UNITED STATES DEPARTMENT OF AGRICULTURE BEFORE THE SECRETARY OF AGRICULTURE

IN RE:

MILK IN THE UPPER MIDWEST AREA; HEARING ON PROPOSED AMENDMENTS TO TENTATIVE MARKETING AGREEMENT AND ORDER

DOCKET NO. A0-361-A39;DA-04-03

POST-HEARING BRIEF

SUBMITTED BY

DEAN FOODS COMPANY

Charles M. English, Jr. Wendy M. Yoviene Thelen Reid & Priest LLP 701 Pennsylvania Avenue, N.W. Suite 800 Washington, D.C. 20004

Attorneys for Dean Foods Company

October 15, 2004

I. <u>INTRODUCTION</u>

The hearing record is replete with evidence that the Upper Midwest Milk Marketing Order is facing a significant challenge to its continued vitality. At issue is whether the Secretary will take the steps necessary to comply with her mandate under the Agriculture Marketing Agreement Act of 1937, as amended, to restore equity among handlers and producers in the marketplace and to mitigate these dire circumstances.

The twin evils of depooling and paper pooling strike at the heart of fundamental fairness. Random and frequent depooling as has been observed with increasing frequency since Federal Order Reform in 2000, in particular, represents the epitome of disorderly marketing. Pooling is supposed to ensure that producers receive uniform prices for their milk. Today, pooling standards that are inadequate to handle present circumstances in the Upper Midwest are actually causing the opposite result – non-uniform pricing is per se disorderly marketing.

Under present circumstances, one group of producers and their handlers (manufacturing milk suppliers) participate in the pool when it subsidizes their milk check, but evacuate the pool when it is their turn to subsidize the milk checks of others (fluid milk suppliers). The inequity in this is made worse by the fact that the fluid milk suppliers are forced to remain in the pool by the Secretary's regulations so long as they ship to a fluid milk processor. As a result, fluid milk processors are unable to maintain a stable supply of fluid milk – they are losing producers; they are challenged in their ability to attract additional milk, and they are being forced to pay extraordinary fees to lure milk suppliers away from the prospect of what can only be described as a free lunch program known as pooling and depooling.

Fluid milk processors, particularly smaller ones, find themselves between a rock and a hard place. Pooling was designed to ensure that they can access adequate supplies of milk for

fluid purposes. In exchange, they and their producers are forced to pool. This forced pooling is backfiring and placing fluid milk processors in extremely uncompetitive situations. The Secretary simply must act now to preserve a robust fluid milk industry in the Upper Midwest.

II. <u>ARGUMENT</u>

A. Federal Orders Above All Are Intended To Prevent Destructive Competition Such As Depooling Of The Magnitude That Has Been Taking Place In Order 30 Over Recent Months In Order To Ensure That There Are Sufficient Supplies Of Milk For Fluid Purposes

The case law dealing with the 60-plus years of Federal milk regulation establishes that the "sufficient supply of milk" standard articulated in 7 U.S.C. 608c(5)(18) is a fluid milk measurement that requires steps to ensure that fluid milk processors can obtain milk competitively based upon uniform pricing. *See generally Schepps Dairy v. Bergland*, 628 F.2d 11, 13-16 (D.C. Cir. 1979). *See also* Tr. 467-470 [Evan Kinser]; "The Federal Milk Marking Order Program," Marketing Bulletin Number 27 at 7-8, 25) (Revised June 1981).

Indeed, there can be no debate that under the present day statutory framework FMMOs are supposed to ensure a sufficient supply of milk for fluid purposes at the location needed. As the Federal Court for the District of Columbia Circuit explained in *Schepps*, present day FMMOs, which are authorized by the Agricultural Agreement Act of 1937, shored up the efforts by the dairy industry and the Federal government in the first third of the 20th century to address the problems associated with serving the **fluid** market. In recounting these early efforts, the Seventh Circuit affirmatively recognized that the impetus for these early efforts was the need to protect dairy farmers from the vagaries of milk marketing while ensuring that processors handling milk for fluid purposes would be able to get the milk they needed year round:

(in) order to meet **fluid** demand which is relatively constant, sufficiently large herds must be maintained to supply winter needs. The result is oversupply in the more fruitful months. The historical

tendency prior to regulation was for milk distributors, 'handlers,' to take advantage of this surplus to obtain bargains during glut periods.

Schepps, 628 F.2d at 14 (emphasis added), citing, Zuber v. Allen, 396 U.S. 168, 173 (1969).

To correct the discrepancy created by the need to serve the Class I market, the Court explained that Congress first enacted legislation to allow for pooling by cooperatives. *Id.* This solution was unsuccessful due in part to its voluntary nature. *Id.* As a result, Congress intervened with the passage of the Agricultural Adjustment Act of 1933 and amendments in 1935, which according to the Court were adopted to shore up these earlier efforts by the power of the Federal government. *Id.* at 14-15 (the 1935 amendments "can be seen as a shoring, with the power of the Federal Government, of the classified pricing scheme initiated by the cooperatives.").

The 1935 amendments were carried forward into Section 8c of the present day statutory framework, the Agricultural Marketing Agreement Act of 1937 (the AMAA). *Id.* at 15. It follows, therefore, that the present day statutory framework, like early cooperative efforts at pooling and the 1933 Act framework referenced in *Schepps*, provide for the pricing and pooling of milk *in order to ensure that fluid milk plants are able to procure adequate supplies of milk to serve the fluid market*.

Somewhere along the way, it seems the industry has lost sight of this core principle. Instead, the testimony of Associated Milk Producers, Inc.'s (AMPI) witness, Neil Gulden, suggests that FMMOs are designed to ensure that the revenue from Class I milk subsidizes producers of Class III and Class IV milk, and when it doesn't, they somehow have the right to abandon the pool. Nothing can be further from the truth.¹ (Tr. 722:21-25 [Neil Gulden]).

¹ While it is true that participation in FMMOs is voluntary for producers, nothing in the 60-plus history of the FMMO program suggests that the Secretary is prevented from establishing standards, including a requirement to

Revenue sharing through pooling is not about Class I subsidizing Class III or Class IV. Rather, it is about preventing destructive competition among producers so that there is enough milk production year round to serve the fluid needs of the public.

Revenue sharing through pooling gives producers an incentive to supply handlers that are not paying the highest classified price by ensuring that all producers receive uniform prices. It also discourages producers from engaging in cutthroat competition and handler hopping to the handler that is paying the highest classified price. Preventing such cutthroat competition and handler hopping, as the Court indicated in *Schepps*, is important to maintaining an adequate supply of fluid milk year round.

Historically and traditionally, therefore, pooling gave producers serving handlers of manufactured milk an incentive to continue to supply their handler, even when Class I handlers were paying significantly higher classified prices. This is because those producers were assured that they would still receive in their milk check their fair share of the Class I value. It is this historical perspective that seems to cause some of the industry to conclude that Class I must subsidize Class III, and never the reverse.

However, if the Secretary is intent on maintaining marketwide pooling (as opposed to individual handler pools, which Dean Foods believes would be a better solution for a high manufacturing utilization market such as Order 30), the Secretary must remember that, at its core, pooling is intended to minimize handler hopping by producers seeking the highest

commit to shipping for a period of time, in exchange for pool participation. See, e.g., County Line Cheese Co. v. Lyng, 823 F.2d 1127, 1133 (7th Cir. 1987) (finding performance requirements are proper). Moreover, the core principle of maintaining adequate supplies of milk for fluid purposes actually requires that the Secretary take such a course of action under the circumstances in Order 30 today because the existing regulations are inadequate. (Tr. 482-484 [Kinser]).

classified price. Thus, the Secretary must reject the view that Class I must subsidize Class III, but not the reverse.

Today, Class I is not always above the other Class prices. As a result, the record is replete with examples of random² pooling and depooling by producers and handlers of manufacturing milk, who are pooling when Class I milk subsidizes their operations and depooling when unregulated prices are more advantageous for producers and their handlers. (Tr. 99 [Sue Beitlich]; Tr. 327, 344 [Dennis Tonak]; Tr. 431 [James Oberweis]).

This random pooling and depooling is now placing producers who supply Class I handlers in a position that is similar (but the reverse) to producers of manufacturing milk in the 1930s – they have an incentive to leave their Class I handler (which in the 1930s would have been the handler of manufactured milk) for the greener pastures of supplying a Class II, III, or IV handler (which in the 1930s would have been a Class I handler) where they can get higher prices by pooling and depooling. The record shows that in some cases they are leaving Class I handlers to do just this. (Tr. 429 [Oberweis]). In other cases, they are demanding compensation from Class I handlers for not jumping to the manufacturing market. (Tr. 356 [Tonak]; Tr. 428 [Oberweis]).

This is the epitome of disorderly marketing. Numerous witnesses testified to this very point explaining that the random and frequent pooling and depooling of producers serving the manufacturing market is disorderly marketing. In fact, such demands for compensation are the direct result of non-uniform prices when Class III or IV handlers depool milk, but pay their producers the classified price. If it is disorderly marketing for Class I handlers, in the absence of

² By random pooling and depooling, we mean it is difficult to forecast when negative PPDs will occur (Tr. 313:7-12 [Dr. Edward Jesse]) and thus when producers and handlers will have an incentive to depool. This unpredictability makes it difficult for fluid milk processors to ensure that they will have an adequate milk supply over time.

pooling, to pay more for their milk than Class III or IV handlers, then it is surely true that the mirror image must also be disorderly marketing. Numerous witnesses testified to this point.

Dr. Edward Jesse testifying as an independent observer (Tr. 305-306 [Jesse]) affirmed his conclusions in Exhibit 27, which said:

A major objective of Federal Order is to assure orderly marketing. The unrestricted ability to pool and depool milk on a monthly basis causing wildly fluctuating PPD's does not fit any definition of orderly marketing. Handlers are not treated equally, the producers do not receive uniform prices.

(Tr. 318 [Jesse]). In addition, numerous other witnesses concurred with this conclusion. (See Tr. 128-129 [James Hahn]; Tr. 154 [Adrian Pehler]); Tr. 236 [Marvin Anderson]). For example, Dennis Tonak explained that the pooling and depooling creates inequity among producers and handlers. "When there are negative PPDs, and the associated Class III depooling, it is very difficult for those supplying Class I in Order 30 to compete with cheese plants." (Tr. 355:17-21 [Tonak]). And Ms. Ledman, Dean's expert, indicated that all out evacuations of milk from the pool, as were observed during 2004, result in disorderly marketing and prevents dairy farmers from receiving uniform prices. (Tr. 620-21 [Mary Ledman]). Indeed, she indicated that depooling has gotten worse in recent years. (Tr. 616:13-25; 620 [Ledman]). These impacts go to the heart of what the Secretary's regulations are supposed to prevent.

For these various participants, the conclusion that depooling was disorderly marketing was based on their various perspectives. Some, like James Hahn were concerned that depooling did not result in uniform prices to producers. (Tr. 128-129 [Hahn]). Others, like Dean Foods were concerned that depooling did not result in uniform prices to handlers and producers. (Tr. 474-480 [Evan Kinser]). Still others, like Oberweis Dairy, were worried about their ability to attract and keep producers while maintaining profitability for their Class I operation. (Tr. 428,

431, 434 [Oberweis]). All of these concerns are legitimate and provide multiple reasons for the Secretary to act to bring Order 30 into compliance with the requirements of the AMAA. And certainly, she has an obligation under the general provisions in favor of uniform pricing for producers and handlers and against disorderly marketing conditions, to take action on an emergency basis.

Thus, the loose association requirements in Order 30 are threatening the ability of Class I processors to procure an adequate milk supply at competitive prices. If the Secretary does not take steps to discourage random pooling and depooling, the Secretary will have abdicated her responsibility to prevent destructive competition. Still further, the Secretary will have abdicated her responsibility to maintain uniform prices to producers and handlers (subject to minor adjustments). Under either scenario, the Secretary must, by law, take action to correct these deficiencies in the Order 30 regulations.

Since this is a major disorder that goes to the heart of the purpose and efficacy of FMMOs, Dean advocates strong medicine. Proposal 1 simply does not provide a remedy for depooling. Proposal 2 is not strong enough. In his testimony on behalf of the Midwest Dairy *et al.*, Mr. Tonak admitted that Proposal 2 was a modest step toward correcting the problem of depooling. (Tr. 855 [Tonak]). Yet, he admitted that the problem of depooling in Order 30 was a significant problem. *Id.* And, Ms. Ledman explained, Proposal 2 had too many loopholes to adequately address the depooling problem in Order 30. (Tr. 660:1-13 [Ledman]). It is for these reasons that Dean Foods cannot support proposals 1 or 2.

Rather, Dean supports proposal 3 as the best solution to the depooling problem in the Upper Midwest. Proposal 4 is Dean's second choice and proposal 5 is Dean's third choice. A

full discussion of these proposals and the modifications that were made to them during the hearing is attached hereto as Attachments 1 and 2 which are incorporated herein by reference.

B. Performance Requirements Must Be Enhanced To Preserve The Blend Price In Order 30

The Secretary must not only act to prevent random and frequent pooling and depooling to preserve the integrity of the Order 30 pool, but she must also take steps to preserve the blend price in Order 30 by enforcing more meaningful performance standards, such as those in Proposal 6 (*see* Attachments1 and 2 hereto), which will ensure that those producers drawing on the pool, stand ready willing and able to serve the Class I market. (Tr. 497 [Kinser]).

The "blend price" is an integral component of market-wide pooling, which according to USDA is "one of the most important features of a Federal milk marketing order." (*See* Milk in the New England and Other Marketing Areas; Decision on Proposed Amendments to Marketing Agreements and to Orders, 64 Fed. Reg. 16026, 16120 (Apr. 2, 1999)). As discussed above, it is the means by which the federal program staves off cutthroat competition among dairy farmers seeking to ship to the highest paying handler, while providing dairy farmers with adequate revenue to bring forth a dependable supply of high-quality milk to serve the fluid market. (*See* "The Federal Milk Marking Order Program," Marketing Bulletin Number 27 at 7-8, 25) (Revised June 1981).

Indeed, when the blend price is diluted by producers participating in the pool, which do not serve the market when the milk is actually needed, but instead take a hike for their higher prices, this places a greater burden on Class I processors to make up the difference through increased premiums. In fact, the record reflects that such has been the case in Order 30. (Tr. 428, 434 [Oberweis]; Tr. 356 [Tonak]). When this happens, the requirement to administer uniform prices among handlers is violated. More importantly, it places some fluid processors in

an uneconomic position competitively. If they make up the difference, they are less profitable than their competitors in this and surrounding marketing areas. This problem is extremely troubling for any business trying to succeed in today's economy, but it is particularly acute for smaller processors. (Tr. 431:16-18 [Oberweis]).

USDA has a long history of recognizing the importance of establishing performance standards to preserve the blend price. Explaining why it is important to prevent unlimited participation in market-wide pools, USDA has justified performance standards noting:

Unlimited participation in a market-wide pool permitted surplus milk from other markets to be shifted to the regulated market. This widespread distribution of pool funds to dairy farmers not regularly associated with the market kept the proceeds from the market's fluid milk sales from serving their purpose of encouraging the production of a dependable supply of high-quality milk by producers regularly supplying the fluid market. Thus, the effectiveness of a market-wide pool in providing orderly marketing and adequate supplies was being undermined.

(See Marketing Bulletin Number 27 at 27). As recently as Federal Order Reform this policy was reinforced when the Secretary considered and rejected unlimited participation in regional milk order pools (i.e., open pooling) again stating:

A suggestion for "open pooling," where milk can be pooled anywhere, has not been adopted, principally because open pooling provides no reasonable assurance that milk will be made available in satisfying the fluid needs of a market.

64 Fed. Reg. 16026, 16130.

Although performance standards might result in additional costs to those seeking to pool their milk, the Secretary simply should not be influenced by such objections in light of the legal considerations cited herein. (Tr. 770 [John Umhoefer]). The Seventh Circuit has itself found that the Secretary is permitted to enforce performance standards to prevent open pooling, even when their enforcement results in additional transaction costs. According to that Court, it is

proper to prevent supply plants from drawing money out of the pool without a reasonable commitment to the Class I market when it cited with approval the following explanation given by the Secretary to justify a performance standard similar but not identical to the one at issue herein:

Pool plant status should not be determined solely on an occasional shipment of milk to the market....[P]lants only casually, or incidentally, associated with the market should not be subject to complete regulation. Neither should they be permitted to share on a pro rata basis the Class I utilization of the entire market without being genuinely associated with the market, then the differentials paid by users of Class I milk could be dissipated without accomplishing their intended purpose.

County Line Cheese Co., 823 F.2d at 1131-32. Recognizing that proof of and availability to service the Class I market was an appropriate prerequisite to pooling for supply plants, that plaintiff did not challenge (and the Court did not discuss) the existence or cost of the shipping requirement. *Id.* More recently, in *Alto Dairy v. Veneman*, the District Court for the Eastern District of Wisconsin was wholly unpersuaded by Alto Dairy's argument that the Secretary acted unlawfully when she increased performance requirements for out-of-area milk, which raised the cost of pooling on Order 33. *Alto Dairy v. Veneman*, Case No. 02-C-750, slip op. at 19 (E.D. Wis. Aug. 29, 2002), *aff'd*, 336 F.3d 560 (2003) (affirming dismissal, but modifying so that dismissal was based on merits and not on procedural lack of standing).

Moreover, the performance standards proposed by Dean Foods, such as a two-day touch base requirement, are reasonable.³ As Mr. Christ explained, proposal 6 will ensure that more Grade A milk remains in the Grade A system and thus is available to serve the Class I market. (Tr. 527-8 [Paul Christ]). As Mr. Christ put it, "[i]t does nothing more than insure that more

³ Note also that the 10-day shipping requirements in proposals 3 and 4, which address depooling, are only imposed if a producer's milk is depooled. No such requirement would apply to a producer that remains associated with Order 30 or another Federal Order. (Tr. 712 [Kyburz]; see also Attachments 1 and 2).

milk is actively engaged in the process of serving the fluid market." (Tr. 527 [Christ]). To the extent it increases transactions costs, the record has demonstrated that these increased costs are offset by the need to address the very real problem of "sham" or "paper pooling." (Tr. 140 [Hahn]; Tr. 762-763 [Gulden]).

Indeed, there was a general recognition by a number of interested parties that producers should not be pooled if they do not demonstrate a willingness and ability to supply the Class I market through enhanced performance standards. (Tr. 142 [Gulden]; Tr. 528 [Christ]; Tr. 327 [Tonak]). However, the differences of opinion come in because some of the proponents – proponents of proposals 1 and 2 – crafted their proposals so that they only applied to the milk of producers located outside of the Order 30 marketing area. While this is a start, there most certainly is milk from inside of the marketing area defined by Order 30 that is being pooled that is not itself demonstrating a competence to serve the Class I market. If one is going to stand on the principle that milk must demonstrate its ability to serve the Class I market, then one should ensure that this is required of all producers. It is for this reason that Dean advocates Proposal 6 (a two day touch base requirement), which would address "paper pooling" of distant milk and would, to some extent, address the broader problem of pooling without demonstrated service.

C. <u>The Various Proposals: Dean's Position</u>

In general, therefore, Dean is seeking regulatory changes that prevent random and frequent depooling. Such depooling makes it difficult for Class I plants to maintain a steady supply at competitive prices. Regulatory change is needed to improve equity among producers and among handlers.

Dean's position on the proposals evolved during the hearing as evidence was presented and has further evolved since the hearing. Indeed, during the hearing, Dean as well as

proponents of other proposals made modifications to some aspects of the various proposals. As such, Dean provides a brief summary of its views on each of the proposals below as modified. In addition, Dean includes a detailed summary of its proposals **as modified** at the hearing, along with references to the place in the transcript where such modifications took place, as attachments hereto.⁴ (*See* Attachments 1 and 2).

The bottom line is that with an open proceeding regarding what milk could be pooled and under what circumstances, everyone was on notice regarding the real issues. The actual proposals adopted, if any, by the Secretary in response to the evidence presented cannot be affected by when and how a modification was proposed. "Though this is gobbledygook to an outsider, insiders such as the plaintiffs would realize that the focus of the proceeding would be their eligibility to be pooled with the Mideast producers (that is what being "pooled on the [Mideast] order" means)." *Alto Dairy*, 336 F.3d at 570. All could participate and many did. The Court in *Alto* made clear that that is the rule lesson to be learned. It noted that parties could have participated. "Their choice not to do so cannot be attributed to a lack of notice." Just so

Several of the questions by proponents of continued depooling suggested that Dean Foods had improperly modified its proposals or provided insufficient advance notice of the evidence that it intended to present in favor of the proposals to limit depooling. Should this hint carry through on brief, Dean notes the legal and practical merit of having actually thought about its positions and modified or refined them modestly in light of the evidence and other parties' concerns. As has recently been noted by the 7th Circuit Court of appeals, a rulemaking hearing is not simply an up or down vote on existing proposals. "The purpose of a rulemaking proceeding is not merely to vote up or down the specific proposals advanced before the proceeding begins, but to refine, modify, and supplement the proposals presented in the course of the proceeding." Alto Dairy, 336 F.3d at 569. Dean was thus doing precisely what the Court of Appeals noted should be done. Indeed in Alto the accusation was made that the Secretary had adopted a proposal that was not noticed or even discussed at the hearing. "What it is true is that none of the proposals was identical to the amendment that the Department adopted at the end of the proceeding, namely the prohibition of paper pooling with distant plants. But paper pooling was one of the principal methods by which the plaintiffs got to pool with the Mideast producers, so that they had to assume that it would be one of the issues in the proceeding and a possible target of reform." Id. at 570. So the implied criticism of Dean is that it actually notified the parties of arguments it may make on brief, thus giving everyone, including the Secretary the opportunity to cross-examine as opposed to studying the modifications to the proposals for the first time on Brief. Such criticism is absurd in light of Alto.

As a practical matter, as was noted by Counsel for Dean (Tr. 504) during one of these exchanges, other pending deadlines in the weeks and days leading up to this proceeding, mostly from the Agricultural Marketing Services, but some from Federal courts, made it impractical for the parties to exchange proposed testimony in advance of the hearing – no such requirement exists regardless. Thus since one or more were unprepared to do so, no one did so. For the critics to later claim that Dean alone should have done so is itself incongruous.

participants presented with proposed modifications during a 4 day hearing can and do expect precisely that to occur.

With these modifications in mind, Dean Foods positions on the proposals are as follows:

Proposal 1 (Sponsored by Associated Milk Producers, Inc. (AMPI) et al.)

In short, proposal 1 deals with the problem of distant milk paper pooling on the Upper Midwest Order. Proposal 1 is troubling because its proponents freely admit that they are only seeking to fix the problem of paper pooling by distant milk and oppose Dean's efforts to address the problem of depooling because they seek to use depooling to enhance the profitability of their ailing manufacturing plants. (Tr. 678 [Michael Brown]). Dean Foods and other fluid milk processors do not have the luxury of improving plant profitability off the backs of producers because they do not as distributing plants have the luxury of opting out of the pool. (Tr. 469-470 [Tonak]).

Proposal 2 (Sponsored by Midwest Dairymen et al.)

Dean opposes proposal 2. This proposal would limit the pooling of producer milk normally associated with the market that was not pooled in a prior month. It would change the pooling requirements for producer milk originating outside of the states where the Upper Midwest marketing area is located, and would limit the transportation credits to 400 miles.

Although it is on the right track in that it seeks to address the twin evils of paper pooling and depooling, it does not go far enough. As Ms. Ledman pointed out, it contains some potentially significant loopholes through which a good procurement person could drive. (Tr. 660 [Ledman]). Indeed, a careful reading of the testimony in support of proposal 2 reveals that "this modest solution" to "a significant problem" is the product of compromise. (Tr. 849 [Tonak]).

As a result, this proposal will likely curtail these twin evils as to many industry participants, but not as to all industry participants.

Proposal 3 - The Dairy Farmer for Other Markets Provision (Full Year Version) (Sponsored by Dean Foods)

For a full explanation of the purpose and mechanics of Proposal 3, as modified at the hearing, please reference Attachments 1 and 2, which are attached hereto and incorporated herein by reference.

Dean most staunchly supports Proposal 3, especially if it is adopted in conjunction with Proposal 6. Proposal 3 is the one proposal directed at the depooling problem that does not leave open gaping loopholes. Thus, it will advance the objectives of the many interested parties whom are interested in making a decision to depool a considered one. Moreover, proposal 3, by providing producer milk with instant access to the Order 30 pool during the next month if 10 days' milk production is shipped to a distributing plant, addresses the flaw in the producer for other markets provision adopted in Order 1. Unlike the Order 1 producer for other markets provision, Order 30 milk that was depooled will not be cast upon another Order's pool for some waiting period. Repooling can be immediate, so long as there is demonstrated service to the Class I market. (Tr. 492-493 [Kinser]).

Proposal 4 – The Dairy Farmer for Other Markets Provision (Seasonal Version) (Sponsored by Dean Foods)

For a full explanation of the purpose and mechanics of Proposal 4, as modified at the hearing, please reference Attachments 1 and 2, which are attached hereto and incorporated herein by reference.

Dean supports Proposal 4, and while it can be adopted as a standalone provision, intends for it to be adopted in conjunction with Proposal 6, as its second choice. Proposal 4, while it

does not go as far as Proposal 3 toward addressing the depooling problem, it goes further than Proposals 1 and 2. Thus, it will also advance the objectives of the many interested parties whom are interested in making a decision to depool a considered one.

Proposal 5 – The Gradual Repooling Provision (Sponsored by Dean Foods)

For a full explanation of the purpose and mechanics of Proposal 5, as modified at the hearing, please reference Attachments 1 and 2, which are attached hereto and incorporated herein by reference.

Dean supports Proposal 5, and while it can be adopted as a standalone provision, intends for it to be adopted in conjunction with Proposal 6, as its third choice for resolving the depooling problem in Order 30. Proposal 5, while it does not go as far as Proposals 4 or 5 toward addressing the depooling problem, it goes further than Proposals 1 and 2. Thus, it will also advance the objectives of the many interested parties whom are interested in making a decision to depool a considered one.

Proposal 6 – The Touch Base Provision (Sponsored by Dean Foods)

For a full explanation of the purpose and mechanics of Proposal 6, as modified at the hearing, please reference Attachments 1 and 2, which are attached hereto and incorporated herein by reference.

Dean strongly supports the adoption of proposal 6. Dean believes that proposal 6 should be adopted in conjunction with Proposal 3 (or alternatively in conjunction with Proposals 4 or 5). Together Proposal 3 (or alternative Proposals 4 or 5) would go a long way towards addressing the problem of depooling (Proposal 3 or 4 or 5) and the problem of ensuring that milk that is pooled is actually competent to serve the fluid market if called upon. In the absence of adopting either proposal 3 or 4 or 5 Dean still strongly supports adoption of proposal 6.

Proposal 7 – Administrative Assessment Adjustment Provision (Sponsored by the Market Administrator)

Proposal 7 would give the Market Administrator the authority to increase the administrative assessment charged to handlers in exchange for services rendered by his office if a Dean certainly would not oppose the Market funding increase became necessary. Administrator's effort to adequately fund his office so that his staff can perform the many important functions they perform for handlers and producers on a daily basis. However, Dean respectfully urges the Secretary to adopt Proposal 3 as a solution to the Market Adminstrator's funding problem. The Market Administrator has himself recognized that the random depooling and swings in assessable volumes of milk is what is causing his office's funding shortfall. Proposal 3 (or alternatively Proposals 4 or 5) would go a long way toward discouraging frequent and random depooling. This is important to Dean Foods because if the Market Administrator is actually forced to raise the administrative assessment during months in which depooling takes place, fluid milk processors are being doubly hurt by depooling. Our supplier patrons are hurt by a diluted blend price when the producer price differential is positive, an unsupported blend price when depooling takes place, and now an additional tax that is not borne by the free riders. As indicated during the hearing, Dean asks that if the Secretary is inclined to adopt Proposal 7, that she make modifications that give the Market Administrator the discretion to insulate continuous poolers from the added assessment. (Tr. 537:10-25 - 539:1-18 [Christ & Kinser]). But the very fact that the Market Administrator has this funding problem and the fact that he felt it necessary to make this proposal demonstrates most dramatically the unfairness and disorderly marketing caused by depooling. The fact that this proposal was made and the financial consequences leading to it and resulting from it prove beyond doubt that the Secretary must take dramatic action to address the depooling issues in Order 30.

Proposal 8 - (Sponsored and now Withdrawn by Dean Foods)

Dean's support for proposal 8 as originally introduced and as modified is withdrawn. At the hearing certain participants clearly opposed proposal 8 as originally presented. In an effort to accommodate those objections (further evidence that at this rulemaking Dean was attempting to respond during the hearing to issues and concerns raised during the hearing) Dean agreed to modify proposal 8 to limit its scope and impact. Upon reflection after the hearing and in preparing this Brief, Dean does not believe that the modifications improved the proposal and in fact vitiated the desired result. However, having agreed at the hearing to the modification, the only fair and proper course at this time (as opposed to returning to Proposal 8 as originally presented) is for Dean Foods to withdraw support for the modified proposal 8.

D. The Disorderly Marketing Conditions In Order 30 Require That The Secretary Act On An Emergency Basis And Cannot Nor Should Not Await A National Hearing

The pooling problems facing the industry in Order 30 are real and substantial and should be recognized as an emergency. (Tr. 666 [Ledman]). In general, the participants that did not think the depooling problem is an emergency are those entities who wish to continue to take advantage of the pooling and depooling option so that they can fund their plants off the backs of Class I processors and/or their producers.

For instance, Mike Brown of Northwest Dairy Association testified: "[w]e are not a particularly profitable co-op as far as our manufacturing plants are concerned, and our concern is that our chance to make ourselves whole, if we don't address the margin issues, its goes away, if we regulate depooling and do not address some of our cost challenges, which haven't been

looked at since 2000."⁵ (Tr. 678:10-17 [Brown]). Similarly, Neil Gulden of Associated Milk Producers testified against repooling restrictions because they would adversely impact cheese plant returns as well. (Tr. 722:16-25 [Gulden]).

Still worse, their motives are not even as straightforward as "we benefit from depooling and repooling." They appear to be even more intricate and to have virtually nothing to do with the question of whether repooling restrictions are needed to prevent disorderly marketing conditions, which is and should be the issue before the Secretary. For instance, Mr. Brown of Northwest Dairy Association admitted on cross examination that his organization has other concerns relating to their manufacturing operations that the Secretary has not addressed and which might get some attention if there were a national hearing addressing "all Class III and IV issues." (Tr. 679:1-12 [Brown]).

Similarly, the AMPI coalition seemed to have a similar motive in calling for a national hearing, although it also possible that their calls for a national hearing were more in the nature of a red herring. In particular, Mr. Gulden testified that the hearing was ill-focused. Instead of focusing on depooling he explained, the Secretary should hold a national hearing and address the causes of depooling. Specifically, he explained that negative Producer Price Differentials (PPDs) cause depooling and that negative PPDs are caused by price inversion which is caused by advanced pricing. (Tr. 718-719; 720:2-6 [Gulden]). However, Mr. Gulden's effort to suggest that advanced pricing, which was a national issue, could and should be addressed in a national

⁵ While NDA's margin issues may and probably do merit USDA attention, the Secretary should deal with that issue directly and perhaps expeditiously as well. However, she simply cannot let such issues stand in the way of a solution for Order 30 handlers and producers who have indicated an urgent need for help.

hearing and thus should be the basis for delaying a decision on depooling until after a national hearing completely misses the point.⁶

It is true that negative PPDs cause depooling.⁷ What is not true, however, is that advanced pricing is the only cause of negative PPDs (and thus depooling). Rather, as Ms. Ledman and Mr. Ed Jesse testified, negative PPDs are more likely to occur in markets with low Class I utilization – it is the relative prices and utilizations of Class II, III, and IV milk which can cause negative PPDs even in the absence of price inversion. (Tr. 314:11-25 – 315:1 [Jesse]; Tr. 638, 658 [Ledman]). This is an Order specific issue and does not involve national issues. Additionally, the record reflects that there are other reasons why negative PPDs occur. (Tr. 314 [Jesse]; Tr. 638, 658 [Ledman]; Tr. 847-849 [Tonak]; *see also* Tr. 765 [Gulden]: Mr. Gulden agreeing that price inversion is not the only cause of negative PPDs).

An attempt to address each of the causes of negative PPDs in a national hearing will no doubt be a massive undertaking and there is no telling if all of the causes could be corrected. However, we do know that the substantial problem of disorderly marketing conditions in the Upper Midwest could be significantly improved if depooling were discouraged by repooling limitations. Given the uncertainty that a national hearing could somehow do away with negative PPDs and the financial incentive to delay for those seeking a national hearing, the Secretary should reject such pleas.

⁶ It also belies the Secretary's finding as part of FMMO reform that advanced pricing would better serve Class I processors in their dealings with retail customers. Moreover, it belies the fact that the only concession Class I processors receive in exchange for forced pooling (Tr. 392:17-25 – 393:1-4; 408:15-17; 452:12-15 [Tonak]) is advanced pricing.

⁷ A negative PPD is simply a calculation that measures whether the blend price is higher than the Class III price. (Tr. 309 [Jesse]). When the blend price is not higher than the Class III price, the PPD is negative. *Id.* Producers look at the PPD for purposes of ascertaining whether they could get a better price by depooling. What is important for purposes of this hearing is that even though the negative PPD cannot be equated to a "loss," producers react to it as if it were. (Tr. 428-9 [Oberweis]).

Giving the opponents of repooling limitations more time to exploit the depooling problem and slowing down the process for entities that seek to bootstrap their issues in a national hearing simply is an unacceptable response to a clear and extreme case of disorderly marketing.

Moreover, the issue of performance standards is not the kind of issue that should be addressed in a national hearing. USDA acknowledged this as part of a lengthy process known as Federal Order Reform. Specifically, USDA affirmatively concluded that pooling issues, such as performance standards, were not the kind of issues that lent themselves to standardization across Orders. Thus, for example, with respect to diversion limitations, the Secretary attempted to tailor the rules to fit the needs of a particular market. 64 Fed. Reg. 16,026, 16,133.

To change course, at this time in favor of standardization of performance requirements across all Orders, when USDA has already begun the process of reviewing pooling standards in other Orders, would require a showing of substantial new evidence that would justify treating all Orders the same. *Motor Vehicle Mfrs. Assn. v. State Farm Mutual Auto Ins. Co.*, 463 U.S. 29, 57 (1983) ("...an agency changing its course must supply a reasoned analysis...."). The hearing record is devoid of such evidence. Moreover, such an action would be unwise in light of the uniqueness of the various Orders. Indeed, as Ms. Ledman testified, the problem of depooling is much more significant in the Upper Midwest than in the Southeast and Florida Orders and that one could make the case that those Orders did not need a depooling solution at this time. (Tr. 638 [Ledman]). As part of her answer, she alluded to the fact that the Orders with higher volumes of manufacturing milk, such as the Upper Midwest, were where the pressing need existed. (Tr. 638; 664 [Ledman]). Indeed, Ms. Ledman testified that depooling has been more egregious in the Upper Midwest in recent months. (Tr. 664 [Ledman]). Finally, such inaction will have wasted the resources of the hearing participants. If USDA wants meaningful

participation from the industry, they simply cannot call a hearing only to say they should have had a different hearing and thus take no action.

The record is replete with evidence that the frequency and magnitude of pooling and depooling in the Upper Midwest has created disorderly marketing conditions and that the problem is worthy of emergency treatment, the question USDA must answer is whether they wish to put a Bandaid® on the problem or solve it. Dean Foods advocates a solution, not a Bandaid®. And, in order for a solution to be meaningful, USDA should act on an expedited basis by omitting a recommended decision and implementing a rule on an interim basis.

E. Some Of The Other Concerns Raised By Opponents Of Meaningful Repooling And Performance Requirements Are Less Concerning Than They Appear At First Blush And Thus Should Not Undermine Dean's Proposals

The opponents of the meaningful repooling limitations and performance requirements proposed by Dean Foods raised concerns that ring hollow when carefully scrutinized. A few are worth mentioning.

(1) It is important to recognize that repooling would only become more rigorous if a producer's milk is depooled. Milk that maintains its association with Order 30 or any other Federal Order would never have to ship 10 days' milk production in order to participate in the Order 30 pool.⁸ (Tr. 712 [Paul Kyburz]).

Moreover, to the extent a producer that depooled from FMMOs altogether is seeking to repool on Order 30, the record reveals that finding a fluid milk processor to accept 10 days' milk production should not be as difficult as the opponents would suggest. But, before addressing this

⁸ In the interest of fairness, Dean believes that if such a rule were adopted, it should apply prospectively. Thus, it may be appropriate for the Market Administrator to provide handlers with a brief grace period within which to make adjustments. For the first month of adoption the Market Administrator should consider in place of "11" the use "1" and increase to "2" the second month and so on until the number is up to the proposed "11".

point, Dean reminds the Secretary that Dean has proposed meaningful repooling requirements precisely because the process of repooling should be costly and just difficult enough to give handlers and producers pause when they are considering whether to depool in the first place. (Tr. 566 [Christ & Kinser]).

That said, contrary to the unsupported and speculative suggestions that repooling in the Upper Midwest will be unattainable (Tr. 773 [Umhoefer]), the record reveals quite a different story. There are 23 distributing plants pooled on Order 30. (Ex. 12, Table 1). And, although some distributors, like Dean Foods have supply contracts with particular entities, they can and do receive their milk from multiple sources.⁹ (Tr. 567 [Christ & Kinser]). Moreover, handlers like Oberweis Dairy deal with independent producers directly. And, as Mr. Oberweis indicated, his plant just recently lost two suppliers reacting to the negative PPD (Tr. 429 [Oberweis]) – a block of milk seeking to repool could no doubt avail itself of the opportunity to supply Oberweis Dairy. Moreover, the record reveals that the Upper Midwest remains a competitive marketplace where producers have the luxury, in many instances, of moving from one handler to another with little or no notice. (Tr. 601:14-20 [Christ]). Still further, there is evidence that recently, when Class I handlers needed milk and attempted to procure milk from a Class III handler, they were rebuffed. (Tr. 357 [Tonak]).

It is simply incongruous to have record evidence that distributing plants are losing producers to manufacturing plants and cannot get milk when they ask for it, and to claim that it would be somehow difficult to locate a distributing plant willing to take 10 days' milk production.

⁹ Conclusions about the nature of Dean Foods' milk supply agreements simply cannot be drawn from the introduction of Exhibit 33, which comprises excerpted portions of Dean Foods 2003 annual report discussing Dean's milk supply arrangement with DFA. The references to Dean's milk supply arrangements are summaries only and as such are certainly incomplete for purposes of evaluating Dean's ability to procure milk from alternative suppliers.

(2) Opponents of Dean's proposals have expressed a concern that the Dean proposals impose a burden and a cost on individual dairy farmers when handlers are the ones making the decision of whether to pool or depool. (Tr. 591-592 [Christ]). There are some relatively straightforward ways resolve these concerns. First of all, the Upper Midwest remains a "producer's market" akin to a "seller's market" in real estate. (Tr. 601 [Christ]). As such, producers can demand hold harmless provisions. Even if they don't, it is because the Upper Midwest is such a competitive marketplace the economic reality is that a handler, if he wants to keep that producer, will pay the producer the pool price if the pool price was the competitive price. Moreover, the very fact that USDA found it appropriate to adopt a similar provision in Order 1 demonstrates that the Secretary has determined that such provisions do not unfairly burden individual producers.

(3) Finally, there was some concern expressed over Dean's proposal to define what temporary loss of Grade A status means in section 1030.13. Specifically, the major concern expressed was what happens in those situations in which a producer experiences a true catastrophe and simply cannot get his operation back up and running within 21 days. (Tr. 592 [Christ]). This concern can be resolved with some minor modifications by the Secretary.

By adding this definition, it was Dean's intention to close yet another potential loophole that might be used by a producer to depool, while avoiding the repooling ramifications that Dean is proposing in Proposals 3, 4, or 5. Currently, temporary loss of Grade A status is undefined. Dean's proposal is an attempt to give the Market Administrator a clear definition of what "temporary" should mean. (Tr. 502-503 [Tonak]). It is not Dean's objective to cause a producer that has genuinely faced a catastrophe to remain depooled if Grade A status is recovered outside of the 21 day period.

As such, Dean is supportive of a modification that would provide the market administrator with discretion to look beyond the surface to determine whether or not the producer's degrade was the result of a genuine catastrophe or was an intentional attempt to circumvent repooling requirements after depooling. In this vein, Dean would be supportive of some provision akin to section 1030(7)(i) being applicable to section 1030.13.

III. <u>CONCLUSION</u>

For the foregoing reasons Dean Foods urges adoption of proposals 3 and 6.

Alternatively, Dean Foods urges the adoption of proposals 4 and 6 or proposals 5 and 6. If the Secretary declines to adopt proposals 3, 4 or 5 Dean Foods nevertheless urges the adoption of proposal 6. Moreover, Dean Foods urges emergency action by the Secretary in order for her to operate the Upper Midwest Order according to her statutory mandate.

Respectfully submitted,

Wendy M. Yoviene Charles M. English, Jr. Thelen Reid & Priest LLP 701 Pennsylvania Avenue., N.W. Suite 800 Washington, D.C. 20004 Tel: 202-508-4000 Fax: 202-508-4321

Attorneys for Dean Foods Company

Attachment #1 Dean Foods Company FMMO #30 Amended Proposals

Proposal #3 – Dairy Farmer for other markets provision (Full Year version)

Amend § 1030.12 by adding a new paragraph (b)(5) to read as follows:

§ 1030.12 Producer.

* * * * *

(b) * * *

(5) For any month, any dairy farmer whose milk is received at a pool plant or by a cooperative association handler described in Sec. 1000.9(c) if any^1 pool plant operator or any^2 cooperative association caused milk from the same farm to be delivered to any plant as other than producer milk, as defined under the order in this part or any other Federal milk order, during the same month or any of the preceding 11 months, unless the equivalent of at least ten days' milk production has been physically received otherwise as producer milk at a pool distributing³ plant during the month.

And a conforming change in Sec. 1030.13 (d)(1):⁴

...If a dairy farmer loses producer status under the order in this part (except as a result of a loss of Grade A approval not to exceed 21 days in a calendar year), the dairy farmer's milk shall not be eligible for diversion unless at least one day's production...

¹ Change TR Page 490 Line 3 - 4, Page 513 Line 20 - 22, Page 514 Line 13 - 18. Reasoning – Allowing the to stay might open the door for handlers to shuffle producer back and forth between reports to assist each other in depooling and repooling without implication. The language needs to be as tight as possible because handlers are good at finding the holes (Ms. Ledman TR Page 660 Line 4 - Line 22). TR Page 578 Line 20 - Page 579 Line 14 and Page 609 Line 4 - Page 610 Line 1.

² Change TR Page 490 Line 5 – 6, Page 513 Line 22 – 24, Page 514 Line 13 – 18. Reasoning – See Footnote #1. TR Page 578 Line 20 – Page 579 Line 14 and Page 609 Line 4 – Page 610 Line 1.

³ Change TR Page 490 Line 7 – 9, and Page 513 Line 24 – Page 514 Line 1. Reasoning – Excluding distributing was an oversight when the proposal was submitted, its omission with the split plant provisions would render this language virtually useless as a solution to the problem. TR Page 516 Line 12 – Page 517 Line 10, Page 518 Line 18 – Line 22, Page 553 Line 10 – Page 554 Line 10.

⁴ Change TR Page 490 Line 10 – 5. Reasoning – Current language would allow a producer to be pooled for only 2 days out of two months and continue to be pooled. The proposal needs this conforming change to be highly effective, is simply another attempt to close the loopholes referred to in Footnote #1. TR Page 502 Line 23 – Page 503 Line 1, Page 515 Line 9 – 12 and Page 592 Line 25 – Page 595 Line 7.

Deleted: the	 	\mathbb{D}
Deleted: the		

Proposal #4 – Dairy Farmer for other markets provision (Seasonal version)

Amend § 1030.12 by adding a new paragraph (b)(5) and (6) as follows:

§ 1030.12 Producer.

* * * * *

(b) * * *

ł

I

(5) For any month of <u>February</u>⁵ through June, any dairy farmer whose milk is received at a pool plant or by a cooperative association handler described in Sec. 1000.9(c) if <u>any</u>⁶ pool plant operator or <u>any</u>⁷ cooperative association caused milk from the same farm to be delivered to any plant as other than producer milk, as defined under the order in this part or any other Federal milk order, during the same month, any of the 3 preceding months, or during any of the preceding months of July through January⁸, unless the equivalent of at least ten days' milk production has been physically received otherwise as producer milk at a pool <u>distributing</u>⁹ plant during the month; and

(6) For any month of July through January¹⁰, any dairy farmer whose milk is received at a pool plant or by a cooperative association handler described in Sec. 1000.9(c) if any^{11} pool plant operator or any^{12} cooperative association caused milk from the same farm to be delivered to any plant as other than producer milk, as defined under the order in this part or any other Federal milk order, during the same or the preceding month, unless the equivalent of at least ten days' milk production has been physically received otherwise as producer milk at a pool distributing¹³ plant during the month.

⁷ Change TR Page 494 Line 9 – 10, Page 519 Line 10 – 12. Reasoning – See Footnote #1. TR Page 578 Line 20 – Page 579 Line 14 and Page 609 Line 4 – Page 610 Line 1.

⁸ Change TR Page 494 Line 10 – 12, Page 519 Line 12 – 14. Reasoning – See Footnote #6. TR Page 520 Line 23 – Page 521 Line 4.

⁹ Change TR Page 494 Line 12 – 14, Page 519 Line 16 – 18. Reasoning – See Footnote #3. TR Page 520 Line 6 – 12.

¹⁰ Change TR Page 494 Line 15 – 16, Page 519 Line 20 – 22. Reasoning – See Footnote #6. TR Page 520 Line 23 – Page 521 Line 4, also see footnote #8.

¹¹ Change TR Page 494 Line 17 – 18, Page 519 Line 21 – 24. Reasoning – See Footnote #1. TR Page 578 Line 20 – Page 579 Line 14.

¹² Change TR Page 494 Line 18 – 20, Page 519 Line 24 – Page 520 Line 1. Reasoning – See Footnote #1. TR Page 578 Line 20 – Page 579 Line 14.

 13 Change TR Page 494 Line 20 – 22, Page 520 Line 1 – 3. Reasoning – See Footnote #3. TR Page 520 Line 6 – 12, Page 553 Line 10 – Page 554 Line 10.

Deleted: December	
Deleted: the	
Deleted: the	
Deleted: November	
Deleted: November	
Deleted: the	
Deleted: the	

⁵ Change TR Page 494 Line 6 - 7. Reasoning – The purpose was to incentives milk to stay in the pool during the short season. As we more closely studied the marketplace it was decide that the period of July through January more closely resembled the short period than the original proposal. Part the concern is the strong demand for milk prior to the holidays in late December and the strong demand for milk to refill distributing plants for students returning to school in January. We concede that the both months have time of surplus, but it is important that the Secretary also understand both months have times of at least tightness to shortages of supply. Page 520 Line 18 – 22.

⁶ Change TR Page 494 Line 8, Page 519 Line 7 – 9. Reasoning – See Footnote #1. TR Page 578 Line 20 – Page 579 Line 14 and Page 609 Line 4 – Page 610 Line 1.

Proposal #5 – Gradual Repooling Provision

Amend Section 1030.13 by adding a new paragraph (f) to read as follows:

§ 1030.13. Producer Milk

* * * *

(f) The quantity of milk reported by a handler pursuant to Sec. 1030.30(a)(1) and/or Sec. 1030.30(c)(1), ¹⁴ may not exceed 115 percent of the producer milk receipts pooled by the handler during the prior month. Milk diverted to nonpool plants reported in excess of this limit shall be removed from the pool by the market administrator. Milk received at pool plants, other than pool distributing plants, shall be classified pursuant to Sec. 1000.44(a)(3)(v) and Sec. 1000.44(b), ¹⁵. The handler must designate, by producer pick-up, which milk is to be removed from the pool. If the handler fails to provide this information, the market administrator will make the determination. The following provisions apply:

(1) Milk shipped to and physically received at pool distributing plants shall not be subject to the 115 percent limitation;

(2) Producer milk qualified pursuant to Sec. -----.13 of any other Federal Order and continuously pooled in any Federal Order for the previous six months shall not be included in the computation of the 115 percent limitation;

(3) The market administrator may waive the 115 percent limitation utilizing;

(i) For a new handler on the order, $\frac{16}{2}$ or

(ii) For an existing handler with significantly changed milk supply conditions due to unusual circumstances;

(4) The market administrator may increase or decrease the applicable limitation for a month consistent with the procedures in Sec. 1030.7(g); and

(5) A bloc of milk may be considered ineligible for pooling if the market administrator determines that handlers altered the reporting of such milk for the purpose of evading the provisions of this paragraph.

Proposal #6 – Touch-Base Provision

Amend 1030.13 by adding new paragraphs (d)(1), through (4) and redesignating paragraph (d)(4) as paragraph (d)(5), to read as follows:

§ 1030.13. Producer Milk

- * * * * *
- (d) * * * *

¹⁴ Change TR Page 495 Line 2-4, Page 522 Line 7-9. Reasoning – The intent of this proposal was to limit milk coming back into the pool following depooling. With these time period specified as noticed it would have made it difficult to get milk into the pool at a part of the tightest time of the year. This needed to be removed to make it equally challenging to return depooled milk in all times of the year as opposed to just during the tight period. ¹⁵ Change TR Page 495 Line 4-5, Page 522 Line 10-12. Reasoning – This reference does not exist. TR Page 522 Line 13-14.

¹⁶ Change TR Page 495 Line 4 – 7, Page 522 Line 15 – Page 523 Line 5. Reasoning – It is almost a circular reference and is unnecessary.

Deleted: for July through November

Deleted: (3)(v)

Deleted: subject to the provisions of Sec. 1030.13(f)(3), Deleted:

(1) Milk of a dairy farmer shall not be eligible for diversion <u>unless</u>¹⁷ milk of such dairy farmer has been physically received as producer milk at a pool plant and the dairy farmer has continuously retained producer status since that time. If a dairy farmer loses producer status under the order in this part (except as a result of a loss of Grade A approval not to exceed 21 days in a calendar year¹⁸), the dairy farmer's milk shall not be eligible for diversion <u>unless</u>¹⁹ milk of the dairy farmer has been physically received as producer milk at a pool plant <u>during the month</u>²⁰;

(2) The equivalent of at least two days' milk production is caused by the handler to be physically received at a pool plant in each of the months of July through November;

(3) The equivalent of at least two days' milk production is caused by the handler to be physically received at a pool plant in each of the months of December through June if the requirement of paragraph (d)(2) of this section (Sec. 1030.13) in each of the prior months of July through November is not met, except in the case of dairy farmer who marketed no Grade A milk during each of the prior months of July through November.

<u> Proposal #6 (b) (Kinser Testimony) - Proposal #8 (Christ Testimony)</u>22

§ 1030.7. Producer Milk

<u>* * * * *</u>

(c) * * * *

(1) * * *

(v) Qualifying shipments by plants located outside the States of <u>Illinois, Iowa, Minnesota, North Dakota, South Dakota, and</u> <u>Wisconsin and the Upper Peninsula of Michigan may be made only</u> to plants described in paragraphs (c)(1)(i) of this section.

(2) The operator of a supply plant located within the States of Illingis, lowa, Minnesota, North Dakota, South Daketa, and Wisconsin and the

¹⁸ Change TR Page 495 Line 12 – 14, Page 527 Line 6 – 9. Reasoning – See Footnote #4. TR Page 502 Line 23 – Page 503 Line 11, Page 503 Line 1 and Page 515 Line 9 – 12 and Page 592 Line 25 – Page 595 Line 7.

¹⁹ Change TR Page 836 Line 17 – Line 25. Reasoning – See Footnote #17. TR Page 836 Line 25 – Page 837 Line 5
²⁰ Change TR Page 836 Line 17 – Line 25. Reasoning – See Footnote #17. TR Page 836 Line 25 – Page 837 Line 5
²¹ Change TR Page 495 Line 15 – 16, Page 527 Line 17 – 18. Reasoning – If the Secretary would adopt the prior language we do not believe this language for this order would currently be necessary. TR Page 527 Line 18 – 22.
²² Original Testimony was offered by Mr. Kinser and Mr. Christ (TR Page 495 Line 17 – Page 496 Line 13 and TR Page 530 Line 20 – Page 531 Line 25) this testimony position was later amended (TR Page 837 Line 6 – Page 838 Line 8) to join proposal #1 and #2. There was question by Ms Warlick (TR Page540 Line 23 – Page 542 Line 14), questioning by Mr. Gulden (TR Page 602 Line 18 – Page 603 line 22), and clarification by Mr. English (TR Page 607 Line 17 – Page 608 Line 6), that is now mute given the change presented Mr. Christ's final statement. This proposal and any support of such a position is being withdrawn (*See* Dean Foods' Post-Hearing Brief at 18).

Deleted: temporary Deleted: until

Deleted: until

Deleted: (4) Of the total quantity of producer milk received during the month (including diversions but excluding the quantity of producer milk received from a handler described in Sec. 1000.9(c) of this chapter or which is diverted to another pool plant), the handler diverted to nonpool plants not more than 65 percent in each of the months of July through November and 75 percent in each of the months of Duer through June.

¹⁷ Change TR Page 835 Line 25 – Page 836 Line 5. Reasoning – This was made to accommodate some of the concerns of the opponents to help this proposal be reasonable in the eyes of the opponents and the Secretary. This change slightly dilutes the power of the proposal, while still accomplishing the intent.

Upper Peninsula of Michigan may include as qualifying shipments under this paragraph milk delivered directly from producers' farms pursuant to § 1000.9(c) or § 1030.13(c) to plants described in paragraphs (a), (b) and (e) of this section. The operator of a supply plant located outside the area described above cannot include such shipments as qualifying shipments. Cooperative associations may not use shipments pursuant to § 1000.9(c) to qualify plants located outside the area described above.

Attachment #2 Summary of Dean Foods Proposals as Modified

Proposal # 3 – Dairy Farmer for other markets provision (Full Year version)

The purpose of Proposal #3 is to increase the cost portion of the cost-benefit analysis made in determining whether to pool or depool since the present cost is obviously too low to discourage depooling. The costs of depooling and repooling are increased by requiring all of a producer's milk to have been pooled the prior 11 months or by making actual shipments to a pool distributing plant thus demonstrating performance to the fluid market. The end result should be that handlers will take most seriously the question of whether to depool. Importantly, however, this provision allows for immediate repooling so long as the producer's milk demonstrates an actual ability to serve the Class I market by shipping milk to a distributing plant 10 days during the month.

The present requirements to be pooled are:

- 1) One day's production of the dairy farmer is physically received as producer milk at a pool plant during the first month the dairy farm is a producer, commonly referred to as one-day touch base provision (§ 1030.13 (d) (1)).
- 2) The producer must be pooled on a handlers' pool report. To qualify for this, the handler must do one of the following:
 - a. Ship the milk into a distributing plant.
 - b. Receive the milk into a qualified pool plant.
 - c. In the case of a cooperative, file the producer on their 9(c) report.

If a producer is continuously pooled (in any Federal Order) this provision will have NO effect on a handler pooling that producer. If a producer is depooled (not pooled on any Federal Order), to return to the present pooling requirements, Proposal #3 would require at least 10 days production be delivered to a pool distributing plant for the current month plus 10 months (11 months total).

Analysis That Would Be Performed By A Handler Seeking To Pool A Producer On Order 30 If Proposal #3 Were Adopted (See Appendix A).

- 1. Was all the producer's milk received as producer milk on a Federal Order this month?
 - Yes Continue to Question 2.
 - No Pooling requires 10 days production delivered to a FMMO #30 pool distributing plant.
- 2. Was all the milk received as producer milk on a Federal Order the prior 11 months?
 - Yes The producer's milk can be pooled according to present requirements there are NO implications of this provision.

No – Pooling requires 10 days production delivered to a FMMO #30 pool distributing plant.

Example (See Appendix A).

April – Depool a producer.

- May 10 days delivery of that producer to a FMMO #30 pool distributing plant balance of producer's milk pooled regardless of where shipped.
- June 10 days delivery of that producer to a FMMO #30 pool distributing plant balance of producer's milk pooled regardless of where shipped.
- July 10 days delivery of that producer to a FMMO #30 pool distributing plant balance of producer's milk pooled regardless of where shipped.
- August Pooled all that producer's milk on FMMO #32 (or any Federal order as far as that goes).
- September Pooled all that producer's milk on FMMO #32 (or any Federal order as far as that goes).
- October Pooled all that producer's milk on FMMO #32 (or any Federal order as far as that goes).
- November Pooled all that producer's milk on FMMO #32 (or any Federal order as far as that goes).
- December Pooled all that producer's milk on FMMO #32 (or any Federal order as far as that goes).

January – 10 days delivery of that producer to a FMMO #30 pool distributing plant – balance of producer's milk pooled regardless of where shipped.

- February 10 days delivery of that producer to a FMMO #30 pool distributing plant balance of producer's milk pooled regardless of where shipped.
- March 10 days delivery of that producer to a FMMO #30 pool distributing plant balance of producer's milk pooled regardless of where shipped.

April – Milk may be pooled according to present requirements.

May – until first month of repool following next depool – Pool – Milk may be pooled according to present requirements.

Summary of why this works.

Milk was not in pool April – Trigging the 10-day shipping requirement.

When milk is pooled on another FMMO – FMMO #30 can't do anything about that. This provision recognizes milk pooled on another FMMO as being pooled milk and this effectively satisfies the 10-day shipping requirement for the month.

The combination of 10 days shipments with the balance pooled and pooling the milk on FMMO 32 (or any Federal order as far as that goes) met the 11 months requirement, so the next April the handler can pool as if the provision didn't exist.

At April of the next year the handler has demonstrated his ability to adequately serve the market.

Proposal # 4 – Dairy Farmer for other markets provision (Seasonal version)

Again the purpose is to increase the cost portion of the cost-benefit analysis made in determining whether to pool or depool, but the cost portion is not increased as much as in preferred Proposal #3. Thus this is an alternative proposal to Proposal #3. The cost of depooling and repooling are increased by requiring all of a producer's milk to have been pooled in different time periods depending on the current calendar month or make shipments to a pool distributing plant. The end result should be that handlers will take more seriously the question of whether to depool. Importantly, however, this provision permits immediate repooling so long as the producer's milk demonstrates an actual ability to serve the Class I market by shipping milk to a distributing plant 10 days during the month. While this proposal is more complicated than Proposal #3 in explanation, it is actually more flexible for the handler.

The present requirements to be pooled are:

- 1) One day's production of the dairy farmer is physically received as producer milk at a pool plant during the first month the dairy farm is a producer, commonly referred to as one-day touch base provision (§ 1030.13 (d) (1)).
- 2) The producer must be pooled on a handlers' pool report. To qualify for this, the handler must do one of the following:
 - a. Ship the milk into a distributing plant.
 - b. Receive the milk into a qualified pool plant.
 - c. In the case of a cooperative, file the producer on the 9(c) section of their report.

If a producer is continuously pooled (in any Federal Order) this proposed provision will have NO effect on that producer. If milk is depooled in the month of June it will have NO effect on that producer. If a producer is depooled (not pooled on any Federal Order), to return to present pooling requirements, this provision would require at least 10 days production be delivered to a pool distributing plant for the current month and could require up to 11 depending on the last month depooling occurred.

Analysis That Would Be Performed By A Handler Seeking To Pool A Producer On Order 30 If Proposal #4 Were Adopted (See Appendix B).

- 1. Was all the producer's milk received as producer milk on a Federal Order this month?
 - Yes Continue to Question 2.
 - No Pooling requires 10 days production delivered to a FMMO #30 pool distributing plant.
- 2. Are you filing a report for any month July through January?
 - Yes The producer's milk can be pooled according to present requirements there are NO implications of this provision.
 - No Continue to Question 3.
- 3. Was all the milk received as producer milk on any Federal Order each month the prior July through January?
 - Yes Continue to Question 4.
 - No Pooling requires 10 days production delivered to a FMMO #30 pool distributing plant.

- 4. Was all the milk received as producer milk on any Federal Order the each of the prior 3 months?
 - Yes The producer's milk can be pooled according to present requirements there are NO implications of this provision.
 - No Pooling requires 10 days production delivered to a FMMO #30 pool distributing plant.

Example (See Appendix B).

February – Depool a producer.

- March 10 days delivery of that producer to a FMMO #30 pool distributing plant balance of producer's milk pooled regardless of where shipped.
- April 10 days delivery of that producer to a FMMO #30 pool distributing plant – balance of producer's milk pooled regardless of where shipped.
- May 10 days delivery of that producer to a FMMO #30 pool distributing plant balance of producer's milk pooled regardless of where shipped.

June – If each month the prior July – January all the producer milk was pooled then Milk may be pooled according to present requirements. If all the producer milk was not pooled on any FMMO each month the prior July – January then 10 days delivery of that producer to a FMMO #30 pool distributing plant – balance of producer's milk pooled regardless of where shipped. Or, the producer can be depooled with no implication.

July – Milk may be pooled according to present requirements decision to not do so will effect next February – June pooling requirements.

August – Milk may be pooled according to present requirements decision to not do so will effect next February – June pooling requirements.

September – Milk may be pooled according to present requirements decision to not do so will effect next February – June pooling requirements.

October – Milk may be pooled according to present requirements decision to not do so will effect next February – June pooling requirements.

November – Milk may be pooled according to present requirements decision to not do so will effect next February – June pooling requirements.

December – Milk may be pooled according to present requirements decision to not do so will effect next February – June pooling requirements.

January – Milk may be pooled according to present requirements decision to not do so will effect next February – June pooling requirements.

February – April – If each month the prior July – January all the producer milk was pooled then Milk may be pooled according to present requirements. If all the producer milk was not pooled on any FMMO each month the prior July – January then 10 days delivery of that producer to a FMMO #30 pool distributing plant – balance of producer's milk pooled regardless of where shipped.

June – See June above.

Summary of why this works.

The month that a handler depools effects what is required to return to present pooling standard.

The month that a handler wants to return to the pool effects what is required to return to present pooling standard.

When milk is pooled on another FMMO – FMMO #30 can't do anything about that. This provision recognizes milk pooled on another FMMO as being pooled milk and this effectively satisfies the 10-day shipping requirement for the month.

June is a free month, meaning that if you depool in June there is no effect on any other month's pooling decision.

While this might look complicated there is no reason to believe the handlers will not learn how to work it. Look at past handler performance when there was economic gain (i.e. California pooling, depooling, distant milk pooling). Handlers have a track record of being able to clearly interpret and apply the rules to their maximum benefit.

Proposal # 5 – Gradual Repooling Provision

The purpose is to increase the cost portion of the cost-benefit analysis made in determining whether to pool or depool, but not by as much as Proposals #3 or 4. Thus this is an alternative proposal to Proposals #3 and 4. This increases the cost by limiting the handler's ability to increase the milk actually reported on their pool report, with the exception of milk shipped to a distributing plant. The end result should be that handlers will take more seriously the question of whether and how much milk to depool. Importantly, however, this provision permits immediate repooling so long as the milk demonstrates an actual ability to serve the Class I market by shipping milk to a distributing plant. Proposal #3 and #4 monitors performance on a producer by producer basis. This proposal monitors performance on a handler level overall.

The present requirements to be pooled are:

- 1) One day's production of the dairy farmer is physically received as producer milk at a pool plant during the first month the dairy farm is a producer, commonly referred to as one-day touch base provision (§ 1030.13 (d) (1)).
- 2) The producer must be pooled on a handlers' pool report. To qualify for this, the handler must do one of the following:
 - a. Ship the milk into a distributing plant.
 - b. Receive the milk into a qualified pool plant.
 - c. In the case of a cooperative, file the producer on the 9(c) section of their report.

If a producer is continuously pooled (in any Federal Order) this provision will have NO effect on a handler pooling that producer. If a handler depools (not pooled on any Federal Order) some milk, the next month the handler will only be able to pool 115% of the prior month's pooled pounds, with a couple exceptions. The handler will be able to increase its pooled pounds unlimited if the shipments are all to distributing plants. Milk that has been pooled on a different FMMO for the previous six months can be added to the report without being included in the 115% cap.

Analysis That Would Be Performed By A Handler Seeking To Pool On Order 30 If Proposal #5 Were Adopted (See Appendix C).

- 1. Is the amount of milk you wish to pool greater than 115% of the prior month FMMO #30 pooled pounds?
 - Yes Continue to Question 2.
 - No The handler can pool according to present requirements there are NO implications of this provision.
- 2. If you have any producers who have been pooled on another FMMO or any combination of FMMOs for 6 consecutive months it can be subtracted. With that milk removed is the amount of milk you wish to pool greater than 115% of the prior month FMMO #30 pooled pounds?
 - Yes Continue to Question 3.
 - No The handler can pool according to present requirements there are NO implications of this provision.
- 3. With the milk that remains, did you have any milk that was not physically received at a pool distributing plant?
 - Yes This portion of milk will have to reduced to the level that, when added to the pounds received at a pool distributing plant will not exceed 115% of the prior month's pool report. This could require going in and pooling certain days of individual producers and not pooling the balance.
 - No The handler can pool according to present requirements there are NO implications of this provision.

Example (See Appendix C).

Assume 100 Million pound per month hander, with no monthly variation. March – Depool 50 million pounds, which means you pool 50 million pounds. April – Without looking at milk movements 57.5 (1.15 X 50) can be pooled.

However, if 65 million pounds went to a pool distributing plant, the handler would be able to pool all 65 million pounds, even though it is in excess of 115% of the prior month, because the milk was received at a pool distributing plant. The balance of 35 million pounds will have to be pool on another order or not pooled at all.

May – Without looking at milk movements 74.75 (1.15 X 65) can be pooled. However, if 12 million pounds had been pooled on FMMO #33 for the past 6 months (or any Federal order as far as that goes) and now the handler is going to pool that on FMMO 30 that can be added. This would allow a total of 86.75 (74.75 plus 12) million pounds to be pooled, even though it is in excess of 115% of the prior month, because the milk had been pool for the six consecutive prior months on a Federal Order. The balance of 13.25 million pounds will have to be pool on another order or not pooled at all.

June – Without looking at milk movements 99.76 (1.15 X 86.75) can be pooled. However, if 12.25 million pounds had been pooled on FMMO #33 for the past 6 months (or any Federal order as far as that goes) and now the handler is going to pool that on FMMO 30 that can be added. This would allow a total of 87 (74.75 plus 12.25) million pounds to be pooled, even though it is in

excess of 115% of the prior month, because the milk had been pool for the six consecutive prior months on a Federal Order. The balance of .24 million pounds will have to be pool on another order or not pooled at all.

July – Without looking at milk movements 114.72 (1.15 X 99.76) can be pooled. However, if the handler only has 100 million pounds then they will be able to pool all their milk in a normal fashion, with no implications of this provision.

Summary of why this works.

The amount of milk pooled effects how much milk can be pooled the following month. The amount of milk pooled/depooled effects how much time it will take to return to a 100% pooled status.

When milk is pooled on another FMMO – FMMO #30 can't do anything about that. This provision recognizes milk pooled on another FMMO as being pooled milk as long as it has been pooled for the six prior months.

Proposal # 6 – Touch Base Provision

The purpose of this Proposal is to require handlers to demonstrate that they have the ability to serve the Class I market. This proposal is a complement to Proposal #3 (alternatively, Proposal #4 or #5), or if those are rejected this proposal could stand on its own. The end result is that handlers will be better prepared to ship milk to the fluid market as needed. This will increase the current "one-day touch base" to two days per month in the short season and two days every month if the prior season was missed.

Presently, one day's production of the dairy farmer is physically received as producer milk at a pool plant during the first month the dairy farm is a producer, commonly referred to as one-day touch base provision (§ 1030.13(d)(1)). This is also referred to as "once and done," meaning that once one days' production is received in any pool plant the producer could be diverted to non-pool plant for the rest of the producer's existence (Tr. 712:5-713:15 [Paul Kurburz]). This proposal would require two days milk production to be received into a pool plant from July to November. In the event that two days are not received for each of those months, two days' production would be required in the remaining months. It further requires two days' production if a producer lost association with the pool for either depooling or associating with a different Federal Order. Keeping in mind that a pool plant could be as simple as a silo at a cheese plant designated as such.

Analysis That Would Be Performed By A Handler Seeking To Pool A Producer On Order 30 If Proposal #6 Were Adopted (See Appendix D).

- 1. Are you filing a report for any month July through November?
 - Yes At least 2 days' milk production must be received into a pool plant.
 - No Continue to Question 2.
- 2. Was the producer pooled on Order 30 the prior month?
 - Yes Continue to Question 3.
 - No At least 2 days' milk production must be received into a pool plant.

- 3. Was at least 2 days' milk production received into a pool plant each month for the prior July through November?
 - Yes no milk required at a pool plant to pool.
 - No At least 2 days' milk production must be received into a pool plant.

Example (See Appendix D).

- July November At least 2 days milk production must be received into a pool plant or depool.
- December June If each month during the prior July through November at least 2 days' milk production was received into a pool plant and the producer was pooled on Order #30 the prior month, no shipments are required to pool, otherwise at least 2 days' milk production must be received into a pool plant or depool.

Summary of why this works.

Any month July through November at least two days' milk production must be received into a pool plant or that producer has to be depooled, or pooled on another Federal Order. If during the prior July through November at least two days' milk production was not received into a pool plant in each month then at least two days' milk production must be received into a pool plant or that producer has to be depooled, or pooled on another Federal Order.

If the producer is pooled on another Federal Order in order to return to FMMO #30 at least two days' milk production must be received into a pool plant or that producer has to be depooled.

If the producer has been depooled in order to return to FMMO #30 at least two days milk production must be received into a pool plant or that producer has to be depooled. This mildly increases the stakes for depooling a producer.

Most importantly it ensures that milk is being received into pool plants from which shipments can be made to the Class I market.

Appendix A for Attachement #2

Example of Proposal #3 Assumes that following the depooled month you want to be in the pool. If you choose to depool another month, you would move to that month and follow the scenario.

	Jan 2XX0	Feb 2XX0	Mar 2XX0	Apr 2XX0	May 2XX0	Jun 2XX0	Jul 2XX0	Aug 2XX0	Sep 2XX0	Oct 2XX0	Nov 2XX0	Dec 2XX0
Jan 2XX0	Depool											in the state of the second s
Feb 2XX0	Requirements	Depool										
Mar 2XX0	Mar 2XX0 Requirements	Requirements	Depool									
Apr 2XX0	Apr 2XX0 Requirements Requirements	Requirements	Requirements	Depool								
May 2XX0	May 2XX0 Requirements Requirements Requirements	Requirements	Requirements	Requirements	Depool							· · · · · · · · · · · · · · · · · · ·
Jun 2XX0	Jun 2XX0 Requirements Requirements Requirements Requirements Requirements	Requirements	Requirements	Requirements	Requirements	Depool						
Jul 2XX0	Jul 2XX0 Requirements Requirements Requirements Requirements	Requirements	Requirements	Requirements	Requirem	ents Requirements	Depool					
Aug 2XX0	Aug 2XX0 Requirements Requirements Requirements Requirements Requirem	Requirements	Requirements	Requirements	Requirements	ents Requirements Requirements	Requirements	Depool				
Sep 2XX0	Sep 2XX0 Requirements Requirements Requirements Requirements Requirements Requirements Requirements Requirements	Requirements	Requirements	Requirements	Requirements	Requirements	Requirements	Requirements	Depool			
Oct 2XX0	Oct 2XX0 Requirements Requirements Requirements Requirements Requirem	Requirements	Requirements	Requirements	Requirements	ents Requirements Requirements Requirements	Requirements	Requirements	Requirements	Depool		
Nov 2XX0	Nov 2XX0 Requirements Requirements Requirements Requirements Requirements Requirements Requirements Requirements	Requirements	Requirements	Requirements	Requirements	Requirements	Requirements	Requirements	Requirements	Requirements	Depool	
Dec 2XX0	Dec 2XX0 Requirements Requirements Requirements Requirements Requirem	Requirements	Requirements	Requirements	Requirements	Requirements	Requirements	ents Requirements Requirements Requirements Requirements Requirements Requirements	Requirements	Requirements	Requirements	Depool
Jan 2XX1	Normal	Requirements	Requirements	Requirements	Requirements	Requirements	Requirements	Requirements	Requirements	Requirements	Requirements	Requirements
Feb 2XX1	Normal	Normal	Requirements	Requirements Requirements Requirem	Requirements	Requirements	Requirements	Requirements	Requirements	Requirements	ients Requirements Requirements Requirements Requirements Requirements Requirements Requirements	Requirements
Mar 2XX1	Normal	Normal	Normal	Requirements	Requirements	Requirements	Requirements	Requirements	Requirements	Requirements	Requirements Requirements Requirements Requirements Requirements Requirements Requirements Requirements Requirements	Requirements
Apr 2XX1	Normal	Normal	Normal	Normal	Requirements	Requirements	Requirements	Requirements	Requirements	Requirements	ents Requirements Requirements Requirements Requirements Requirements Requirements Requirements	Requirements
May 2XX1		Normal	Normal	Normal	Normal	Requirements	Requirements	Requirements	Requirements	Requirements	Requirements Requirements Requirements Requirements Requirements Requirements Requirements	Requirements
Jun 2XX1		Normal	Normal	Normai	Normal	Normal	Requirements	Requirements	Requirements	Requirements	Requirements Requirements Requirements Requirements Requirements	Requirements
Jul 2XX1	Normal	Normal	Normal	Normal	Normal	Normal	Normal	Requirements	Requirements	Requirements	Requirements Requirements Requirements Requirements Requirements	Requirements
Aug 2XX1	Normal	Normal	Normal	Normal	Normal	Normal	Normal	Normal	Requirements	Requirements	Requirements Requirements Requirements Requirements	Requirements
Sep 2XX1	Normal	Normal	Normal	Normal	Normal	Normal	Normal	Normal	Normal	Requirements	Requirements Requirements Requirements	Requirements
Oct 2XX1		Normal	Normal	Normal	Normal	Normai	Normal	Normal	Normal	Normal	Requirements Requirements	Requirements
Nov 2XX1	Normal	Normal	Normal	Normal	Normal	Normal	Normal	Normal	Normal	Normal	Normal	Requirements
Dec 2XX1	Normal	Normal	Normal	Normal	Normal	Normal	Normal	Normal	Normal	Normal	Normal	Normai
Depool =	Depool = NO milk pooled on any Federal Order	on any Federal	Order			CLART reduce to before reduced						

Requirements = Either 10 Days of the producer's milk received at a pool distibuting plant or pooled on another FMMO Normal = Pool according to current pooling requirements (No impact)

Page 39 of 42

Appendix B for Attachement #2 Example of Proposal #4

Assumes that following the depooled month you want to be in the pool. If you choose to depool another month, you would move to that month and follow the scenario.

	Jan 2XX0	Feb 2XX0	Mar 2XX0	Apr 2XX0	May 2XX0	Jun 2XX0	Jul 2XX0	Aug 2XX0	Sep 2XX0	Oct 2XX0	Nov 2XX0	Dec 2XX0
Jan 2XX0	Ĺ											
Feb 2XX0	Requirements	Depool										: ;;
Mar 2XX0	Mar 2XX0 Requirements Requirements	Requirements	Depool									
Apr 2XX0	Requirements	Requirements Requirements Requirements	Requirements	Depool								
May 2XX0	May 2XX0 Requirements	Requirements	Requirements Requirements	Requirements	Depool							· · · · · · · · · · · · · · · · · · ·
	Requirements	Depends or	Requirements	Requirements	Requirements	Dennol						
	or Depool	Depool	or Depool	or Depool	or Depool	<u>cebool</u>						
Jul 2XX0	Normal	Normal	Normal	Normai	Normal	Normal	Depool					
Aug 2XX0	Normal	Normal	Normal	Normal	Normal	Normal	Requirements	Depool				
Sep 2XX0	Normal	Normal	Normal	Normal	Normal	Normal	Requirements Requirements	Requirements	Depool			
Oct 2XX0	Normal	Normal	Normal	Normal	Normal	Normal	Requirements	Requirements Requirements	Requirements	Depool		
Nov 2XX0	Normal	Normal	Normal	Normal	Normal	Normal	Requirements	Requirements	Requirements Requirements Requirements Requirements	Requirements	Depool	
Dec 2XX0	0 Normal	Normal	Normal	Normal	Normal	Normal	Requirements	Requirements	Requirements Requirements Requirements Requirements		Requirements	Depool
Jan 2XX1	i Normal	Normal	Normal	Normal	Normal	Normal	Requirements	Requirements	Requirements	Requirements	Requirements Requirements Requirements Requirements Requirements	Requirements
Feb 2XX1	I Normal	Normal	Normał	Normal	Normal	Normal	Requirements	Requirements	Requirements Requirements Requirements Requirements	Requirements	Requirements	Requirements
Mar 2XX1	I Normal	Normal	Normal	Normal	Normal	Normal	Requirements	Requirements	Requirements	Requirements	Requirements Requirements Requirements Requirements Requirements	Requirements
Apr 2XX1	Normal	Normal	Normai	Normal	Normal	Normal	Requirements	Requirements	Requirements Requirements Requirements Requirements	Requirements	Requirements	Requirements
May 2XX1	1 Normal	Normal	Normal	Normal	Normal	Normal	Requirements	Requirements	Requirements	Requirements	Requirements Requirements Requirements Requirements Requirements Requirements	Requirements
	Requirements	Requirements	۳ ۳	Requirements	Requirements	Requirements Requirements	Requirements	Requirements Requirements		Requirements Requirements	Requirements	Requirements
			or Depool	or Depool	or Depool	or Depool	or Depool	or Depool	or Depool	or Depool	or Depool	or Depool
Jul 2XX1	Normal	Normal	Normal	Normal	Normal	Normal	Normal	Normal	Normal	Normal	Normal	Normal
Aug 2XX1	1 Normal	Normal	Normal	Normal	Normal	Normal	Normal	Normal	Normal	Normal	Normal	Normal
Sep 2XX1	1 Normal	Normal	Normal	Normal	Normal	Normal	Normal	Normal	Normal	Normal	Normal	Normal .
Oct 2XX1		Normai	Normai	Normal	Normal	Normal	Normal	Normal	Normal	Normal	Normal	Normal
Nov 2XX1	1 Normal	Normal	Normal	Normal	Normal	Normal	Normal	Normal	Normal	Normal	Normal	Normal
Dec 2XX1		Normal	Normal	Normal	Normal	Normal	Normal	Normal	Normal	Normal	Normal	Normal
Depool =	Depool = NO milk pooled on any Federal Order	on any Federal	Order		-							
Ramiram	Bouilitements = Either 10 Dave of the producer's milk received at a pool distibuting plant or pooled on another FMMO	Dave of the nr	admonts milk re	ceived at a nool	distibuting plan	t or pooled on a						

Requirements = Either 10 Days of the producer's milk received at a pool distibuting plant or pooled on another FMMO Depends = If producer was pooled in the prior July - January, then POOL, if not Requirements Normal = Pool according to current pooling requirements (No impact)

Appendix C for Attachement #2 Example of Proposal #5

Assumes that following the depooled month you want to be in the pool. If you choose to depool another month, you would move to that month and follow the scenario.

					Perc	cent Poo	led			
	0	10.0%	20.0%	30.0%	40.0%	50.0%	60.0%	70.0%	80.0%	90.0%
	1	11.5%	23.0%	34.5%	46.0%	57.5%	69.0%	80.5%	92.0%	103.5%
	2	13.2%	26.5%	39.7%	52.9%	66.1%	79.4%	92.6%	105.8%	
	3	15.2%	30.4%	45.6%	60.8%	76.0%	91.3%	106.5%		
	4	17.5%	35.0%	52.5%	70.0%	87.5%	104.9%			
	5	20.1%	40.2%	60.3%	80.5%	100.6%				
	6	23.1%	46.3%	69.4%	92.5%					
I	7	26.6%	53.2%	79.8%	106.4%					
MONTH	8	30.6%	61.2%	91.8%						
Ō	9	35.2%	70.4%	105.5%				.*		
Z	10	40.5%	80.9%		,					
	11	46.5%	93.0%							
	12	53.5%	107.0%							
	13	61.5%						·		
	14	70.8%							· · · · ·	
	15	81.4%						1. 		
	16	93.6%								
	17	107.6%					l	l	.	

	[Mi	llion Pou	inds Poo	oled - As	suming	100 Milli	on poun	d Handle	er
	0	10.0	20.0	30.0	40.0	50.0	60.0	70.0	80.0	90.0
	1	11.5	23.0	34.5	46.0	57.5	69.0	80.5	92.0	100.0
	2	13.2	26.5	39.7	52.9	66.1	79.4	92.6	100.0	
	3	15.2	30.4	45.6	60.8	76.0	91.3	100.0		
	4	17.5	35.0	52.5	70.0	87.5	100.0			
	5	20.1	40.2	60.3	80.5	100.0				
	6	23.1	46.3	69.4	92.5					
I	7	26.6	53.2	79.8	100.0					
MONTH	8	30.6	61.2	91.8						
ō	9	35.2	70.4	100.0						· .
Σ	10	40.5	80.9							
	11	46.5	93.0	<u> </u>	·				· .	
	12	53.5	100.0							
	13	61.5								· · · · · · · · · · · · · · · · · · ·
	14	70.8				an an An An				
	15	81.4								· · · ·
	16	93.6								
	17	100.0								
					Page 41	of 42		· ·		•

Appendix D for Attachement #2 Example of Proposal #6

Days of producer milk received into a pool plant required to be pooled

	Curent*	Ship all required months	Skip July	Skip August	Skip September	Skip October	Skip November
Jul 2XX0	0-days	2-days	Not pooled	2-days	2-days	2-days	2-days
Aug 2XX0	0-days	2-days	2-days	Not pooled	2-days	2-days	2-days
Sep 2XX0	0-days	2-days	2-days	2-days	Not pooled	2-days	2-days
Oct 2XX0	0-days	2-days	2-days	2-days	2-days	Not pooled	2-days
Nov 2XX0	0-days	2-days	2-days	2-days	2-days	2-days	Not pooled
Dec 2XX0	0-days	0-days	2-days	2-days	2-days	2-days	2-days
Jan 2XX1	0-days	0-days	2-days	2-days	2-days	2-days	2-days
Feb 2XX1	0-days	0-days	2-days	2-days	2-days	2-days	2-days
Mar 2XX1	0-days	0-days	2-days	2-days	2-days	2-days	2-days
Apr 2XX1	0-days	0-days	2-days	2-days	2-days	2-days	2-days
May 2XX1	0-days	0-days	2-days	2-days	2-days	2-days	2-days
Jun 2XX1	0-days	0-days	2-days	2-days	2-days	2-days	2-days

* Assuming the producer has touched base at some point in the past