 14 and tell you if they're correct or not.
- 15 Q. But you don't know if those reports
- 16 represented all of the receipts of the plants?
- 17 A. No.
- 18 Q. Okay. How many non-members -- independent
- 19 dairy farmers are reported as part of the White
- 20 Eagle Cooperative Federation report?
- 21 A. I think that's proprietary information of
- 22 the handlers.
- 23 Q. Okay. Well, you've told us that -- maybe
- 24 we can -- you've told us that White Eagle
- 25 reports around 150 a month, I think?

- 1 A. That's what it -- that's what I said, yes.
- 2 Q. Okay. What portion of that is non-member
- 3 milk as opposed to White Eagle Cooperative milk?
- 4 A. I think that is proprietary information of
- 5 White Eagle.
- 6 Q. And you're not prepared to provide that
- 7 information?
- 8 A. I will not provide that information because
- 9 I'm not going to provide information that
- 10 segregates our handlers.
- 11 Q. How would that segregate the handlers?
- 12 A. Or separates -- separates out cooperative
- 13 milk versus independent handler milk.
- 14 Q. Can you tell us what the -- and maybe this
- 15 was in your testimony indirectly.
- 16 Can you tell us with White Eagle what
- 17 portion of the 150 million pounds is delivered
- 18 to distributing plants?
- 19 A. Roughly, and I can verify those numbers if
- 20 that need be, this is off the top of my head, 42
- 21 to 45 percent.
- 22 Q. And so 60 to 70 million pounds, if my
- 23 arithmetic's correct?
- 24 A. I can look real quick and give you a better
- 25 snapshot.

- 1 Q. Could you do that?
- 2 A. I don't want to --
- 3 O. Sure.
- 4 A. I think I can. That would be correct.
- 5 Q. Okay. Now, does White Eagle market milk to
- 6 any distributing plants other than Superior
- 7 Dairy and the two United plants?
- 8 A. Yes.
- 9 Q. Okay. What other plants does it market?
- 10 A. Proprietary.
- 11 Q. How many other plants does it market to
- 12 distributing plants?
- 13 A. One that I am aware of.
- 14 Q. Okay. Well --
- 15 A. That I understand at this point in time.
- 16 Q. Well, whatever marketing it has to
- 17 distributing plants, you would show and report
- 18 on those reports to the Market Administrator,
- 19 correct?
- 20 A. Correct.
- 21 Q. And what you're saying is you've only
- 22 reported sales to one other distributing plant?
- 23 A. Correct.
- 24 Q. Now, are you -- is it your testimony that
- 25 you're maxing out the pooling under the present

- 1 rules in Order 33 of milk with that 60 to 70
- 2 million pounds of distributing plant base?
- 3 A. Would you repeat the question?
- 4 Q. Is White Eagle presently -- you have 60 to
- 5 70 million pounds of sales to distributing
- 6 plants, correct?
- 7 A. Correct.
- 8 Q. Do you have sales -- let me ask this. Do
- 9 you have sales to any other pool plants in Order
- 10 33?
- 11 A. If there are, they are probably very
- 12 minimal.
- 13 Q. Okay. So your base --
- 14 A. That's just an assumption, not looking at
- 15 this report or anything, looking at a history of
- 16 reports.
- 17 Q. Okay. So your base -- White Eagle's base
- 18 for pooling, and you've used the term base, so
- 19 I'll use it, also, base for pooling in Order 33
- 20 is the 60 to 70 million pounds of sales per
- 21 month to distributing plants?
- 22 A. Correct.
- 23 Q. Okay. Are you presently maxing out, I'll
- 24 use that terminology, I think you know what I
- 25 mean, are you pooling as much milk as you can

- 1 possibly pool in Order 33 under the terms -- the
- 2 present pooling provisions of the Order with
- 3 that pooling base?
- 4 A. Are we maxing out or are we pooling in?
- 5 Q. Are you pooling as much milk as you can
- 6 possibly pool with those sales to distributing
- 7 plants?
- 8 A. I think we're pooling as much milk as we
- 9 can pool right now. Are we maxing out the
- 10 diversion limitations?
- 11 Q. Yes.
- 12 A. No.
- 13 Q. All right.
- 14 A. No.
- 15 Q. Therefore, if the diversion limitations
- 16 were reduced, you could still pool all the milk
- 17 that you are presently pooling; isn't that
- 18 correct?
- 19 A. No.
- 20 Q. How -- if you're not using all your
- 21 diversion limitations, how would you be -- well,
- 22 explain your response, please.
- 23 A. Explain to me what you're trying to ask me
- 24 first.
- 25 Q. I'm asking you if you're not -- I asked you

- 1 whether you were pooling as much as you could,
- 2 whether you were -- by diverting the maximum
- 3 allowed in the Order and you said, "No."
- 4 A. That is correct.
- 5 Q. So that means that the diversion limitation
- 6 could be reduced some amount and you can still
- 7 pool all your milk, correct?
- 8 A. That is not the question you originally
- 9 asked me.
- 10 Q. What did you understand me to ask?
- 11 A. You asked me with the new proposal, which
- 12 my understanding is 50 percent, no, we could not
- 13 pool what we currently have. Now, my math tells
- 14 me the difference between 50 percent and 60
- 15 percent is 10 percent.
- So it is possible then that if we are under
- 17 the current, but we could not do it under the
- 18 new one, under the new proposal, that there's --
- 19 there's room in there somewhere in between
- there.
- 21 Q. So you're diverting between 50 and 60
- 22 percent presently?
- 23 A. That would be correct.
- 24 Q. All right. Now, since three of the groups
- 25 on which -- on whose behalf you are speaking are

- 1 pooled through DMS -- by the way, White Eagle
- 2 has never sought to -- never requested pooling
- 3 through DMS, correct?
- 4 A. That I do not know. I started February
- 5 1st. I do not know what the previous history
- 6 was or if there was ever anything -- discussions
- 7 that took place. I could not tell you.
- 8 Q. Has White Eagle requested or talked to DMS
- 9 about a mutually beneficial pooling arrangement
- 10 since February 1st?
- 11 A. No.
- 12 Q. Okay. Has White Eagle had any discussion
- 13 with MEMMA about becoming a member of that over
- 14 order agency?
- 15 A. What time frame?
- 16 Q. The time of which you have knowledge.
- 17 A. Prior to February 1st or after February
- 18 1st?
- 19 Q. No. The time frame in which you have
- 20 knowledge. Whatever --
- 21 A. From February 1st, no.
- 22 Q. Why not?
- 23 A. I've spent a whole lot of time preparing
- 24 information for the Federal Order hearing, so I
- 25 didn't have a lot of time to sit and talk with

- 1 people about that.
- 2 Q. Okay. Is there any --
- 3 A. I mean, we can sit down and talk with
- 4 Dean's if you would like, but I haven't had
- 5 time.
- 6 Q. Is White Eagle not -- scratch that.
- 7 You've -- I guess my question is you've --
- 8 you've suggested in your statement that DMS or
- 9 DFA -- not suggested. You have charged in your
- 10 statement that DFA -- DMS and/or DFA and, I
- 11 guess, MEMMA, as a marketing agency in common,
- 12 that they're involved in would be locking you
- out of the Order, but you've never talked to
- 14 them.
- 15 A. In the 40 days I've been there, no, I have
- 16 not talked to them.
- 17 Q. But nevertheless, you felt able to make
- 18 those -- make the allegations you've made in
- 19 your testimony about those entities and their
- 20 foreclosure of the market to the persons on
- 21 whose behalf you're speaking?
- 22 A. Yes.
- 23 Q. Now, on page 3 of Exhibit 30, you have
- 24 attempted to -- in the top paragraph you're
- 25 quoting some market shares of, "The largest

- 1 three cooperatives pooled 83 percent of the
- 2 market's milk, while the remaining cooperatives
- 3 pooled 11.5, independents 6.5," and down below
- 4 you break out the DMS/DFA, White Eagle, et
- 5 cetera.
- 6 When you talk about White Eagle at the
- 7 bottom, you're not including the volumes of
- 8 Family Dairies USA, Guggisberg Cheese or
- 9 Brewster Cheese on whose behalf you are
- 10 speaking, correct?
- 11 A. I didn't catch that question.
- 12 Q. Okay. Here's my problem, Mr. Leeman. On
- 13 page 3 you got a breakout of, you know,
- 14 market -- of pooling pounds.
- 15 A. Uh-huh.
- 16 Q. Okay. And your whole statement is on
- 17 behalf -- your statement's on behalf of a number
- 18 of organizations and you're talking about the
- 19 market dynamics here, you know, you guys against
- 20 the world, being DMS and DFA in the Order.
- 21 That's the context you're talking about. It's
- 22 you guys and it's the Proponents here.
- 23 A. Got you.
- 24 Q. Okay. Now -- but in your table here under
- 25 the label that you call DMS/DFA, included in

- 1 those volumes are volumes of Family Dairies USA,
- whom you're testifying for, correct?
- 3 A. I would assume that there is milk under
- 4 those, under, being like everything else, of
- 5 proprietary cheese plants, things like that that
- 6 may be in those DFA/DMS numbers.
- 7 Q. Well, you told me about -- the first
- 8 question I asked was that Family Dairies USA,
- 9 Guggisberg Cheese and Brewster Cheese were
- 10 pooled through DMS, correct?
- 11 A. Correct.
- 12 Q. And what I'm asking is now you go to page 3
- 13 and you're showing us a table here that's
- 14 depicting volumes, you know, White Eagle and the
- 15 rest of the market --
- 16 A. Uh-huh.
- 17 Q. -- and then DMS, in those DMS volumes are
- included people that you're testifying for;
- 19 isn't that correct?
- 20 A. Yes.
- 21 Q. Okay.
- 22 A. Yes.
- 23 Q. Family Dairies, correct?
- 24 A. Correct.
- 25 Q. Brewster Cheese, correct?

- 1 A. Correct.
- 2 Q. Which includes the Brewster operations in
- 3 Ohio as well as the Brewster Stockton, Illinois
- 4 operations, correct?
- 5 A. Correct.
- 6 Q. And Guggisberg Cheese, correct?
- 7 A. Correct.
- 8 Q. Okay. Now, if you -- what volume -- what
- 9 volume of milk is pooled in the Order by Family
- 10 Dairies, Brewster Cheese and Guggisberg Cheese
- 11 whom you're representing, but including under
- 12 the DMS label?
- 13 A. Let me back up here a little bit. Some of
- 14 those have independent supplies of milk. Okay?
- 15 Q. Yes.
- 16 A. And if I'm reading these numbers correctly,
- 17 and I feel that you're trying to twist here, the
- 18 total pool that we're looking at here is the
- 19 total pool of 1.3, and then we have 9(c) milk
- 20 volume. That breakdown is the 9(c) milk volume.
- 21 Q. Yes.
- 22 A. Okay. Does that -- would the independent
- 23 milk of Guggisberg, Brewster, people that are
- 24 listed at the beginning of my testimony that I
- 25 am representing that are part of this group,

- 1 would they be under -- would that independent
- 2 milk follow through the DFA, DMS, 9(c) --
- 3 Q. It's your testimony, Mr. Leeman. It's your
- 4 testimony, you tell me.
- 5 A. Well, wait. We're saying this is 9(c)
- 6 milk. This is our estimate. If you go back to
- 7 the paragraph that begins this, it says, "The
- 8 three largest cooperatives or federations
- 9 pooling milk in Order 33, we believe." That was
- 10 our best estimate. We don't have the pool
- 11 numbers. We went off of what we believe.
- 12 Q. Well, when you made that estimate, did you
- 13 include the volumes of Brewster Cheese, Family
- 14 Dairies and Guggisberg Cheese?
- 15 A. I do not know how DFA/DMS reports that
- 16 milk.
- 17 Q. Well, was that based --
- 18 A. Obviously -- obviously independent milk is
- 19 not 9(c) milk.
- 20 JUDGE DAVENPORT: Let me see if I can
- 21 clarify this. What you've done previously is
- 22 you've said that DMS and DFA reports certain of
- 23 your entities. What he's -- what his question
- 24 appears to be, is that included in the 700
- 25 million pounds that you have reported there, or

1 is it reported under White Eagle or under some

- 2 other place?
- 3 THE WITNESS: We're going off
- 4 Exhibit 11, Tables 3 and 17.
- JUDGE DAVENPORT: Well, we're talking
- 6 about your exhibit right now on page 3.
- 7 THE WITNESS: Correct. But these
- 8 numbers were based off of Exhibit 11, Tables 3
- 9 and 17.
- JUDGE DAVENPORT: But you're still
- 11 not answering my question or counsel's question.
- 12 You're giving me a roundabout answer and
- 13 referring me to the table. What I'm asking you
- 14 is what is it?
- 15 THE WITNESS: I would not know if
- 16 the Brewster numbers are in on those DFA/DMS
- 17 numbers. I would not know that.
- 18 BY MR. BESHORE:
- 19 Q. Where are they on your numbers? Let me ask
- 20 this. Is -- the table on page 3 of Exhibit 30
- 21 to which you testified, did you prepare that?
- 22 A. No.
- 23 Q. You did not prepare it?
- 24 A. No.
- 25 Q. Who prepared that table?

- 1 A. That was prepared by counsel.
- 2 Q. Mr. Vetne. Is he going to testify to its
- 3 preparation, do you know?
- 4 A. (Witness shaking head from side to side.)
- 5 Q. You don't know? Okay. Let me ask this
- 6 about -- one more question about that
- 7 information.
- 8 Are the volumes of Brewster Cheese, Ohio
- 9 and Illinois, Guggisberg Cheese and Family
- 10 Dairies USA included in the White Eagle 145
- 11 million pounds on page 3?
- 12 A. No.
- 13 Q. Now, you have made some statements that --
- 14 on page 6 that -- you've made statements that
- 15 you base on having learned from a number of
- 16 sources in terms of what DFA supposedly -- the
- 17 terms of pooling milk through DFA.
- Do you have personal knowledge of any of
- 19 those arrangements?
- 20 A. Yes, I do.
- 21 Q. Okay. You have personal knowledge of the
- 22 arrangement between Guggisberg and DMS for
- 23 pooling its milk?
- 24 A. No, I don't.
- 25 Q. What, you're speaking for them?

- 1 A. Yes, I am.
- 2 Q. Are you making allegations on Guggisberg's
- 3 behalf that DFA or DMS charges them half of the
- 4 PPD for pooling?
- 5 A. The -- that --
- 6 Q. Yes or no? Yes or no --
- 7 A. No.
- 8 Q. -- Mr. Leeman?
- 9 A. The allegation I'm making is based off of
- 10 the knowledge that I do have concerning some
- 11 pooling deals or pooling fees or extortion fees
- 12 that are charged to the market --
- 13 Q. Wait a minute. Did you just charge someone
- 14 with extortion? You're under oath.
- 15 A. No. A pooling fee. I'm sorry. Strike
- 16 that.
- 17 Q. Pooling fee.
- 18 A. A pooling fee charge.
- 19 Q. And what I'm asking -- you don't know what
- 20 the pooling fee, if there is one, may be for
- 21 Guggisberg, do you?
- 22 A. No, I don't.
- 23 Q. Do you know what the pooling fee for
- 24 Brewster milk in Ohio is?
- 25 A. Yes, I do.

- 1 Q. That pooling fee is split between
- 2 T.C. Jacoby and Company and DMS, right?
- 3 A. Pardon? I don't get your question.
- 4 Q. Okay. What's -- who does Brewster pay --
- 5 who does Brewster pay to pool its milk,
- 6 Brewster, Ohio?
- 7 A. At this point I'm not at liberty to say.
- 8 Q. Okay. You're testifying for Brewster,
- 9 you're making allegations. You've testified
- 10 that Brewster pools through DMS, you made
- 11 allegations that DMS/DFA have what, extreme, if
- 12 not, extortionate charges for pooling, but
- 13 you're not at liberty to say what they charge
- 14 Brewster -- what Brewster pays for pooling?
- 15 A. No.
- 16 Q. Okay. Has White Eagle depooled milk
- 17 routinely in Order 33?
- 18 A. There has been milk depooled based off of
- 19 reports I've seen, yes.
- 20 Q. Well, since you've been -- have you only
- 21 been doing reports since February?
- 22 A. Actually, the February report's the first
- 23 one I've really been involved with, so --
- 24 Q. Is that -- have you only been employed by
- or working for White Eagle since February?

- 1 A. I work for Dairy Support, Incorporated.
- 2 Q. Okay. Has Dairy Support only been working
- 3 for White Eagle since February?
- 4 A. Yes.
- 5 Q. Who was doing its Federal Order reporting
- 6 prior to Dairy Support taking that over?
- 7 A. That, I believe, was internally within
- 8 T.C. Jacoby and Company.
- 9 Q. So T.C. -- okay. T.C. Jacoby and Company
- 10 was doing the Federal Order reporting for White
- 11 Eagle Federation before Dairy Support took over?
- 12 A. Correct.
- 13 Q. How long had T.C. Jacoby and Company been
- 14 doing the reports for White Eagle?
- 15 A. I don't know. I do not know.
- 16 Q. Now, White Eagle's got 145, 150 million
- 17 pounds pooled on the Order; 60 to 70 is to
- 18 distributing plants, which leaves 80 to 90 to
- 19 non-distributing plants, correct, 80, 90
- 20 million?
- 21 A. To nonpool plants?
- 22 Q. Nonpool plants.
- 23 A. Correct.
- 24 Q. Where are those nonpool plants -- where is
- 25 the milk that's marketed to the nonpool plants

- 1 physically located?
- 2 A. Where is the milk marketed to the nonpool
- 3 plants physically located?
- 4 Q. Yes.
- 5 A. Well, Ohio, Indiana, Michigan.
- 6 Q. Wisconsin?
- 7 A. Wisconsin, yes.
- 8 Q. What portion of that 80 to 90 million is
- 9 located in the State of Wisconsin?
- 10 A. What percent?
- 11 Q. Yes. Volume. We can do the arithmetic, I
- 12 guess.
- 13 A. Wow, I would tend to -- I mean, I can
- 14 supply that -- I can supply that number. I
- 15 mean, I --
- 16 Q. Would you, please?
- 17 A. Wouldn't even be able to guess at this
- 18 point in time.
- 19 Q. But you're willing to supply it?
- 20 A. Sure.
- 21 Q. Before you leave the stand? You don't have
- 22 to do it this minute.
- 23 A. Okay.
- 24 Q. Now, I take it with your comments about
- 25 depooling that -- by the way, White Eagle has

- 1 producer members in -- obviously in Ohio, I
- 2 assume?
- 3 A. Correct.
- 4 Q. And probably in Pennsylvania, if you've got
- 5 a Uniontown -- if you're supplying the Uniontown
- 6 plant, correct?
- 7 A. I'm not sure if there are in Pennsylvania
- 8 or not. I'm not sure.
- 9 Q. Okay.
- 10 A. I --
- 11 Q. So most of the milk to the Uniontown,
- 12 Pennsylvania United Dairy plant is coming from
- 13 sources outside the Commonwealth of
- 14 Pennsylvania. Is that your understanding?
- 15 A. I could not comment on that. I have not
- 16 looked at the -- actually matched up producer
- 17 addresses with producer -- with farm tickets
- 18 and -- I could not give a good answer to that at
- 19 this point.
- 20 Q. Well, you've got producers in Ohio. I
- 21 assume there might be some in, like, West
- 22 Virginia, maybe some supplying the Martins Ferry
- 23 plant?
- 24 A. Producers in --
- 25 Q. West Virginia.

- 1 A. I could not -- again, I have not looked at
- 2 the addresses producers associated with White
- 3 Eagle.
- 4 Q. Well, let me ask you this. Does White
- 5 Eagle -- how did -- did White Eagle survey its
- 6 producer members in Ohio with respect to the
- 7 position it's taking on depooling in this area?
- 8 A. Not that I'm aware of.
- 9 Q. Okay. Well, then let me ask you this. Do
- 10 the dairy farmers in Ohio supplying milk day in
- 11 and day out to Superior Dairy, United Dairy,
- 12 Martins Ferry, United Dairy in Uniontown,
- 13 Pennsylvania -- by the way, you're purporting to
- 14 speak on their behalf here today, correct?
- 15 A. Correct.
- 16 Q. Do they know that you're here opposing
- 17 limitations on depooling in Order 33?
- 18 A. Do they know we're here opposing --
- 19 Q. Opposing --
- 20 A. -- limitations?
- 21 Q. -- limitations on depooling, opposing
- 22 Proposal 7, which would limit depooling,
- 23 Proposals 4, 5 -- you're opposing all of the
- 24 proposals related to depooling, are you not?
- 25 A. I do not see where we are opposing

- 1 depooling.
- 2 Q. Are you -- well, let me ask you this. Are
- 3 you supporting any of the proposals that would
- 4 restrict depooling?
- 5 A. Supporting proposals? No, we're not
- 6 supporting these, per se, proposals on
- 7 depooling -- on restricting depooling.
- 8 Q. Are you opposing? Are you telling the
- 9 Secretary he should not adopt the proposals in
- 10 this hearing that would restrict depooling?
- 11 A. I feel that depooling should be, again,
- 12 handled on a national basis and implemented into
- 13 all Orders simultaneously so that we don't have
- 14 the problems we've had with northeast milk
- 15 coming into 33 because it was depooled there
- 16 that needed a home for the time being and
- 17 parked.
- 18 Q. And the --
- 19 A. The same thing can happen going down into 5
- 20 or 7 if things aren't taken care of there at the
- 21 same time it is here. All we're going to do is
- 22 have a domino effect with this.
- 23 Q. Well, depooling milk is not -- we're not
- 24 talking about moving milk from one Federal Order
- 25 to another when we're talking about depooling,

1 are we? Is that what you understand the debate

- 2 to be?
- 3 A. No, no, no, no, sir. Depooling and
- 4 then reattaching it -- after the milk has been
- 5 depooled, if this went into place, milk could
- 6 still be depooled in this Order. It could be
- 7 reattached into another Order that doesn't have
- 8 penalties to depooling and slowly brought back
- 9 into here. Why should -- this is something that
- 10 needs to be handled on a national basis and
- 11 implemented into all Orders at the same time.
- 12 Q. Have you made any -- any of the
- 13 organizations on whose behalf you're speaking
- 14 made a proposal to ask the United States
- 15 Department of Agriculture to convene a national
- 16 hearing to address a proposal?
- 17 A. I would have to defer to counsel on that.
- 18 Q. You don't know whether you have or you
- 19 haven't?
- 20 A. I personally have not, no.
- 21 Q. Okay. But you personally are asking the
- 22 Secretary to refuse to adopt these proposals on
- 23 the basis that some unknown potential hearing at
- 24 some unknown time in the future could possibly
- 25 address the issues, correct?

1 A. That a hearing on national basis is the way

- 2 it should go to address this issue, correct.
- 3 Q. Well, could you agree that depooling is a
- 4 disorderly marketing practice?
- 5 A. I don't -- I -- yes. Yes.
- 6 Q. And that practice should continue in Order
- 7 33 until there is a national -- an uncalled
- 8 national hearing to address it, correct?
- 9 A. Correct. It will not eliminate depooling
- 10 if it's not handled on a national basis.
- 11 Q. Now, turn to page 8 of your testimony,
- 12 Mr. Leeman.
- 13 A. Page?
- 14 Q. Eight.
- 15 A. Okay.
- 16 Q. Top.
- 17 A. Yes.
- 18 Q. Are you testifying today under oath that
- 19 DFA was the sole bidder on the Chicago
- 20 Mercantile Exchange causing rapid CME cash
- 21 cheese price increases?
- 22 By the way, what time period are you
- 23 talking about there?
- 24 A. That was -- those periods were last year.
- 25 Q. In 2004?

- 1 A. Correct.
- 2 Q. And you're testifying under oath, the
- 3 statement that you read, that DFA was the sole
- 4 bidder causing rapid CME cash cheese price
- 5 increases; is that correct?
- 6 MR. VETNE: Objection. That
- 7 misstates the prior testimony dramatically. The
- 8 testimony presented under oath was that
- 9 newspaper articles reported that that happened,
- 10 not that Mr. Leeman has knowledge of that.
- 11 MR. BESHORE: So the only --
- 12 well, let me see if I understand counsel's
- 13 statement then.
- 14 BY MR. BESHORE:
- 15 Q. The only thing you are testifying to is
- 16 that recent newspaper articles have reported
- 17 allegedly that DFA was the sole bidder causing
- 18 rapid CME cash cheese price increase. Is that
- 19 it?
- 20 A. Newspaper articles, yes. Yes.
- 21 Q. So we should rely on websites and newspaper
- 22 articles to make the decisions in this hearing
- 23 that affect the income of Ohio dairy farmers,
- 24 correct, and other dairy farmers, correct?
- 25 A. I think that's part of -- part of all

- 1 information.
- 2 Q. Okay. Now, are you -- on the basis of
- 3 newspaper articles, are you under oath today
- 4 requesting USDA to investigate manipulation of
- 5 the CME by DFA?
- 6 A. We're asking them to consider the actions
- 7 that have happened on the CME as to -- and
- 8 consider this information when making these
- 9 decisions that affect milk pricing in Federal
- 10 Orders.
- 11 Q. Okay. Do you personally participate in any
- 12 of the CME trading sessions?
- 13 A. You need to define that a little further.
- 14 Q. Well, help me.
- 15 A. "CME trading session"? Ask the question.
- 16 Q. Cash cheese trading sessions. Do you
- 17 personally participate in those?
- 18 A. No.
- 19 Q. Do you participate through a broker?
- 20 A. No.
- 21 Q. Does Dairy Support, Inc., participate
- 22 through a representative in those sessions?
- 23 A. No.
- 24 Q. Does T.C. Jacoby and Company participate in
- 25 those sessions?

1 A. Maybe from -- I think they have from time

- 2 to time.
- 3 Q. Okay. I have just one final question at
- 4 this time, Mr. Leeman. What -- what risk
- 5 management assistance does Dairy Support, Inc.,
- 6 provide and to whom?
- 7 A. Fixed pricing contracts to help producers
- 8 fix their -- fix their base portion of their
- 9 price which can be done several different ways
- 10 through handlers as well as using the futures
- 11 market.
- MR. BESHORE: Okay. Thank you.
- JUDGE DAVENPORT: Other cross?
- 14 Mr. English?
- 15 CROSS-EXAMINATION
- 16 BY MR. ENGLISH:
- 17 Q. Good morning. My name is Charles English.
- 18 I represent Dean Foods.
- 19 A. It's still morning.
- 20 Q. Sorry?
- 21 A. It's still morning.
- 22 Q. Let me turn to page 6 of your testimony for
- 23 a moment. In the middle paragraph when you were
- 24 discussing this so-called accommodation that may
- or may not based upon what you've heard be

charged, you referenced the value of -- I'm

- 2 sorry.
- 3 The sentence starts, "If the Upper Midwest
- 4 pooling provisions are also tightened, as DFA
- 5 has requested, the value of accommodation
- 6 pooling may increase to the difference between
- 7 the Mideast PPD and the Class III price." Do
- 8 you see that?
- 9 A. Yes.
- 10 Q. You're saying -- I'm looking at January
- 11 2004 when the PPD was \$0.90 and the Class III
- 12 was 11.61.
- 13 You're saying the accomodation could rise
- 14 to the difference between those two numbers, so
- 15 \$11.01?
- 16 A. We were at 11.61?
- 17 Q. If the Class III is 11.61, and --
- 18 A. And PPD --
- 19 Q. -- according to Exhibit 6, Table 3, and the
- 20 PPD was \$0.90 for January 2004 as on Request
- 21 Number 5, Exhibit 7, you're saying that the --
- 22 it's your testimony that the value of so-called
- 23 accommodation would rise to the difference
- between those two, which in my math is \$11.01.
- 25 That's your testimony?

- 1 A. \$11.01?
- 2 Q. Yes. That's what I'm asking you. I'm
- 3 substituting 60 -- \$0.90 for PPD -- Mideast PPD
- 4 in your sentence, and 11.61 for the Class III
- 5 price in your sentence, and asking you: Does
- 6 that mean it's your testimony that the so-called
- 7 accommodation would rise to 11.01?
- 8 A. An 11.61 Class III?
- 9 Q. Yes, sir.
- 10 A. Okay. And the PPD -- the Mideast PP --
- 11 Q. Was \$0.90. I'm sorry, \$10.71?
- 12 A. So we are looking at a Class III. I think
- 13 what was meant there was the blend, in essence.
- 14 Q. So now you're saying the difference between
- 15 the PPD --
- 16 A. No, that's not what I'm now saying. That's
- 17 what was meant there.
- 18 Q. Well, I understand, but meant -- what you
- 19 said, what you said was Mideast PPD?
- 20 A. Mideast PPD. I'm sorry. There was a
- 21 typographical error there. Okay?
- 22 Q. Was that your typographical error or
- 23 counsel's typographical error?
- 24 A. That would have been counsel's
- 25 typographical error.

- 1 Q. In addition to that typographical error and
- 2 the table that appears on page 3 that was
- 3 prepared by counsel, or subtracting that, what
- 4 portions of the remaining statement did you
- 5 actually write?
- 6 A. Counsel -- counsel wrote the majority of
- 7 this with the input of members of the group that
- 8 I am speaking on behalf of.
- 9 Q. Now, going back to the question I just
- 10 asked, subtracting the portions on page 3 of the
- 11 table and the typo that we just discussed on
- 12 page 3, what portion did you, sir, testifying
- 13 today actually write?
- 14 A. Actually write?
- 15 Q. Yes, sir.
- 16 A. I did not write any of it.
- 17 Q. Not any of it?
- 18 A. It was information as a group that was put
- 19 together by counsel. It was a conglomeration of
- 20 information.
- 21 Q. What portions can you tell me that you
- 22 provided yourself for this statement?
- 23 A. Ouch. Wow. Well, my name, one.
- 24 Q. Other than your name, what portions did you
- 25 provide?

- 1 A. I think mostly general information
- 2 throughout.
- 3 Q. General information throughout.
- 4 A. Correct.
- 5 JUDGE DAVENPORT: Mr. Vetne, would
- 6 you and counsel approach?
- 7 (Thereupon, a discussion was held off
- 8 the record.)
- 9 JUDGE DAVENPORT: We're going to take
- 10 about five minutes at this time. We'll be back
- 11 in session in about five minutes.
- 12 (Thereupon, a recess was taken.)
- JUDGE DAVENPORT: If you would,
- 14 please take your seats. We are back in session.
- 15 Mr. English?
- MR. ENGLISH: Thank you, Your
- 17 Honor.
- 18 BY MR. ENGLISH:
- 19 Q. Sir, in answer to a question from
- 20 Mr. Beshore, I believe I heard you say that
- 21 obviously independent milk is not 9(c) milk. Do
- 22 you remember saying that?
- 23 A. Yes.
- 24 Q. Is that correct?
- 25 A. Independent milk can fall under a 9(c)

- 1 report, though. Okay?
- 2 Q. And so if it falls under 9(c) report, it
- 3 would be reported as 9(c) milk, correct?
- 4 A. Correct.
- 5 Q. And, in fact, to the extent you have
- 6 independent producers that are part of White
- 7 Eagle, are they reported as a 9(c) report?
- 8 A. They are on the 9(c) report.
- 9 Q. Can you tell me approximately how many
- 10 independent producers are associated on the 9(c)
- 11 report by White Eagle, or would that be
- 12 proprietary?
- 13 A. The number of producers?
- 14 Q. The number of producers.
- 15 A. I couldn't tell you the number of
- 16 producers, no.
- 17 Q. Is it your understanding that the former
- 18 Dean Foods patrons are also independent
- 19 producers to this day?
- 20 A. My understanding is the Dean Foods -- Dean
- 21 Foods' producers are associated with Dairy
- 22 Marketing Services.
- 23 Q. Just as independent producers are
- 24 associated with White Eagle?
- 25 A. No. That is not -- that's not my

- 1 understanding.
- 2 Q. But your understanding could be wrong,
- 3 right?
- 4 A. Yes.
- 5 Q. Were you here earlier today for the
- 6 testimony of the Market Administrator's office
- 7 who said that a significant number of producers
- 8 in this market are not found under the reporting
- 9 of independent patron milk pooled by
- 10 distributors, but instead are found under 9(c)?
- 11 A. No. Unfortunately, I missed that this
- 12 morning.
- 13 Q. If you heard that, might that lead you to a
- 14 different conclusion at how DMS independent
- 15 producers are treated?
- 16 A. Could you repeat --
- 17 Q. Had you been here for that testimony, that
- 18 a significant number of farmers are independent
- 19 producers, a number -- close to 3,000 dairy
- 20 farmers are still considered to be independent
- 21 farmers by this Market Administrator, doesn't a
- 22 number of the DMS producers have to be
- 23 independent producers by default?
- 24 A. No. I would agree with your -- with that
- 25 statement.

- 1 Q. Do you understand that USDA's conclusion
- 2 not to hear the proposal along the Continental
- 3 lines -- Continental Dairy lines that was
- 4 submitted was a permanent decision or one at
- 5 this time?
- 6 A. My understanding is it was one at this
- 7 time.
- 8 Q. Do you know why at this time they
- 9 concluded? Do you recall?
- 10 A. No, I do not recall.
- 11 Q. Do you know whether such a zone out
- 12 proposal would necessarily require opening part
- 13 1000 of the Federal Orders?
- 14 A. No.
- 15 Q. Do you know what part 1000 Federal Orders
- 16 is? Do you know what part 1000 of the Federal
- 17 Orders is?
- 18 A. That's the -- that is the basic portion
- 19 that's applicable to all Federal Orders.
- 20 Q. Assuming the Secretary were to conclude
- 21 that depooling did, indeed, need to be dealt
- 22 with now for this Order, you have concluded
- 23 that, in your view, there are some defects in
- 24 the proposals, correct?
- 25 A. Correct.

- 1 Q. The defects that you list do not exist,
- 2 however, in Proposal 5 made by Continental Dairy
- 3 Products, do they?
- 4 A. I would have to reread 5.
- 5 Q. If the defects are defects, and if they do
- 6 not exist in Proposal 5, and if the Secretary
- 7 concluded that depooling needed to be dealt with
- 8 now, would you conclude then that that proposal
- 9 should be adopted?
- 10 A. If it -- if it takes care of the situation
- 11 and it was equal over all Federal Orders, yes.
- 12 I mean, I -- I would have to look at it. I hate
- 13 to comment too far on that because I would
- 14 really like to read it over again.
- 15 Q. Let me go now to your purported defect in
- 16 Proposals 6 and 7. I'm referring to page 8.
- One of the defects, in your view, is that
- 18 the limit would not apply to milk that had been
- 19 previously pooled on any other Federal Order
- 20 for -- continuously for the last three to six
- 21 months, correct?
- One of the proposals is three months and
- 23 the other proposal is six months.
- 24 A. Six months, I believe it was.
- 25 Q. But it's your conclusion that it's unfair

1 that the language is "any other Federal Order,"

- 2 correct?
- 3 A. Correct.
- 4 Q. Would there therefore be no problem, in
- 5 your view, if the word "other" was stricken, so
- 6 it's any Federal Order?
- 7 A. That would -- that would greatly be
- 8 appreciated.
- 9 Q. So the 115 percent limit would not apply to
- 10 milk that's been continuously pooled for at
- 11 least six months on any Federal Order? That's
- 12 the standard. It's not just the last month,
- 13 it's six months for any one and it's all -- then
- everybody's treated the same?
- 15 A. Six months instead of three months is what
- 16 you're saying?
- 17 Q. No. Well, there's two different proposals;
- 18 one is three months, one is six months.
- 19 A. Right.
- 20 Q. I don't see you objecting to the three
- 21 months or six months issue. I see you objecting
- 22 to the word "other."
- 23 A. "Other," correct.
- 24 Q. So for now I'm trying to parch this a
- 25 little bit and say if your objection is to the

- 1 word "other," does your objection go away if you
- 2 strike the word "other," at least as to that
- 3 portion of your objection?
- 4 A. If it is continuously pooled on any Federal
- 5 Order.
- 6 Q. Any Federal Order.
- 7 A. That would not be a problem.
- 8 Q. Now, I'm going to try to craft a little bit
- 9 of what lawyers call legislative or
- 10 administrative history here for a moment.
- 11 In your next objection you talk about
- 12 13(e)(1), talking about "a penalty avoidance
- 13 opportunity uniquely benefitting," in this case
- 14 you claim "DFA and its marketing partners by
- 15 exempting from any penalty milk shipped to a
- 16 distributing plant."
- 17 And then you have a statement, "With its
- 18 large distributing plant customer base,
- 19 multiregional markets and expansive supply
- 20 system, DFA more than any other handler in the
- 21 market, could simply switch otherwise
- 22 disqualified milk to distributing plants and
- 23 temporarily pool any excess on a market
- 24 unaffected by depooling penalties." Do you see
- 25 that?

- 1 A. Yes.
- 2 Q. Have you read Proposals 6 and 7 enough to
- 3 see that there's a statement at the end that the
- 4 Market Administrator shall be permitted to look
- 5 for abuses that are designed to avoid the
- 6 dictates of this section?
- 7 A. I would be more comfortable in -- our group
- 8 would be more comfortable if there was something
- 9 more concrete put in there rather than relying
- 10 solely on the Market Administrator to make that
- 11 determination.
- 12 Q. So, for instance, something more concrete
- 13 to the point that if a handler switches volume
- 14 between markets, that that could be -- that
- 15 could -- and depools -- he's got to depool here
- 16 to be a problem, right?
- 17 A. Right. You got to depool.
- 18 Q. If they didn't depool it, then they can
- 19 continue to depool under any Federal Order they
- 20 come under then?
- 21 A. Over another Federal Order.
- 22 Q. Right?
- 23 A. They can add another Federal Order?
- 24 Q. This is only if they depool milk, right?
- 25 It doesn't matter if they switch the milk to

- 1 another Federal Order and depool it, correct,
- 2 because then the depooling hasn't occurred.
- 3 It's only if they switch it --
- 4 A. Correct. Yes. If it was switched from
- 5 here, taken off of 33, put on 5.
- 6 Q. Then if you deal with that issue --
- 7 A. For that length, yes. So in June, instead
- 8 of it being here, it was on, say, Federal Order
- 9 5 is what you're saying?
- 10 Q. Well -- okay. Yeah, that's right.
- 11 A. Right.
- 12 Q. But now it's being pooled.
- 13 A. Right.
- 14 Q. It's okay if it's pooled. That's not the
- 15 abuse, right?
- 16 A. That's not the abuse, no.
- 17 Q. So it's only if the milk has been switched
- 18 to another Order and depooled?
- 19 A. Depooled --
- 20 Q. Because it can -- can it be switched to
- 21 another Order if it's been depooled, it's not
- 22 anywhere?
- 23 A. Depooled in a given month.
- 24 Q. Right.
- 25 A. And then the following month re-pooled on a

- 1 different Order.
- 2 Q. Would it be fair to say that you're looking
- 3 at a situation like occurred in this market in
- 4 June of last year?
- 5 A. The milk you're referring to would be?
- 6 Q. Vermont milk.
- 7 A. Yes.
- 8 Q. Okay. You think that is an abuse, correct?
- 9 A. That is an abuse.
- 10 Q. Okay. So if we help correct that, if we
- 11 find a solution that helps correct that and
- 12 avoids that kind of market switching, then your
- 13 objection in this instance would also be
- 14 addressed, correct?
- 15 A. Yes.
- 16 Q. Let me turn to Attachment 2. Did you
- 17 download Attachment 2?
- 18 A. No, I did not.
- 19 Q. Did you check it for accuracy before you
- 20 included it in the statement?
- 21 A. I always felt that Dairy Foods has been a
- 22 fairly accurate -- accurate periodical,
- 23 magazine.
- 24 Q. For the listing for company, just for
- 25 clarification, under "Sales," you certainly do

- 1 not suggest that the sales for Dean Foods for
- 2 either '03 or '02 as listed would be the sales
- 3 for the Mideast Order, correct? Those numbers
- 4 would be national total company sales --
- 5 A. I --
- 6 Q. -- or you don't know?
- 7 A. I really don't know.
- 8 Q. You don't know?
- 9 A. I didn't really look at those numbers.
- 10 Q. So you don't know what those numbers are?
- 11 A. I didn't look at those numbers.
- 12 Q. So we can discount what those are. Then
- 13 you have a listing for plants in -- under Dean
- 14 Foods, plants in Mideast Federal Milk Order
- 15 Marketing Area, do you see that?
- 16 A. Yes.
- 17 Q. Under "Ohio," at the very end it has the
- 18 words, "Oklahoma; Borden, Tulsa, culture and
- 19 fluid." I know that sometimes my geography gets
- 20 the best of me, but, to your knowledge, is
- 21 Tulsa, Oklahoma in the Mideast Marketing Area?
- 22 A. No. That one I did notice.
- 23 Q. So that plant is inaccurately listed as
- 24 being a plant in the Mideast Federal Milk
- 25 Marketing Order?

- 1 A. I sure hope so, yes.
- 2 Q. You notice under "Michigan" -- and the
- 3 Market Administrator put in information and to
- 4 our not great delight all of our suppliers have
- 5 now disclosed everything about our plants, but
- 6 one thing they didn't tell you anything about
- 7 was a plant called Melody Farms in Detroit.
- 8 To your knowledge, is there at the present
- 9 time a plant called Melody Farms in Detroit?
- 10 A. Not that I know of.
- 11 Q. So that also is inaccurate on this page,
- 12 correct?
- 13 A. Right.
- 14 Q. On the next page under "Kroger, Plants in
- 15 the Mideast Marketing Area," the last one listed
- 16 is Winchester Dairy Farms, Winchester, Kentucky.
- 17 The Winchester Dairy Farms, Winchester, Kentucky
- 18 plant is not in the Mideast Marketing Area, is
- 19 it?
- 20 A. No. That would be a Federal Order 5 plant.
- 21 Q. So another inaccuracy on this otherwise
- 22 reliable Dairy Foods, correct?
- 23 A. As far as the Mideast Marketing Area, yes.
- 24 Q. The next page, the second one listed,
- 25 Number 60, Upstate Farms Cooperative, Inc., to

1 your knowledge, is Upstate Farms a Mideast pool

- 2 plant?
- 3 A. Not to my knowledge.
- 4 Q. So that is an inaccurate statement by the
- 5 otherwise reliable Dairy Foods, correct?
- 6 A. Yes.
- 7 Q. Is this even information that's on that web
- 8 page, or is this somehow cut and pasted from
- 9 something?
- 10 A. This is information that was on the web
- 11 page.
- 12 Q. But you didn't download it, so you don't
- 13 know exactly what it was?
- 14 A. I don't know if it was cut and pasted.
- MR. ENGLISH: Your Honor, I'm
- 16 finished with my cross-examination. I move to
- 17 strike Attachment 2 again. Those are the
- 18 inaccuracies I could find and the witness didn't
- 19 even download it himself.
- JUDGE DAVENPORT: Your objection's
- 21 noted. Other cross? Recross?
- MR. BESHORE: Recross?
- 23 FURTHER CROSS-EXAMINATION
- 24 BY MR. BESHORE:
- 25 Q. Mr. Leeman, page 8 of your statement,

- 1 Exhibit 30, the bottom paragraph which --
- 2 Mr. English had just asked you a question or two
- 3 about it, but it says, "Proposed Section
- 4 13(e)(1) provides a penalty avoidance
- 5 opportunity uniquely benefiting DFA and its
- 6 marketing partners by exempting from any penalty
- 7 milk shipped to a distributing plant."
- Now, are you talking about proposed 13(a)
- 9 of Proposal 7?
- 10 A. Where are we again?
- JUDGE DAVENPORT: The bottom of page
- 12 8.
- 13 BY MR. BESHORE:
- 14 Q. The bottom of page 8. The last paragraph
- 15 beginning the bottom of page 8.
- 16 A. Page 8.
- 17 Q. The first full sentence. Okay? Is that
- 18 commenting on Proposal Number 7? Well, Proposal
- 7 is the DFA proposal. I assume you're
- 20 commenting on the DFA proposal?
- 21 A. On the depooling issue?
- 22 Q. Okay. Yes.
- 23 A. Yes.
- 24 Q. Okay. Now, did you read -- have you read
- 25 the notice of hearing and the language in

- proposed Section 13(e)(1)?
- 2 A. That I believe, not having it in front of
- 3 me, involved giving the Market Administrator the
- 4 right to look into --
- 5 O. No.
- 6 A. No.
- 7 Q. It does not.
- 8 A. Okay. Well, that was off the top of my
- 9 head.
- 10 Q. Well, let me read you proposed Section
- 11 13(e)(1), which is what you're commenting about
- 12 here in your testimony, from the hearing notice,
- 13 and I'll just read nothing before that -- that
- 14 subsection.
- "Subsection (e)(1), Milk shipped to and
- 16 physically received at pool distributing plants
- 17 and -- and allocated to Class I use in excess of
- 18 the prior month's volume allocated to Class I
- 19 use shall not be subject to the 115 percent
- 20 limitation."
- 21 A. Okay.
- 22 Q. Okay. Now, that limitation is not the --
- 23 the exemption is not what you say in your
- 24 statement, is it?
- 25 A. If milk is brought back in and shipped into

- 1 distributing plants, they can still repool that
- 2 milk.
- 3 Q. Well, it does not exempt -- you say in your
- 4 statement it's "uniquely benefiting to DFA and
- 5 its marketing partners by exempting from any
- 6 penalty milk shipped to a distributing plant."
- Now, by its very terms, proposed 13(e)(1)
- 8 only exempts -- it doesn't exempt any milk
- 9 shipped to distributing plants. It's only milk
- 10 shipped in excess of the prior month's volume
- 11 allocated to Class I use, correct?
- 12 A. In excess of -- 115 percent in excess of
- 13 the prior month's Class I if milk was moved back
- 14 in there as different producer milk.
- 15 Q. Where does it say "different producer
- 16 milk"?
- 17 A. I mean, different milk going in there
- 18 rather than what was going into those plants the
- 19 prior month.
- 20 Q. Oh, it's your interpretation that it
- 21 exempts any milk that -- milk that would just be
- 22 shifted in there?
- 23 A. Shifted.
- Q. But it doesn't do that, does it? If that's
- within the same Class I volume, it's not exempt?

1 A. If it's within the -- no. I want to dig up

- 2 a copy.
- 3 Q. You want to look at the hearing notice?
- 4 A. Yeah.
- 5 Q. Look at the hearing notice. Look at the
- 6 proposed language.
- 7 A. Okay.
- 8 Q. Now, isn't it correct that the exemption in
- 9 proposed 13(e)(1) is not for any milk delivered
- 10 to distributing plants, it's only for milk in
- 11 excess of the prior month's volumes?
- 12 A. "Milk shipped and physically received at
- 13 pool distributing plants and allocated to Class
- 14 I use in excess -- "
- 15 Q. "In excess."
- 16 A. "-- of the prior month's volume allocated
- 17 to Class I use shall not be subject to the
- 18 limitation."
- 19 Q. So the only way this DFA or anyone else can
- 20 have deliveries exempted from the limitation is
- 21 to have additional sales to distributing plants,
- 22 correct?
- 23 A. I don't know if I understand it that way.
- 24 Q. Well, it says "sales in excess of the prior
- 25 month's volume, does it not?

1 MR. VETNE: Your Honor, may I

- 2 interrupt Mr. Beshore? I understand that
- 3 Mr. Beshore is taking some time here to ask
- 4 about this witness's interpretation of DFA's own
- 5 ruling of the proposal. Obviously the proposal
- 6 is what it says.
- 7 JUDGE DAVENPORT: It sounds more like
- 8 he's objecting, or, in other words, asking into
- 9 the basis of his objection.
- 10 MR. VETNE: Well, that is based
- 11 on the interpretation of the rulings. If he's
- 12 got an interpretation that's wrong, I think it
- 13 could be briefed, but -- I'm looking to save
- 14 time.
- MR. BESHORE: I'll stop there
- 16 with that -- with that point. I think the
- 17 proposal -- the proposed language speaks for
- 18 itself as well as Mr. Leeman's comments or
- 19 whoever's comments at the bottom of page 8.
- 20 BY MR. BESHORE:
- 21 Q. Now, let's look at Attachment 2 again.
- 22 Just one more question on Attachment 2. Through
- 23 the -- through the marvels of wireless
- 24 technology, the wireless internet connections,
- 25 Mr. Gallagher has pulled up the Dairy Foods web

- 1 page on the computer, and I would represent to
- 2 you that there is no itemization on that web
- 3 page of Dean Foods plants in the Mideast Federal
- 4 Milk Marketing Area.
- Now, if that's the case, what's the source
- of this purported printout from the web page, do
- 7 you know?
- 8 A. The source, as I see it, is Dairy -- it's
- 9 from Dairyfoods.com.
- 10 Q. And does the web page skip from number 1 to
- 11 number 6 on its list?
- 12 A. No.
- MR. BESHORE: That's all I have.
- JUDGE DAVENPORT: Very well,
- 15 gentlemen and ladies. Let's break for lunch at
- 16 this time. Let's be back at -- is 1:00 too
- 17 soon?
- 18 MR. BESHORE: Sorry?
- 19 JUDGE DAVENPORT: I was proposing a
- 20 break for lunch at this time. Is 1:00
- 21 acceptable?
- MR. BESHORE: We're -- I would --
- 23 I would propose no earlier than 1:30, and I
- 24 would -- I would like 2:00 for purposes of
- 25 checking out and attempting to prepare a

1 rebuttal testimony that may need to be presented

- 2 this afternoon.
- JUDGE DAVENPORT: Well, how about
- 4 1:30, and then if -- this will likely go into
- 5 tomorrow. We are going to be limited by this
- 6 space here. We have to be out by six tonight.
- 7 MR. VETNE: Let me make a
- 8 general announcement. Dr. Cotterill's testimony
- 9 is on the back table. It will be available, and
- 10 although I will be gone, it may be useful to
- 11 receive his testimony as if read, allow him to
- 12 summarize it and then let the record reflect it.
- 13 Thank you.
- JUDGE DAVENPORT: We'll be in recess
- 15 until 1:30.
- 16 (Thereupon, a luncheon recess was
- 17 taken at 12:04 p.m., with the
- 18 proceedings to be continued at 1:30
- 19 p.m.)

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- 1 AFTERNOON SESSION
- 2 1:28 p.m.
- JUDGE DAVENPORT: Mr. English --
- 4 ladies and gentlemen, if you would, please take
- 5 your seats. It appears Mr. Leeman is not back
- 6 yet. I would like to get started.
- 7 Mr. English, do you have your
- 8 witnesses ready to proceed?
- 9 MR. ENGLISH: My feeling is
- 10 Dr. Cotterill. I mean, I'm ready to go, but I
- 11 think that's not consistent with what
- 12 Dr. Cotterill's plan was.
- JUDGE DAVENPORT: Do we have other
- 14 cross of Mr. Leeman?
- MR. TOSI: Yes.
- MR. DAVENPORT: Very well.
- 17 Mr. Tosi?
- 18 CROSS-EXAMINATION
- 19 BY MR. TOSI:
- 20 Q. Thank you for appearing, Mr. Leeman. I
- 21 would like to draw your attention to a couple of
- 22 things that you said in your written statement.
- 23 The first one has to do with -- on page 8
- 24 where you're asking that the Department
- 25 investigate whether the cause of new price

1 volatility was a manipulation of the CME by DFA

- 2 or any other buyer.
- 3 Is it your testimony that -- are you of the
- 4 opinion that DFA manipulated the CME?
- 5 A. Yes. I think it has happened, yes.
- 6 Q. Okay. And in that regard, that they
- 7 manipulated to keep the prices high?
- 8 A. Correct.
- 9 Q. If they have this ability to manipulate,
- 10 why would they let prices fall?
- 11 A. I don't think you can, on a long-term
- 12 basis, continue buying product and on a
- 13 long-term basis continue to hold the market up
- 14 by buying product on the CME short term.
- 15 Q. I would like to ask some of your -- I would
- 16 like to ask some questions about your opinions
- 17 about Proposal 2.
- 18 A. Okay.
- 19 Q. Okay. As you understand the purpose of
- 20 pooling provisions, can you tell us in your own
- 21 words what you think they're -- what they should
- 22 do?
- 23 A. Proposal 2, I don't think that the
- 24 diversion limitations -- or the diversion
- 25 limitations in tightening those up are going to

- 1 make a huge difference in the market. I don't
- 2 see any reason -- I just don't see any reason
- 3 that they need to be changed whatsoever.
- 4 Q. Would you agree that one of the purposes of
- 5 pooling provisions is to make sure that the
- 6 Class I market's adequately supplied?
- 7 A. Correct.
- 8 Q. Would you also agree that another major
- 9 purpose of pooling provisions is to properly
- 10 identify the milk of those producers as
- 11 regularly servicing that market?
- 12 A. Yes.
- 13 Q. And that if the Secretary finds that this
- 14 proposal does a better job of that and adopts
- it, that that would be okay with you?
- 16 A. Yes.
- 17 Q. Okay. Also on page 8, I was a little
- 18 confused. If I could refer to your second full
- 19 paragraph that begins, "For example," the sense
- 20 that I take from that statement is that somehow
- 21 adoption of Proposal 2 would limit producers --
- 22 that it would limit the ability of small co-ops
- 23 to increase their membership and milk volume --
- 24 A. Yes.
- 25 Q. -- from existing sources. Do you think

- 1 it's one of the purposes of pooling standards to
- 2 allow co-ops, for example, to get bigger versus
- 3 co-ops that are smaller?
- 4 A. Well, as far as larger getting larger and
- 5 smaller --
- 6 Q. Well, let me ask it another way. Do you
- 7 think it's the purpose of pooling standards
- 8 to -- well, let me rephrase it again now.
- 9 The current pooling standards that we have
- 10 are what they are and Proposal 2 asks that those
- 11 provisions be tightened a little bit by lowering
- 12 diversion limits and increasing the shipping
- 13 standards. Okay?
- 14 So would you be saying that the current
- 15 provisions somehow limit small co-ops to
- 16 increase their membership and milk involve?
- 17 A. To the extent of the amount of milk
- 18 available -- the amount of diversions they have
- 19 available above servicing the Class I markets.
- 20 Q. Are you suggesting then that pooling
- 21 standards -- or that the Department should
- 22 consider some other dimension of what pooling
- 23 standards should do to provide more favorable
- 24 terms for small co-ops versus large co-ops?
- 25 A. No. I -- I just -- I get concerned -- I am

- 1 concerned that by continuing to tighten them it
- 2 puts the smaller cooperatives at a disadvantage
- 3 because they can increase -- I mean, they can
- 4 increase their supply, but they have to gain
- 5 more access to the Class I market in order to be
- 6 able to take care of that other milk as far as
- 7 they have to divert it to other source cheese
- 8 plants, for instance. That they would have to
- 9 be able to gain access to more Class I market
- 10 and that market is becoming more and more
- 11 constricted, you know, through mergers and
- 12 everything else.
- I mean there's -- there's less and less
- 14 players in the market. There are less
- 15 opportunities to go to a Class I market without
- 16 having to go through a larger cooperative that
- 17 has contracts with those handlers.
- 18 Q. Okay. Do you see that those increased
- 19 concentration in processors --
- 20 A. Yes.
- 21 Q. -- and co-ops --
- 22 A. Yes.
- 23 Q. -- has been a result of Federal -- excuse
- 24 me, Federal Order pooling provisions?
- 25 A. I don't think it -- I -- the industry in

- 1 general is coming together -- I mean, it is
- 2 getting smaller. I mean, larger buying out
- 3 smaller. It's becoming more concentrated. But
- 4 I also feel that there are -- that these do not
- 5 attribute to it, but they help the larger
- 6 cooperatives and processors that have more
- 7 diversity throughout the market to tighten up
- 8 that part of the Order as far as their options
- 9 as far as -- you know, as far as options out
- 10 there for people that do not have access to
- 11 them.
- 12 Q. But if the pooling provisions are applied
- 13 equitably without regard to size, how is it
- 14 that -- how are you differentiating between
- 15 Proposal 2's -- excuse me, Proposal 2's revised
- 16 standards versus one co-op competing with
- 17 another for business?
- 18 A. If they do not have the market access for
- 19 the class -- for the -- to the distributing
- 20 plants because of other agreements that -- say,
- 21 like DFA/DMS have with, say, Dean Foods or
- 22 Kroger's with pool supply contracts.
- 23 Q. Okay. I think I understand. One other
- 24 thing -- one last thing. Actually, two other
- 25 things. On page 7 of your statement when you

- 1 were talking about depooling, it would be in the
- 2 middle of the page with the paragraph that
- 3 begins, "Now, I wish to say a few words," I
- 4 was -- you made a comment that kind of caught my
- 5 attention. You sort of singled out from the
- 6 northeast milk coming from Vermont.
- 7 A. Yes.
- 8 Q. How is that different from what others
- 9 believe to be Wisconsin milk doing the same
- 10 thing in the Mideast Order?
- 11 A. I think that was being used more as an
- 12 example of -- it was being used more as an
- 13 example of depooling milk. Okay? The depooling
- 14 of milk in an Order that has provisions to say
- 15 well, if you depool, there's a penalty if you
- 16 do, so you need to decide whether it's worth
- 17 doing that.
- This is an example of what could happen or
- 19 may happen down the road if this wasn't handled
- 20 on a national basis and I'm going to use Federal
- 21 Order 5, for example.
- 22 Q. Okay.
- 23 A. Okay.
- 24 Q. I think the context of what you're saying
- 25 is that you were just using that as an example

- 1 of what could happen --
- 2 A. Yes.
- 3 Q. -- as an example of what happens when -- if
- 4 you don't do everything all in one -- all in one
- 5 action?
- 6 A. Correct.
- 7 Q. Okay. I understand. And one last thing.
- 8 On page 8 on the bottom paragraph it talks about
- 9 "Proposed Section 13(e)(1)." What is a -- what
- 10 is penalty avoiding by offering a unique ability
- 11 that benefits DFA by exempting any penalty for
- 12 milk shipped to a distributing plant?
- 13 Isn't that the whole point of -- one of the
- 14 whole -- one of the major, major points of
- 15 pooling standards? How is that -- how are we
- 16 avoiding penalty here?
- 17 A. This goes back -- this goes back to that
- 18 their broad base of distributing plants that
- 19 they supply can be in other Federal Orders that
- 20 do not allow for -- or, you know, have nothing
- 21 to do with depooling. There's no penalties for
- 22 them for depooling. That as they come back onto
- 23 this Order, that they can do up to the 115
- 24 percent, or if there's -- you know, if it's
- 25 above that, whatever, but there's an excess that

- 1 may -- that was depooled that may not be able to
- 2 come back onto this Order without penalty. By
- 3 placing that excess into another Order that
- 4 doesn't -- isn't -- doesn't have these
- 5 provisions, they can -- they can filter that
- 6 back over, in this case, say, in three months
- 7 back onto the Order, into 33.
- 8 Q. And you're linking that back into the
- 9 general theme that if we're going to have a
- 10 depooling provision --
- 11 A. Yes.
- 12 Q. -- that it be put in as many Orders at the
- 13 same time as possible?
- 14 A. Yes.
- 15 Q. Okay.
- MR. TOSI: That's all I have.
- 17 Thank you. I appreciate your patience. Thank
- 18 you.
- 19 JUDGE DAVENPORT: Other examination
- 20 of this witness? Very well, Mr. Leeman, you may
- 21 step down. Excuse me.
- MR. TOM VETNE: I do have some
- 23 redirect if there are no other cross.
- JUDGE DAVENPORT: I said "other
- 25 examination." That includes re-cross --

- 1 redirect, rather.
- 2 MR. TOM VETNE: Your Honor, my name
- 3 is Tom Vetne. I'm here on behalf of my father
- 4 who has to be away for surgery. I wonder if I
- 5 could meet with the witness for about five
- 6 minutes before I do my redirect?
- 7 JUDGE DAVENPORT: Well, I think if
- 8 that's the case, then we'll go on to other
- 9 witnesses and put him back on the stand
- 10 afterwards. I don't want to inconvenience the
- 11 semblance here when you were given an hour and a
- 12 half for lunch. Also, this witness was not here
- 13 at 1:30 when I was ready to reconvene this
- 14 meeting, so I trust that it is not going to be
- 15 regular conduct.
- MR. TOM VETNE: It won't be, Your
- 17 Honor.
- JUDGE DAVENPORT: Very well. You
- 19 want to take your witness and take whatever time
- 20 you need? Mr. English, are you ready to
- 21 proceed?
- MR. ENGLISH: I'm ready, but I
- 23 thought Dr. Cotterill was the next witness.
- MR. TOM VETNE: We are ready to go
- 25 with Dr. Cotterill.

- 1 JUDGE DAVENPORT: Why don't you
- 2 recall Mr. Leeman then after you take
- 3 Dr. Cotterill?
- 4 MR. TOM VETNE: That will be great.
- 5 JUDGE DAVENPORT: Raise your right
- 6 hand.
- 7 (Thereupon, Dr. Cotterill was sworn
- 8 by Judge Davenport.)
- 9 DR. COTTERILL: I need a copy of
- 10 Exhibit 2 as well.
- DR. RONALD W. COTTERILL
- 12 of lawful age, a Witness herein, having been
- 13 first duly sworn, as hereinafter certified,
- 14 testified and said as follows:
- 15 DIRECT EXAMINATION
- 16 BY MR. TOM VETNE:
- 17 Q. Dr. Cotterill, would you introduce yourself
- 18 for the record, please?
- 19 A. Yes. My name is Ronald Cotterill, and I'm
- 20 a Professor of Agricultural and Resource
- 21 Economics at the University of Connecticut at
- 22 Storrs, and I also direct the Food Marketing
- 23 Policy Center there.
- 24 Q. I've got a copy of your statement with
- 25 attachments. And it looks like your CV is part

1 of the -- attached to your statement?

- 2 A. Yes, it is. It's Exhibit 1.
- 3 Q. And it's true and complete?
- 4 A. Yes.
- 5 Q. Okay.
- 6 MR. TOM VETNE: Your Honor --
- 7 JUDGE DAVENPORT: His statement here
- 8 will be admitted -- or will be marked Exhibit 31
- 9 for identification. His CV and the Attachment
- 10 2, we'll just include as all part of Exhibit 31.
- 11 (Thereupon, Exhibit 31 of the Mideast
- 12 Federal Milk Marketing Order hearing
- was marked for purposes of
- identification.)
- MR. TOM VETNE: And in order to
- 16 save time, Your Honor, we would ask that the
- 17 statement and attachments be -- be included in
- 18 the transcript as if they were read and then
- 19 we're going to ask the doctor to maybe summarize
- 20 the highlights.
- 21 MR. BESHORE: Your Honor, I have
- 22 not had the opportunity to read Dr. Cotterill's
- 23 statement and I would like to either have him
- 24 read it in full as testimony or give everyone
- 25 here -- take time off the record if we need to

- 1 to read it, but I'm not prepared to
- 2 cross-examine if it's just accepted as read and
- 3 we're ready to cross.
- JUDGE DAVENPORT: Very well, counsel.
- 5 Why don't you have him read his statement.
- 6 THE WITNESS: I would be happy to
- 7 read it. I would say that Exhibit 2 was not
- 8 attached and we just handed it out, so Exhibit
- 9 1, 2 and 3 are the exhibits.
- 10 All right. I will be glad to read it
- 11 and then entertain questions afterwards. Well,
- 12 the title is "Vertical Foreclosure: The Impact
- of the Proposed Reduction in Diversion Limits on
- 14 the Exercise of Market Power and the Economic
- 15 Performance of Milk Marketing Channels in the
- 16 Mideast Federal Milk Marketing Area."
- 17 My name is Ronald Cotterill. I am a
- 18 Professor of Agricultural and Resource Economics
- 19 at the University of Connecticut and Director of
- 20 the University of Connecticut's Food Marketing
- 21 Policy Center. My curriculum vitae is attached
- 22 as Exhibit Number 1. I've been asked by
- 23 Attorney John Vetne, attorney for White Eagle
- 24 Milk Marketing Federation and other interested
- 25 parties, to analyze the impact of proposed

- 1 changes to pool qualification rules on pricing
- 2 conduct and the economic performance of markets
- 3 in the Midwest Milk Marketing channels.
- 4 Proposal Number 2 at this hearing would tighten
- 5 pool performance standards by reducing the
- 6 diversion limits for Section 9(c) cooperatives
- 7 and other handlers from 60 percent to 50 percent
- 8 in each of the months of August through
- 9 February, and from 70 percent to 60 percent in
- 10 each of the months of March through July.
- 11 Federal Register cite. Pool supply and
- 12 cooperative plants would also experience
- 13 tightening of pool standards, but the burden of
- 14 these changes would fall more heavily on supply
- 15 plants because supply plants qualify for pool
- 16 participation on the merits of the individual
- 17 plant's conduct while cooperative plants qualify
- 18 by paper designation based on the cooperatives
- 19 system-wide performance. Dean Foods has
- 20 proposed additional and more restrictive pool
- 21 qualification rules.
- 22 Milk cooperatives and proprietary
- 23 handlers have expressed concern throughout the
- 24 United States Federal Milk Market Order system
- 25 about the impact of paper pooling and of

- 1 depooling in response to milk and commodity
- 2 price volatility, on the stability, fairness and
- 3 logistical efficiency of the Order system. In
- 4 response to these concerns, USDA has entertained
- 5 a series of proposals to tighten milk pool
- 6 qualification standards in the Federal Milk
- 7 Marketing Order system. Leading Proponents of
- 8 these changes are Dairy Farmers of America, the
- 9 nation's largest milk cooperative, and Dean
- 10 Foods, the nation's largest fluid milk
- 11 processor.
- 12 As I reviewed the hearings and
- 13 arguments of the parties leading up to this
- 14 hearing, I've come to understand that paper
- 15 pooling is an elusive concept. It's both an
- 16 esoteric term of art unique to the Federal Milk
- 17 Order system, and a term of derision employed to
- 18 describe someone else's milk marketing
- 19 practices. As an aside, that's an attempt at
- 20 humor. It always applies to milk used to make
- 21 manufactured milk products produced by dairy
- 22 farmers that participate in the Federal Order
- 23 milk pool by paper designation of the reporting
- 24 handler, usually Section 9(c) cooperative
- 25 association. However, only milk that is

- 1 delivered on pool distributing plant must be
- 2 pooled. All other milk is pooled by paper
- 3 designation, whether it's a paper reporting
- 4 diverted milk, a paper designating a cooperative
- 5 plant as a pool plant, or a paper agreement
- 6 between a manufacturer and a cooperative in
- 7 Order 3 allowing the Section 7(e) manufacturer's
- 8 plant to be pooled --
- 9 JUDGE DAVENPORT: That's Order 33.
- 10 THE WITNESS: In Order 33?
- JUDGE DAVENPORT: Yeah.
- 12 THE WITNESS: Yeah -- without
- 13 plant specific performance, i.e., shipments to
- 14 distributors. I see no functional difference
- 15 between milk that is diverted day after day to a
- 16 nonpooled cheese plant and milk that is
- 17 delivered day after day to Leprino's 9(e) plant
- or a cooperative's 9(d) plant. The 9(e) and the
- 19 9(d) plants have a great advantage of form over
- 20 substance, however. Milk delivered to those
- 21 plants gets credit for producer touch base
- 22 purposes and does not count against the
- 23 diversion limits of the cooperative. Therefore,
- 24 I will use paper pooling to refer to all milk
- 25 that participates in the pool, but is not

- 1 delivered to a distributing plant. The
- 2 objective of the proposals in this hearing and
- 3 predecessor hearings is to reduce the volume of
- 4 milk that is pooled on paper for some, but not
- 5 all market participants. As discussed below,
- 6 this would have the effect of foreclosing pool
- 7 access to some milk and enhance the value of
- 8 paper held by those who remain on the pool.
- 9 Vetne, 2005, and others on behalf of
- 10 several cooperatives with a minor share of
- 11 regulated markets to the west have criticized
- 12 these proposed changes in prior hearings from
- 13 the perspective of producer equity, the
- 14 legislative intent of the 1937 Agricultural
- 15 Marketing Agreement Act, the Nourse Commission,
- 16 1962, a study of Market Orders and the relevant
- 17 case law. The essence of that argument is that
- 18 Federal Market Orders are not intended to limit
- 19 access of non-fluid use milk to a Market Order
- 20 pool by non-economic means such as diversion
- 21 limits. Even under Market Orders,
- 22 transportation economics, plant location and
- 23 location of raw milk determine the farm gate
- 24 value of milk. Several cites; Vetne 2002b,
- 25 Black, that's John D. Black, 1935, who issued a

- 1 book on milk Orders, Cassels, 1937, milk
- 2 distribution study, Pratt, et al., the Cornell
- 3 study that underlined the Federal Market Order
- 4 Reform process that we had culminated in 2000.
- 5 All farmers share in the pooled value of milk
- 6 sales across fluid and manufacturing classes of
- 7 use on an equitable basis based upon the
- 8 components of their milk and the location of
- 9 their milk or their customer's market -- the
- 10 location of their market or their customer's
- 11 market.
- To date there's been relatively
- 13 little discussion in the hearings or post
- 14 hearing briefs about the impact of the proposed
- 15 reductions in diversion limits upon the
- 16 allocative efficiency of milk marketing
- 17 channels. That is the issue I will address in
- 18 this paper. Federal Market Orders were never
- 19 intended to contribute to the monopolization of
- 20 milk market channels either by cooperatives or
- 21 proprietary firms or by such firms acting in
- 22 concert, although Orders have been used to
- 23 create and maintain monopolies in the past, US
- 24 Department of Justice, 1977, and continue to
- 25 provide powerful tools to stifle competition by

- 1 increasing costs or reducing revenues for
- 2 competitors. All right?
- 3 The unique potential for Federal
- 4 Market Order pooling rules to be used by a
- 5 dominant cooperative to disadvantage a
- 6 competitor was recently illustrated when DFA's
- 7 National Dairy Holdings processing company
- 8 proposed a merger with the H.P. Hood Company in
- 9 New England, with DFA or its designee to provide
- 10 the full supply of milk to the merged Hood
- 11 plants. If that merger had gone through as
- 12 NDH/DFA intended, Agri-Mark Cooperative would
- 13 have lost its primary distributing plant outlet
- 14 and therefore its primary source of Federal
- Order pooling base for member milk used to
- 16 produce Cabot cheese and other manufactured
- 17 products, as explained in the testimony for the
- 18 House Judicial Committee by Robert Wellington,
- 19 Agri-Mark's economist, attached hereto as
- 20 Exhibit 3. Faced with loss of pool access for
- 21 much of its milk supply, Agri-Mark would have
- 22 probably joined forces with DFA, as it did its
- 23 sister cooperatives Dairylea and St. Albins in
- 24 the marketing agency in common, DMS, Dairy
- 25 Marketing Services. This incident is an example

- 1 of what economists call vertical foreclosure.
- 2 The merger in the processing market created
- 3 competitive problems in the milk assembly
- 4 market.
- 5 At this hearing as in prior
- 6 proceedings, I submit that one of USDA's most
- 7 important decision-making functions in
- 8 addressing paper pooling issues is to consider
- 9 the competitive impact of proposed rules. If at
- 10 all possible, the USDA should avoid rule
- 11 amendments that would contribute to the
- 12 acquisition or exercise of market power by
- dominant milk assembly cooperatives and dominant
- 14 milk processors.
- Now, understand -- this is an aside.
- 16 Now, understand, please, that such firms may
- 17 acquire market power through competition on the
- 18 merits, they may do that, or economies of scale
- 19 and scope; however, they should not acquire it
- 20 via violation of antitrust law or by
- 21 administrative fiat in a regulatory process such
- 22 as this one. So I want to stress that I'm not
- 23 saying that no firm -- I'm not saying that firms
- 24 in the milk industry should be intensely
- 25 competitive and have no market power. I'm not

1 saying that. They may have market power, they

- 2 may gain it on the merits, they may gain it
- 3 through their competitive success or failures.
- 4 What I am saying is they should not gain it
- 5 through regulatory or administrative fiat in a
- 6 process like this.
- 7 Impact Analysis. I have read several
- 8 post hearing briefs from the recent Central
- 9 Market Order hearing and have read the factual
- 10 documentation requested from the market -- the
- 11 Mideast Market Administrator by the parties
- 12 participating in this hearing. In response to a
- 13 request from DFA and Michigan Milk Producers
- 14 Association and a request from White Eagle, et
- 15 al., the Mideast Order Market Administrator
- 16 completed an impact analysis of the proposed
- 17 reduction in diversion limits for October 2003
- and for all months of 2003-2004. That's the
- 19 White Eagle production as opposed to the DFA
- 20 production.
- 21 Table 1 reproduces the quantitative
- 22 impact analysis of the reduction in diversion
- 23 limitations for October 2004. It should have
- 24 been October 2004 earlier in the text. It was a
- 25 mistake. So it's October 2004 or the entire

1 two-year period. We're looking at October 2004

- 2 which is what DFA requested -- or DFA/MMPA
- 3 requested.
- Well, the market pool was 1.545
- 5 billion pounds and the 10 percent reduction in
- 6 diversion limits would have reduced that pool by
- 7 63.8 million pounds. This 4.1 percent reduction
- 8 would increase the producer price differential,
- 9 and the blend or statistical uniform price, only
- 10 \$0.02 per hundredweight. This suggests that the
- 11 policy change is trivial. Proponents should
- 12 then be relatively unconcerned about this
- 13 proposal. However, the projected -- the
- 14 projected \$0.02 impact on producer prices
- 15 ignores the competitive consequences of the
- 16 proposed changes on the performance of raw milk
- 17 assembly, fluid milk processing and ultimately
- 18 retail fluid milk markets. Proponents'
- 19 competitive benefit from their proposal and
- 20 corresponding disbenefit to competitors, is more
- 21 profound than a \$0.02 impact on the producer
- 22 blend price.
- 23 Precise quantitative analysis of
- 24 these competitive impacts is not possible
- 25 because the necessary data are not currently in

- 1 the public domain. I requested market share
- 2 data for fluid bottlers and handlers that supply
- 3 them in the Mideast Market Area from the Market
- 4 Administrator. Such information is confidential
- 5 and unavailable from USDA sources for hearings
- 6 such as this one. Industry sources, however,
- 7 suggest that Dairy Farmers of America and its
- 8 partner cooperatives in Capper Volstead
- 9 sanctioned marketing agencies in common or
- 10 cooperative federations dominate raw milk sales
- 11 in the Mideast Order. These agencies are, one,
- 12 Dairy Marketing Services, a Section 9(c)
- 13 cooperative federation dominated by DFA with
- 14 fluid milk sales throughout the Mideast; two,
- 15 the Mideast Marketing Agency, MEMMA, a
- 16 combination of DFA/DMS, Foremost Farms,
- 17 Land O'Lakes and NFO in the Mideast area other
- 18 than Michigan, and three, the Producer
- 19 Equalization Committee, consisting primarily of
- 20 DFA and Michigan Milk Producers Association for
- 21 sales in the State of Michigan.
- 22 For example, in September 2004 the
- 23 three largest cooperatives marketed 1.095
- 24 billion pounds of raw milk, fully 82 percent of
- 25 the Mideast Federal Order 33 milk pool. That's

1 from the FMO Statistical Response to White Eagle

- 2 Federation Request, this hearing, Table 17. One
- 3 of the top three is White Eagle Federation with
- 4 pooled milk of about 145 million pounds, as
- 5 explained in testimony by Jeff Leeman, leaving
- 6 DFA/DMS and MMPA with 950 million pounds. The
- 7 remaining cooperatives pooled 154 million
- 8 pounds.
- 9 However, the testimony at this
- 10 hearing reveals that of the remaining
- 11 cooperatives on the handler list, Exhibit 6,
- 12 Table 1, Dairylea, Foremost Farms, NFO, Prairie
- 13 Farms and Upstate all marketed their milk
- 14 through one of the DFA/DMS dominated agencies in
- 15 common. Their reported 9(c) milk, therefore,
- 16 should be added to the total of 950 million
- 17 pounds of DFA/DMS/MMPA, bringing the pooled milk
- 18 within the control of these dominant suppliers
- 19 to about 82 -- 82 percent of the market. Only
- 20 Lanco and Steamburg cooperatives are not
- 21 accounted for, and I understand that they pool a
- 22 negligible volume of milk in Order 33.
- Now, at the fluid processing level,
- 24 large consolidated processors dominate the fluid
- 25 milk industry. These include, one, Dean Foods,

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1 which has a long-term strategic alliance, full
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- 2 supply contracts with DFA and operates 12 plants
- 3 in the Mideast and processes an estimated 250 to
- 4 300 million pounds of milk per month at these
- 5 plants; two, National Dairy Holdings, with two
- 6 plants, which is 50 percent owned by DFA, and
- 7 three, Kroger, the region's largest grocery
- 8 retailer, with Mideast distributing plants and
- 9 an estimated 120 million pounds of receipts per
- 10 month. Kroger is also fully supplied by the
- 11 DFA/DMS and MMPA or their marketing agencies in
- 12 common.
- Map-Tables 8(a) through 8(e) of
- 14 Exhibits 7 and 11 show 41 pool distributing
- 15 plants remaining in Order 3 -- 33 and their
- 16 locations. Twelve of the plants on the Market
- 17 Administrator's list are very small, having an
- 18 average of 2 million pounds per month of milk
- 19 receipts, White Eagle requested data Table 1.
- 20 DFA/DMS and its marketing agents in common
- 21 provide full supplies to about 23 of the
- 22 remaining 29 larger and very large Order 33
- 23 distributing plants according to testimony by
- 24 witnesses at this hearing on March 8, 2005.
- 25 The White Eagle Federation

- 1 provides -- supplies milk to four distributing
- 2 plants. The total receipts of milk by all
- 3 distributing plants, in millions of pounds, were
- 4 637 during December 2003, 630 in May of 2004 and
- 5 659 in December of 2004, including 22 to 25
- 6 million pounds of other source nonpool bulk
- 7 milk, identical spot Table 3. Producer milk
- 8 received at distributing plants during October
- 9 2004 was 610 million pounds, also the same cite,
- 10 Table 7. These receipts represent the aggregate
- 11 pooling base for all market participants.
- Now, the largest cooperatives,
- 13 DFA/DMS and MMPA and their agency in common
- 14 partners have sufficient pooling base to be
- 15 unaffected by the proposed 10 points reduction
- 16 in the diversion limit, as I understand the
- 17 testimony of Mr. Gallagher and Mr. Rasch. Yet,
- 18 if 63.8 million pounds of manufactured milk to
- 19 nonpooled plants is cut out of the pool, the
- 20 corresponding amount of distributing plant
- 21 receipts affected is 127.6 million pounds.
- 22 Currently, 127.6 million pounds of distributing
- 23 plant receipts would allow 1.5 times that equals
- 24 191.4 million pounds of manufacturing milk into
- 25 the pool. As proposed, that same fluid milk

- 1 base would allow only 127.6 million pounds of
- 2 milk into the pool. This assumes a reduction of
- 3 the diversion limit from 60 to 50 percent, i.e.,
- 4 manufactured milk pooled can only be 60 percent
- 5 or post change 50 percent of the pool.
- 6 This reduction in the ability to pool
- 7 milk makes it more costly for any supplier with
- 8 a limited share of fluid supply to supply
- 9 Mideast fluid plants. And I will provide you
- 10 with an example of that later in discussion, if
- 11 you would like, a numerical example to drive
- 12 that home because that's a very important point.
- 13 Since distributing plant receipts for
- 14 the October 2004 pool was 610 million pounds,
- 15 the proposed change in the diversion limit
- 16 potentially affects 20.9 percent of the fluid
- 17 market. Now, note that this is just a bit more
- 18 than the market share of small cooperatives and
- 19 the independent producers not represented by DFA
- 20 led marketing agencies which I estimate to be
- 21 roughly 18 percent. These are the suppliers
- 22 basically who are targeted by the Proposal 2 and
- 23 who will be short of pooling base to meet the
- 24 proposed change. Okay?
- 25 Plants supplied by White Eagle will

- 1 also be disadvantaged by the lowering of the
- 2 diversion limits because the ability to pool
- 3 diverted milk has value to the plant that
- 4 provides pooling base and to the producers who
- 5 negotiate to supply the plant and thereby gain
- 6 pooling base. Producers that would supply 68
- 7 million pounds of milk withdrawn from the pool
- 8 under Proposal Number 2 are economically
- 9 disadvantaged in a direct fashion. Moreover,
- 10 farmers who are part of the DFA led supply
- 11 system may also be disadvantaged because of a
- 12 reduction in competition for their raw milk,
- i.e., a reduction in milk marketing
- 14 alternatives.
- 15 Let's address the impact on farmers
- 16 first. Salop recently described a phenomenon
- 17 that he labels predatory overbuying as follows:
- 18 Predatory overbuying consists of overbuying
- 19 inputs as a predatory strategy to cause
- 20 buyer-side competitors in the input market to
- 21 exit from the market or permanently shrink their
- 22 capacity in order to gain monopsony power in the
- 23 input market.
- Now, the reduction in diversion
- 25 limits is not necessarily predatory, but it may

- 1 be employed as a predatory tool and has a
- 2 similar impact on the buying structure of the
- 3 raw milk assembly market in the Mideast
- 4 milkshed. The DFA led buying combinations in
- 5 this market already are the dominant buyers.
- 6 Okay? And the change in the rule limits the
- 7 ability of other milk assemblers in the milkshed
- 8 to compete for farmers' milk because it reduces
- 9 their ability to qualify for the pool.
- 10 Numerical example later on that.
- Now, examining the impact on milk
- 12 assemblers competition in the sale of milk to
- 13 fluid bottlers in this market area, Salop
- 14 describes a second consequence from an increase
- in buyers' market power such as that arising
- 16 from the proposed reduction in diversion limits.
- 17 Raising Rivals' Costs overbuying consist of
- 18 overbuying inputs as an exclusionary strategy to
- 19 raise rivals' input costs and thereby gain
- 20 market power in the output market.
- 21 The impact on milk assemblers of
- 22 reducing diversion limits is equivalent to
- 23 overbuying. Assemblers that are not in the DFA
- 24 sphere have higher costs to qualify for the
- 25 pool. This suggests that they must charge fluid

1 bottlers higher prices. Consider the experience

- 2 of Central Equity Cooperatives in the Central
- 3 Marketing Order.
- 4 The absence of fluid milk marketing
- 5 opportunities is illustrated by Central Equity
- 6 Co-op whose producer members are clustered near
- 7 the intersection of Oklahoma, Missouri and
- 8 Kansas state boundaries. In order to pool its
- 9 member milk, Central Equity sells milk to Wells
- 10 Dairy in Iowa, about 400 miles away. This long
- 11 distance hauling obviously would not take place
- 12 if a closer distributing plant, or cooperative
- 13 pool plant, were made available to Central
- 14 Equity.
- The primary strategic alternatives
- 16 for cooperative assemblers such as Central
- 17 Equity in the Central Order and for White Eagle
- in the Mideast Order are to merge with DFA or to
- 19 affiliate with their agency in common and pay
- 20 for access to their dominant raw fluid supply
- 21 system.
- 22 Fluid milk bottlers, or distributors,
- 23 who are not in the DFA sphere of influence also
- 24 face these higher costs and their ability to
- 25 compete in the packaged fluid milk market is

- 1 reduced. Moreover, switching to the DFA led
- 2 supply system may not be a viable alternative.
- 3 This is true to the extent that the web of
- 4 vertical strategic alliances favors the largest
- 5 firms at each stage of the milk market channel.
- 6 This insight also suggest that smaller fluid
- 7 processors currently supplied by the DFA led
- 8 system may not be receiving the same terms as
- 9 larger processors.
- 10 So now I'm going to explain vertical
- 11 strategic alliance to you because this is an
- 12 important concept. Vertical strategic alliances
- 13 between large milk cooperatives and the nation's
- 14 largest fluid processors are often touted as
- 15 efficiency -- as enhancing logistic efficiency.
- 16 If that is indeed the case, then they should
- 17 compete on the merits of their product and their
- 18 efficiencies and not seek advantages by changing
- 19 Market Order regulations. Again, recall the
- 20 estimated \$0.02 per hundredweight advantage of
- 21 this proposed 10 percent point change in the
- 22 diversion limit. Clearly, if the large co-ops
- 23 and distributors want this change, it must be
- 24 more important to them than \$0.02.
- 25 So what's going on? There's another

- 1 side to vertical strategic alliances that
- 2 suggests that, indeed, it is more important than
- 3 \$0.02 a hundredweight. Vertical strategic
- 4 alliances between milk cooperatives and fluid
- 5 processors and between processors and leading
- 6 supermarket retailers in many regions of the
- 7 country lead to vertical foreclosure games that
- 8 benefit the dominant partners at each stage of
- 9 the system, and there are several quotes there,
- 10 cites that document this.
- 11 These foreclosure games are of two
- 12 general types. First, the dominant players at
- 13 each stage can use their power to benefit their
- 14 vertical alliance partners by imposing costs on
- their partners' rivals, for example, DFA/DMS,
- 16 MEMMA and DFA/MMPA and PEC at the milk assembly
- 17 stage in the Mideast Market Area, Dean Foods and
- 18 NDA, DFA, at the fluid processing stage and
- 19 Kroger or other dominant supermarket chains at
- 20 retail in local retail market areas are the ones
- 21 that are the dominant leaders in the system.
- 22 Okay? Processors can, for example, benefit
- 23 dominant retailers by making only high cost milk
- 24 available to would be retail competitors forcing
- 25 them out of the retail market.

1 Alternatively, as we have seen in the

- 2 New England Market Area, a system of vertical
- 3 alliances can impose higher costs on rivals, and
- 4 rather than drive them out it can implement a
- 5 price leadership scheme at retail, Cotterill
- 6 2005, relevant elections attached here as
- 7 Exhibit 2. The result is higher retail prices
- 8 that are shared by all key players in the
- 9 channel.
- 10 Smaller fluid processors and smaller
- 11 retailers that have higher costs are not about
- 12 to challenge the dominant firms' price
- 13 leadership because these dominant firms are --
- 14 have the ability to discipline the smaller firms
- in a price war or in the non-price dimension.
- 16 Recall dominant firms have lower costs
- 17 throughout the system due to their positive
- 18 buying hour, and if approved in this hearing due
- 19 to regulatory impact they would also have lower
- 20 costs. As Wellington Exhibit 3, Miyakawa 2004
- 21 and Cotterill Exhibit 2 explain, it's entirely
- 22 possible that vertical foreclosure games can be
- 23 played against farmers in raw milk product
- 24 markets just as they're played against consumers
- 25 in retail markets. All right?

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1 DFA and its agencies in common most
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- 2 likely claim superior milk assembly efficiencies
- 3 as the source of their competitive advantage.
- 4 On this point, the Dairy Marketing Services,
- 5 DMS, website states, and I quote: "Dairy
- 6 Marketing Services, DMS, is a milk marketing
- 7 organization formed for the purpose of creating
- 8 efficiencies and reducing costs of milk
- 9 assembly, field services and transportation. It
- 10 serves farmers by working to streamline the milk
- 11 marketing system, and serves processors by being
- 12 better able to meet their needs."
- 13 It also, however, is entirely
- 14 possible that their dominant position is based
- 15 upon their vertical contracts and their
- 16 participation in vertical collusion schemes such
- 17 as those contemplated and observed in New
- 18 England milk markets.
- 19 Conclusion. Well, if large milk
- 20 assemblers and fluid processors are efficient in
- 21 a spatial milk economy, why do they need this
- 22 regulatory change to benefit them and the
- 23 farmers that they serve? The answer, as implied
- 24 in the testimony by Mr. Gallagher, lies not in
- 25 the benefit of a \$0.02 gain to DMS/DFA members,

1 but rather, in the harm caused by the proposed

- 2 rules to DFA's small competitors who stand to
- 3 lose, and I would add here, as much as \$0.73 per
- 4 hundredweight producer price differential on the
- 5 63.8 million pounds of milk forced to exit the
- 6 pool -- exit the market if the proposals are
- 7 adopted.
- 8 I remain skeptical at this point and
- 9 would recommend that the Secretary not approve
- 10 Proposal 2 until a more careful analysis of the
- 11 competitive impact demonstrates that
- 12 anti-competitive consequences, upon nondominant
- 13 and small business processors, upon the small
- 14 cooperatives who assemble milk and the small
- 15 business farmers that who supply them and upon
- 16 the nondominant retailers and even upon
- 17 consumers do not offset the \$0.02 per
- 18 hundredweight gain to producers remaining in the
- 19 pool as a result of this proposed change.
- 20 MR. TOM VETNE: Your Honor, to the
- 21 extent it hasn't already been admitted, I ask
- 22 that Dr. Cotterill's report and attachments be
- 23 admitted as an exhibit.
- MR. BESHORE: There was a request
- 25 to admit the exhibit and the attachments. I

- 1 want to make an objection if this is the
- 2 appropriate time.
- JUDGE DAVENPORT: Well, let's reserve
- 4 ruling on the -- do you wish to voir dire?
- 5 MR. BESHORE: No. I have a
- 6 specific objection to Exhibit 3.
- 7 JUDGE DAVENPORT: Okay. As to
- 8 Exhibit 3. What about it?
- 9 MR. BESHORE: Exhibit 3, and I'll
- 10 state very clearly, it's a -- it's a very
- 11 important evidentiary point in these
- 12 proceedings. Exhibit 3 is a statement of a
- 13 person in another proceeding. It's an
- 14 out-of-court statement that -- whereby the
- 15 declarant is not available for
- 16 cross-examination. It's just like -- and it's
- 17 being presented here for facts, it's relied upon
- 18 as fact by Dr. Cotterill. It should not be
- 19 accepted under any circumstances in this hearing
- 20 as a matter of law.
- 21 The Secretary of Agriculture cannot
- 22 possibly base any decisions upon out-of-the
- 23 hearing statements unsworn -- whether sworn or
- 24 not unable to be cross-examined in this
- 25 proceeding.

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1 MR. TOM VETNE: If I can just
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- 2 respond to that, Judge, I think it's a clear
- 3 matter of federal law that experts are permitted
- 4 to rely upon evidence and materials that have
- 5 not been admitted into evidence.
- JUDGE DAVENPORT: Mr. English?
- 7 MR. ENGLISH: Two points. First,
- 8 experts can't just rely on anything. There are
- 9 certain limits. And I submit and agree with
- 10 Mr. Beshore, that this is beyond that limit and
- 11 that this is a statement made by a person
- 12 outside of this room that is not subject to
- 13 cross-examination. But second --
- JUDGE DAVENPORT: Are you saying --
- 15 MR. ENGLISH: -- I have not heard
- 16 yet -- I'm sorry. Go ahead, Your Honor. You
- were going to ask a question?
- JUDGE DAVENPORT: Are you saying that
- 19 statements made to the Senate Judiciary
- 20 Committee is never going to be admissible?
- 21 MR. ENGLISH: Not if they
- 22 aren't -- they're not going to be admissible in
- 23 a court of law.
- 24 JUDGE DAVENPORT: This is not a court
- 25 of law.

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1 MR. ENGLISH: I understand it's
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- 2 not a court of law, Your Honor, but it's not a
- 3 statement of a person who is available for
- 4 cross-examination. But if it's being relied
- 5 upon by an expert, that presupposes something
- 6 that has not been cited yet. And I certainly
- 7 would like to voir dire about that issue and
- 8 I've heard no motion to that effect.
- 9 MR. RICCIARDI: Your Honor, I
- 10 would like to be heard on the issue. First of
- 11 all, with regard to these particular rules, we
- 12 are not in a court of law. The decision as to
- 13 whether it's admissible is up to you. The rules
- 14 of hearsay are not applied in this context,
- 15 number one.
- Number two, with regard to this
- 17 particular statement, Judge, experts can
- 18 obviously rely upon items that experts generally
- 19 rely upon that are, in fact, other statements
- 20 provided by an economist. And if you read the
- 21 introductory section to this particular
- 22 statement, it's clear that this individual who
- 23 provided this, is, in fact, a Senior Vice
- 24 President of Economics and -- for Agri-Mark, and
- 25 therefore, it is something like Dr. Cotterill

1 normally relies upon in their opinions and

- 2 testimony and certainly you can admit it and the
- 3 Secretary should take whatever weight is
- 4 necessary.
- JUDGE DAVENPORT: Mr. Stevens?
- 6 MR. STEVENS: I would say that
- 7 this exhibit can be admitted, but I think it
- 8 might well be admitted for a limited purpose to
- 9 be considered by the Secretary. Is it a
- 10 document that should be admitted for the truth
- 11 or falsities of the statement in there, I'm not
- 12 sure. And I would --
- JUDGE DAVENPORT: I don't think it's
- 14 being offered for that purpose.
- MR. STEVENS: Right. So it would
- 16 not. And then, therefore, it would be -- it
- 17 would be -- if accepted, it would be offered as
- 18 an exhibit to a statement by this witness and
- 19 would be given any accordable weight that it
- 20 should be accorded by the Secretary and then
- 21 certainly subject to further review back in
- 22 Washington as the proceedings continue.
- 23 MR. BESHORE: If I understand
- 24 what I've heard from Your Honor and from
- 25 Mr. Stevens, Exhibit 3 is not being offered for

1 the truth of the statements therein and it would

- 2 not be so taken by the Secretary. It's just
- 3 being offered as proof that allegations have
- 4 been made about DFA by someone in testimony.
- JUDGE DAVENPORT: Mr. Beshore, if I
- 6 might clarify the way I view this, I see this as
- 7 nothing more or less than someone referring to
- 8 Black's Law Dictionary as treatise or some other
- 9 type of secondary source, and not being admitted
- 10 for the truth of it, but merely as a reference
- 11 to it, what might be accepted by some as a
- 12 learned paper or other reference.
- 13 MR. BESHORE: If -- Dr. Cotterill
- 14 has not been -- as Mr. English has offered, as
- 15 an expert in any particular field, and if it is
- 16 to be a learned treatise such as would be relied
- 17 upon by agricultural economists in their field
- 18 of expertise, we haven't heard about that.
- 19 JUDGE DAVENPORT: Very well. In
- 20 other words, the exhibits, of course, are being
- 21 accepted only as -- the CV, obviously you can
- 22 examine him on those, but the other exhibits are
- 23 offered not for the truth, but for the, in other
- 24 words, merely reference purposes as related in
- 25 his testimony. Certainly you can ask him any

1 questions as to those that you feel are

- 2 appropriate.
- 3 But in other words, Exhibit 31 at
- 4 this time will be admitted, as well as Exhibits
- 5 1, 2 and 3.
- 6 MR. TOM VETNE: Thank you, Your
- 7 Honor. In at that case, I would offer
- 8 Dr. Cotterill for cross-examination.
- 9 JUDGE DAVENPORT: Very well.
- 10 Mr. Beshore?
- MR. BESHORE: I yield to Mr.
- 12 English.
- JUDGE DAVENPORT: Mr. English?
- MR. ENGLISH: Just one second. I
- 15 apologize.
- 16 CROSS-EXAMINATION
- 17 BY MR. ENGLISH:
- 18 Q. Good afternoon, Dr. Cotterill.
- 19 A. Good afternoon to you.
- 20 Q. I can't say that before today I've ever met
- 21 you, have I?
- 22 A. No, you haven't.
- 23 Q. Either you haven't been unfortunate enough
- or we haven't been fortunate enough to ever see
- 25 you at one of these proceedings, have we?

- 1 A. I've tried to avoid them for 25 years, but
- 2 now I'm here, so hello.
- 3 Q. So in addition to being the first time
- 4 you've testified at one of these proceedings,
- 5 would it be fair to say it's the first time
- 6 you've attended one?
- 7 A. Yes. That's true. I think that's true.
- 8 There may have been one over 25 years that I
- 9 have been at, but --
- 10 Q. But it doesn't spring to mind?
- 11 A. No. It does not, no.
- 12 Q. Funny, all of mine spring to mind. Well, I
- 13 appreciate that.
- 14 JUDGE DAVENPORT: Would that be
- 15 because of the central role that you play?
- MR. ENGLISH: If you say so, Your
- 17 Honor.
- 18 BY MR. ENGLISH:
- 19 Q. And I realize certainly that as an ag
- 20 economist and as a person who's studied a lot of
- 21 these areas -- you've studied a number of
- 22 things, but have you made it your business to
- 23 study the agricultural marketing agreement out
- 24 of 1937?
- 25 A. Yes. In various ways I've looked at the

- 1 issue of -- of discriminating pricing Market
- 2 Orders and their impact on agricultural markets.
- 3 Q. And as to Federal Milk Marketing Orders,
- 4 the provisions that require the Secretary to
- 5 create Orders that have uniform prices paid by
- 6 processors, correct?
- 7 A. Yes.
- 8 Q. And uniform prices paid to dairy farmers,
- 9 correct?
- 10 A. The principle of equity is very high on the
- 11 list of goals and objectives of the Marketing
- 12 Order, yes.
- 13 Q. Goals and objectives or a mandate?
- 14 A. Mandate, if you like.
- 15 Q. You have submitted on page 4 of your
- 16 testimony that the Secretary should consider
- 17 competitive impact to proposed rules, correct?
- 18 A. Yes.
- 19 Q. And can you tell me where in the
- 20 Agricultural Marketing Agreement Act 8(c)(5)(a),
- 21 you can find competitive impact as opposed to
- 22 uniformity provisions?
- 23 A. Well, I think the issue of competitive
- 24 impact goes to uniformity. As I've explained in
- 25 this paper, vertical foreclosure is producing an

- 1 inequitable result depending upon whether
- 2 farmers are in the DFA/DMS system or not, and
- 3 depending on whether processors are in or out of
- 4 that vertical strategic alliance, so it goes to
- 5 the inequitable treatment.
- 6 Q. Well, let's talk about inequitable
- 7 treatment. But first let me ask you on page 1
- 8 you have identified in your statement, you say
- 9 "Dean Foods has proposed additional, and more
- 10 restrictive, pool qualification rules." Can you
- 11 identify those?
- 12 A. I believe those are in the Federal
- 13 Register, the list there. There were several
- 14 proposals before this hearing. I just focused
- on Number 2 because I thought it was a central
- 16 one, but I think they have other -- other things
- 17 that they would like.
- 18 Q. Am I correct, though, that your testimony
- is addressing solely Proposal 2?
- 20 A. Yes.
- 21 Q. And at the present time, you can't
- 22 identify, in your view, what were the Dean Foods
- 23 additional and more restrictive pool
- 24 qualification rules that are identified in your
- 25 statement on page 1?

- 1 A. Well, if I went to my briefcase and pulled
- 2 out the Federal Register I could find them. I
- 3 think their proposals -- they were up to, like,
- 4 12 proposals there and there were several of
- 5 them that talked about various things.
- 6 Q. Were you here earlier in the hearing --
- 7 actually you weren't here earlier for the
- 8 hearing, were you? You arrived yesterday
- 9 afternoon?
- 10 A. Yes, yesterday after lunch.
- 11 Q. You left before the hearing was over
- 12 yesterday afternoon?
- 13 A. I left at five minutes to five. The
- 14 hearing went until five, I understand.
- 15 Q. You've made a statement about comparing the
- 16 provisions 7(c), 7(d) and -- actually, you say
- 9(d) and 9(e). I assume you mean 7(e) and 7(d),
- 18 correct?
- 19 A. Yeah. It probably is --
- 20 Q. That's sort of the same error that
- 21 Mr. Vetne made --
- 22 A. That was the same area of what's the issue
- 23 of producer milk.
- 24 Q. You sort of picked up the same error that
- 25 Mr. Vetne made when he submitted his request to

- 1 the Market Administrator for --
- 2 A. Yeah.
- 3 Q. Okay. And you make a comparison of what
- 4 now we understand to be 7(c), 7(d) and 7(e).
- 5 First you make a statement that milk that is
- 6 delivered day after day to Leprino's 9(e),
- 7 meaning 7(e), plant. Is milk delivered today to
- 8 a 7(e) plant under this Order?
- 9 A. A Leprino Foods plant?
- 10 Q. Is it delivered to a 7(e) plant? Is there
- 11 any milk in this Order delivered to a 7(e) plant
- 12 today, present tense?
- 13 A. I -- I don't know right today whether
- 14 that's, indeed, the case or not. Leprino's is a
- 15 mozzarella cheese plant that has been supplied
- 16 by Michigan Milk over a period of time.
- 17 Q. But you don't know whether or not the
- 18 Leprino plant is today, or has been even for the
- 19 most recent months, a 7(e) plant?
- 20 A. I believe it is a 7(e) plant.
- 21 Q. Okay. If the record reflects differently,
- then you're wrong, right?
- 23 A. Then I would be wrong. That's correct.
- 24 Q. And you made a statement that there's no
- 25 real difference between deliveries to a 7(e)

- 1 plant and to other supply plants, correct, in
- 2 your view?
- 3 A. This -- this section was just by way of
- 4 prolog for me to talk about paper pooling and
- 5 the issue of what I regard as pooled milk, as
- 6 opposed to distributor milk. And so what I'm
- 7 saying here is it's pretty much the conclusion
- 8 that the -- you know, the -- basically I use the
- 9 paper pooling to refer to all milk that
- 10 participates in the pool, but is not delivered
- 11 to a distributing plant. That's the most
- 12 important sentence in that whole paragraph, by
- 13 my way of thinking.
- 14 Q. I understand, but I'm asking now the
- 15 question --
- 16 A. Yes.
- 17 Q. $\operatorname{\mathsf{--}}$ did you not conclude that there was no
- 18 difference, in your view, for the pooling of
- 19 milk to what is a 7(e) plant and a 7(c) plant,
- 20 that is the same? You actually lumped them
- 21 together and called them all paper pooling,
- 22 correct?
- 23 A. That's correct. I've said that there's no
- 24 functional difference for purposes of what I
- 25 want to talk about.

- 1 Q. Well, is there a functional difference as
- 2 to what is required by the entity in order to
- 3 pool under 7(e)?
- 4 A. Well, yes, I mean, there are. I'm not an
- 5 expert. I'll be the first to say I'm not an
- 6 expert on the intricacies of all these technical
- 7 pooling regulations between and among plants; I
- 8 am not.
- 9 Q. Well, if you're not a technical expert and
- 10 there may be differences, how can it
- 11 functionally be the same if the requirements for
- 12 shipping to a 7(e) plant might, for instance,
- 13 have a 12-month -- prior 12-month delivery
- 14 requirement that isn't required under 7(c)?
- 15 A. Well, for purposes of my analysis, the
- 16 question is how -- how does the pooling rules
- 17 and regulations affect people who are in the DMS
- 18 system or outside of the DMS system.
- 19 Now, you're talking about intricacies of
- 20 what's inside the DMS system. Okay?
- 21 Q. Actually, I was talking about the
- 22 intricacies of the Federal Orders.
- 23 A. Yeah, you are, but also those people are
- 24 inside -- they're pretty much inside the
- 25 Federal -- the DFA/DMS system in the Mideast

- 1 Order. The people who are outside, the White
- 2 Eagle Federation and a few small independents,
- 3 they don't operate these kinds of plants. These
- 4 plants are operated by DFA/DMS and MMPA.
- 5 Q. And so you ultimately -- you ultimately
- 6 equate all of these entities -- by the way, were
- 7 you here yesterday to hear the number of
- 8 entities that ship through DMS?
- 9 A. Yeah, I heard that.
- 10 Q. Approximately 15?
- 11 A. Yep.
- 12 Q. And then MMPA is another entity, correct,
- 13 that's a 16th entity?
- 14 A. Well, I thought they were one of the 15,
- 15 but maybe that's --
- 16 Q. You think that Michigan Milk Producers is
- 17 part of DMS?
- 18 A. Well, with the Producer Equalization
- 19 Committee, they work together there in Michigan.
- 20 Q. Whether or not they work together, which by
- 21 the way you're not implying in any way that
- 22 working together by these co-ops and federations
- 23 is illegal or improper or anything, are you?
- 24 A. Not at this point, no. I think, you know,
- 25 Capper Volstead marketing agencies in common are

- 1 sanctioned and allowed, and these people can
- 2 certainly come together to do things jointly.
- 3 That is allowed.
- 4 There are certain conditions when it's not
- 5 allowed. Like, if you deal with proprietary
- 6 people in the context of those organizations you
- 7 lose your Capper Volstead exemption.
- 8 Q. I'm certainly aware of that. But what I'm
- 9 getting at is you lump all these entities
- 10 together. Let's do a count of all of these
- 11 entities for a moment. Okay?
- 12 Do you agree there are 15 entities that
- 13 ship through DMS?
- 14 A. Yes.
- 15 Q. Then milk -- Michigan Milk Producers is
- 16 another entity, correct?
- 17 A. Yes.
- 18 Q. Then you have MEMMA, and MEMMA has four
- 19 entities, only one of which is DFA. So you have
- 20 three more entities, correct? You have
- 21 Land O'Lakes, you have NFO and you have
- 22 Foremost, correct?
- 23 A. I'm not sure on that.
- 24 Q. Okay. You're not sure. But you made a
- 25 statement about how all these entities work

- 1 together and how this somehow works to the
- 2 detriment of the smaller player, but you're not
- 3 sure of all those entities, correct?
- 4 A. No. I'm sure that these people work
- 5 together and they account for between 80 and 85
- 6 percent of the market pool, and that gives them
- 7 the -- basically a dominance on -- on the Class
- 8 I pooling base. They have it.
- 9 Q. But if there are 16 -- so far we have 15
- 10 DMS, 1, Michigan Milk Producers, and 3 more
- 11 entities part of MEMMA that are not part of the
- 12 others. Now you're up to 19 different entities,
- 13 correct?
- 14 A. Yeah, sure.
- 15 Q. Okay. And, oh, by the way, were you here
- 16 for the testimony that we have 3,000 independent
- 17 dairy farmers, many of whom ship through one of
- 18 these federated cooperatives?
- 19 A. Yes.
- 20 Q. So now we have 19 entities plus a
- 21 significant number of independent farmers, and
- 22 then you conclude that they have 82 percent of
- 23 the market and therefore are dominant?
- 24 A. Yes. Because of the vertical foreclosure
- 25 and the tie to the fluid Class I base that DFA

- 1 and others have. The fact of the matter is, is
- 2 that if you want to sell your milk in the
- 3 Mideast Milk Marketing Order, you have to, to a
- 4 large degree, work through this group.
- 5 Q. This group of 19 entities plus almost 3,000
- 6 dairy farmers?
- 7 A. Yep, yep. That's right.
- 8 Q. And those entities are, as you've just
- 9 acknowledged under Capper Volstead, permitted to
- 10 work together, so they're doing exactly what the
- 11 statute says they can do.
- 12 A. They're permitted to to a certain degree.
- 13 Not -- I'm not -- I'm not here to say whether
- 14 they are doing things according to Capper
- 15 Volstead law or not, but they -- yes, they are
- 16 permitted to join together and to market.
- 17 That's not the issue. The issue is whether
- 18 they can come to the Federal Market Order and
- 19 change the regulations to give them an
- 20 additional advantage as a group relative to the
- 21 people who are not in the group. That's the
- 22 issue I see here.
- 23 Q. The issue isn't perhaps that one might
- 24 conclude that there is too much milk pooled on
- 25 this market to meet the objectives of the Order?

- 1 A. Too much milk pooled on this market?
- 2 Q. Yes.
- 3 A. Well, I listened to the comments --
- 4 Mr. Gallagher talked yesterday about inadequate
- 5 supply of milk on this market for Class I use as
- 6 the need to somehow procure more milk.
- 7 Q. Was he talking about the segment of the
- 8 market or the overall market?
- 9 A. I thought he was talking about both;
- 10 various segments and overall market.
- 11 Q. If the Secretary were to conclude that
- 12 there were -- there was more milk being pooled
- on this market that could be considered properly
- 14 associated with the market, shouldn't the
- 15 Secretary take action and apply the rules so
- 16 that some of that excess milk will not be
- 17 pooled?
- 18 A. That is true, but the devil is in the
- 19 details, sir. You said, "apply the rules." And
- 20 the question is: What rules? How are you going
- 21 to -- how are you going to restructure the
- 22 Orders to provide an equitable relief of the
- 23 issue that's at hand?
- 24 Q. Well, you referenced the use of, in some
- 25 pejorative tone, on page 3 as non-economic means

- 1 such as diversion limits, and I take it that
- 2 means you think that's somehow improper?
- 3 A. Yes, I do. My basic supposition is that
- 4 this large and dominant group of 15
- 5 organizations plus Michigan Milk who should have
- 6 all the economies of scale and scope and all the
- 7 benefits of logistical efficiencies, why in the
- 8 world do they need to come to this body and ask
- 9 for a change in diversion rules in order to deal
- 10 with this economic problem?
- 11 Q. Sir --
- 12 A. I don't see it.
- 13 Q. -- isn't it true that pool standards that
- 14 are performance based provide the only viable
- 15 method for determining those eligible to share
- in the marketwide pool?
- 17 A. No, that's not true.
- 18 Q. That statement is not true?
- 19 A. No. I -- before Federal Order Reform we
- 20 had the ability to zone people out by changing
- 21 costs of -- basically if you had milk that was
- 22 delivered into Detroit, for example, that you
- 23 backed it off all the way to Eau Claire,
- 24 Wisconsin from Detroit so that milk in Eau
- 25 Claire simply wouldn't be delivered to Detroit

1 because it wasn't economical. There are reasons

- 2 on the --
- 3 Q. Let me try another one, sir, and maybe if
- 4 you could say "yes" or "no" it might move this
- 5 along.
- 6 A. Oh, okay.
- 7 Q. Is it not the case that primarily the Class
- 8 I use of milk that adds additional revenue, and
- 9 it is reasonable to expect that only those
- 10 producers who consistently supply the market's
- 11 fluid needs should be the ones to share in the
- 12 distribution of pool proceeds?
- 13 A. You want to repeat that again to me? I'm
- 14 sorry, that was a little long.
- 15 Q. It's primarily the Class I milk that adds
- 16 additional revenue and it is reasonable to
- 17 expect only those producers who consistently
- 18 supply the market's fluid needs should be the
- 19 ones to share in distribution of pool proceeds?
- 20 A. I don't agree with that. If you go back
- 21 and look at John D. Black or Cassels work in the
- 22 '30s, if you look at the Nourse report and all
- 23 of these, the Federal Milk Marketing Orders are
- 24 charged to deal with all milk that's produced
- 25 and for all classes.

1 Yes, the Class I producers in a particular

- 2 urban area like New York City provide value to
- 3 the pool. There's no doubt about that. But the
- 4 question is how do you distribute that value
- 5 over all farmers that are out there in the inner
- 6 land, in the milkshed? And how you define the
- 7 milkshed is important and should be defined
- 8 based upon economics. You should allow market
- 9 economics as much as possible to do that. You
- 10 shouldn't do it through administrative fiat with
- 11 these kind of rules.
- 12 Q. Okay. But, sir, again, I understand that
- 13 you may want to explain and that's, of course,
- 14 why you have counsel if he wants to redirect,
- 15 but again "yes" or "no."
- 16 A. All right.
- 17 Q. My question was, and I take it you said,
- 18 "No," --
- 19 A. Yes, "No."
- 20 Q. -- that statement was inappropriate? I
- 21 take it, by the way, from your statement that
- 22 you've never read the Secretary's decision in --
- 23 dated Monday, April 12th, 2004, "Milk in the
- 24 Mideast Marketing Area Decision of Proposed
- 25 Amendments to Marketing Agreement as to the

- 1 Order Proposed Rule, " for a hearing here in Ohio
- 2 a couple of years ago resulting in some
- 3 tightening of the pooling provision.
- 4 You've never read that, have you?
- 5 A. No. But I'm aware the pooling provisions
- 6 were tightened.
- 7 Q. So you're not aware that these statements
- 8 you just disagreed with were statements of the
- 9 Secretary made in 2004, are you?
- 10 A. No, perhaps not. I'm a professor.
- 11 Q. And as you said, you're not an expert in
- 12 milk marketing pools, correct?
- 13 A. No, I did not say that.
- 14 Q. You've now said, once in your examination
- 15 and I believe once in your statement, that all
- 16 producers should be able to share. You also
- 17 referenced the Nourse report in your statement?
- 18 A. Yes.
- 19 Q. And I don't know if that was a reference
- 20 because Mr. Vetne read it or a reference because
- 21 you read it. Have you read the Nourse report?
- 22 A. I've only looked at it in passing, but I'm
- 23 familiar with Edwin Nourse and his work over the
- 24 years.
- 25 Q. Would it surprise you that the Nourse

- 1 report did not think that all producers should
- 2 be able to share at all times in the milk -- in
- 3 the pool?
- 4 A. Well, no. You know, people in California
- 5 shouldn't be able to share in the pool out here.
- 6 I mean, if you're talking about all places, I'm
- 7 sure there are limits as to who should be in the
- 8 pool.
- 9 Q. But aren't there rules that producers
- 10 should have to serve the market?
- 11 A. Well, yes, there are, and we have them.
- 12 And there's a degree of discretion on how you
- 13 define them.
- 14 Q. And isn't the purpose -- one purpose of the
- 15 rules so that regular -- producers are protected
- 16 from the transient onslaught of dumping by
- 17 outsiders?
- 18 A. I suppose you could use that language,
- 19 "transient onslaught of dumping."
- 20 Q. "By outsiders"?
- 21 A. That sounds like what happened in
- 22 California and the kind of depooling we've seen.
- 23 Q. So you would agree that depooling would be
- 24 transient dumping by outsiders?
- 25 A. No, I wouldn't agree with that. I'm not

- 1 here to talk about depooling.
- 2 Q. The statement also referenced, I believe in
- 3 the context of Mr. Vetne's work, ongoing
- 4 efforts, in addition to the Nourse Commission,
- 5 relevant case law. Does that mean you've read
- 6 the relevant case law?
- 7 A. I've read you and Vetne and Beshore and
- 8 others in the Central Order where you all talked
- 9 to the case law in your briefs.
- 10 Q. Did you go look at the case law itself as
- 11 opposed to --
- 12 A. No, I did not.
- 13 Q. -- relying on unreliable lawyers telling
- 14 you what the case law said?
- 15 A. No.
- 16 Q. I mean others, of course. Not me, no. Did
- 17 you actually go read the cases?
- 18 A. No. I have not read law cases in the last
- 19 two weeks on this stuff. I have read law cases
- 20 in the past related to Federal Market Orders
- 21 like "Nebia versus New York," one of the
- 22 classics and some others.
- 23 Q. Certainly, yes, but, for instance, you
- 24 haven't looked at the Alto Dairy case versus
- 25 Veniman decided in 2003 --

- 1 A. No, I have not.
- 2 Q. -- having to do with that prior proceeding
- 3 here in Ohio?
- 4 A. No.
- 5 Q. You haven't read the Lamer's Dairy case
- 6 recently of the --
- 7 A. I've seen reference to it in various scans.
- 8 It's been cited in various briefs, but I have
- 9 not read it, no.
- 10 Q. You've -- on page 4 you make a statement,
- 11 and you went out of your way to sort of draw it
- 12 out a little bit, that the "firms may acquire
- 13 market power through competition on the merits
- 14 and/or economies of scale and scope," and then
- 15 you said, "however, they should not acquire it
- 16 via violation of antitrust law or by
- 17 administrative fiat in a regulatory proces such
- 18 as this one."
- 19 Are you just stating the law as you
- 20 understand it, or are you suggesting in any way
- 21 that anybody in this industry presently has
- 22 acquired market power through violations of the
- 23 antitrust law?
- 24 A. I'm not implying that anyone has acquired
- 25 market power through violation of the antitrust

- 1 laws. No, I'm not. But I'm stating the general
- 2 basic precept for public policy in this area and
- 3 to market power and its existence in industries
- 4 like the milk industry and when it becomes a
- 5 problem and when it's not a problem.
- 6 It does exist. There is market power in
- 7 this industry. It exists as we speak. That
- 8 doesn't mean that somebody has violated laws to
- 9 get it to this point, although people are
- 10 looking, as we speak, in the US Department of
- 11 Justice and elsewhere.
- 12 Q. Now, you reference on the bottom of page
- 13 6 -- as a matter of fact, you take great
- 14 pleasure in referencing alleged full supply
- 15 contracts DFA has with Dean Foods.
- 16 Have you been here for the hearing to hear
- 17 that there are multiple suppliers of milk for
- 18 Dean Foods plants in this Order?
- 19 A. The bottom of page 6?
- 20 Q. The bottom of page 6.
- 21 A. Right, yes, there are. But I don't
- 22 understand entirely exactly how the pool supply
- 23 contract works as to how they share off various
- 24 plants or not. We're not privy at this point to
- 25 the inner workings of the strategic alliance.

- 1 I think at some point somebody should
- 2 become privy to them and to lay to bed, maybe
- 3 for the benefit of your clients as opposed to
- 4 mine, this whole issue. But now it's just a
- 5 big, black box.
- 6 Q. But just as the Market Administrator was
- 7 unable or unwilling to supply information about
- 8 pool plant information as confidential, perhaps
- 9 would have confidential competitive information
- 10 for Dean Foods, correct?
- 11 A. Yes. But I'm sure that the court of law
- 12 can obtain that information. I'm not sure
- 13 whether this court can, but --
- 14 Q. But I'm also certain that -- you know,
- 15 wouldn't the competitors of any entity like to
- 16 know about the private contracts that entity
- 17 has? Isn't it an advantage to a competitor to
- 18 know what its competitor's contract is?
- 19 A. That's not my point. My point is that the
- 20 US Department of Agriculture ought to know.
- 21 Maybe they can find out without telling White
- 22 Eagle Federation what's going on. The Secretary
- 23 of Agriculture ought to have access to more than
- 24 what the general public has in order to
- 25 determine this kind of adjudication.

- 1 Q. We'll decide whether the rules permit that.
- 2 But now go back to my question I asked, please,
- 3 as opposed to the one you wanted to answer.
- 4 A. What's that?
- 5 Q. Don't you suppose, given the fact that
- 6 you're an economist and you went to look for
- 7 that information, you couldn't get it, don't you
- 8 suppose that the kind of information that this
- 9 contract contains is a valuable information to a
- 10 company like Dean Foods that Dean Foods would
- 11 naturally wish to keep confidential from its
- 12 competitors?
- 13 A. Sure. Absolutely.
- 14 Q. Okay. Thank you. Now, I mostly want to
- 15 have -- I have a couple more questions on the
- 16 statement and then a couple of other things.
- 17 On page 7 of your statement at the
- 18 bottom --
- 19 A. Uh-huh.
- 20 Q. -- you do an analysis of -- you say, "Yet,
- 21 if 63.8 million pounds of manufacturing milk to
- 22 nonpool plants is cut out of the pool, the
- 23 corresponding amount of distributing plant
- 24 receipts affected is 127.6 million pounds of
- 25 milk." Do you see that?

- 1 A. Yep.
- 2 Q. Can you tell me how you got from the 63.8
- 3 to the 127.6?
- 4 A. Well, maybe I should work the other way for
- 5 you. I started with a conclusion and went to
- 6 the premise. If you have a --
- 7 Q. Started with -- I just want -- started at
- 8 the conclusion and went to the premise?
- 9 A. In this explanation. Okay?
- 10 Q. Thank you.
- 11 A. Okay. I know it doesn't sound good, does
- 12 it, but that's -- I really -- when I did it I
- 13 started with the premise and went to the
- 14 conclusion, but the way it's written here I put
- 15 the conclusion first.
- The premise is that there's 120 -- well,
- 17 actually the premise -- the 63.8 came --
- 18 actually it was from the conclusion to the
- 19 premise, because the conclusion -- the 63.8
- 20 comes from the Market Administrator. It doesn't
- 21 come from me. Okay?
- 22 So the question is, if you currently have
- 23 diversion limits of 60 percent and so -- and you
- 24 go to 50 percent diversion, you tighten the
- 25 limit, tighten the performance standard and you

- 1 exclude 63 million pounds, what is the
- 2 underlying fluid component in that exercise?
- 3 And the underlying fluid component is 127.6
- 4 million pounds.
- 5 Q. All right.
- 6 A. Because if you take 127.6 and you multiply
- 7 it by 1.5, you come to 191. That's at the 60
- 8 percent. And then if you go to the 50, you
- 9 reduce that by 63 to get back to 127. So those
- 10 are just the numbers that fall out of the Market
- 11 Administrator's impact assessment.
- 12 Q. But if I had 127 million pounds of milk --
- 13 A. Right.
- 14 Q. -- or let me start with 191, and I used to
- 15 be able to divert 60 percent and now I can only
- 16 divert 50 percent --
- 17 A. That's right.
- 18 Q. -- I've really only lost 10 percent, so
- 19 it's only the 19 million. Isn't the 63.8 really
- 20 the total pool rather than the 127.6?
- 21 A. No, it isn't. No. The fact is that the
- 22 total pool in this kind of exercise is 191
- 23 million pounds. The total pool is 40 percent
- 24 fluid and 60 percent -- 60 percent -- no. The
- 25 total pool is actually 191 plus the 127. This

- 1 is the amount you can divert, you divert 191.4
- 2 million pounds, if you, in fact, send
- 3 distributing plants 127.6 million pounds. So
- 4 basically if you sum those two together, that's
- 5 the total amount of milk pooled, 40 percent is
- 6 fluid, 60 percent is manufacturing pooled. All
- 7 right?
- 8 Then if you change the regulations to
- 9 50/50, you're going to go to 127 fluid and 127
- 10 manufacturing. Okay? And that -- so you've
- 11 reduced or you've cut out of the pool 63.8
- 12 million. That's what the Market Administrator
- 13 said would be cut out based on his impact
- 14 analysis.
- 15 So all I've done is elaborate to the
- 16 size -- I was interested in getting at the size
- 17 of the fluid component that would be effective
- 18 by this change. And the size of the fluid
- 19 component is 127 million pounds, which is 20
- 20 percent, 21 percent of the fluid market of 610
- 21 million, which is awful close, if anything a
- 22 little bigger, than the fluid component that
- 23 White Eagle and the others outside of the
- 24 marketing agency accounting system have.
- 25 Q. And then you conclude that by definition

- 1 that's all going to apply to them and not to
- 2 anybody else?
- 3 A. Yeah.
- 4 Q. They're the ones --
- 5 A. Pretty much so.
- 6 Q. Were you here for their testimony, though?
- 7 Were you here for their testimony?
- 8 A. This morning?
- 9 Q. Yes.
- 10 A. I was, yeah.
- 11 Q. And let's see, did you hear how much milk
- 12 they actually deliver to fluid processing
- 13 plants?
- 14 A. They -- 150 million pounds a month, and
- then it was 40 to 60 million pounds a month.
- 16 Q. Sixty-five to seventy?
- 17 A. Sixty-five to seventy, yeah.
- 18 Q. So if they had 65 to 70, then they could --
- 19 still at 65 they could pool 65, which is 130, so
- 20 they've only lost 20. But because you work
- 21 backwards from the premise, you actually
- 22 assigned all 40 to them, right -- or all 68 to
- 23 them?
- 24 A. Well, there's more people involved in this
- 25 than just White Eagle as well.

- 1 Q. Oh, but you assigned it all to White Eagle?
- 2 A. Well, I meant to assign it to people
- 3 outside of the federation.
- 4 Q. Well -- but you've also -- you've basically
- 5 said everybody outside the federation is -- I
- 6 mean, the federation is 82 percent, so you're
- 7 assigning it to 18 percent --
- 8 A. Right.
- 9 Q. Well, this is 20 percent and yet what I'm
- 10 getting at here is, from their own statements --
- 11 A. Yeah.
- 12 Q. -- they're only going to lose 20 million or
- 13 less than a third, so you've assigned 40 million
- 14 more loss to them that can't possibly happen.
- 15 A. Well, it happens to somebody. It could --
- 16 Q. But does it happen to the very people
- 17 you're accusing of being the ones monopolizing
- 18 the market?
- 19 A. Well, I -- basically the fact is the pool
- 20 will be restricted by this amount and somebody
- 21 will not receive the blend price basically for
- 22 the milk. Sixty-three million pounds will be
- 23 excluded.
- I don't deny that some of that possibly
- 25 could be under the -- under the DFA/DMS

- 1 Federation, but I would submit that it's quite
- 2 unlikely. And also, again, I would ask -- I
- 3 think that kind of information needs to be
- 4 provided as to exactly who would be impacted,
- 5 beyond White Eagle are there independents or are
- 6 there others.
- 7 Q. You know, you've said that there's this 82
- 8 percent that's represented by them?
- 9 A. Yes.
- 10 Q. We've got the testimony of White Eagle that
- 11 they've got 65 to 70 million Class I. Even if
- 12 you reduce it to 50 percent at their lower
- 13 number of 65 million, they can still divert 65
- 14 million pounds, correct?
- 15 A. That is correct, if those numbers are
- 16 correct.
- 17 Q. You have 65 million, you have 130 million,
- 18 correct?
- 19 A. Yes.
- 20 Q. So now at the worst case scenario, assuming
- 21 their numbers are correct, the difference
- 22 between 150 and 130 is 20 million pounds,
- 23 correct?
- 24 A. That is -- if your numbers are correct,
- 25 that would be true.

- 1 Q. That's assuming all of that goes against
- 2 them, the 20 million, and they can't find ways
- 3 of associating milk, they can't pump over or any
- 4 of the things that people do to associate milk
- 5 with a plant, correct?
- 6 A. May I give you an example of somebody who's
- 7 not in their federation entirely who could be
- 8 hurt by this?
- 9 Q. Well, I prefer you answer my question. If
- 10 you want to do that later, you can do that
- 11 later --
- 12 A. Okay.
- 13 Q. -- but I prefer you answer my question.
- 14 A. Well, it's related to your question, but
- 15 I'll wait.
- 16 Q. You reach another conclusion that seems to
- 17 be supported or maybe by the premises backwards
- 18 or whatever, but that somehow the very fact that
- 19 people are here to make a change for \$0.02, you
- 20 say, "Clearly, if the large co-ops and
- 21 distributors want this change, it must be more
- 22 important to them than \$0.02." Do you see that
- 23 statement on page 10?
- 24 A. Yes.
- 25 Q. Well, since you don't attend a lot of these

- 1 hearings or practically any of these hearings,
- 2 you wouldn't know then that that we fight
- 3 regularly over, you know, pennies. A whole lot
- 4 less than \$0.02.
- 5 A. You do?
- 6 Q. Yeah. So if that's the case, then why is
- 7 it clear that if people want this change it must
- 8 be more than important than \$0.02?
- 9 A. Well, because what Gallagher said the other
- 10 day, amongst other things, he said that we
- 11 need -- we need to put this into effect in order
- 12 to get the blend price up so that we can attract
- 13 more Class I milk into the Order. And I don't
- 14 see how a \$0.02 change in the blend price, given
- 15 the overall way things work with over order
- 16 premiums and over order pools and these agencies
- 17 and transportation credits up there and all of
- 18 the things at that are going on, I don't see how
- 19 \$0.02 a hundredweight in the Federal Order blend
- 20 price is going to -- is going to move a lot of
- 21 milk into Class I. I just don't see that. I
- 22 think the way it's going to move is the other
- 23 way.
- 24 Q. But if the Secretary has had lots of fights
- over less than \$0.02 in the past, maybe you're

- 1 wrong about that, too, right?
- 2 A. No. The Secretary's fights are some other
- 3 issue, something else.
- 4 Q. Well, I mean, in these hearings.
- 5 A. I -- whatever. I'm not privy to the
- 6 Secretary's fights in these hearings over the
- 7 last ten years. That's true.
- 8 MR. ENGLISH: Your Honor, may I
- 9 have one minute? Your Honor, I have nothing
- 10 further at this time. Thank you, Dr. Cotterill.
- 11 THE WITNESS: You're welcome.
- JUDGE DAVENPORT: It appears to me
- 13 there are some people squirming, so this would
- 14 be a good time to take a break. How long? What
- is your pleasure?
- 16 MR. BESHORE: 3:15.
- JUDGE DAVENPORT: 3:15.
- MR. BESHORE: Thank you.
- 19 (Thereupon, a recess was taken.)
- JUDGE DAVENPORT: It's 3:15. Ladies
- 21 and gentlemen, if you would take your seats.
- 22 Mr. Beshore.
- 23 MR. BESHORE: Thank you, Your
- 24 Honor.
- 25 CROSS-EXAMINATION

- 1 BY MR. BESHORE:
- 2 Q. Good afternoon, Dr. Cotterill.
- 3 A. Good afternoon.
- 4 Q. You're an agricultural economist. Is that
- 5 how you would refer to yourself --
- 6 A. Yes, sir.
- 7 Q. -- professionally?
- 8 A. An agricultural economist.
- 9 Q. Okay. And would you agree with me that
- 10 just speaking generally, an agricultural
- 11 economist's conclusions based on data are just
- 12 as good as the data that they're based on?
- 13 A. Well, I guess that could be the case, but
- 14 then maybe you need more data to get those
- 15 conclusions. But I think that conclusions can
- 16 also be based on economic theory. That if
- 17 you're willing to give me the assumption that
- 18 people want to maximize profit, I can tell you
- 19 about how markets would operate.
- 20 Q. But we're talking about specific
- 21 conclusions drawn about the specific results of,
- 22 you know, potential regulations, for instance.
- 23 The validity of these conclusions is going to
- 24 depend upon, in part, upon the factual
- 25 assumptions upon which they are based?

- 1 A. In part they will depend on that. They
- 2 also depend in a very important way on the way
- 3 you conceptualize the economic analysis of the
- 4 problem in and of itself.
- 5 There's an agricultural economic analysis,
- 6 especially in the milk policy area is ripe with
- 7 poor models; models that don't even give the
- 8 data a chance to say what they could say.
- 9 Q. Okay. Well, let's assume you have a valid
- 10 model, but you have invalid factual premises.
- 11 Could you have a valid conclusion from the
- 12 factual -- from the invalid factual premises?
- 13 A. I don't know what an invalid premises is
- 14 unless you say the data -- you know, you've got
- 15 data that somehow has errors in them, the number
- 16 says 55 and it should be 20, something like
- 17 that, that would certainly cause problems for
- 18 your analysis.
- 19 Q. Okay. That's kind of what I was --
- 20 A. Okay.
- 21 Q. -- asking about.
- 22 A. Sure.
- 23 Q. Okay. Now, have you ever done any studies
- 24 that establish a percentage of milk pooled in
- 25 Federal Orders which is equivalent to a position

- 1 of market power in the Federal Order?
- 2 A. A position of milk pooled? Would you
- 3 repeat that question?
- 4 Q. Percentage of milk pooled, is there a
- 5 certain percentage at which you consider to
- 6 be -- which you have concluded from studies is
- 7 the percentage at which an entity has a position
- 8 of market power in that pool?
- 9 A. What's the percentage you're talking about?
- 10 Q. That's what I'm asking you. Percentage of
- 11 the milk pooled on the Order.
- 12 A. Are you -- I'm -- a percentage of the milk
- 13 pooled on the Order. I don't know what the
- 14 numerator is, I don't know what the denominator
- 15 is of the question. I'm --
- 16 Q. Okay. The denominator is the pool, the
- 17 Federal Milk Order pool?
- 18 A. The Mideast Milk Marketing pool.
- 19 Q. Any pool.
- 20 A. Let's take Mideast.
- 21 Q. Any pool. The pounds -- the denominator is
- 22 the pounds in the pool.
- 23 A. Okay.
- 24 Q. Okay. The numerator is the pounds pooled
- 25 by a market participant.

- 1 A. By a market participant. Okay. Right.
- 2 Q. Okay.
- 3 A. Okay.
- 4 Q. So the numerator of the denominator
- 5 represents a percentage.
- 6 A. Okay.
- 7 Q. All right. Now, is there a percentage,
- 8 based on economic studies which you have done,
- 9 which represents market power?
- 10 A. Sure. There are percentages.
- 11 Q. What is that percentage?
- 12 A. Well, the area that I work in is industrial
- 13 organization economics, which is a subdiscipline
- 14 of economics and agricultural economics. And in
- 15 that area over the last 30 or 40 years we've
- 16 looked at many different markets and tried to
- 17 look at the market position of the players in
- 18 the market and the impact on performance of the
- 19 market, the pricing efficiencies, the power.
- 20 And those kind of studies typically find
- 21 that of a -- if you've got 4 firms in the market
- 22 with a 60 percent share, that, indeed, that's
- 23 when pricing power becomes real. Or a single
- 24 firm with a 40 percent share is a measure of
- 25 dominance when pricing power becomes an issue.

- 1 And these are in homogeneous product markets as
- 2 opposed to differentiated product markets.
- 3 Q. But those are concentration ratios in
- 4 traditional -- in industrial markets generally?
- 5 A. Yes. But there have been studies that
- 6 related it to the fluid milk market and other
- 7 things.
- 8 Q. To Federal Milk Order pools?
- 9 A. Well, I wouldn't want to go back and quote
- 10 them, but Robert Masson and Ipolito and many
- 11 others in the 1970s looked at the issue of
- 12 market power in Federal Order pools. They
- 13 found, indeed, that, you know, there is a
- 14 possibility of exercising power in various ways.
- 15 Q. At what -- at what percentage?
- 16 A. Well, I'm not -- I'm not -- I can't give
- 17 you an exact percentage, but let's put it this
- 18 way: If, indeed, you've got a group of firms
- 19 that are cooperating to set prices and a group
- 20 of firms have an excess of 80 percent of the
- 21 market share, that's a pretty good -- pretty
- 22 good cartel arrangement in terms of ability to
- 23 set price.
- 24 Q. So you think 80 percent?
- 25 A. Eighty percent certainly would be good

1 enough. And lesser numbers would come into play

- 2 as well.
- 3 O. How much less?
- 4 A. I said, you know, a dominant firm at 40
- 5 begins to -- begins to have some say in the
- 6 marketplace.
- 7 Q. And a market defined as a Federal Milk
- 8 Order pool?
- 9 A. Could be that.
- 10 Q. At the pooling level?
- 11 A. Yes.
- 12 Q. You think 40 percent is sufficient to --
- 13 A. That's when concerns begin to be raised.
- 14 We're talking here about a combination of firms
- 15 that have 80 percent, and that certainly is a
- 16 level where industrial organization economists
- 17 would certainly raise the question as to their
- 18 ability to price. After all, that's one of the
- 19 things they want to do, over premiums, is get a
- 20 higher price for the farmer.
- 21 Q. But you're not concerned in your testimony
- 22 here about the ability to price, are you? I
- 23 didn't --
- 24 A. No, I'm not. I made it very clear that
- 25 market power exists and is legal in many

- 1 industries including this one, and this
- 2 organization of marketing agencies in common, as
- 3 long as they don't violate Capper Volstead or
- 4 antitrust laws, they have the right to exert
- 5 power to capture premiums.
- 6 My point is, is that they -- it should stop
- 7 when they use the regulatory process such as
- 8 this to enhance that power. Let me do it
- 9 through having a better trucking arrangement,
- 10 but let's not have it in the room here.
- 11 Q. Well, let's look at your calculations with
- 12 respect to market share. The 80 percent figure
- 13 that you're quoting is on page -- page 6, I
- 14 think of your statement?
- 15 A. Yes.
- 16 Q. That's one place. And to get to that 80
- 17 percent, you relied upon the information -- in
- 18 part upon the information testified to by
- 19 Mr. Leeman this morning, correct?
- 20 A. Primarily I relied upon what the Market
- 21 Administrator provided in the statistics, and
- 22 the testimony of Mr. Gallagher and others
- 23 yesterday who said who was in the federation and
- 24 who wasn't.
- 25 Q. Well, you understand that -- so you

- 1 included in your 82 percent all of the
- 2 organizations that were pooled through DMS, I
- 3 assume?
- 4 A. Yes.
- 5 Q. Including the organizations such as -- that
- 6 Mr. Leeman was testifying on behalf of such as
- 7 Brewster Cheese?
- 8 A. Yes. There are organizations that are
- 9 currently pooled by DMS that, in fact, support
- 10 my position as I'm speaking here today. So that
- 11 goes to the issue of whoever has the 60 million
- 12 pounds could be heard. Some of it is in your
- 13 own organization. There are people in your
- 14 organization who aren't entirely happy with the
- 15 way this is going right now.
- 16 Q. And you would agree then perhaps that the
- 17 impact of Proposal 2 may well fall on -- on the
- 18 very Proponents as well as others?
- 19 A. Proponents by a majority of rule in a
- 20 co-op. And the fact is that you've got a huge
- 21 federation there and there are people that --
- 22 you know, they may be with you because that's
- 23 the way they can market their milk, but they may
- 24 not be with you and being in support of Proposal
- 25 2. As a matter of fact, they're not. Family

- 1 Dairies in Madison, Wisconsin, I just had lunch
- 2 with the general manager. He pools his milk
- 3 through your organization, but he's here in
- 4 support of what I have to say.
- 5 Q. And you included Family Dairies in the
- 6 80-plus percent market power calculation that
- 7 you generated?
- 8 A. That's correct. They may be unwilling
- 9 participants, but that's where they're going.
- 10 Q. They can opt out of that pooling
- 11 arrangement any time they choose; isn't that
- 12 correct?
- 13 A. Well, not really.
- 14 Q. What do you know about how they pool --
- 15 A. You opt out of buying Microsoft Windows for
- 16 your home computer? Yeah, you can, but what are
- 17 you going to use? You know, the fact of the
- 18 matter is, you know, if you have a very large
- 19 dominant vehicle for the marketing of milk,
- 20 that's -- that's the primary deal. That's the
- 21 primary choice they're facing today. They may
- 22 have other choices, but they're not as strong.
- 23 This change would make them weaker.
- 24 Q. You have included in your 82 percent then
- 25 Family Dairies, Brewster Cheese, Guggisberg

- 1 Cheese, et cetera.
- 2 A. Yes.
- 3 Q. Okay. And have you included the
- 4 independent producers at Carl Colteryahn Dairy
- 5 in Pittsburgh?
- 6 A. To the extent that they're supplied by DMS,
- 7 and there are Dean independent producers, I
- 8 understand from the testimony here, and, of
- 9 course, there are a number of DMS independent
- 10 producers that came along, so these people --
- 11 their agents, their marketing agents --
- 12 Q. Have you included them?
- 13 A. Yes.
- 14 Q. You have?
- 15 A. I have. If they're in that. I don't know
- 16 that -- if they're completely independent.
- 17 There are a few independents that are outside of
- 18 the DMS and not part of White Eagle. Like, 5 or
- 19 6 percent is our best estimate of that.
- 20 Q. Okay. Well, you included -- if I read your
- 21 testimony correctly on page 6, you included
- 22 various entities that aren't, indeed -- various
- 23 entities such as Upstate. Do you know that
- they're in DMS?
- 25 A. I believe they are.

- 1 Q. What's the basis for that belief?
- 2 A. Well, if I didn't hear it yesterday it was
- 3 based upon talking with people in the industry
- 4 who had that opinion.
- 5 Q. And who provided that information to you?
- 6 A. Mr. Vetne and Mr. Jacoby. I talked with
- 7 them, and --
- 8 Q. Okay. And if it's incorrect, then to that
- 9 extent, then the conclusion that you reached
- 10 with respect to that is not correct?
- 11 A. No. I would not -- I would not go that far
- 12 at all. The fact of the matter is, is that you
- 13 want a very precise measure of 82.356 percent --
- 14 Q. It's your number, Dr. Cotterill.
- 15 A. I know it's my number, but I'm disavowing
- 16 the number to that level of precision. All I
- 17 need to know is it's between -- if it's 40
- 18 percent or higher in terms of some kind of
- 19 dominant coalition you begin to have pricing
- 20 problems in the market. And we're talking about
- 21 a number that's more around 75 to 85 percent,
- 22 and you have real problems when you have that
- 23 level. Which is -- which is why people join
- 24 Capper Volstead. They want that kind of power
- 25 to bargain for price. There's no doubt about

- 1 that.
- 2 Q. But Proposal 2 doesn't relate to pricing at
- 3 all, does it?
- 4 A. Yes, it does. Because it enhances the
- 5 market power of that dominant coalition at the
- 6 expense of others and large members of that
- 7 coalition who would be willing go elsewhere if
- 8 they had the option. So the pricing in this
- 9 industry is -- is intimately affected by this
- 10 ruling, because it's going to make it harder for
- 11 people to actually supply fluid milk which is
- 12 what Ed Gallagher was suggesting you need to
- 13 have here is more fluid in the market. Well,
- 14 these guys are not going to be able to do that
- 15 as easily from afar or even up close because
- 16 you're making it very difficult.
- 17 Q. Well, maybe you have missed the -- some of
- 18 the testimony here. Isn't the problem in that
- 19 there's not enough milk in the pool --
- 20 A. Yeah.
- 21 Q. -- but that the milk isn't readily made
- 22 available for Class I?
- 23 A. Yeah.
- 24 Q. Isn't that the problem?
- 25 A. That is the problem.

- 1 Q. And isn't that what Proposal 2 addresses,
- 2 that if you want to be part of the pool you got
- 3 to make more of it available to Class I?
- 4 A. Well, yes and no. It doesn't, because --
- 5 Q. That's what it requires, doesn't it?
- 6 A. Well, it requires that, but that means that
- 7 some people from some place like southern
- 8 Wisconsin might not even be in the pool at all
- 9 because their performance requirements are so
- 10 stiff that they simply are not going to come
- 11 over here, and if they're going to come it's
- 12 going to be in a -- they're going to have to pay
- 13 for more pooling to come. I guess that would be
- 14 true. They would have to pay more, yeah.
- 15 Q. So in other words, if DFA is pooling to the
- 16 extent of its capabilities, if it's in its
- 17 economic interests now to pool to the extent of
- 18 its capability, it ought to be doing that,
- 19 right, just like any other good co-op, if it
- 20 works?
- 21 A. Any other profit maximizing firm.
- 22 O. Yes.
- 23 A. To the extent that the pooling base is
- valuable and they can sell it to people, they're
- 25 going to sell.

- 1 Q. How about using it for their own members?
- 2 A. Yeah. But also Guggisberg Cheese and
- 3 Brewster Milk, and Family -- Family Dairies out
- 4 of Madison, they all pool through DFA and DMS
- 5 and there's some cost to them by that.
- 6 Q. By the way, are you assuming that DFA or
- 7 DMS or one of these people determines the pay --
- 8 pay price for producers at Guggisberg Cheese?
- 9 A. Determines the pay price for producers?
- 10 Q. Yeah. What producers get for their milk?
- 11 A. No. I just said what Guggisberg Cheese
- 12 had -- the example before this -- this rule, if
- 13 Guggisberg Cheese had 150 pounds of milk for
- 14 cheese, they had to supply 100 pounds fluid.
- 15 All right? After the rule, if they wanted 150
- 16 pound of milk for cheese, now they have to
- 17 supply 150 pounds to the Order, right?
- 18 Q. In order to get the blend price on all
- 19 their milk.
- 20 A. That's correct. In order to get the blend
- 21 price, and, of course, they need the blend price
- 22 for their farmers, otherwise they're going to be
- 23 paying \$7 or \$8 after they add everything up,
- 24 you know. The Amish are cheap, but they're not
- 25 that cheap, you know. They need money, too.

- 1 So the fact of the matter is, is that
- 2 these -- they're going to have to buy another 50
- 3 pounds of pooling from DFA in order to keep in
- 4 business. It's an added cost for them. They're
- 5 going to have to buy, yeah.
- 6 Q. You mean they're going to have to make
- 7 available for fluid use another 10 pounds of
- 8 their milk that they're manufacturing into
- 9 cheese then?
- 10 A. Another 50. If they -- they -- they're
- 11 going to have to find another 50 pounds to pool.
- 12 Before they had 100 pounds fluid and 150 cheese.
- 13 That's the 60/40 split. Afterwards, they need
- 14 150 pounds for cheese and it's 50/50. So now
- 15 they need 150 pounds of fluid. So they got to
- 16 have another 50 pounds of milk to go in the
- 17 fluid market. And you say well --
- 18 Q. To make -- to manufacture the same --
- 19 A. To keep the cheese plant going, yeah.
- 20 Q. To manufacture the same amount of cheese
- 21 and pay a fluid milk blend price for the milk
- 22 they make into cheese?
- 23 A. Absolutely.
- 24 Q. They're going to have to make more of it
- 25 available for fluid, correct?

- 1 A. You say "They're going to have make more of
- 2 it available."
- 3 O. Yes.
- 4 A. I say they're going to have to pay DFA in
- 5 order to get into the market, you know, because
- 6 they are the -- the pooling base is not free;
- 7 it's not there.
- 8 Q. How about paying White Eagle to get in the
- 9 market?
- 10 A. White Eagle doesn't have a pooling base.
- 11 If they do, then they may have to pay them.
- 12 Q. Did you miss Mr. Leeman's testimony this
- 13 morning?
- 14 A. No, I didn't. They do pool, but I don't
- 15 think they have access.
- 16 Q. Sixty to seventy million pounds --
- 17 A. Yeah.
- 18 Q. -- of distributing plant sales to the
- 19 plants which he would identify --
- 20 A. Yeah.
- 21 Q. -- and which he wouldn't discuss volumes,
- 22 so we know it's 60, 70 million, plus whatever
- 23 amount -- the unidentified unknown supply
- 24 plants?
- 25 A. Well, we only supply Superior and United

- 1 Dairy plants and those and -- yeah, true. He
- 2 does have some pooling base, but the whole
- 3 premise of this is that there's vertical
- 4 foreclosure in the fluid channel in that -- that
- 5 Dean and National Dairy Holdings and these
- 6 companies have acquired all of the -- all of the
- 7 processors and they've made the pooling base
- 8 available on an exclusive primarily through
- 9 these full supply contracts to DFA. And that's
- 10 the vertical -- that's the whole title of my
- 11 whole presentation, vertical foreclosure.
- We used to just be able to look at this raw
- 13 milk assembly market as to what's going on in
- 14 raw milk assembly, not anymore. You have to
- 15 look at what's going on up at the processing
- 16 market level, too, and who has -- owns the
- 17 processing plants and what that means for access
- 18 to those plants.
- 19 Q. By the way, you assume if there's -- if
- 20 people are not foreclosed, there's not
- 21 foreclosure; isn't that fair?
- 22 A. Well, there's -- there's lesser versions of
- 23 foreclosure, lesser versions. For example, the
- 24 60 million pounds, that could be foreclosed out.
- You know, it's out of the pool, those guys are

- 1 gone. Or they might still stay in the pool, but
- 2 they have to pay DFA/DMS more money for that
- 3 additional pooling base.
- 4 So it's -- there's a raising rivals' cost
- 5 impact. It's not perfect foreclosure. There's
- 6 this raising cost idea that strategically
- 7 disadvantages some players at all stages, the
- 8 smaller processors and the smaller milk
- 9 assemblers and the farmers that serve you.
- 10 Q. Now, do you assume, and I gather you do
- 11 because you refer to it at the top of page 6,
- 12 that the Mideast Marketing Agency is a pooling
- 13 foreclosure vehicle here, MEMMA?
- 14 A. It's a pooling vehicle. A foreclosure
- 15 vehicle, I -- you know, I think that to the
- 16 extent that they control the Class I base, the
- 17 pooling base, then they can either foreclose or
- 18 they can sell. They can say, "We don't sell to
- 19 you any more at any price, "you know. That's
- 20 foreclosure.
- 21 Q. What if I were to tell you that the Mideast
- 22 Marketing Agency is not a Federal Order pooling
- 23 vehicle at all?
- 24 A. Well, it's -- well, you're quibbling on
- 25 terms with a professor who doesn't know those

- 1 terms. What I'm getting at, they are -- they
- 2 are an over order -- over order premium
- 3 bargaining agency.
- 4 Q. Right.
- 5 A. But they -- they bargain for all of those,
- 6 and they have a pool. They have an over order
- 7 premium pool, don't they?
- 8 Q. It's not the Federal Order pool, is it?
- 9 A. No, it isn't. No, it isn't. No, it's not.
- 10 But they do -- they do represent a very large
- 11 block of milk and give the large block of milk
- 12 economic advantages that are not available to
- 13 others.
- 14 And there's nothing wrong with that. Okay?
- 15 It's just that if in this proceeding you use the
- 16 changing of the Orders to get at this distant
- 17 milk problem, okay, in a way that disadvantages
- 18 small producers like Guggisberg Cheese or
- 19 elsewhere, it's not right.
- 20 Q. But your testimony on the top of page 6,
- 21 you're identifying the Mideast Marketing Agency
- 22 and the Producer Equalization Committee in
- 23 Michigan as -- I see it as, you know,
- 24 instruments of this Federal Order pool
- 25 foreclosure; is that correct?

- 1 A. That is essentially correct.
- 2 Q. Did you hear Mr. Rasch's testimony --
- 3 A. Yes.
- 4 Q. -- yesterday?
- 5 A. Yes.
- 6 Q. You did?
- 7 A. Yes. I heard parts of it.
- 8 Q. Okay. Did you --
- 9 A. In fact, he doesn't have a whole lot of
- 10 access to fluid except through the DFA/DMS.
- 11 Q. Did you hear his testimony about the
- 12 Producer Equalization Committee in Michigan?
- 13 A. I'm not so sure what you're getting at.
- 14 Q. I just asked you whether you heard his
- 15 testimony about the Producer Equalization
- 16 Committee in Michigan?
- 17 A. I heard parts of his testimony. I assume I
- 18 heard that. I don't know exactly what you're
- 19 getting at.
- 20 Q. Well, did you hear his testimony that they
- 21 distribute over order proceeds --
- 22 A. Yes.
- 23 Q. -- to independent dairy farmers and others
- 24 in Michigan who are not members of the pool?
- 25 A. Not members of what pool?

- 1 Q. Producer Equalization Committee.
- 2 A. They distribute it to all farmers that are
- 3 in the Federal Order pool in Michigan or that?
- 4 I'm not aware of that, but to the extent that
- 5 they do that, that's -- you know, that's
- 6 laudable.
- 7 Q. And it's a little different than the
- 8 paradigm that you --
- 9 A. No, it's not different.
- 10 O. It's not?
- 11 A. No. Not from the standpoint of this
- 12 regulation on -- on small milk assemblers and
- 13 small milk processors.
- 14 Q. Now, at the bottom of page 6 you have
- 15 testified to an estimate of Dean Foods 12 plants
- 16 processing 250, 300 million pounds per month.
- 17 What's the basis for that estimate?
- 18 A. Again, that is obviously not evidence from
- 19 Dean Foods. And it's -- it's based, again, on
- 20 industry sources and the -- that I mentioned and
- 21 the -- you know, the various kinds of trade
- 22 documents that are available from like Dairy
- 23 Foods magazine or, of course, Dairymen's or
- 24 others. So it's basically a trade industry
- 25 estimate.

- 1 Q. The Dairy Foods website?
- 2 A. Could be there, yes.
- 3 0. Was it?
- 4 A. Yes.
- 5 Q. Are you saying Dairymen's published
- 6 information about Dean Foods volumes in the
- 7 Mideast Order?
- 8 A. I'm not so sure they have. I think they've
- 9 just published as to plants, number of plants,
- 10 locations and Orders and things like that.
- 11 Q. Now, at the top of page 7 you've indicated
- 12 that The Kroger Company has an estimated 120
- 13 million pounds --
- 14 A. Yeah.
- 15 Q. -- in this Order. What's your basis for
- 16 that estimate?
- 17 A. Again, it would be discussion with the
- 18 industry executives that I've talked to that are
- 19 involved.
- 20 Q. Kroger executives?
- 21 A. No, not Kroger.
- 22 Q. Kroger supplier executives?
- 23 A. No, not Kroger suppliers either.
- 24 Q. That's three -- do you -- is that -- Kroger
- 25 has three plants in this Order, are you aware of

- 1 that, three distributing plants?
- 2 A. I believe that's correct.
- 3 Q. Okay. So your testimony -- the basis for
- 4 your testimony is that those plants average 40
- 5 million pounds per month each?
- 6 A. I guess that would be the division, yeah.
- 7 Q. Okay. Now, did you -- I assume you looked
- 8 at the --
- 9 A. That's not a very big milk plant, although
- 10 it's pretty modern size. Cameron Thraen was
- 11 here and looked at milk plants. I mean, in New
- 12 England we have a plant that does over a billion
- 13 pounds a year. So we're talking about 480
- 14 million pounds a year through the process.
- 15 That's a pretty good sized plant. It's not
- 16 small, but it's not huge by any stretch of the
- 17 imagination.
- 18 Q. But you're comfortable with your testimony
- 19 being based on Kroger's three plants averaging
- 40,000 pounds a month each?
- 21 A. I'm comfortable -- for purpose of my
- 22 testimony, I'm comfortable with these numbers,
- 23 yes. I don't need exact, precise numbers to
- 24 make the arguments that I've made. They're
- 25 based on economic theory and economic motivation

- 1 and the economics of the industry as much as the
- 2 absolute last pound estimate of this or that.
- 3 Q. Now, did you -- can you tell me in your
- 4 calculation of dominance how you considered the
- 5 independently supplied plants in western
- 6 Pennsylvania identified by Mr. Gallagher,
- 7 Schneider's Dairy, Turner Dairy Farms --
- 8 A. Yep.
- 9 Q. -- Marburger Farm Dairy and Carl Colteryahn
- 10 Dairy?
- 11 A. I don't think they're included. Those
- 12 Pennsylvania plants -- you're from Pennsylvania.
- 13 You know Pennsylvania's different. Those guys,
- 14 they're very independent out there. I think
- 15 they're probably independent producers. I
- 16 don't -- I don't imagine they're -- they're --
- 17 they're part of the DMS/DFA system. I suspect
- 18 they've got independent producers that ship in
- 19 there.
- 20 Q. You don't imagine, but where did you count
- 21 them?
- 22 A. I don't think we did.
- 23 Q. Well, they're either in the 82 or the 18,
- 24 right? That's 100 percent.
- 25 A. Well, they would be in the 18 because

- 1 the -- the White Eagle Federation was only about
- 2 11 or 12.
- 3 Q. You know what the volumes of those plants
- 4 are?
- 5 A. No, I don't. My impression is that they're
- 6 relatively small, but I don't know them.
- 7 Q. You make a statement at the top of page 10
- 8 that "smaller fluid processors currently
- 9 supplied by the DFA led system may not be
- 10 receiving the same terms as larger processors."
- 11 First of all, let me ask you, what do you
- 12 refer to when you say "the DFA led system"?
- 13 A. Well, I'm referring to the 82 percent
- 14 that's in the group; the 15 members plus
- 15 Michigan Milk. And those -- those people,
- 16 they're bargaining over order premiums and
- 17 setting prices to fluid processors. And, of
- 18 course, in New England --
- 19 Q. Now, we're talking about the Mideast Order,
- 20 Dr. Cotterill.
- 21 A. Okay. Good.
- 22 Q. You're making an allegation that the
- 23 smaller fluid milk processors currently supplied
- 24 by the DFA led system which you have now defined
- 25 as MMPA, which --

- 1 A. Yep.
- 2 Q. -- and all of the 15 suppliers in the DMS
- 3 system, correct?
- 4 A. It's basically the PEC plus MEMMA. That's
- 5 the easiest way to get at it. Those are the two
- 6 agencies in common. Everybody's involved with
- 7 them.
- 8 Q. Okay. Who you calculated to have 82
- 9 percent?
- 10 A. Roughly.
- 11 Q. Okay. Now, you're making the allegation
- 12 that PEC and MEMMA may be treating the smaller
- 13 fluid milk processors differently from larger
- 14 processors. What is the basis for that
- 15 allegation, Dr. Cotterill?
- 16 A. The basis is as pure, simple economics of
- 17 power. That they might well price discriminate;
- 18 and the vertical foreclosure game that I talked
- 19 about between processors and retailers is based
- 20 upon that kind of discrimination. And we see
- 21 that in New England as we speak.
- 22 Q. We're talking about your allegations in the
- 23 Mideast Order?
- 24 A. I know.
- 25 Q. In the Mideast Order.

- 1 A. I suggest that --
- 2 MR. RICCIARDI: Your Honor, I'm
- 3 sitting here and I apologize and trying to watch
- 4 the colloquy go on, but I don't think it's fair
- 5 for the question to be asked and then to
- 6 interrupt the witness. I think that the
- 7 Secretary and I would like to know what he's
- 8 going to say. If he's going to use as an
- 9 example what happened in New England, the
- 10 Secretary should know that.
- 11 THE WITNESS: Right.
- JUDGE DAVENPORT: Let's try to let
- 13 him answer the questions.
- MR. BESHORE: Okay.
- 15 BY MR. BESHORE:
- 16 Q. My question, Dr. Cotterill, is what is your
- 17 basis for alleging that MEMMA and the PEC are
- 18 discriminating against smaller processors that
- 19 they supply or price milk to?
- 20 A. The basis is, is that you have market power
- 21 in different stages of the system and that price
- 22 discrimination can be profitable in those kinds
- 23 of situations. And it's profitable because it
- 24 supports the idea of vertical collusion that
- 25 elevates prices that benefits the larger and the

- 1 dominant players in the system rather than the
- 2 smaller people who are in it but not happy.
- 3 That's my basis.
- 4 And I tried to give you an example from New
- 5 England. If you look in Exhibit 2, it has that
- 6 at wholesale and the retail level, but the --
- 7 the big -- the big processor out there, Dean
- 8 Foods, charges a Stop and Shop, a dominant
- 9 retailer, \$0.10 a gal less than it charges all
- 10 the other supermarket chains in New England.
- 11 Q. Okay. I --
- 12 A. \$0.53 versus \$0.63. That's the big guy a
- 13 cheaper price, and that lets the big guy lead in
- 14 a price leadership game. They can discipline
- 15 those other retailers because they got lower
- 16 costs. They can make them pay if they don't
- 17 follow.
- 18 Q. Now, let me see if I understand your answer
- 19 to my question.
- JUDGE DAVENPORT: Let him finish.
- 21 THE WITNESS: I am.
- 22 BY MR. BESHORE:
- 23 Q. Okay. So the answer to my question is --
- 24 what is the basis for your allegation that MEMMA
- 25 and PEC are discriminating in their sale of raw

- 1 milk to fluid milk processors in the Mideast?
- 2 The basis for that is the fact that in New
- 3 England large -- you have observed what you
- 4 believe to be price discrimination on wholesale
- 5 packaged fluid milk products --
- 6 A. Yep.
- 7 Q. -- by a processor to a supermarket,
- 8 correct?
- 9 A. Right.
- 10 Q. Is there any other basis for the statement
- 11 you've made that MEMMA and PEC discriminate in
- 12 their raw milk prices against smaller fluid milk
- 13 processors in Order 33?
- 14 A. That's a very good question. Very well put
- 15 and I give you credit for understanding what
- 16 I've said.
- 17 Q. And the answer to my question is?
- 18 A. Yes, there are other things.
- 19 Q. And the other basis for this allegation is
- 20 what?
- 21 A. Okay. You can look at Exhibit 2 and the
- 22 idea of -- of buyer power being exercised back
- 23 against the Agri-Mark Cooperative where they're
- 24 basically forced them into accepting possibly --
- 25 this didn't necessarily occur, but people think

- 1 it occurred, they think it might have occurred,
- 2 and it's economically rational what we're
- 3 talking about here, that, in fact, the Agri-Mark
- 4 members were forced to cut their over order
- 5 premiums in order to keep the higher cost
- 6 processors and to keep the fluid market that was
- 7 available through that processor for their
- 8 co-op.
- 9 It's different than what Welling was
- 10 talking about. There's an issue of where buyer
- 11 power was being exercised perhaps a year ago.
- 12 It might have been, it's not. You know, people
- 13 were talking about it and a lot of people were
- 14 talking about it, but it's not -- it has not
- 15 been verified, I want to say that. But I'm just
- 16 telling you it could happen and it did. You can
- 17 exercise buyer power back to result in more
- 18 blend prices. The other reason --
- 19 Q. That's your second basis that -- let's make
- 20 sure I understand your second basis.
- 21 A. Okay.
- 22 Q. And that is that there have been unverified
- 23 reports --
- 24 A. That's correct.
- 25 Q. -- unconfirmed reports --

- 1 A. Yep.
- 2 Q. -- that in New England a large fluid milk
- 3 processor --
- 4 A. Yep.
- 5 Q. -- required its supplier to grant it
- 6 concession, price concession, to reduce its
- 7 prices?
- 8 A. That's correct.
- 9 Q. Okay.
- 10 A. Yep.
- 11 Q. That was unverified reports with New
- 12 England. Now, what's your third basis for this
- 13 allegation?
- 14 A. The third basis is, is that in fact, the
- 15 economics of this kind of a situation leads to
- 16 this kind of behavior. Because firms want to
- 17 maximize profits and they want to keep their
- 18 power. They will, in fact, vertically cooperate
- 19 to make sure that at each stage of the system
- 20 the leader of the system doesn't face a lot of
- 21 competition from others. And so it -- indeed,
- 22 it's possible that -- that the -- to benefit the
- 23 Dean and the National Dairy Holdings fluid
- 24 plants who, after all, want to make some money,
- 25 right, it's entirely possible that DFA, who's

- 1 the full supply contractor to these people and,
- 2 indeed, beholding to them because they've given
- 3 them the pooling base, to give them the power at
- 4 the assembly level, okay, they can turn around
- 5 and elevate prices to smaller processing plants
- 6 to make it harder for those smaller processing
- 7 plants to compete against the bigger ones. And
- 8 the bigger ones wouldn't necessarily drive those
- 9 little guys out of business, they would just let
- 10 the prices go up. And they need money. Okay?
- 11 Q. So your third basis for that statement is
- 12 that in economic theory --
- 13 A. That's correct.
- 14 Q. -- it might be profitable?
- 15 A. That's right. That's right. That's not
- 16 good enough for you?
- 17 Q. No. Is there any other factual basis for
- 18 that statement?
- 19 A. Any other factual basis for that statement?
- 20 Q. Or theoretical basis?
- 21 A. Well, factual basis for that statement
- 22 would be the fact that some people who are privy
- 23 to this Order and on this Proposal 2 currently
- 24 are having their milk pooled by DFA/DMS, but
- 25 they support the White Eagle position, my

1 position. They're concerned about the impact of

- 2 Proposal 2 on their ability to compete.
- 3 So that suggests to me that this regulatory
- 4 process in and of itself will elevate costs to
- 5 some of these players that are not central
- 6 leaders in the vertical strategic alliance.
- 7 They're here. They're paying my bill.
- 8 Q. And that's -- because they're paying your
- 9 bill you believe that --
- 10 A. What do I believe?
- 11 Q. You believe that that's a factual basis
- 12 that PEC and MEMMA currently may not be charging
- 13 the same terms to smaller fluid milk processors
- 14 as the larger fluid milk processors?
- 15 A. Yes. With the added explanation in
- 16 between.
- 17 Q. Now, do you routinely, in your economic
- 18 studies, quote and rely upon legal briefs for
- 19 factual premises?
- 20 A. If, in fact, the legal briefs are findings
- 21 of fact or proposed findings of fact, which is
- 22 what they were. There was a brief by yourself,
- 23 by Mr. English and by Mr. Vetne as if proposed
- 24 findings of fact under the Central Order
- 25 hearing. I read those. And I would think if

- 1 that's what they're there for, you guys are
- 2 putting findings of fact in there, they're
- 3 reasonably accurate.
- 4 Q. My question was --
- 5 A. Yes.
- 6 Q. Do you routinely -- do you routinely --
- 7 A. Yes.
- 8 Q. -- as an economist rely upon factual
- 9 assertions of legal briefs in your economic
- 10 publications?
- 11 A. I rely upon findings of fact from legal
- 12 cases, court cases where there is a finding of
- 13 fact, and relying upon facts in legal briefs is
- 14 a little different than findings of fact. I
- 15 make a distinction there.
- 16 Q. Okay. So your assertion -- your reliance
- on Mr. Vetne's brief, you'll understand, is not
- 18 a legal finding?
- 19 A. Not at this point. It was a submission to
- 20 the Federal Order as a proposed finding of fact.
- 21 Is that not right? And --
- 22 Q. And there were other submissions on the
- 23 other side of the issue; is that right?
- 24 A. Yes, there were and I read them all. Yours
- 25 and Mr. English's and one from Continental

- 1 Dairy, I believe. And I didn't use everything I
- 2 saw there either, you know. I just said I read
- 3 them. I'm trying to understand what's going on
- 4 here.
- 5 MR. BESHORE: May I? I have no
- 6 other questions at this time.
- JUDGE DAVENPORT: Thank you, sir.
- 8 Other cross? Mr. Ricciardi?
- 9 MR. RICCIARDI: I don't have
- 10 anything at this time, Judge.
- 11 JUDGE DAVENPORT: Mr. Miltner
- 12 MR. MILTNER: (Counsel shaking
- 13 head from side to side.)
- JUDGE DAVENPORT: Very well,
- 15 Mr. Tosi?
- 16 CROSS-EXAMINATION
- 17 BY MR. TOSI:
- 18 Q. Thank you for appearing, Dr. Cotterill. My
- 19 name is Gino Tosi. I'm with the Order
- 20 Formulation branch of Dairy Programs.
- 21 A. Right.
- 22 Q. I would like to ask a few more questions on
- 23 your intents looking at your written statement.
- 24 I would like to just pose a few examples to you
- 25 and ask you to say whether or not you think

- 1 that's an example of paper pooling.
- 2 I'll give you a little scenario and ask you
- 3 if you think that's an example of paper pooling
- 4 going on. Okay?
- 5 A. Sure.
- 6 Q. A producer sending enough milk to a
- 7 distributing plant to meet what's called the
- 8 touch base, the minimum association with an
- 9 Orders Market?
- 10 A. Yes.
- 11 Q. And then thereafter the rest of that
- 12 producer's milk is diverted?
- 13 A. Right.
- 14 Q. Okay. Would that be an example then -- and
- 15 that diverted milk is pooled, would that be an
- 16 example of paper pooling, in your mind?
- 17 A. Well, the way I defined paper pooling was
- 18 any and all diversion of milk, so, yes, that
- 19 would be. I'm not trying to make a distinction
- 20 by the term paper pooling as a good diversion
- 21 and bad diversion.
- 22 Q. Okay.
- 23 A. I'm not, no.
- 24 Q. Okay. I'm glad to understand that then.
- 25 Okay. So I'm going to ask you some questions

- 1 about diversions.
- 2 A. Right. Sure.
- 3 Q. Could you please describe what your
- 4 understanding is of the purpose of why the
- 5 Federal Order program permits diversions for
- 6 milk that's diverted to share in the plant price
- 7 to be pooled?
- 8 A. Right. Well, my understanding is that the
- 9 fluid market without -- typically is a high
- 10 value market and farmers want to supply it.
- 11 That's where the value is, in the commodity.
- 12 And there are various economic reasons for that.
- 13 But that the -- there's variability in the
- 14 demand for fluid milk, so there's a need for
- 15 reserve supply to come into the market at
- 16 certain times, but to exit the market at other
- 17 times. So you've got to -- you've got to allow
- 18 for manufacturing milk as well as -- as well as
- 19 fluid milk in your pool.
- There is a need for some kind of minimal
- 21 performance standard for that reserve supply
- 22 milk. At some point it does have to touch base
- 23 and it does have to be used in that system,
- 24 but -- and the other -- the other extreme of it
- 25 is that you can exclude manufacturing milk that

- 1 could in some way be available to fluid handlers
- 2 in that reserves contingency, because if you do,
- 3 you have disorderly marketing, they'll go find
- 4 it and they'll bring it in and create problems.
- 5 Q. So would you be an advocate of not having
- 6 diversion limits?
- 7 A. I think within reason diversion limits
- 8 are -- are acceptable. You know, I think that,
- 9 you know, that -- to require some performance
- 10 by -- by the handler that shipping milk into a
- 11 market is good, but the idea of cutting the
- 12 diversion limit from 60 to 50 in the Mideast,
- 13 given the current structure of the market and
- 14 its implications for pricing performance and
- 15 power and consumer choice and long run producer
- 16 equity, I don't think the current proposed
- 17 regulation is needed. The current -- the
- 18 current -- the current diversion limit at 60 or
- 19 70, as the case may be, I think it should stay
- 20 there.
- 21 Q. Okay. On page 8 of your statement you
- 22 identified -- that is the small producers --
- 23 excuse me, small cooperatives and independent
- 24 producers who you think are the targets of
- 25 Proposal 2.

- 1 A. Yes. I -- I do -- I do maintain that
- 2 that's the case. That the -- and also I would
- 3 add that some of the -- some of the -- some of
- 4 the producers who are currently pooled in the
- 5 DMS/DFA system are also targets.
- 6 I think that they -- I think there's a
- 7 possibility of, you know, differential --
- 8 they're concerned about this, too. They think
- 9 that this is not a wise move, to tighten the
- 10 performance standard.
- 11 Q. Okay. Then are you of the opinion then
- 12 that the Federal Order pooling standards or that
- 13 the Federal Order 33, the Mideast Order pooling
- 14 standards --
- 15 A. Yeah.
- 16 Q. -- should somehow take into account when a
- 17 small cooperative or independent producer's
- 18 disadvantaged relative to a larger cooperative,
- 19 for example, like DFA?
- 20 A. I think -- I think you should take it into
- 21 account when you're considering the equity of a
- 22 rule change like this, because I think it goes
- 23 to the issue of producer equity and processor
- 24 equity.
- 25 I've focused a lot on market power and

- 1 foreclosure and differential pricing issues, but
- 2 that all goes to the issue of equity under the
- 3 Order. So I think -- I don't think -- I don't
- 4 think you should try to design an Order to
- 5 benefit small farmers rather than big farmers or
- 6 try to design an Order that benefits small
- 7 producers rather than big Orders -- big
- 8 producers; but I do think that you should take
- 9 into consideration, when you're making a change
- 10 like this, the current market structure of the
- 11 fluid milk marketing industry that you're facing
- 12 and the interaction with it and its impact on
- 13 producer and processor equity. That's what I
- 14 think you should do.
- 15 Q. Okay. If we -- I would like to go back a
- 16 little bit more here to diversions. If we allow
- 17 milk that's not part of the legitimate reserve
- 18 supply --
- 19 A. Yeah.
- 20 Q. -- of a plant, if we don't set a limit on
- 21 that --
- 22 A. Uh-huh.
- 23 Q. -- would you agree that then it becomes
- 24 possible that then --
- 25 A. Then you get bad paper pooling, right.

1 Q. Well, that you would have so much of a

- 2 pool --
- 3 A. Yeah.
- 4 Q. -- that there would be absolutely no
- 5 relationship between --
- 6 A. I agree. There is -- yeah. That's -- I
- 7 guess you would call that bad paper pooling if
- 8 you want to go to good versus bad. I've talked
- 9 about paper pooling as the idea that milk is
- 10 associated with it. And I'll agree with Ed and
- 11 others the last few days, you know, you need to
- 12 identify a reserve supply.
- 13 And -- but this -- this -- they've also
- 14 talked a lot about distant milk and the need to
- 15 limit distant milk. That's the concern.
- 16 California milk, no problem with that Proposal 1
- 17 to eliminate California milk from being pooled
- 18 between California and here. Huh-uh, that sure
- 19 sounds fair to me. Although I haven't looked at
- 20 the thing in great detail, but the point is that
- 21 distant milk, this -- this performance
- 22 requirement affects Guggisberg Cheese down here
- 23 in Holmes County just as much as it affects
- 24 Family Dairies in Madison, Wisconsin.
- 25 It's not -- it's a blunt instrument to get

- 1 at the distant milk idea. There have to be
- 2 better instruments. If you wanted to limit milk
- 3 from central Minnesota or Vermont or wherever,
- 4 zone that stuff out, you know, yeah.
- 5 Q. Okay. If we took the term distant milk and
- 6 if I said to you that the Secretary in the past
- 7 has interpreted that to mean --
- 8 A. Yeah.
- 9 Q. -- to mean that it's the milk that's not
- 10 regularly and consistently supplying the Class I
- 11 needs of the market --
- 12 A. Yeah. Then I stand corrected. I guess
- 13 then that Guggisberg Cheese milk would be
- 14 distant if it's never regularly and consistently
- 15 supplied to the Class I needs of the market.
- 16 Q. And if the Secretary would determine, for
- 17 example, that milk in Vermont that may be
- 18 pooled --
- 19 A. Yeah.
- 20 Q. -- on the Mideast Order is not regularly or
- 21 consistently supplying the market, the Class I
- 22 needs of the market --
- 23 A. Yeah, right. I would hope he would
- 24 conclude that. That sounds economically
- 25 sensible to me.

- 1 Q. Okay.
- 2 A. I mean, being from New England, I know
- 3 northern Vermont, I've been up there. I can't
- 4 believe that they regularly ship fluid milk to
- 5 Cleveland. That just kind of boggles my mind.
- 6 Q. Okay. And what if the same were true for
- 7 Wisconsin milk?
- 8 A. Well, certain parts of Wisconsin maybe it
- 9 is true, but there also has been a historical
- 10 relationship between central and southern
- 11 Wisconsin and Indiana and Michigan. You know,
- 12 they've been -- they've been long-term suppliers
- 13 and -- under the old Order system all the way
- 14 along and so my concern there is that we -- that
- 15 the -- this Order Reform is based upon that
- 16 Cornell study of fluid milk price differentials
- 17 which apparently wasn't even that. But Congress
- 18 decided that you're going to set this
- 19 differential surface across the country and
- 20 that's going to determine how milk moves. And
- 21 it's obvious, we're here, we're in these
- 22 hearings because it's not working.
- 23 So there needs to be some kind of a zoning
- 24 out or some kind of adjustment for cost, like in
- 25 the old system, you know, where you could back

- 1 it out from Cleveland, back it out from Detroit,
- 2 you know.
- 3 Q. Yes, sir. The Department's aware that many
- 4 people share that same view.
- 5 A. Yeah. Okay.
- 6 Q. Did you happen to hear the testimony of
- 7 Mr. Rasch and Mr. Weis talking about the over
- 8 order premiums that --
- 9 A. Mr. Rasch I did.
- 10 O. -- of PEC and MEMMA?
- 11 A. Yeah. Rasch said over order premiums were
- 12 140 to 160.
- 13 Q. Did you hear mentioned that depending on
- 14 certain -- certain shipments, size, certain
- 15 factors like a client willing to accept milk
- 16 seven days a week --
- 17 A. Right.
- 18 Q. -- at some specified pointed?
- 19 A. Yep.
- 20 Q. Would you see that as a -- and offering a
- 21 rebate on the over order premium --
- 22 A. Yeah.
- 23 Q. -- would that be an example of the economic
- 24 power that small co-ops --
- 25 A. No. Absolutely not, no. That's a real

- 1 cost based difference and that's actually
- 2 efficiency enhancing. We see that in all the
- 3 Orders, that, you know, the -- that I'm familiar
- 4 with some of the other Orders, the Southeast
- 5 Order, the Florida Order, the Northeast Order.
- 6 You know, if -- you know, the balancing
- 7 function, if the guy's willing to take milk
- 8 regularly, that's worth something to the co-op
- 9 and they will give discounts for that kind of
- 10 behavior. Yeah, so no problem with that, no.
- 11 Q. Okay. If it should be determined from an
- 12 analysis of the statistics that the Secretary
- 13 finds that we have significant volumes of
- 14 milk --
- 15 A. Uh-huh.
- 16 Q. -- wherever that's not demonstrating a
- 17 consistent servicing of the Class I needs of the
- 18 market, and came to the conclusion that the way
- 19 to address that would be to change the pooling
- 20 standards of the Order, you know, that is the --
- 21 A. Yep.
- 22 Q. -- that is the shipping standards and
- 23 diversion limits, then you would think that
- 24 would be an appropriate conclusion to reach?
- 25 A. Oh, I -- I wouldn't. That goes to the very

- 1 core of my testimony. I would hope that the
- 2 Secretary could find some other instrument that
- 3 would have less impact on the small businesses,
- 4 the smaller processors, the smaller assemblers.
- 5 At a minimum, they ought to do an analysis
- 6 of that, you know, and kind of a regulatory
- 7 flexibility approach and -- and you may -- the
- 8 Secretary may be able to answer my questions and
- 9 say, "Well, we looked at this and this is the
- 10 only way to do it." You know, "We considered
- 11 all of this and this is the only way to do it,"
- 12 but I think he should consider.
- 13 Q. Okay.
- 14 A. That's it.
- MR. TOSI: Thank you,
- 16 Dr. Cotterill. I appreciate it.
- 17 THE WITNESS: Thank you.
- MR. TOSI: One more question.
- 19 Excuse me, I have one more.
- 20 BY MR. TOSI:
- 21 Q. Is it your opinion that this proceeding is
- 22 an example of administrative fiat?
- 23 A. Yes. I -- I guess maybe my law's not
- 24 perfect. I'm not a lawyer, I'm an economist,
- 25 but I think this is a rulemaking and regulatory

- 1 process and in graduate school my good friend
- 2 Alfred Conn at Cornell, he taught a class on the
- 3 economics of regulation, a volume book. You
- 4 either have tough antitrust laws to promote
- 5 pricing efficiencies and effective competition
- 6 or you regulate.
- 7 And this is not a regulatory agency
- 8 designed to deal directly with market power.
- 9 This is a regulatory agency, a regulatory effort
- 10 designed to deal with the whole problem of
- 11 pricing fluid versus manufacturing milk in a
- 12 spatial market. That's what it started as in
- 13 the '20s and then in the '30s with the marketing
- 14 act that went under the Order.
- So it's to deal with the externalities
- 16 related to the nature of the product. So it's
- 17 not directly to deal with market power. No,
- 18 it's not that way, but it is a -- it is an
- 19 administrative regulatory agency that influences
- 20 the performance of the industry by
- 21 administrative fiat. And all I'm saying is that
- 22 if you can avoid disadvantaging competition in
- 23 the industry, get more flexibility to smaller
- 24 assemblers and handlers while still achieving
- 25 the goals of the '37 act, you should do that.

1 Q. Okay. I mean, if we found a way to -- some

- 2 other method --
- 3 A. Yep.
- 4 Q. -- on the basis of this record to factor --
- 5 come up with some factor to deal with
- 6 independent and small cooperatives, I mean,
- 7 through this same process, then wouldn't that be
- 8 administrative fiat then?
- 9 A. It would, indeed, but you're not using
- 10 administrative fiat to create market power.
- 11 You've found another way to go at it and you've
- 12 avoided the market power. The Chicago School --
- 13 I'm usually from Wisconsin, but the Chicago
- 14 School, you know, in this area of economics,
- 15 they maintain that the only source of market
- 16 power and evil in the markets is regulation by
- 17 people such as you. Usually I'm on the other
- 18 side with Chicago, but today I'm actually
- 19 enjoying arguing for Chicago.
- 20 MR. TOSI: Well, thank you.
- 21 I've been accused of fiat before, so that's
- 22 good.
- THE WITNESS: Oh, you have?
- 24 MR. TOSI: Thank you. I
- 25 appreciate your testimony.

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1 JUDGE DAVENPORT: May Dr. Cotterill
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- 2 be excused? Apparently so. Dr. Cotterill,
- 3 thank you for being here --
- 4 THE WITNESS: My pleasure.
- 5 JUDGE DAVENPORT: -- and your
- 6 testimony.
- 7 MR. STEVENS: Thank you for
- 8 coming.
- 9 JUDGE DAVENPORT: I have had a
- 10 request to allow Mr. Steiner to address us.
- 11 Mr. Steiner, why don't you come forward. You
- 12 have a statement as well?
- MR. STEINER: Yes, Your Honor.
- 14 My name is Eddie Steiner, and I'm from Smith
- 15 Dairy Products Company and I would like to share
- 16 a statement.
- 17 JUDGE DAVENPORT: Do you have the
- 18 statement with you in written form?
- 19 MR. STEINER: I do.
- JUDGE DAVENPORT: Why don't you give
- 21 me a copy and the other copies to the court
- 22 reporter.
- MS. TAYLOR: She needs three
- 24 more copies. She only got one copy.
- JUDGE DAVENPORT: Mr. Steiner, do you

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1 have three more for the court reporter?
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- 2 MR. STEINER: Three more, no.
- JUDGE DAVENPORT: Perhaps this table
- 4 is supplying her.
- 5 MR. STEINER: All right. Who's
- 6 got the one with my initials on it?
- 8 your right hand?
- 9 (Thereupon, Mr. Steiner was affirmed
- 10 by Judge Davenport.)
- 11 (Thereupon, Exhibit 32 of the Mideast
- 12 Federal Milk Marketing Order hearing
- was marked for purposes of
- identification.)
- JUDGE DAVENPORT: Very well. Have a
- 16 seat. Mr. Steiner, your statement has been
- 17 marked Exhibit 32 for identification.
- Would you give us your statement,
- 19 please?
- 20 MR. STEINER: My name is Eddie
- 21 Steiner. I am employed by Smith Dairy Products
- 22 Company and am the person primarily responsible
- 23 for Smith Dairy's milk handling program. I do
- 24 not consider myself an expert on Federal Orders.
- 25 My testimony today is on behalf of Smith Dairy

1 an its subsidiary Wayne Dairy Products,

- 2 Incorporated of Richmond, Indiana.
- I also believe that the views
- 4 expressed in this testimony are consistent with
- 5 the desires of the vast majority of independent
- 6 producers who ship their milk to Smith Dairy.
- 7 However, the positions our company takes today
- 8 have not been reviewed with every independent
- 9 Smith producer, nor with the majority of Smith
- 10 producers and I have not been appointed or
- 11 elected by these producers to represent their
- 12 views.
- 13 My belief that this testimony
- 14 represents the majority viewpoint of producers
- 15 shipping to Smith's is based on numerous phone
- 16 calls received from and personal conversations
- 17 with Smith producers and haulers over the past
- 18 several years, and with several producers who
- 19 contacted me personally subsequent to the
- 20 announcement that this hearing was being held.
- 21 Company background. As background,
- 22 Smith Dairy operates two handling plants, both
- 23 located in the Mideast Order. The first plant
- 24 is in Orrville, Ohio, which is in the northeast
- 25 portion of the state, about an hour's drive

- 1 south of Cleveland, and 20 minutes
- 2 east/northeast of here. Smith's second plant is
- 3 in Richmond, Indiana, which is on the eastern
- 4 edge of Indiana straight west of Dayton and
- 5 Columbus.
- 6 At Orrville, Class I sales account
- 7 for approximately 71 percent of the volume with
- 8 Class II contributing about 14 percent. At
- 9 Richmond, Class I sales account for about 70
- 10 percent of the volume with Class II at about 15
- 11 percent. Thus, Class I and Class II sales in
- 12 total account for about 85 percent of the sales
- 13 volume at each of our plants.
- 14 Smith Dairy employs about 325 people
- 15 at Orrville, 100 people at Richmond and 70
- 16 people at 5 distribution branches in Ohio
- 17 localities. Company-wide employment averaged
- 18 about 490 persons in 2004 including seasonal and
- 19 part-time workers.
- The majority of milk supplied to
- 21 Smith's two handling plants comes from
- 22 independent producers, farms that are not
- 23 members of a cooperative. In December of 2004,
- 24 213 producers supplied 80 percent of the milk
- 25 receipts at Orrville. An additional 3 percent

- 1 of December's volume was supplied from our
- 2 Richmond plant surplus, with the remaining
- 3 balance of receipts supplied by the DFA
- 4 cooperative.
- 5 We believe our producer base has
- 6 similar characteristics to the overall producer
- 7 base in Order 33 as most of our farms are small
- 8 entities. The average monthly milk shipped by
- 9 each Orrville producer was about 108,000 pounds
- 10 in December.
- 11 At Richmond, 94 percent of its
- 12 December milk receipts were supplied from 78
- independent producers located primarily in
- 14 eastern Indiana and western Ohio with the
- 15 remainder received from DFA. In addition, to
- 16 balance its milk supply and demand, the Richmond
- 17 plant diverted approximately 13 percent of its
- 18 independent producer milk in December.
- 19 Approximately two-thirds of the diversions were
- 20 sent to our Orrville, Ohio plant for bottling
- 21 with the remainder sent to other Mideast area
- 22 plants.
- 23 In 2004 Smith Dairy's Orrville plant
- 24 balanced excess milk supplies by diverting an
- 25 average of 4 percent of its independent milk

- 1 supply to a Mideast Order cheese plant with
- 2 monthly amounts ranging from less than 1 percent
- 3 to just under 7 percent. Smith Dairy's Richmond
- 4 plant also diverted some of its non-member milk
- 5 supply with portions ranging from zero to 9
- 6 percent diverted to our Orrville, Ohio facility
- 7 and zero to 16 percent diverted to other Mideast
- 8 Order outlets in Ohio, Indiana and Michigan.
- 9 Monthly diversions of Richmond's independent
- 10 milk supply averaged 9 percent in 2004.
- We have a statement of support for
- 12 the conceptual intent of Proposals 1 through 8
- 13 as we understand them. In relation to the
- 14 primary matters being heard at this hearing,
- 15 those of pooling performance requirements, the
- 16 ability to simultaneously pool on both the
- 17 Mideast Order and a State Order and voluntary
- 18 depooling due to pricing anomalies, Smith Dairy
- 19 supports the expressed intent of Proposals 1
- 20 through 8 to address these practices which have
- 21 resulted in reduction of producer pay price in
- 22 the Mideast Order. We consider such practices
- 23 to be manipulative of the Order and harmful to
- 24 the producers located in the Order area who
- 25 consistently serve this Order and he

- 1 marketplace.
- We believe that pool riding, also
- 3 referred to as paper pooling, and voluntary
- 4 depooling for the purpose of taking economic
- 5 advantage of short-term price inversions are
- 6 materially harmful to producers in the Mideast
- 7 Order including independent producers supplying
- 8 Smith Dairy's plants.
- 9 Rather than speak in specific support
- 10 of any of the individual Proposals 1 through 8,
- 11 Smith Dairy urges the Secretary to amend Mideast
- 12 Order provisions in such a manner as to
- 13 eliminate, to the fullest extent possible, those
- 14 referenced practices which result in dilution of
- 15 the Order 33 PPD. We, therefore, request the
- 16 Department to modify the performance standards
- 17 and rules regarding dual pooling and depooling
- in such a way as to limit milk pooled on the
- 19 Mideast Order to that milk which continuously
- 20 supplies regulated plants within the Order area
- 21 and to require continuous pooling of such milk
- 22 on the Order.
- We recognize that such rule
- 24 construction would need to allow for significant
- 25 changes in market conditions, either marketwide

- 1 or potentially with an individual handler or
- 2 supply organization. As one example, a
- 3 significant shift in Class I volumes triggered
- 4 by a change in customer base should be able to
- 5 be accommodated under the revised rules in such
- 6 a way as to not preclude a supplier or handler
- 7 from being able to pool milk to meet those
- 8 needs. We believe the Department should retain
- 9 the right to make such adjustments on a specific
- 10 case basis as it deems appropriate.
- 11 We have a statement in opposition to
- 12 Proposal 9, transportation credits. On another
- 13 matter, Smith Dairy wishes to comment on
- 14 Proposal 9 which would establish a
- 15 transportation credit provision on some milk
- 16 delivered from farms to pool distributing
- 17 plants. We believe transportation credits would
- 18 further reduce producer pay prices, that such
- 19 credits are unnecessary in the Mideast Order and
- 20 would likely create significant administrative
- 21 burden for the Department with resulting costs
- 22 that would need to be borne in some manner by
- 23 the dairy sector. We believe the Department
- 24 should recognize that physical movement of Class
- 25 I milk within the Mideast Order is more a

1 handler issue than a producer issue and ask the

- 2 Department to consider the following.
- First, the vast majority of Class I
- 4 milk sales are the result of producer milk being
- 5 transported originally from the farm to the
- 6 handler and then on to the point of retail sale.
- 7 The proposed transportation credit speaks to the
- 8 segment of transportation where milk moves from
- 9 producer to handler, but is silent on the
- 10 segment where milk moves from handler to point
- 11 of retail sale.
- There are several problems with such
- 13 an approach. The movement of milk from producer
- 14 to handler occurs in bulk tankers which can
- 15 efficiently transport larger quantities than can
- 16 be accommodated by vehicles moving packaged
- 17 product from handler to retail outlet. The
- 18 ability to move milk efficiently from the farm
- 19 to Class I handlers supplying the Mideast Order
- 20 is demonstrated by the regular patterns of milk
- 21 movement that have developed in the marketplace.
- For example, Smith Dairy's Orrville,
- 23 Ohio plant receives the majority, though not
- 24 all, of its independent producer milk from farms
- 25 located within 75 miles of its plant. While we

- 1 don't have a precise breakdown, we know that
- 2 about 23 percent of our daily patron milk is
- 3 transported between 50 and 90 miles to reach our
- 4 Orrville, Ohio plant.
- 5 At the same time, transportation
- 6 costs for delivery of product from our Orrville
- 7 plant to its retail destination are substantial.
- 8 A fair portion of our customer base is located
- 9 in the greater Columbus area and points west of
- 10 Columbus. We have customers located throughout
- 11 Ohio including the northwest and southwest
- 12 corners of the state, and a few wholesale
- 13 delivery customers across state lines. As a
- 14 result, about 44 percent of our Class I milk
- 15 sales are to delivery points in excess of 75
- 16 miles from our bottling plant.
- 17 The same is true for our Richmond,
- 18 Indiana bottling facility where over one-third
- 19 of its independent producers are located more
- 20 than 50 miles from our plant. We should note,
- 21 however, that at Richmond no current independent
- 22 producer is located more than 75 miles from our
- 23 plant. On the delivery side, approximately 37
- 24 percent of Richmond's Class I sales are
- transported to outlets more than 70 miles from

- 1 the bottling plant.
- 2 We believe similar distance issues
- 3 are faced by quite a number, if not most, of the
- 4 Class I handlers in the Mideast Order.
- 5 Sometimes these conditions are related to supply
- 6 relationships with large multilocation
- 7 customers; sometimes simply from competitive
- 8 market conditions. Various examples can be
- 9 cited from general industry knowledge of current
- 10 market conditions and relevant previous
- 11 testimony and exhibits from this hearing.
- 12 A few such examples are a large
- 13 supermarket chain in northern Ohio being served
- 14 from a plant in Sharpsville, Pennsylvania, (with
- 15 some raw milk apparently moving from the
- 16 Wayne/Medina County, Ohio area to Sharpsville,
- 17 and some bottled milk moving from Sharpsville to
- 18 Medina County, Ohio.)
- 19 Another example, a large supermarket
- 20 chain in the greater Detroit area being served
- 21 with milk from Canton, Ohio. A supermarket
- 22 chain located around the State of Ohio being
- 23 served by a plant in Newark.
- 24 Many school districts around the
- 25 State of Ohio are served with milk that has been

- 1 bottled at a point more than 75 miles distant
- 2 from the school. The same holds true for many
- 3 restaurants, hospitals, nursing homes and other
- 4 points of Class I disposition.
- 5 Thus, each Class I handler plant has
- 6 its own set of dynamics when it comes to
- 7 proximity to its milk supply and to its
- 8 customers. In some case, a handler will be
- 9 located generally closer to its supply base than
- 10 to its customer base. In other cases, the
- 11 reverse will be true. Yet, in many cases and
- 12 with almost constant frequency, Class I handlers
- in Order 33 compete against each other
- 14 regardless of their particular set of
- 15 circumstances relative to location of milk
- 16 supply and customer base.
- 17 The geographic location of a
- 18 particular handling plant is a handler decision.
- 19 If a handler chooses to locate a plant in
- 20 proximity to supply base and at a distance from
- 21 their customer base or vice versa, close to
- 22 their customer base, but at a distance from
- 23 existing milk supplies, that is a handler
- 24 decision. Either way, the handler's business
- 25 model needs to account for total transportation

- 1 costs from farm to customer market.
- 2 A second point to be considered
- 3 relative to the handler nature of the
- 4 transportation credit issue is that of milk
- 5 supply agreements. A number of handler plants
- 6 in this Order have milk supply agreements,
- 7 sometimes full supply agreements, with a given
- 8 agency or cooperative. This appears to be true
- 9 for a number of the plants in the southern Ohio
- 10 region. These supply agreements are the result
- 11 of two parties, a milk supplier and a milk
- 12 handler determining that it is in the best
- 13 interests of their respective entities to enter
- 14 into such an arrangement.
- These entities have, through process
- 16 of negotiation or other price discovery methods,
- 17 determined the fees that the supplier will
- 18 charge and the handler will pay for performance
- 19 according to the supply agreement. The
- 20 financial terms of those agreements must have
- 21 been acceptable to both parties or one or both
- 22 parties would not have entered into such
- 23 agreement. We do not know the particulars
- 24 specified in the existing supply agreements, but
- 25 we are aware that across the industry some

1 supply agreements specify how additional costs,

- 2 foreseen or unforeseen, should be handled.
- For example, if a handler needs more
- 4 milk than contracted for, he may have to pay
- 5 additional transportation costs, or on a spot
- 6 basis costs which could include what are
- 7 commonly known as give up fees. And some raw
- 8 material -- some raw milk suppliers have added
- 9 or negotiated fuel surcharges during periods of
- 10 high fuel costs.
- 11 We believe that if a party to such a
- 12 raw milk supply agreement now finds that the
- 13 fees involved are not acceptable, it should be a
- 14 matter handled within the context of that supply
- 15 agreement by the two entities directly party to
- 16 that agreement. The impact of Proposal 9 in
- 17 situations where there are supplier agreements
- 18 of the nature just described, would be to
- 19 introduce additional parties to share in the
- 20 cost of the agreement negotiated between the
- 21 original two parties. In fact, Proposal 9 would
- 22 require producers whose milk never serves that
- 23 particular handler's needs to subsidize the cost
- of the supply agreement that has been made.
- 25 This reduces the pay price for producers not

1 involved in the supply agreement, something that

- 2 we do not believe to be appropriate.
- 3 Proposal 9 could also potentially
- 4 have another harmful unintended consequence.
- 5 That consequence would be that a Class I handler
- 6 located in the southern part of the Mideast
- 7 Order could be able to have a portion of its
- 8 total transportation cost for milk, the cost
- 9 from farm to dairy to store, subsidized and this
- 10 could result in a competitive advantage for that
- 11 Class I handler over other Class I handlers who
- 12 serve the same milk consumption market.
- In other words, a Class I handler
- 14 located in northern Ohio and supplying accounts
- in southern Ohio may be able to compete
- 16 effectively today, in the absence of
- 17 transportation credits, but could find its
- 18 ability to compete effectively in southern Ohio
- 19 reduced due to the subsidized transportation
- 20 cost afforded to a handler located in southern
- 21 Ohio. Thus, Proposal 9 risks an
- 22 anti-competitive impact in the marketplace
- 23 giving a cost average to plants located in
- 24 certain geographic areas by transferring some
- 25 milk transportation costs away from that

- 1 handler's supply arrangements.
- 2 Some of the Proponents of a
- 3 transportation credit believe all pooled
- 4 producers should share in the transportation
- 5 costs of the marketplace. I believe we have
- 6 heard testimony to that effect at this hearing,
- 7 yet the proposal at hand does not equally
- 8 apportion all transportation costs of the
- 9 Mideast Market, nor does it preclude such costs
- 10 in being inflated due to inefficient movement of
- 11 milk or costs incurred as a result of milk
- 12 movements not directly benefitting the Mideast
- 13 Order area.
- 14 For example, as we understand the
- 15 language of Proposal 9, a supply organization
- 16 would not be precluded from shipping milk out of
- 17 the Mideast area to meet another area's needs
- 18 and then need to transport milk further within
- 19 this Order or even from another Order to replace
- 20 the milk it shipped out of the order. The
- 21 impact of such action could likely be that
- 22 transportation credits would be generated for
- 23 milk moved to serve the Mideast Order, yet the
- 24 root cause of the transportation expense
- 25 incurred or credit incurred could have been the

1 original decision to move existing Mideast area

- 2 milk to another Order. The end result of such
- 3 action is that producers across the Mideast
- 4 Order would receive a lower PPD because of
- 5 someone's decision to send milk out of the
- 6 Mideast Order.
- 7 Based on all of the above reasons,
- 8 Smith Dairy opposes adoption of a transportation
- 9 credit provision in the Mideast Order.
- 10 Emergency situation. Over the past
- 11 several years, a number of independent producers
- 12 shipping to Smith Dairy's two handling plants
- 13 have told us that depooling and paper pooling
- 14 practices are causing financial harm to their
- 15 farm operations. Events in 2004 appear to show
- 16 that the situation is worsening. We believe
- 17 such practices have led to conditions that
- 18 constitute an emergency situation in the Mideast
- 19 Order. We therefore ask the Secretary to
- 20 expedite the process of amending these rules.
- 21 However, we also recognize that constructing
- 22 sound regulation that yields intended results
- 23 and avoids material unintended consequences is
- 24 not an easy process. As such, we believe the
- 25 Secretary should use all resources at the

1 Secretary's disposal to place very high and

- 2 constant priority on these matters.
- 3 Our concluding statement. In
- 4 summary, Smith Dairy supports in general the
- 5 stated intent of Proposals 1 through 8. Rather
- 6 than speaking in favor of certain specific
- 7 proposals, we urge the amendment of Mideast
- 8 Order regulations in such a way as to
- 9 effectively eliminate dual pooling, paper
- 10 pooling, also known as pool riding, and
- 11 voluntary depooling that takes economic
- 12 advantage of price related to class pricing
- inversions.
- 14 Smith Dairy opposes the concept of a
- 15 transportation credit where such monies come out
- 16 of the pool, and therefore we speak in
- 17 opposition to Proposal 9.
- 18 We express our appreciation to the
- 19 Secretary, USDA staff and especially the Mideast
- 20 Market Administrator's office for each of their
- 21 roles in conducting this hearing and for
- 22 providing us the opportunity for input in this
- 23 process. Thank you.
- JUDGE DAVENPORT: Very well.
- 25 Objections to Mr. Steiner's statement into

- 1 evidence? It will be admitted into the record
- 2 at this time then. Cross-examination?
- 3 Mr. English?
- 4 EDDIE STEINER
- 5 of lawful age, a Witness herein, having been
- 6 first duly affirmed, as hereinafter certified,
- 7 testified and said as follows:
- 8 CROSS-EXAMINATION
- 9 BY MR. ENGLISH:
- 10 Q. Afternoon, Mr. Steiner.
- 11 A. Afternoon.
- 12 Q. I want to thank you for an excellent
- 13 statement.
- 14 A. Thank you.
- 15 Q. Let me ask a couple questions without
- 16 trying to get into confidential business
- 17 matters, but according to your testimony and
- 18 Exhibit 1, which discusses small businesses,
- 19 your business averaged 490 employees in 2004,
- 20 which is less than the 500 employee threshold.
- 21 Do you consider yourself a small business
- 22 for purpose of this proceeding?
- 23 A. As we understand what was written in the
- 24 published register, we would be a small business
- 25 for purposes of this proceeding.

- 1 Q. And regarding the dairy farmers who are
- 2 independent farmers shipping to your plants,
- 3 would you know, based upon the payroll that you
- 4 do on an annual basis, whether some, most, many,
- 5 whatever adjective you would like to give, would
- 6 qualify as small businesses, and in that case
- 7 the standard is an annual gross revenue of less
- 8 than \$750,000?
- 9 A. Based on my knowledge, I'm sure that over
- 10 90 percent of our independent producers in
- 11 number would meet that standard.
- 12 MR. ENGLISH: That's all I have.
- 13 Thank you.
- JUDGE DAVENPORT: Mr. Beshore?
- 15 CROSS-EXAMINATION
- 16 BY MR. BESHORE:
- 17 Q. Good afternoon, Mr. Steiner.
- 18 A. Good afternoon.
- 19 Q. I want to ask a couple of questions about
- 20 your supply of milk at your plants in Orrville
- 21 and Richmond.
- 22 Are the independent producers who supply
- 23 your plant responsible for the cost of
- 24 transporting milk from their farms to your
- 25 plant?

- 1 A. Yes.
- 2 Q. Okay. Do you make the arrangements with
- 3 the trucking company that does that, or is that
- 4 made directly by the farmers? How does that
- 5 work?
- 6 A. Directly by the producer.
- 7 Q. Okay. Do you -- when you -- you pay your
- 8 independent producers directly, I assume?
- 9 A. Yes, we do.
- 10 Q. Okay. Do you check off amounts on their
- 11 milk check or assign amounts of the milk check
- 12 directly to the company that hauled their milk
- 13 to pay the hauler?
- 14 A. The producer and hauler inform us of the
- 15 transportation costs, generally hauling rates
- 16 per hundredweight that they have agreed upon,
- 17 and generally we are instructed to -- by the
- 18 producer to withhold that amount and remit it
- 19 directly to their chosen hauler.
- 20 Q. Okay. Do you know the average cost per
- 21 hundredweight that your independent producers
- 22 are paying to have their milk delivered FOB to
- 23 your plant?
- 24 A. I do not.
- 25 Q. Can you tell us anything about that, you

- 1 know, a range?
- 2 A. I have personal knowledge in general of
- 3 those ranges. I have seen those rates; however,
- 4 I was not involved in the negotiation of any of
- 5 those rates nor has any individual producer
- 6 given me permission to share those rates, so I'm
- 7 not comfortable revealing information that
- 8 they've negotiated.
- 9 Q. Okay. So you don't feel like you could
- 10 share that range of information for the record?
- 11 A. I did not think to ask any of our producers
- 12 if it would be okay to share those particulars.
- 13 Q. Are any of them in the room?
- 14 A. Yes.
- 15 Q. Would you mind checking with them?
- 16 THE WITNESS: Is that an
- 17 appropriate question?
- JUDGE DAVENPORT: It's appropriate if
- 19 you wish to answer it.
- 20 THE WITNESS: May I ask you a
- 21 question first?
- 22 BY MR. BESHORE:
- 23 Q. Yeah. You might not get an answer.
- 24 A. Do you know where I could get a good
- 25 attorney? I'm just looking around the room and

- 1 I'm looking for heads nodding and I'm not going
- 2 to identify individual producers.
- 3 Q. I don't want any individual producers.
- 4 A. I'm just looking for an indication yes or
- 5 no, whether that particular producer would want
- 6 me to share a rate, and I'm not seeing -- I see
- 7 multiple producers who ship to us, each of the
- 8 heads I see moving is shaking their head no, so
- 9 they must not be comfortable at this point, sir.
- 10 Q. Okay. Can you tell us about your payment
- 11 program to your independent producers? You
- 12 pay -- do you pay more than the minimum Federal
- 13 Order values for components and volume of milk?
- 14 A. Yes. We pay what are commonly called over
- order or above order premiums.
- 16 Q. Okay. And could you tell us what those
- 17 over order or above order premiums average to
- 18 your independent producers?
- 19 A. I have some idea. Due to the fact that
- 20 there is a competitive nature in our sourcing
- 21 our supply with some parties who are in this
- 22 room, I'm not comfortable divulging that. It
- 23 would essentially share what our over order cost
- 24 is, what premiums we're paying. Someone who
- 25 would want to cannibalize that milk supply would

- 1 know what we're averaging out there in the
- 2 marketplace.
- 3 Q. Do you think there are fieldmen out there
- 4 that check that information out? You have field
- 5 staff yourself, do you not?
- 6 A. The answer to your --
- 7 Q. Employed by your plants?
- 8 A. The answer to your first question is yes.
- 9 I think there are field -- as you know. And the
- 10 answer to the second question is yes, we do have
- 11 field representative staff.
- 12 Q. And they -- for competitive reasons, they
- 13 check what your competitors are paying other
- 14 dairy farmers so you can be aware of that, do
- 15 they not?
- 16 A. I have received reports that would seem to
- 17 indicate that they were either checking or were
- 18 given that information, learned it somewhere.
- 19 Q. Okay. Well, as a good business, you would
- 20 like to know what your competitors are paying
- 21 their suppliers --
- 22 A. Yes, sir.
- 23 Q. -- so you could keep yours in line. I've
- 24 heard it reported that, you know, Smith Dairy
- 25 has one of the very best payment programs to

- 1 producers in the market. Is that correct?
- 2 A. Thank you.
- 3 Q. Keep your producers happy?
- 4 A. We try.
- 5 Q. Okay. Now, your supplemental supply that
- 6 you -- you purchase supplemental supplies at
- 7 Orrville, as I understand it, from -- from DFA;
- 8 is that correct?
- 9 A. Yes, sir.
- 10 Q. Okay. And do you purchase supplemental
- 11 supplies on a year-round basis?
- 12 A. At Orrville we do, yes.
- 13 Q. Do those volumes fluctuate from month to
- 14 month throughout the year?
- 15 A. There is some fluctuation, yes.
- 16 Q. Do they -- do the fluctuations tend to
- 17 reflect an increase in the fall, around the fall
- 18 months of the year versus the demand in the
- 19 spring months of the year?
- 20 A. I am not aware of such a relationship as I
- 21 look at our particular business. I would have
- 22 to look to see, but I do not believe that our
- 23 biggest volume months would tend to be in the
- 24 period you're asking about. I can't state that
- 25 for an absolute certainty, but I don't believe

- 1 that's the case.
- 2 Q. Well, okay. Is it fair to say that DFA
- 3 supplies the volumes that you Order and require
- 4 from them to balance your needs at Orrville each
- 5 month of the year?
- 6 A. As best I can recall, I'm comfortable
- 7 stating that DFA as our, I think you called it
- 8 supplemental supplier, does a very admirable job
- 9 and makes every effort to supply milk that we
- 10 order from them per terms of whatever
- 11 arrangement we have with them.
- 12 Q. Well, thank you.
- 13 A. You're welcome.
- 14 Q. You were here while Dr. Cotterill was just
- 15 testifying, were you not?
- 16 A. I was in the room for the vast majority of
- 17 the time.
- 18 Q. Okay. He talked about -- talked a lot
- 19 about pooling privileges and pooling regs and
- 20 selling them and bartering them and that sort of
- 21 thing.
- 22 A. Yes, he did.
- 23 Q. Do you have any idea what he was talking
- 24 about?
- 25 A. I think I have some concept of what he was

- 1 saying goes on or what he believes goes on in
- 2 some parts of the market.
- 3 Q. Has Smith Dairy ever accommodated other
- 4 participants in the market by pooling their milk
- 5 through your fluid milk plant, through
- 6 deliveries to your fluid milk plant?
- 7 A. We're aware that our supplemental supplier,
- 8 DFA, does qualify some of their producers at our
- 9 plant during months that require that type of
- 10 touch base, which we have no objection to.
- 11 We have also had milk shipped in on
- 12 occasion that was not DFA milk that I believe
- 13 the reason that particular load of producers
- 14 came in was probably to touch base or pool --
- 15 meet the pooling requirement.
- 16 Q. I gather by your answer that -- well, are
- 17 you aware that other fluid milk plants in Order
- 18 33 have sole qualification rights, so to speak?
- 19 A. I have no personal knowledge of that. I
- 20 did hear testimony here.
- 21 Q. In any event, you have not -- Smith Dairy
- 22 has not done that?
- 23 A. The closest thing that I can think of in
- 24 our history is that at times where we have
- 25 needed to balance out surplus milk, we have

- 1 contacted plants who might be interested in that
- 2 and we have reached some type of financial
- 3 arrangement as to what we would receive from
- 4 that plant for the milk that we would physically
- 5 balance to them. And there have been occasions
- 6 where a request has been involved and we have
- 7 agreed to, in response, allow during certain
- 8 portions of the year some milk to come in in
- 9 exchange.
- 10 Q. Okay. So that's the awareness you have --
- 11 you want to sell X loads of milk to X -- to Y's
- 12 cheese plant, and they say, "Okay, we'll take
- 13 those loads if you buy a number of loads of our
- 14 milk at another time"?
- 15 A. Similar in nature to what you're
- 16 describing.
- 17 Q. You make a comment on page 9 with respect
- 18 to transportation credits that I -- that I do
- 19 not understand. And this is the last sentence
- 20 of the first full paragraph.
- You say, "Thus, Proposal 9 risks an
- 22 anti-competitive impact in the marketplace,
- 23 giving a cost advantage to plants located in
- 24 certain geographic areas by transferring some
- 25 milk transportation costs away from that

- 1 handler's supply arrangements."
- 2 In what way do you understand
- 3 transportation 9 -- Proposal 9 to favor given
- 4 geographic areas, and what geographic areas do
- 5 you consider that it favors?
- 6 A. Our understanding of the risk that is
- 7 involved is that if a plant in southern Ohio --
- 8 subsequent to implementation of the
- 9 transportation credit, if a plant in southern
- 10 Ohio has an independent supply base and they
- 11 bring milk in more than, I think, 75 miles, less
- 12 than 350 or 400, that they could receive
- 13 transportation credit for -- for that milk, that
- 14 portion of the milk that comes in in some
- 15 fashion. And I'm not sure that they have to
- 16 remit that back to the producer base. That
- 17 would then lower their costs essentially.
- 18 And also, if there would be a case where a
- 19 supply organization owned and operated or had
- 20 some type of equity interest in a plant, could
- 21 have that situation in southern Ohio, we believe
- 22 that the supply organization would be able to
- 23 retain those dollars or extract them back from
- 24 the plant that they have an equity interest in.
- 25 Q. If a produce -- if the producers own the

- 1 plant, they would have the money on both sides?
- 2 A. You mean the producers through a
- 3 cooperative agency?
- 4 Q. (Counsel nodding head up and down.).
- 5 A. I believe that they -- this would be
- 6 constructing a situation where their advantage,
- 7 this anti-competitive advantage would be that
- 8 producers not serving their plant, producers not
- 9 directly involved in moving that milk would be
- 10 subsidizing a portion of their transportation
- 11 cost by having that money drawn out of the pool.
- 12 Q. Okay. My question was, but wouldn't it
- 13 work under Proposal 9? Doesn't it work the same
- 14 no matter where the plant is located? You seem
- 15 to say that certain geographic areas --
- 16 A. Oh, I'm sorry.
- 17 Q. -- would have an advantage.
- 18 A. I misunderstood your question. We used
- 19 southern Ohio, northern Ohio as an example, not
- 20 as a primary focus for our testimony, but as an
- 21 example partly because that was the distinction
- 22 that was drawn during extended testimony earlier
- 23 in this hearing as an example of where
- 24 transportation credits are needed by one of the
- 25 Proponents of transportation credits. We just

- 1 said, well, you're continuing to use that
- 2 example, here's what could happen.
- 3 But I do not intend to imply that it would
- 4 only apply in southern Ohio. That same type of
- 5 anti-competitive nature could be risked anywhere
- 6 within the Mideast Order if we were to put in a
- 7 transportation credit and there were handler
- 8 plants in this situation.
- 9 Q. Okay. But the plants would be entitled to
- 10 the credit -- or the cooperative supplying the
- 11 plant would be entitled to the credit on the
- 12 same basis anywhere, at your plant or any other
- 13 plant; isn't that correct?
- 14 A. Geographically?
- 15 Q. Yes.
- 16 A. Yes, sir. We agree with that.
- 17 Q. One other question on page 7. I don't
- 18 understand the statement you make at the large
- 19 paragraph in the middle of the page. The last
- 20 sentence, "The handler's business model needs to
- 21 account for total transportation costs from farm
- 22 to customer market."
- Now, my question is if the farmer is
- 24 responsible such as at your plant for delivering
- 25 milk and incurring the cost of delivery from

- 1 farm to plant, what -- why does that have to be
- 2 accounted for in the handler's business model?
- 3 He's getting his milk FOB his plant from his
- 4 suppliers, is he not?
- 5 A. Yes, he is.
- 6 Q. So what -- what did you mean in that
- 7 statement, or is it not correct?
- 8 A. No. What -- what -- what we were trying to
- 9 point out is that we view this transportation
- 10 cost issue as a supply chain issue. We view it
- 11 from the point of milk production on the farm to
- 12 the end delivery point of the bottled cost.
- 13 The statement that we're making is that no
- 14 handler can afford or can successfully sustain
- 15 paying a producer a low enough cost that the
- 16 producer cannot recover his transportation
- 17 costs. So whether it's through an over order
- 18 program or another arrangement, every handler
- 19 has to somehow offset the producer's
- 20 transportation costs or that producer will no
- 21 longer choose to ship milk to that handler.
- 22 That would be our belief.
- 23 So therefore, each handler needs to pay,
- 24 through its price to the farm or the supply
- 25 agency, a price which covers those fees one way

- 1 or another, as well as the handler needs to
- 2 absorb and account for the transportation costs
- 3 from its processing plant through whatever
- 4 supply chain to the retail outlet.
- 5 I'm not sure that I'm articulating that
- 6 well, but we view it as a total supply chain and
- 7 the costs have to be covered.
- 8 Q. Okay. But you pay your producers all the
- 9 same irrespective of what they're paying the
- 10 hauler to get their milk to your plant?
- 11 A. We pay -- if -- in theory, yes. In
- 12 practice, no two producers are paid exactly the
- 13 same, but they are paid consistently based on
- 14 their components and certain other aspects of
- 15 the milk they ship to us, such as quality, as an
- 16 example.
- 17 Q. Right. Thank you.
- 18 A. You're welcome.
- 19 JUDGE DAVENPORT: Other examination?
- 20 Counsel?
- 21 CROSS-EXAMINATION
- 22 BY MR. TOM VETNE:
- 23 Q. Mr. Steiner, my name is Tom Vetne. I'm
- 24 here on behalf of White Eagle. How long has
- 25 Smith Dairy Products had an independent supplier

- 1 or primary independent supply?
- 2 A. At Orrville, Ohio we began an independent
- 3 supply in late '97 with one producer, and it has
- 4 just gradually grown from there to where it is
- 5 today. I do not know how long that's been the
- 6 majority of our milk, but it was obviously at
- 7 some point substantially after that date.
- 8 At Richmond, Indiana, when we acquired
- 9 Wayne Dairy Products Company and it became a
- 10 wholly owned subsidiary of our company in the
- 11 spring of '94, it had an existing independent
- 12 base, which I believe was a minority of the
- 13 milk, but a substantial minority. And over some
- 14 period of at least a few years it grew to where
- it was a substantial majority of the supply
- 16 base.
- 17 Q. Are there many other handlers like Smith
- 18 Dairy Products in this Order that receive their
- 19 milk from a primarily independent supply?
- 20 A. I'm not sure I'm qualified to answer that.
- 21 I know I've been told by people in the industry
- 22 that this Mideast Order has compared to other
- 23 Orders an outsized percentage, in other words, a
- 24 larger than normal percentage of independent
- 25 producers; however, I also believe that some

- 1 producers who think that they are independent
- 2 may actually be marketed through some supply
- 3 organization, so I don't know. I've not had
- 4 conversations with other plants as to do you
- 5 have an independent supply base or -- or a co-op
- 6 supply base. I don't feel qualified to answer
- 7 that.
- 8 Q. I'm just asking you based on your personal
- 9 knowledge, your personal information.
- 10 A. I do not have personal knowledge. I think
- 11 the question was "are there many." I do not
- 12 have personal knowledge of many other plants in
- 13 this market Order and the particulars of their
- 14 supply.
- 15 Q. At Orrville how did you obtain your supply
- 16 before if it was primarily from independent
- 17 sources?
- 18 A. It was 100 percent from Milk Marketing,
- 19 Incorporated until the merger, which must have
- 20 been '96 or '97, and then briefly 100 percent
- 21 with DFA, who was the successor party to Milk
- 22 Marketing, and then we began our independent
- 23 milk program.
- Q. What led you to do that?
- 25 A. We felt it was in our best interests as a

- 1 company.
- 2 MR. TOM VETNE: Thank you.
- THE WITNESS: You're welcome.
- 4 JUDGE DAVENPORT: Other cross?
- 5 Mr. Tosi?
- 6 CROSS-EXAMINATION
- 7 BY MR. TOSI:
- 8 Q. Thank you, Mr. Steiner, for appearing
- 9 today. Do you have any idea what your
- 10 competitors pay in an over order premium?
- 11 A. On a dollars-and-cents basis per
- 12 hundredweight, no. I do know from our field
- 13 services staff and from observing the addition
- 14 and subtraction of producers that it is
- 15 generally, and most all times, a very
- 16 competitive market out there for a handler to
- 17 procure additional milk supplied on an
- 18 independent basis.
- 19 In other words, if we go out to a farm
- 20 because they call us and they would like to talk
- 21 to us, it would be most unusual to find out that
- 22 they had not or were not talking to other
- 23 potential sources, and the numbers that they
- 24 quote to our field staff or to me would seem to
- 25 indicate that most everybody's having to pay a

- 1 fair amount of over order premiums.
- 2 Q. Okay. When you -- during times of the year
- 3 that you have an adequate supply from your
- 4 independent producers and you're diverting
- 5 milk -- in your statement there I think you said
- 6 you diverted milk as far away as Michigan --
- 7 A. (Witness nodding head up and down.)
- 8 Q. -- who pays for that, the delivery of that
- 9 milk to a plant in Michigan?
- 10 A. To the best of my knowledge, we pay for
- 11 that delivery.
- 12 Q. Okay. When you purchase supplemental milk
- 13 supplies from a cooperative, what do they charge
- 14 you for milk?
- 15 A. What does a cooperative charge us per
- 16 month?
- 17 Q. Yeah.
- 18 A. If I'm not compelled to divulge that, I
- 19 would rather not.
- 20 Q. I mean, you can talk to me in -- I'm not
- 21 asking you to, you know, specify, for example,
- 22 \$10 a hundredweight or anything like that, but
- 23 just can -- can you tell me something about the
- 24 nature --
- 25 A. How it works?

- 1 Q. -- of what it is that you pay.
- 2 A. Up until maybe two years ago the amount
- 3 that we were charged was off of a, I think what
- 4 the co-op would consider, a published MEMMA
- 5 sheet that showed full supply, partial supply
- 6 plants and they charged us exactly according to
- 7 that.
- 8 Subsequent to that time, based on
- 9 continuing discussions that we had had with them
- 10 indicating an interest in trying to negotiate a
- 11 known fee for service, we negotiated a portion
- 12 of that supplemental milk, which admittedly is
- 13 not a lot of milk, but we negotiated a portion
- 14 of that supplemental milk on a fixed basis to
- 15 come to our plant every day and have negotiated
- 16 a rate for that, a fee to be charged for that.
- 17 Anything else goes by other terms, whether it's
- 18 on a spot market basis or whatever else, but --
- 19 Q. And in that charge, has that ever been
- 20 explained to you as a cost of transporting milk
- 21 to your plant?
- 22 A. Sometimes, yes.
- 23 Q. Are you of the opinion that you are paying
- 24 costs to haul to your plant for that
- 25 supplemental milk?

- 1 A. I am of the opinion that the rate we pay
- 2 the provider of our supplemental milk includes
- 3 costs to cover transportation, at least over the
- 4 course of any given period of time if not on a
- 5 particular individual load basis. I am not
- 6 aware that in every case that a load has to come
- 7 from a greater distance and they choose to
- 8 supply it to us whether or not those costs are
- 9 fully covered or not by the rate that we are
- 10 charged.
- I mean, we do not have an agreement that
- 12 says the co-op will charge Smith Dairy any
- 13 amount of dollars that it incurs in sending a
- 14 particular load to Smith Dairy. I just believe
- 15 we've negotiated a rate that covers their
- 16 transportation costs.
- 17 MR. TOSI: Okay. Thank you,
- 18 Mr. Steiner. I appreciate --
- 19 THE WITNESS: You're welcome.
- JUDGE DAVENPORT: Other questions for
- 21 Mr. Steiner? Mr. Steiner, you may step down.
- 22 Ladies and gentlemen, it's after five. There is
- 23 a witness that would like to testify, however, I
- 24 understand that the hour is -- we are going to
- 25 have to vacate the building by -- before 6:00,

- 1 so I guess I'll listen to whatever.
- 2 MR. METZGER: I can be quick if
- 3 the cross-exam can be quick.
- 4 JUDGE DAVENPORT: Very well.
- 5 Mr. Metzger, why don't you come on up.
- 6 Mr. Metzger, would you raise your right hand?
- 7 (Thereupon, Mr. Metzger was sworn by
- Judge Davenport.)
- 9 JUDGE DAVENPORT: Very well. Please
- 10 tell everybody your name and would you spell
- 11 your name for the hearing reporter?
- 12 MR. METZGER: My name is Erick
- 13 Metzger, the last name is M-e-t-z-g-e-r, and I
- 14 appreciate Your Honor's indulging me this
- 15 evening and I also beg your forgiveness in that
- 16 I don't have a written statement to distribute
- 17 due to printer problems. However, I just have a
- 18 few quick comments to make in regards to
- 19 Proposal 2 and I think they are succinct enough
- 20 that anyone with note paper could follow along
- 21 with what those points are.
- 22 My title is General Manager of
- 23 National All-Jersey. Our business address is
- 24 6486 East Main Street, Reynoldsburg, Ohio 43068.
- 25 NAJ is a national membership organization with

- 1 approximately a thousand members across the
- 2 country. Roughly 45 percent of those members
- 3 reside within the Order 33 marketing area and
- 4 its contiguous states. Approximately 90 percent
- of these members are small businesses.
- I have a bachelor's degree in Animal
- 7 Science from Purdue University and an MDA from
- 8 Franklin University as well. I've been general
- 9 manager of NAJ since May of 20004. That's my
- 10 latest position in a 20-plus-year career in the
- 11 dairy industry. I was also born and raised on a
- 12 dairy farm.
- 13 My statement is to urge the Secretary
- 14 to consider how decreasing diversion limits will
- 15 negatively impact producers of high solids milk.
- 16 Milk Marketing policy, to the larger extent, is
- 17 basically formulated considering industry
- 18 average milk, which is 3.5 percent butterfat,
- 19 2.99 percent protein.
- 20 That was the reason for my
- 21 cross-examination of Mr. Gallagher yesterday, to
- 22 point out that Order 33 has a natural pricing
- 23 advantage over Order 5 in terms of high solids
- 24 milk due to 33 being a Multiple Component
- 25 Pricing Order and 5 being a Fat Skim Order.

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1 However, we believe that the proposed
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- 2 decreases in diversion limits in Proposal 2 will
- 3 adversely affect high solids milk. Order 33 has
- 4 a robust milk manufacturing industry. High
- 5 solids milk serves this industry very well while
- 6 also being able to the Class I market and is, in
- 7 fact, serving the Class I market through the
- 8 Order's current performance standards.
- 9 Please understand we are not
- 10 advocating that performance standards be
- 11 eliminated. We are not advocating that
- 12 performance standards be relaxed. We are,
- 13 however, opposing enhanced performance standards
- 14 for the following reasons. Increased
- 15 performance standards will move more high solids
- 16 milk from its best use, which is manufacturing,
- 17 into its less than optimal use, which is fluid.
- 18 Many producers of high solids milk
- 19 receive over order premiums for the extra solids
- 20 in their milk. In addition to Order 33 minimum
- 21 regulated prices, handlers pay these premiums
- 22 because of the added processing efficiencies
- 23 they realize from using high solids milk. If
- 24 more high solids milk is required to be
- 25 delivered to distributing plants, the milk

- 1 manufacturers will not realize the added
- 2 efficiencies of this high solids milk and will
- 3 have no incentive to pay overloaded premiums for
- 4 the extra solids in the high solids milk going
- 5 to a distributing plant.
- 6 If the current over order premiums
- 7 are reduced or are limited, producers of high
- 8 solids milk will be disadvantaged. In addition,
- 9 any high solids milk moved from manufacturing
- 10 plants to distributing plants will need to be
- 11 replaced in manufacturing plants by lower solids
- 12 milk. This will reduce the operating efficiency
- 13 and increase the cost of these plants.
- 14 As a result, the manufacturing plants
- in Order 33 could be at a competitive
- 16 disadvantage to manufacturing plants in other
- 17 Orders that retain more of the available high
- 18 solids milk for their manufacturing purposes.
- 19 Why is that important for the Class I
- 20 market? Because a robust manufacturing base is
- 21 needed to serve as a reserve supply and serve in
- 22 balancing needs of the Class I market.
- 23 For these reasons, we urge the
- 24 Secretary to reject Proposal 2 and not to
- 25 disadvantage producers of high solids milk by

1 forcing more of that milk away from its optimal

- 2 use and price. Thank you.
- JUDGE DAVENPORT: Cross-examination?
- 4 Yes, sir. Mr. Beshore?
- 5 ERICK METZGER
- 6 of lawful age, a Witness herein, having been
- 7 first duly sworn, as hereinafter certified,
- 8 testified and said as follows:
- 9 CROSS-EXAMINATION
- 10 BY MR. BESHORE:
- 11 Q. Mr. Metzger, when you talk about the
- 12 advantage -- pricing advantages for Order 33
- 13 versus Order 5 for high solids milk because it's
- 14 a multiple component pricing Order as opposed to
- 15 a Fat Skim, correct?
- 16 A. That's correct.
- 17 Q. And the component values are derived from
- 18 manufactured products as opposed to fluid
- 19 values, correct?
- 20 A. That's correct. Please understand that
- 21 comparison was made to illustrate that not all
- 22 milk is created equal or treated equal within
- 23 the Federal Order system.
- 24 Q. But I guess my -- as I understand your
- 25 point, the ideal world for high solids producers

- 1 is to be pooled in an Order where they share the
- 2 Class I values, but deliver their milk for
- 3 manufacturing purposes where their milk's
- 4 particular components can bring the highest
- 5 value?
- 6 A. That would be correct understanding that
- 7 the producers of high solids milk understand
- 8 they have an obligation to serve the Class I
- 9 market, and in Order 33 they are, in fact,
- 10 serving the Class I market as outlined by the
- 11 terms and provisions of the Order.
- 12 Q. Okay. Now, you're not -- National
- 13 All-Jersey is not a marketing organization under
- 14 Order 33, correct?
- 15 A. No, we are not.
- 16 Q. Or under any Order, correct?
- 17 A. That is correct.
- 18 Q. So your producers for whom you are speaking
- 19 are marketing their milk through other channels?
- 20 A. Correct.
- 21 Q. And the perfect world for them might be to
- 22 be part of an organization that was large enough
- 23 that can segregate their milk on segregated high
- 24 solids loads to go to manufacturing plants that
- 25 pay component premiums while the qualification

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1 for the whole unit of the milk comes from
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- 2 Holstein farms that deliver for the fluid
- 3 market?
- 4 A. That could have its advantages, yes, sir.
- 5 MR. BESHORE: That's all.
- JUDGE DAVENPORT: Mr. English?
- 7 MR. ENGLISH: No, sir.
- JUDGE DAVENPORT: Any other counsel?
- 9 Mr. Tosi?
- 10 MR. TOSI: (Shaking head from
- 11 side to side.)
- JUDGE DAVENPORT: Thank you,
- 13 Mr. Metzger. Let's recess for the day, and
- 14 what's your pleasure for tomorrow, gentlemen?
- MR. ENGLISH: What about eight
- 16 a.m.? Can we do it at eight?
- JUDGE DAVENPORT: Our hearing
- 18 reporter is shuttering.
- 19 MR. ENGLISH: 8:30.
- 20 (Thereupon, the proceedings were
- 21 adjourned at 5:19 o'clock p.m.)
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1	C E R T I F I C A T E
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3	STATE OF OHIO,)) SS:
4	SUMMIT COUNTY,)
-	I, Christina A. Arbogast, a Registered
5	Professional Reporter and Notary Public within and for the State of Ohio, duly commissioned and
6	qualified, do hereby certify that these proceedings were taken by me and reduced to
7	Stenotypy, afterwards prepared and produced by means of Computer-Aided Transcription and that
8	the foregoing is a true and correct
	transcription of the proceedings so taken as
9	aforesaid. I do further certify that these proceedings
10	were taken at the time and place in the
	foregoing caption specified.
11	I do further certify that I am not a
	relative, employee of or attorney for any party
12	or counsel, or otherwise financially interested in this action.
13	I do further certify that I am not, nor is
	the court reporting firm with which I am
14	affiliated, under a contract as defined in Civil
1 -	Rule 28(D).
15	IN WITNESS WHEREOF, I have hereunto set my
16	hand and affixed my seal of office at Akron, Ohio on this 21st day of March, 2005.
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22	
23	Christina A. Arbogast, RPR
24	CHIISCIHA A. ALDOYASI, RPR
	My commission expires December 7, 2005.
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