## **Dairy Business Innovation Initiatives Program Outcomes and Indicators**

The grant program outcomes and performance measures outlined below reflect direct stakeholder feedback and provide a framework that allows grant recipients to evaluate project activities more accurately in relation to each program's statutory purpose.

For recipients, the measures are:

- More feasible to accomplish and measure within a grant's period of performance;
- Better aligned with grant program purpose and recipient activities; and
- More reflective of work performed during the project.

These performance measures will go into effect beginning with the FY2022 grant application cycle.

Outcome 1: Encourage the Use of Regional Milk Production
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	er of partnerships and/or collaborations established between dairy producers/processors and supply networks Of those established:
1.1a	The number formalized with written agreements (i.e. MOU's, signed contracts, etc.)
1.1k	The number of partnerships with underserved organizations
1.10	The number of partnerships with dairy cooperatives
<b>1.2</b> Of the total	number of partnerships and collaborations identified in 1.1, the number that reported:
1.2a	a Expanded/improved local/regional dairy infrastructure
<b>1.2</b> k	<b>b</b> Higher profits
1.20	More efficient transportation
1.20	d Improved marketing channels
1.26	e Increased volume of local/regional milk used
1.2f	Other mid-tier value chain enhancements
Outcome 2: Divers	sify and Expand Dairy Product Market Opportunities
<b>2.1</b> Number of	dairy businesses that implemented new marketing procedures
<b>2.2</b> Total numb those, the num	er of existing market access points that established and/or expanded dairy product offerings Of aber that were:
2.2a	a Farmers markets
2.2k	Roadside stands
2.20	Agritourism
2.20	Grocery stores
2.26	• Wholesale markets/buyers
2.2f	Restaurants

2.2g	Agricultural cooperatives
2.2h	Retailers
<b>2.2i</b> [	Distributors
<b>2.2</b> j F	Food hubs
2.2k	Shared-use kitchens
2.21	School food programs
2.2m	Community-supported agriculture (CSAs)
2.2n	Other
<b>2.3</b> Total numbe that were:	r of new market access points that established dairy product offerings Of those, the number
2.3a	Farmers markets
2.3b	Roadside stands
<b>2.3</b> c	Agritourism
2.3d	Grocery stores
2.3e	Wholesale markets/buyers
<b>2.3</b> f l	Restaurants
2.3g	Agricultural cooperatives
2.3h	Retailers
<b>2.3i</b> [	Distributors
<b>2.3j</b> F	Food hubs
2.3k	Shared-use kitchens
2.31	School food programs
2.3m	Community-supported agriculture (CSAs)
2.3n	Other
<b>2.4</b> Number of d to meet increase	airy businesses that increased dairy product sales by selling to new/additional market access points ed demand
<b>2.5</b> Number of n	narket access points reporting increased sales of dairy products
Outcome 3: Promo Production Innovat	te Business Development that Diversifies Farmer Income Through Processing and
<b>3.1</b> Number of dimprovement m	airy businesses that gained knowledge about dairy product development or dairy business ethods
<b>3.2</b> Number of d	airy businesses that implemented new or modified dairy processes or production methods
<b>3.3</b> Number of d	airy businesses that expanded their existing dairy product line
<b>3.4</b> Number of d	airy businesses that began producing dairy products
<b>3.5</b> Number of d	airy products created or enhanced

<b>3.6</b> Number of dairy businesses that increased dairy product sales measured in:
<b>3.6a</b> Dollars
<b>3.6b</b> Percentage change
<b>3.6c</b> Combination of volume and average price
3.7 Number of dairy-related jobs:
<b>3.7a</b> Created
<b>3.7b</b> Maintained