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# UNITED STATES DEPARTMENT OF AGRICULTURE

### BEFORE THE SECRETARY OF AGRICULTURE

In re:	)	[AO] Docket No.	15-0071
	)		
Milk in California	)		
	)		

#### VOLUME XXI

# TRANSCRIPT OF PROCEEDINGS

October 22, 2015

Myra A. Pish, CSR No. 11613





(916) 922-5777 Sacramento (951) 686-0606 Riverside (212) 808-8500 New York City (312) 379-5566 Chicago (415) 433-5777 San Francisco (408) 885-0550 San Jose (800) 222-1231 Martinez (818) 702-0202 Woodland Hills (347) 821-4611 Brooklyn 00+1+800 222 1231 Paris (949) 955-0400 Irvine (760) 322-2240 Palm Springs (702) 366-0500 Las Vegas (702) 366-0500 Henderson (518) 490-1910 Albany 00+1+800 222 1231 Dubai (858) 455-5444 San Diego (800) 222-1231 Carlsbad (800) 222-1231 Monterey (516) 277-9494 Garden City (914) 510-9110 White Plains 001+1+800 222 1231 Hong Kong



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2	BEFORE THE SECRETARY OF AGRICULTURE
3	
4	In re: ) [AO] ) Docket No. 15-0071
5	) Docket No. 15-0071 ) Milk in California )
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8	BEFORE U.S. ADMINISTRATIVE LAW JUDGE JILL S. CLIFTON
9	Thursday, October 22, 2015
10	9:00 a.m.
11	
12	PICCADILLY INN AIRPORT HOTEL 5115 E. McKinley Ave.
13	Fresno, California 93727
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16	TRANSCRIPT OF PROCEEDINGS
17	VOLUME XXI
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23	Reported by:
24	Myra A. Pish CSR Certificate No. 11613
25	
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1	APPEARANCES:	
2		Office of the General Counsel
3	AGRICULTURE:	BY: BRIAN HILL, ESQ.  LAUREN BECKER, ESQ.  RUPA CHILUKURI, ESQ.
4		RUPA CHILUKURI, ESQ.
5	U.S. DEPARTMENT OF AGRICULTURE:	WILLIAM RICHMOND, Dairy Product Marketing Specialist
6 7	11011100110111	LAUREL MAY, Marketing Specialist PAMELA ELLIOTT, Marketing Specialist
8	INC., DAIRY FARMERS OF AMERICA, INC.,	Law Offices of Marvin Beshore BY: MARVIN BESHORE, ESQ. Hanson Bridgett, San Francisco
10	LAND O'LAKES, INC.:	BY: MEGAN OLIVER THOMPSON, ESQ.
11	DAIRY INSTITUTE OF CALIFORNIA:	Davis Wright Tremaine BY: CHIP ENGLISH, ESQ.
12	CALLI ORVIA	ASHLEY VULIN, ESQ.
13 14	DEAN FOODS COMPANY:	ROB BLAUFUSS
15 16	HILMAR CHEESE COMPANY:	JOHN VETNE JAMES DEJONG
17 18	CALIFORNIA PRODUCER HANDLERS ASSOCIATION:	Stoel Rives BY: NICOLE HANCOCK, ESQ
19	SELECT MILK PRODUCERS:	MILTNER LAW FIRM, INC.
20		BY: KRISTINE REED, ESQ.
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1	THURSDAY, OCTOBER 22, 2015 MORNING SESSION
2	JUDGE CLIFTON: We're back on record. This is
3	October 22, 2015, it is a Thursday. We're in Fresno,
4	California, and this is Day 21 of the milk hearing. My name is
5	Jill Clifton. I'm the United States Administrative Law Judge
6	who is assigned to take in evidence at this hearing.
7	We are at a different location today. We, today, are
8	at the Piccadilly Inn at the airport, and I congratulate the
9	Agricultural Marketing Service team in getting all the
0	arrangements made so that we have our excellent sound equipment
1	here, we have the copy machine here, we have all of the things
_2	that have made this hearing go so smoothly, even though it all
_3	had to be moved. And so I appreciate that very much.
4	I would like to take appearances of those
_5	participating, beginning with the USDA employees, I, myself, am
_6	one such employee.
_7	MR. HILL: Good morning, my name is Brian Hill, I work with
8_	the Office of the General Counsel Marketing Regulatory and Food
_9	Safety Programs Division.
20	MS. CHILUKURI: Good morning, Rupa Chilukuri, R-U-P-A,
21	C-H-I-L-U-K-U-R-I, and I'm also with the Office of the General
22	Counsel.
23	MR. RICHMOND: Good morning, William Richmond,
24	R-I-C-H-M-O-N-D, with USDA AMS Dairy Programs. Keep in mind
25	today that this mic is wireless so it will fall if you pull it

1 out of its holder. Good morning. Thanks. 2 MS. MAY: Good morning, Laurel May with USDA AMS Dairy 3 Program, Marketing Specialist, Rule Writer, and actually, the 4 other thing to know about this mic is that it's not attached 5 right here so if you try to move it around it is likely the 6 whole thing will come out. So that's --7 MS. ELLIOTT: I have nothing else to add. My name is 8 Pamela Elliott, E-L-L-I-O-T-T, I am a Dairy Product Marketing Specialist with the USDA AMS Dairy Program. 9 10 MS. BECKER: Good morning, Lauren Becker, B-E-C-K-E-R, USDA 11 Office of the General Counsel. 12 MR. CARMAN: I'm not going to touch it. Good morning, 13 Clifford Carman, C-A-R-M-A-N, Assistant to the Deputy 14 Administrator Dairy Programs Agricultural Marketing Service 15 USDA. 16 MR. SCHAEFER: Henry Schaefer, H-E-N-R-Y, S-C-H-A-E-F-E-R, 17 Agricultural Economist for the Upper Midwest Milk Marketing Order Federal Order 30, and I'm on detail with AMS Dairy 18 19 Programs. JUDGE CLIFTON: Mr. Schaefer, would you stay there a 20 moment? I want to experiment with the sound a little bit. 21 22 you are a representative of the tall person who is high above 23 the microphone. And so was that loud enough for the court 24 reporter to hear? Just barely loud enough for me, so we'll 25 have to -- it was wonderful how Ms. Elliott was loud and clear,

1 usually she has to be on her tippy toes, but not on this mic. 2 But for you tall people, this may be a bit of a challenge so 3 we'll be mindful of that. Thank you. 4 MR. SWENSON: Well, I'm going to duck rather than touch 5 this. My name is Virgil Swenson, V-I-R-G-I-L, S-W-E-N-S-O-N, I'm the Assistant Market Administrator for the Central Federal 6 7 Order and I'm here on detail with AMS USDA Dairy Program. 8 JUDGE CLIFTON: Mr. Swenson, I didn't ask you yesterday, but would you tell me what area the Central Federal Order 9 10 includes? It may not be, you know, along state boundaries, but 11 just describe it as best you can. 12 MR. SWENSON: The Central Dairy is, we accompany most of the Illinois, Iowa, Nebraska. 13 14 JUDGE CLIFTON: Now, you must talk into the mic rather than 15 to me. So my instruction to all of you, do not try to address me, that will not work here. Just speak forward into the mic. 16 17 MR. SWENSON: The Central Federal Order is pretty much the 18 central part of the United States, it goes through Illinois, 19 Colorado, and most of Iowa, and into Oklahoma. 20 JUDGE CLIFTON: All right. Now we'll take the teams of 21 proponents and opponents. 22 MR. BESHORE: Good morning, Marvin Beshore, M-A-R-V-I-N, 23 B-E-S-H-O-R-E, attorney for the Proponents of Proposal 1, California Dairies, Inc., Dairy Farmers of America, Inc., and 24 25 Land O'Lakes, Inc.

- MS. OLIVER THOMPSON: Good morning, Megan Oliver Thompson,

  Megan is M-E-G-A-N, with the law firm of Hanson Bridgett in

  San Francisco, that's H-A-N-S-O-N, B-R-I-D-G-E-T-T, and I'm

  also co-counsel for the Proponents of Proposal Number 1.
- 5 MR. SCHAD: Good morning, Dennis Schad, S-C-H-A-D, I work 6 for Land O'Lakes.
- 7 MR. ENGLISH: Good morning, your Honor, my name is
  8 Chip English, C-H-I-P, E-N-G-L-I-S-H, I'm an attorney with the
  9 law firm of Davis, Wright, Tremaine, in Washington, DC, and I'm
  10 here on behalf of Dairy Institute of California, Proponents of
  11 Proposal Number 2.
- MS. VULIN: Good morning, Ashley Vulin, A-S-H-L-E-Y, V -as in Victor -- U-L-I-N, also co-counsel for the Dairy
  Institute of California.
- DR. SCHIEK: Good morning, William Schiek, S-C-H-I-E-K,

  Economist with Dairy Institute of California.
- MR. NEWELL: Michael Newell, N-E-W-E-L-L, I'm the Director of Sales with HP Hood.
- MR. DRYER: Good morning, Greg Dryer, D-R-Y-E-R, I'm with

  Saputo Cheese USA, Inc., Senior Vice President Industry and

  Government Relations, and we are a member of Dairy Institute of

  California.
- MR. RAMIREZ: Good morning, Miguel Ramirez, R-A-M-I-R-E-Z,
  Director of Economy, Leprino Food Company, Denver, Colorado.
- MR. ALBY: Good morning, John Alby, A-L-B-Y, I'm Associate

- 1 General Counsel for Leprino Foods Company in Denver, Colorado.
- 2 MR. DeJONG: James DeJong, D-e-J-O-N-G, Dairy Policy
- 3 Economic Analyst with Hilmar Cheese Company, dairy farmer-owned
- 4 manufacturer of cheese, whey, and milk powders.
- 5 MS. KALDOR: Rachel Kaldor, R-A-C-H-E-L, K-A-L-D-O-R,
- 6 Executive Director of Dairy Institute.
- 7 MR. VETNE: John Vetne, representative for Hilmar Cheese
- 8 Company.
- 9 MR. ZOLIN: Alan Zolin, A-L-A-N, Z-O-L-I-N, Consultant
- 10 representing the Hilmar Cheese Company.
- 11 MR. MALBON: Jefferson Malbon, M-A-L-B-O-N, I'm with
- 12 Yoplait.
- 13 JUDGE CLIFTON: And Mr. Malbon, where are you normally
- 14 headquartered?
- MR. MALBON: I'm headquartered in Ventura, California.
- 16 MR. SUEVER: Michael Suever, S-U-E-V-E-R, Senior Vice
- 17 President of HP Hood.
- MR. BLAUFUSS: Good morning, Rob Blaufuss, B-L-A-U-F-U-S-S,
- 19 Senior Manager Dairy Risk Management and Economics, The Dean
- 20 Foods Company.
- MR. VANDENHEUVEL: Rob Vandenheuvel,
- 22 V-A-N-D-E-N-H-E-U-V-E-L, General Manager of Milk Producers
- 23 Council, a dairy farmer trade association.
- 24 MS. HANCOCK: Nicole Hancock, H-A-N-C-O-C-K, with Stole
- 25 Rives, S-T-O-E-L, R-I-V-E-S, in Boise, Idaho -- that's with an

S not a Z -- and I represent California Producer Handlers 1 2 Association and Ponderosa Dairy. 3 MS. REED: Good morning, Kristine Reed, K-R-I-S-T-I-N-E, 4 R-E-E-D, Miltner law firm, counsel for Select Milk Producers. 5 JUDGE CLIFTON: Has everyone who would like to make us 6 aware that you are here and participating who has not yet done 7 so? Is there anyone who would like now to come to the microphone and identify yourself? All right. I see no one. So we will proceed now with preliminary matters, including any 9 10 announcements. 11 MS. MAY: Laurel May with USDA. Good morning and welcome. I'm glad everybody found the 12 hotel -- almost everybody. And we are looking forward to 13 14 another good day of hearing. If anybody would like to testify, 15 please let us know and we'll get you in the line up. If 16 anybody here would like to question any of the witnesses, you 17 may, and you may do so by approaching the podium and the Judge 18 will acknowledge you and give you time to do that. 19 We are continuing to broadcast this hearing via live 20 audio feed, and if anybody is interested in tuning in, they can 21 do so at www.ams.usda.gov/live. 22 The court reporter is recording official transcripts 23 which will be available approximately two weeks after the end 24 of each hearing week, and both the transcript and the exhibits

are available at our AMS dairy website.

We do have some extra copies of exhibits that have been presented already in this hearing, and they are on that table in the back corner over there. And I believe there are some refreshments out in the hall. Okay.

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As we mentioned last week, we had anticipated that this hearing would be concluded by no later than November 6th, and you know, it would always be a good thing if it was, but just in case, we've made provisions for extending that. And as we told you, the week of November 9th we have reserved this room again for that week, and if it becomes necessary, we have found another location for the week of November 16th, and that would be at a place called The Falls Event Center, which is at 4105 Figarden Drive, that's West Figarden Drive, which is over near Bullard and Brawley, kind of Shaw and 99 area, approximately 11 miles straight West on Bullard from the hotel where we have been staying, so, from the venue where we have been having at Clovis Veterans. So in the event that we need to continue that week, that's where we anticipate that we would It is called the Falls Event Center, and it is on West Figarden Drive, Figarden is one word, sounds like "Fig Garden" which is what it was named for, but it's F-I-G-A-R-D-E-N. Everybody good with that? Okay.

Yesterday when we concluded, Dr. Schiek was being cross-examined, and we anticipate that we'll be returning to that today. However, there are two dairy producers from Nevada

1 who had planned to be here this morning, and I believe that 2 they are going to be here momentarily. There's another 3 Piccadilly over by the University, so they should be on their 4 way momentarily. I'm not sure what you want to do. 5 JUDGE CLIFTON: Ms. May, do we know whether we can meet in 6 this room on Veteran's Day? 7 MR. RICHMOND: To be determined. JUDGE CLIFTON: To be determined. All right. Our 8 preference is yes, that we would continue to work. So, thank 9 10 you. 11 MS. MAY: Anything else? JUDGE CLIFTON: No, that's great. I'm just delighted you 12 13 were able to find space. I know that finding space was very difficult. 14 15 MS. MAY: Yes. Fresno turns out to be very popular the 16 week of November 16th. Who knew? 17 JUDGE CLIFTON: So for you to have found us space is terrific. 18 19 MS. MAY: The space is actually a brand new venue, it's about two months old, and so we didn't know about it before. 20 21 And that's probably, other people don't yet either and that's 22 why we were able to get in there. 23 JUDGE CLIFTON: That's great. I know that everybody would 24 like us to finish as soon as we can get all the evidence in, 25 nobody seemed optimistic that that could be November 6th. That

failing, I think we would all like to finish it before the 1 2 Thanksgiving week so that we do not have to come back. 3 do have to come back, it would not be in November, it would be 4 in December. We would all have to go home and then come back, 5 so I hope that does not happen. All right. Good. The docket number of this case is, in brackets, [AO] 6 7 and then docket number 15-0071, that is the number by which the 8 Hearing Clerk within the United States Department of 9 Agriculture keeps track of filings in this case. 10 All right. Any other preliminary announcements? 11 These look like two dairymen from Nevada. Would you come to the microphone? I would like you to state your name 12 13 and spell it for us. 14 MR. TURNER: My name Charles Turner. 15 MR. LIGTENBERG: My name is Roger Ligtenberg. 16 JUDGE CLIFTON: And how do you spell Roger? 17 MR. LIGTENBERG: R-O-G-E-R. 18 JUDGE CLIFTON: Into the mic, please. 19 MR. LIGTENBERG: R-O-G-E-R. 20 JUDGE CLIFTON: And your last name, too. 21 MR. LIGTENBERG: L-I-G-T-E-N-B-E-R-G. 22 JUDGE CLIFTON: Say it a little more slowly, I'm writing. 23 MR. LIGTENBERG: L-I-G-T-E-N-B-E-R-G. 24 JUDGE CLIFTON: I have never known that name before, 25 welcome. Now, I -- before now, I think you gentlemen may just

1 have a seat in any of the chairs. You are free to walk out and 2 back in at any time, but you will probably be testifying pretty 3 soon, so if you need a comfort break you should go take it now. There's also coffee outside in the hall and water if you would 4 like either of those. 5 6 Also, before Mr. English gives his announcement, I note 7 that there is a perfectly good, unused table right in front of 8 the witness stand. And for those of you who are working, I think you should use it instead of sitting on these chairs that 9 10 have no place to write. It is hard to write in your lap when 11 you are in a proceeding like this. So -- all right. 12 Mr. English? 13 MR. ENGLISH: So part of my preliminary was going to be 14 that we might have dairy farmers. They are not Dairy Institute of California representatives, but we're happy to have them 15 interrupt where our flow is, both because they are dairy 16 17 farmers, but because they are also around Reno, Nevada, and that's a little far, and they did, when I spoke with them, ask 18 19 if they could go first this morning so they could get back on 20 the road. And so we're certainly happy to do that. I'm not sure, at one point in time there was some 21 22

discussion about both of them going on the stand at the same time, maybe just one of them now, I'll let them decide who is going on since I'm not their lawyer.

When we're done with that --

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JUDGE CLIFTON: Mr. English, try not to address me. 1 I know 2 it is hard after all your years of training, but it does 3 interfere with your voice going into the microphone. 4 MR. ENGLISH: And I understand and thank you, your Honor. 5 And I'm sure I probably won't be the only one, and it probably 6 won't be the only time, so, thank you. 7 So after the dairy farmers testify, we will then return 8 Dr. Schiek to the stand, and we hope and expect to complete his cross-examination today, but obviously we're not in control of 9 10 that. 11 After that, as a preview, and I apologize, but since we 12 ended at 5:01 yesterday, I didn't have a chance to do this. 13 quess one thought I have is maybe if we end examination a 14 little earlier so that we can do previews. After Dr. Schiek, 15 Mike Suever from HP Hood would return to the stand to discuss 16 orderly marketing issues. And then the long promised now, 17 Greg Dryer would appear. And if we have time, Mike Newell, also HP Hood, would be testifying today on orderly marketing 18 19 issues. If we get all of that done, we'll figure something out, 20 but I'm not sure we will get that far, but that's a preview of 21 22 that. Just one other quick preliminary note, and I just put it 23 out there so there's as much advanced warning as possible, 24 there is a long-standing Class Action lawsuit filed here in

Fresno, as it happens, and we received yesterday in that case,

1	that's a Class Action filed against a company called
2	DairyAmerica, all one word, DairyAmerica, capital A in the
3	middle, and Judge Ishii, I-S-H-I-I, has issued a notice of a
4	hearing here in Fresno in that proceeding, on Monday,
5	November 16th, at 1:30 p.m. Now, I will note that in the six
6	and a half years this case has been pending, we have yet to
7	have any hearings in the case. And so it may very well be
8	there won't be a hearing. But if there is a hearing, I would
9	need to be there, and obviously we'll think about it as we move
10	forward. And Ms. Vulin, as it happens, will be at a USDA PAKA
11	hearing up in Portland. So I just wanted to give as much
12	warning as possible and obviously, we'll figure it out. And
13	again, so far in the history of this case there has never been
14	a hearing.
15	JUDGE CLIFTON: Well, that is not good news. We don't have
16	to worry about it yet, but that is not good news.
17	MR. ENGLISH: Again, I just want to let everybody know, and
18	we'll obviously do what we can on our side, but I just wanted
19	to let everybody know that that's in the schedule, judges being
20	what they are.
21	JUDGE CLIFTON: Very rarely will an Administrative
22	Proceeding get any recognition from our Federal Judge. Very
23	rarely, but maybe this is the time.
24	All right. Other preliminary issues, announcements,
25	thoughts? All right.

I would like the two gentlemen from Nevada to come to 1 2 the podium together, please, just the same one where you 3 already identified yourselves. Just come to the podium where 4 you can be heard, and I have a question for the two of you. 5 All right. Don't look at me, look at the audience so that your voice will go into the microphone. Do you want to testify 6 7 right now? 8 MR. TURNER: Yes. 9 JUDGE CLIFTON: And would you like to sit side by side at 10 the witness table which is behind you, sharing the microphone 11 that is there? 12 MR. TURNER: I'll sit up there, but what do you want to do? MR. LIGTENBERG: I want to sit in the back. 13 14 MR. TURNER: Okay. I'm on my own. 15 JUDGE CLIFTON: No, no, no, the thing about being confronted by the people to whom you are testifying, is that 16 17 they get to see you as well as hear you, so you need to be at the microphone to my left. You think he means during his --18 19 MR. ENGLISH: I think what he means is that Mr. Turner, 20 it's one farm, and I think what he means is Mr. Turner is going 21 to do the testimony rather than what I might have thought late last night that they were both going to get on, and 22 23 Mr. Ligtenberg is not actually going to appear. It is just 24 going to be Mr. Turner speaking for their dairy. Have I got 25 that right? I got something right.

JUDGE CLIFTON: Mr. Ligtenberg, truly you have come all 1 2 this way and you don't want to voice your opinion about milk 3 marketing? Truly? 4 MR. LIGTENBERG: I have a little problem with talking too 5 much, and my wife says that I should not be a part of this. 6 JUDGE CLIFTON: Well, that changes everything. All right. 7 Then you may take your seats, according to your wishes. 8 Now, let me ask a question about that microphone on the 9 If there is a speaker who prefers to hold it while podium. 10 speaking, that should work, right? So I realize sometimes it 11 is difficult to deal with your papers with one hand holding a 12 mic, but you may find that you like that better than leaning into the mic. All right. 13 14 I'm going to swear you in, Mr. Turner, in a seated 15 position. Would you raise your right hand, please? Do you 16 solemnly swear or affirm under penalty of perjury that the 17 evidence you will present will be the truth? MR. TURNER: Yes. 18 19 JUDGE CLIFTON: Thank you. Please, again, state and spell 20 your first and last name. 21 MR. TURNER: Charles Turner, C-H-A-R-L-E-S, T-U-R-N-E-R. 22 JUDGE CLIFTON: All right. Thank you. Now, I see you have 23 no notes. Will you be speaking just from your own memory of 24 what you want to say? 25 MR. TURNER: Yes.

1	JUDGE CLIFTON: All right. You may proceed.
2	MR. TURNER: I don't really have anything prepared, and I
3	assume that I'll have the other people in front of me asking me
4	questions so that will probably be most of the answers that
5	I'll give, but we are a family dairy in Yerington, Nevada,
6	Northern Nevada, and we have been there since the mid-'80's,
7	and I have been at Desert Hills Dairy, I purchased that with my
8	father-in-law in 1999. And since then, we have been shipping
9	milk on an assumed contract into the State of California as a
0	direct shipper to Safeway. And we currently ship milk to both
1	Safeway into California, as well as DFA with their co-op.
_2	We have an interest in this because we have been, for
_3	my whole dairy career, shipping milk into the State of
4	California, and the Federal Order proceedings have a particular
_5	interest to us because I feel, and our family farm feels, that
_6	it would be economically damaging to us for the Order to go
_7	through and our payout price would not be sustainable in the
8_	manner which we're doing right now.
_9	JUDGE CLIFTON: Spell for me the name of the town where you
20	are family farm is located?
21	MR. TURNER: Y-E-R-I-N-G-T-O-N.
22	JUDGE CLIFTON: And how long has the family been involved
23	milking cows?
24	MR. TURNER: Our family's been involved for several
25	generations. My father-in-law who is here, he's been in the

- 1 dairy business his whole life. I have been in the dairy
- 2 business for most of my adult career. He started in the '60's
- 3 probably, and I started, like I said, in the late '90's.
- 4 JUDGE CLIFTON: All right. Is there anything you would
- 5 like to add before I invite questions?
- 6 MR. TURNER: Only other than we are proud producers for
- 7 both, as an independent shipper into the State of California,
- 8 and also for Dairy Farmers of America.
- 9 JUDGE CLIFTON: Who would like to be the first to ask
- 10 questions of Mr. Turner?
- 11 CROSS-EXAMINATION
- 12 BY MR. ENGLISH:
- Q. Chip English on behalf of the Dairy Institute of
- 14 California.
- Good morning, Mr. Turner.
- 16 A. Good morning.
- Q. So let's be clear, you are not here to testify in favor
- 18 of the Dairy Institute of California proposal, correct?
- 19 A. Correct.
- 20 O. If -- let's set the stage a little bit and a little
- 21 clarity for the record.
- Your dairy was shipping into California as far back
- 23 certainly as the 1990's, correct?
- 24 A. Yes.
- Q. Okay. And sometime in late 1990's there was a change

- 1 made in the, or at least the California attempted to make a
- 2 change in the way that milk was accounted for in the California
- 3 pool as to out-of-state milk, correct?
- 4 A. Yes, that was early on in my career, so I'm not --
- 5 Q. All right. You know that that was challenged in court,
- 6 correct?
- 7 A. Correct.
- Q. And after a very lengthy proceeding, the out-of-state
  producers prevailed, correct?
- 10 A. Correct.
- 11 Q. And for clarity, at a different law firm, or firms, I
- represented the Northern Nevada shippers, correct?
- 13 A. Yes.
- Q. Including your father-in-law's dairy at the time,
- 15 correct?
- 16 A. Yes.
- 17 O. Which was called L&S Dairy, correct?
- 18 A. Yes.
- 19 Q. L&S. Today the dairy is called what?
- 20 A. Desert Hills Dairy.
- Q. And I do not represent Desert Hills Dairy, correct?
- 22 A. Correct.
- Q. Can you tell us the formula for the price that you are
- 24 paid for your milk when you deliver your milk to California?
- A. Specifically when I deliver it to the plant --

- 1 O. In California.
- 2 A. -- directly.
- Q. Yes.
- 4 A. We get the plant blend price.
- Q. And if a proposal for a Federal Order is adopted, do
  you understand that you will no longer, at least at the Federal
  Order minimum price, get the plant blend price?
- 8 A. Yes.
- 9 Q. And do you understand that under the Cooperative
  10 proposal you would get something called the non-quota federal
  11 blend price?
- 12 A. Yes.
- Q. Okay. And do you understand that under the Dairy

  Institute proposal -- let me backtrack for a moment. Do you

  understand when a traditional Federal Order blend price would

  be?
- 17 A. Yes.
- Q. Okay. And do you understand that under the Dairy

  Institute proposal you would get subject to whatever

  adjustments are made in the pool for transportation credits,

  etcetera, that you would get a Federal Order blend price?
- 22 A. Yes.
- Q. Both of those are very likely except in extraordinary pricing circumstances, would be less than the plant blend that you receive today, correct?

1 A. Correct.

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- Q. You are not here to testify in favor for or against any particular proposal by the co-ops or the Dairy Institute; is that correct?
- A. I would say no. I would be most in favor of the Ponderosa proposal, as it exempts out-of-state milk being shipped into a California plant.
- Q. And that's because effectively it would be the least changed, and perhaps no change, to what's happening today, correct?
- 11 A. Correct.
  - Q. Now, I know some of this goes back in time, but I think you may, at least dealt with it with your father-in-law, what is your understanding of your farm's ability to acquire, in the past or in the present, continue to own and utilize quota in California?
  - A. We were unable to do that as I am aware.
  - Q. So if a proposal is adopted that takes a tradition that sort of pools the money and first subtracts the quota value, and then divides the remainder, do you have a view on the fairness of that concept?
- A. I would consider that as not a fair outlook for out-of-state milk that's been shipping milk or wants to continue to ship milk into California.
- 25 Q. That's all I have. Thank you very much.

JUDGE CLIFTON: Who next has questions for Mr. Turner? 1 2 Mr. Ligtenberg, can you think of any questions that you 3 would like to ask him? MR. LIGTENBERG: If we, you and I, end up with a 4 5 Federal Order in Northern Nevada, will we be able to survive 6 with the payout that we assume we're going to receive if we 7 have Alternative Number 1, the co-ops? Can we ship into the 8 drying plant in Fallon profitably or is it going to be 9 practice? 10 MR. TURNER: I don't know. That's a tough question. Ι 11 could say that if we get Federal Order pricing, shipping milk the way we have been for many years to a Safeway plant would be 12 13 much more damaging than it is now, certainly. 14 MR. LIGTENBERG: Okay. Have you seriously considered an 15 alternative if we end up -- I'm going to answer that. We have discussed selling the cows because I don't think we can survive 16 17 with the Federal Order in Northern Nevada, California Federal Order in Northern Nevada, because that price in Alternative 1 18 19 is prohibitive. 20 Comma, do you agree with that? JUDGE CLIFTON: 21 MR. LIGTENBERG: Do you agree with that, since you are the conceiver of this idea? 22 23 MR. TURNER: Yes, that would definitely be a consideration. If we are not allowed to participate in the quota system or 24 25 transportation allowances, we're at a big disadvantage.

Τ	MR. LIGTENBERG: So let's put it this way, will the
2	Alternative 1 be the worse of the scenarios that the State of
3	California going into the Federal Order would create for us in
4	Northern Nevada?
5	MR. TURNER: I can't answer that.
6	MR. LIGTENBERG: Can you answer that the second alternative
7	would be better and that the Ponderosa alternative is the best
8	for us?
9	MR. TURNER: Yes.
10	MR. LIGTENBERG: I'm done. Thank you.
11	JUDGE CLIFTON: You are good.
12	MR. LIGTENBERG: Thank you.
13	JUDGE CLIFTON: You're welcome.
14	Mr. Vetne?
15	CROSS-EXAMINATION
16	BY MR. VETNE:
17	Q. I'm John Vetne, I'm a representative for Hilmar Cheese
18	Company. You were presented with two alternatives, let me
19	present a third and see where you would put that in your order
20	of priorities or preferences.
21	The third would be maintaining the current system of
22	regulation and prices and pooling by the State of California,
23	allowing you to operate as you do now, without a Federal Order.
24	Would that be a preferred alternative?
25	A. That's difficult because I don't really have a

- preference if California goes, a strong preference if

  California goes Federal Order or not, the dairy co-ops position

  goes through or not. I'm more interested in Desert Hills Dairy

  as an individual dairy shipping in what we have been doing, so

  I don't have a strong opinion that it's going to -- I'm more

  looking out for Desert Hills Dairy, our farm.
- Q. So let me see if I can perhaps infer or paraphrase.

  Your preference, whatever the outcome, is that you continue to receive a revenue for your sale of milk, which is now a plant blend, in any system that either maintains or succeeds state pricing, correct?
  - A. That's correct.
- Q. Thank you.

- JUDGE CLIFTON: Who will next question Mr. Turner?

  CROSS-EXAMINATION
- 16 BY MS. HANCOCK:
- Q. Good morning, Mr. Turner, I'm Nicole Hancock and I
  represent Ponderosa Dairy, so I'm happy to have somebody
  champion our cause that's not us. I want to back up a little
  bit and talk about your operations. How big is your farm?
- 21 A. We milk approximately 4,000 cows.
- Q. And you said that you ship to both Safeway and to DFA, both in California?
- A. Correct.
- 25 Q. And you understand that DFA is a participant in this

- hearing as well?
- 2 A. Yes.

- Q. Does that present some awkward challenges for you in testifying today?
- 5 A. Nope.
- Q. Okay. And when you say you ship to Safeway, this is a Safeway plant that processes your milk?
- 8 A. Correct.
- 9 Q. And can you give us an idea of the percentages that you ship of your production to those two plants?
- 11 A. It is about split in half. We have two facilities and one facility goes to DFA and the other goes to the Safeway.
- 0. You have two different farms?
- 14 A. On the same site.
- Q. So you have different farms, even on the same site that ship to those facilities?
- 17 A. Correct.
- Q. How far from those facilities is your farm? How many miles?
- A. From which facility in particular? The Safeway?
- Q. From both?
- A. From both? The Safeway plant is 250 to 300 miles away, and the Fallon plant, actually, the DFA, we have shipped as a co-op, as you know, they can distribute that milk at various
- different plants they have contracts with. So some of them are

- 50 miles away, some of them could be, well we used to ship it into California as well, too, so they have capability to ship
- 3 it as far as Idaho or California as well.
- Q. So the plant in California, how far is that plant from you?
- 6 A. The DFA plant?
- 7 Q. The DFA plant in California?
- A. I don't know which ones that they have. We have
  shipped them into the Sacramento area or the Bay Area. You
  would have to ask DFA more precisely where those plants are
  that we use to ship our milk into, through them.
- Q. Are you shipping any milk now to any of the California plants?
- A. Not that I know of, I believe all of it stays in the State of Nevada.
- Q. So it is just your Safeway plant that delivers to the Safeway plants that are in California?
- 18 A. Correct, right now.
- Q. So about half of your milk right now that you produce goes to California?
- 21 A. Correct.
- Q. And so would that milk, Mr. English asked you about how you were paid for that milk from Safeway, you are paid on the plant blend price, which is the price, the total price from the Safeway plant; is that right?



- A. Correct, and we pay all the transportation.
- Q. So you don't receive any type of transportation costs or allowances today?
- 4 A. No.

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- Q. And you understand that under the proposals that are,
  under Proposal 1 and 2, the Dairy Institute and the
  Cooperatives, that as an out-of-state shipper you won't receive
  any type of transportation allowances or credits?
- 9 A. Correct.
- Q. And you would continue to not be able to participate in the quota program if it continues under either one of those proposals?
- 13 A. Correct.
- Q. But the difference is that instead of receiving the plant blend price, you would receive the blend price from the pool after the quota premiums had been paid, and after the transportation credits and allowances had been paid?
- A. Correct, that's why we feel it is damaging, both of those proposals, to our business.
- Q. Do you know what the difference is? Have you estimated what the difference would be on a hundredweight basis to your farm?
- A. It's an estimate, but it would be significant, well over \$1.00 a hundredweight.
- 25 Q. And the difference in that \$1.00 a hundredweight

- determined is potentially damaging to your business and its ongoing operations and continued liability?
- A. Correct.

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- Q. So let's say it is \$1.00 a hundredweight that you would be losing, you understand that that would act as somewhat of a subsidy to the pool as a whole?
- 7 A. Correct, yes, it would.
- Q. But you wouldn't be allowed to participate in the benefits of that pool, such as the quota and the transportation credits?
- 11 A. Correct.
- Q. And that is based only on you being outside of the State of California as a producer?
- 14 A. Yes.
- Q. And if you were the same distance away, let's say we would, hypothetically, redraw the borders of California and capture your farm, if we could redefine the borders of California, that line in and of itself would bring you within
- 19 the opportunities to participate in the quota and
- transportation benefits under both of the Proposals 1 and 2; is that right?
- 22 A. Correct.
- Q. So really, in essence, the only reason you wouldn't need to participate is just because you are on the other side of the state line?

A. Yes.

- Q. Can you think of, as a farmer, can you think of any reason or any market conditions that would justify, other than you being on the other side of the state line?
- A. No, especially for the fact that typically or historically in the State of Nevada we're a negative same, so we consume way more dairy products than what we can produce, and we have had very little processing capability, so we have been proud to produce milk that has been coming back into the State of Nevada for consumption. And we're able to do this because of the current system that we're in. Now, if that changes, that would definitely stop our business model and make that not viable anymore.
- Q. Are there other plants in Nevada that you could deliver to that would allow you to achieve the same financial calculations and payments that you receive today?
- A. There's a couple of plants, one is the newest DFA plant, but that product is for mainly export use, it is not for consumption locally or domestically typically. And the other is smaller plant in Reno that has significantly dropped off their purchases throughout the years, so that has not become a great outlet for the milk that's produced in the area.
- Q. Under Ponderosa's proposal, it's a supplement proposal is how I describe it, so it's not a stand-alone proposal for a full Federal Milk Marketing Order, but a proposal that says if

- there were a California Federal Milk Marketing Order put in place, this is how we would like out-of-state, out-of-state production to be handled. And that be would a continued payment under similar to the plant blend price, but we would calculate that as on a pool blend prior to any quota or
  - Do you understand that if, under Ponderosa's proposal, it would attach to one of the other proposals that have been presented in this case?
- 10 A. Yes.

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- Q. Okay. And so, for example, if the Cooperatives'
  proposal were adopted in its entirety without change, but
  Ponderosa's supplemental proposal were overlaid on top of that,
  it would allow for the types of payments for out-of-state milk,
  you would then be in support of the proposal?
- 16 A. I believe so.
- 17 Q. Thank you. That's all I have.

transportation credits being removed.

- MS. MAY: Mr. Turner, this is Laurel May with USDA. I
  don't have any further questions, but we wanted to thank you
  for coming today and testifying. We really appreciate hearing
  from producers who are affected by our decisions.
- 22 MR. TURNER: All right. Thanks for having me.
- JUDGE CLIFTON: Mr. Turner, do you want to add anything else before you step down?
- MR. TURNER: No, and neither does Roger.

1 Thank you so much. Let's take a JUDGE CLIFTON: 2 five-minute stretch break while they are greeted and allowed to 3 depart. 4 (Whereupon, a break was taken.) 5 JUDGE CLIFTON: We're back on record. It is 10:05. 6 was the longest five-minute stretch break ever, but our audio 7 feed was not working properly, but we hope now that it is, and we will continue on. Let's see. 9 I believe we want Dr. Schiek to take the witness chair. 10 Dr. Schiek, don't talk to me, talk to your microphone, and I 11 know you are over there. You remain sworn. I would like you 12 to again state and spell your name DR. SCHIEK: William, W-I-L-L-I-A-M, Schiek, S-C-H-I-E-K. 13 14 JUDGE CLIFTON: Mr. Beshore, you may proceed. 15 MR. BESHORE: Thank you, your Honor. 16 CONTINUED CROSS-EXAMINATION 17 BY MR. BESHORE: Q. Marvin Beshore. 18 19 Good morning, Dr. Schiek. Good morning, Mr. Beshore. 20 21 Did you happen to bring the names of the nine Dairy 2.2 Institute members who didn't ferret out yesterday? Α. I did not. 23 24 Do you intend to? Q.

I do not have that list with me.

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Α.

- 1 Q. Okay. You will be back, though, right?
- 2 A. I imagine you will see me a few times.
- Q. Okay. Let's start where we left off with the Table 2
- 4 of Exhibit 8, the bulk import data. And in addition to
- 5 Table 2, I would like you to have in front of you, or I would
- 6 like you to make reference to Figure 2, Figure 2 of Exhibit 80.
- 7 A. Okay.
- 8 O. And also CDFA, Exhibit X or Y.
- 9 A. Okay. I have the exhibits at the table.
- JUDGE CLIFTON: I think the easiest thing, Dr. Schiek, if
- 11 you want to step down and get them, you may.
- 12 BY MR. BESHORE:
- Q. And I forget the number of the CDFA Exhibit. While you
- are getting 61, could you also get 64, which is Mr. Hollon's
- 15 second set of exhibits -- X and Y.
- 16 A. I have Exhibit 64 as well.
- Q. Okay. And 64 we're going to, I'm just drawing some
- 18 data off of that Table 5.C when you get there.
- 19 A. 5.C.
- 20 0. Just kind of projecting ahead and see if you have all
- 21 these resources available for a series of inquiries here.
- 22 A. Okay.
- Q. So I'm interested in exploring with you the
- 24 relationship of the bulk imports of milk into California which
- 25 are summarized on a yearly basis on Table 2 of Exhibit 80, and

- detailed more completely on a monthly basis, and with respect to sources on CDFA Exhibit X and the same data is on Y.
- 3 A. Right. Right.
- Q. So I'm interested in looking at that data with respect to your Figure 2 of Exhibit 80. So Figure 2 of Exhibit 80 reflects the relationship as you depicted in your supply of milk in California, and the capacity available to the processor?
- 9 A. Between production?
- Q. Production of milk in California. And that's another proxy for in-state supply and demand, correct?
- 12 A. Yes.
- Q. Okay. So first of all, there's no, during any period of time, there's no problem with there being a more than ample supply, I think we covered this yesterday --
- 16 A. Correct.
- 0. -- in-state for Class I?
- 18 A. Correct.
- Q. Okay. And in some periods, the supply in-state has been, in your view, and as depicted on Figure 2, more than ample for the in-state plant capacity demand, correct?
- 22 A. Correct.
- Q. Particularly, in, you know, what, '07 and '08 for starters?
- 25 A. Uh-huh.

- 1 Q. Right?
- JUDGE CLIFTON: Was that a yes?
- 3 DR. SCHIEK: Correct. Yes.
- 4 BY MR. BESHORE:
- Q. Okay. So in '07, '08 there was really a glut of milk
- 6 in California.
- 7 A. Correct.
- Q. But the exhibit shows, Table 2, CDFA-X, shows that in
- 9 2007 and 2008, there were very substantial imports into
- 10 California, correct?
- 11 A. Correct.
- Q. So at what, 70 million or so pounds of milk a month
- 13 during those years?
- A. Check the table, just a second. Yeah, 70, 80.
- 15 Q. So --
- A. 70, 80. 70, 60 most of that time, the very beginning
- of that period looks like there were a couple of months where
- 18 it was 90, excess of 90 million.
- 19 0. Okay. So when there's a glut of milk in a marketplace,
- 20 why would there be substantial imports on an ongoing basis?
- 21 A. Well, I don't know the particular reasons in this case,
- 22 but I do know that there are historic relationships, like
- 23 Mr. Ligtenberg testified to, between Nevada producers and
- 24 plants in California that goes back to the old Cal-Gold co-op
- 25 days, where they had producers in Northern Nevada, and as was

- 1 testified to just prior, a lack of plant capacity there. So
- 2 they began shipping into the, into Northern California. And I
- 3 think primarily because Cal-Gold, being in the North Bay area,
- 4 had relationships with supplying fluid milk into that market,
- 5 so that's one issue in terms of Northern Nevada.
- In terms of Southern Nevada, there, as I think I said
- 7 yesterday, there's a particular entity that owns a plant in
- 8 California also, it is a farm in Nevada. So it's the structure
- 9 of that entity.
- 10 Q. Okay. So basically these --
- JUDGE CLIFTON: Mr. Beshore, I just need to capture
- 12 Cal-Gold.
- DR. SCHIEK: Cal-Gold, I think there might be a hyphen
- 14 between that.
- 15 JUDGE CLIFTON: Thank you.
- 16 BY MR. BESHORE:
- Q. So these historical relationships, those that we have
- 18 heard testified to this morning, the relationship that we heard
- 19 testified to this morning, milk from Nevada going to Safeway
- 20 plant, Class I plant, correct?
- 21 A. I believe it does a lot of Class I product, yeah, may
- 22 do some other things as well.
- Q. So that's the type of historical relationship that's
- 24 reflected in these bulk imports of milk?
- 25 A. It is reflected in part of that, I know. I don't know

about all of it.

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- Q. And the milk from Southern Nevada, that relationship that you referred to as also a relationship that ships milk from Nevada to a Class I plant in California, correct?
  - Largely Class I, I believe. Α.
- Okay. Do you know of any historical relationships for 6 7 supplying manufacturing plants in California from sources out-of-state in any substantial quantities reflected in 9 Exhibit 2?
- 10 I don't know specifically, Mr. Beshore.
- 11 Ο. Do you know any?
- Yeah, I do know, I have heard at various times that one 12 13 of the suppliers producer groups in Arizona was looking for 14 outlets, essentially looking for customers in California, and I 15 did hear a couple of cheese makers talk about, talking with that entity, and I believe there was some milk being purchased 16 17 under contract, but I don't, that's, again, a recollection. don't really have any proof of it or anything. 18
  - Ο. Right. And that's some years ago?
- Yeah, I believe so. 20
- 21 Okay. And does Exhibit CDFA-X shows there's not of Q. 22 milk coming into California these days from Arizona, correct?
- 23 Α. Correct.
- 24 Now, Safeway is a Class I plant, that's located in the 25 Bay Area, right?

- 1 A. Yes.
- Q. Okay. They don't have any reason in terms of supply to
- 3 go to Nevada for milk, correct?
- 4 A. If I understand your question, there's adequate supply
- 5 in California --
- 6 Q. Right.
- 7 A. -- to meet that need?
- 8 Q. Yes.
- 9 A. Yes. That's correct.
- Q. So why would they go to Nevada to buy that milk? It's
- 11 a matter of price, isn't it?
- 12 A. You know, my understanding on how that milk is priced,
- and, you know, this goes back a long time, is that they
- 14 essentially pay the same price for that milk that they pay for
- 15 their California milk. Same price. But they, well, they pay a
- 16 plant blend for it, okay?
- Q. And that, well, depending on exactly how that plant
- 18 blend -- have you ever seen those paychecks and calculations?
- 19 A. No, I have not.
- 20 0. So if they were actually just going to pay the same
- 21 price, there would be no reason to bring it in from 300 miles
- 22 away, right?
- A. You know, it doesn't seem to me that there would from
- 24 an economic perspective, but you know, there's a lot of
- 25 relationship I know in supply, you know, supply arrangements

- 1 between plants. And if a producer has good quality milk and
- 2 provides a, you know, essentially the kind of milk that they
- 3 are looking for, and isn't, that they don't have problems with
- 4 it, sometimes there's value in that relationship.
- 5 Q. Okay. So as you -- as you go along, you haven't
- 6 plotted Table 2?
- 7 A. No, I have not plotted it.
- Q. Or plotted it with respect to supply and demand in
- 9 California?
- 10 A. No, I have not.
- 11 Q. Okay. And but if you did, you look at other periods of
- 12 glut in California that show up in Figure 2, 2012, you have got
- a, you testified to a period of glut there?
- 14 A. Correct.
- Q. And 2012 on Table 2 of Exhibit 80, imports of milk were
- 16 actually higher than 2011, correct?
- 17 A. Uh-huh.
- Q. Okay. And was there, I, you know, on Figure 2 is there
- 19 a, you know, show a glut of milk earlier this year or late in
- 20 2014?
- 21 A. 2014 I think, yeah.
- 22 Q. Yeah. And the imports have continued to come into
- 23 California?
- A. Right. At a lower pace, but yes, they continue to come
- 25 in.

- Q. Okay. And the best of your knowledge, as you have testified, the bulk of those imports are Class I?
- 3 A. Yeah, I believe so. I was looking at the CDFA data on
- 4 that, and I, my gosh, I'm trying to figure out which chart I
- 5 pulled it from. Probably it was, well, I don't remember now,
- 6 but I, you know, it was, as I calculated it from the, I think
- 7 it was the 2014 data, something just under 80 percent was
- 8 Class I.
- 9 Q. Okay. So there's some CDFA data in the record that
- 10 shows --
- 11 A. I believe there's some there.
- Q. Okay. Now -- okay. So 80 percent, right now, let's
- just look at that currently then. Right now there's roughly 45
- 14 million pounds a month coming in, correct?
- 15 A. Yes, looks like it.
- Q. And 80 percent, yeah, about, do you have a phone
- 17 calculator you can do some simple --
- 18 A. I left my phone somewhere else, sorry.
- 19 0. -- math, maybe you can do it in your head?
- JUDGE CLIFTON: Let's let him get his calculator, this is
- 21 important.
- MR. ENGLISH: Actually, your Honor, he doesn't have to do
- 23 calculations. Nobody else did calculations.
- JUDGE CLIFTON: Look this would be valuable, and he is so
- 25 quick, I --

- 1 DR. SCHIEK: Thank you for that.
- JUDGE CLIFTON: Well, it is right, you can do it with a pen
- 3 and pencil, you can do it with a calculator, sometimes it's
- 4 easier if you have your phone if that's what you are used to
- 5 using. If you want him to use pen and pencil, we'll do it that
- 6 way, Mr. English.
- 7 MR. ENGLISH: Your Honor, I'm just saying that it is not
- 8 appropriate cross-examination.
- 9 JUDGE CLIFTON: I disagree with you.
- MR. ENGLISH: If you are insisting otherwise, then fine, I
- 11 disagree.
- 12 JUDGE CLIFTON: All right. Your objection is noted,
- 13 Mr. English. Dr. Schiek, you may step down to get your phone
- 14 if you would like.
- DR. SCHIEK: That would probably be more accurate.
- 16 So I'm using the number you gave me at 45 million, is
- 17 that about 45 million?
- 18 BY MR. BESHORE:
- 19 Q. Yeah, I think that's what I estimated and you agreed
- 20 with yesterday.
- 21 A. Looked about right, yeah.
- 22 O. And --
- A. And we're going times 80.
- 24 Q. Times 80, 80 percent.
- A. 36 million a month.

- 1 Q. Okay. And so if we actually looked at the latest info
- 2 in June of 2015 on, you know, CDFA-X or Y, it was about
- 3 47 million?
- 4 A. Correct.
- 5 Q. Okay. So -- okay. So 36 billion and that's Class I.
- 6 Now, you didn't, I don't recall, the Class I figures in Table,
- 7 the in-state Class I consumption utilization figures in
- 8 Exhibit 80, you didn't use CDFA pool numbers, you used per
- 9 capita estimates, correct?
- 10 A. In --
- 11 Q. Or maybe I missed, if you have pool numbers there?
- 12 A. Which -- which chart are we walk talking about, if I
- may ask?
- Q. Any chart?
- 15 A. Any of the Class I sales data?
- 16 O. Yeah.
- 17 A. Or Table 12 maybe, is that what we're looking at?
- Q. Either Figure 12, well, does Table 12, what I'm looking
- 19 for, and I don't know if it is in your data or not, what I'm
- 20 looking for is the monthly volume of pooled Class I in the, in
- 21 the California State Order. Is that in your tables?
- 22 A. The monthly volume of pooled California Class I, it's
- 23 not in Table 12 where I talk about beverage including milk
- 24 sales. I believe that those numbers are calculated based on,
- 25 based on Class I sales from plants in California, Class I

- product sales from plants in California.
- 2 Q. Okay.

- 3 A. So they -- they would, if bulk milk is coming in in
- 4 those plants, I believe that would be included in this data,
- 5 this is a CDFA source.
- 6 O. Okay. So the bulk milk would show up in the data,
- 7 assuming it is consumed and, processed and consumed in
- 8 California?
- 9 A. I don't even know if it is necessarily consumed in
- 10 California, but probably it is, yeah.
- 11 Q. But your data on Table 12 is not pooled, State Order
- 12 pool Class I?
- 13 A. Yes, this doesn't come off the pooling reports.
- Q. Okay. Let's look at Exhibit 64, let's go to that
- 15 exhibit, and I'm on Table 5.C.6 page 6?
- 16 A. C.6. Okay. I'm there.
- 0. Okay. So if we look at, you know, 2015 numbers, so I
- want to simplify this, but I want you to give us a calculation.
- 19 If we look at 2015 numbers, Class I percentage is a high of
- 20 | 13.03 in January to a low of 12.17 in April, correct?
- 21 A. Yeah. 12. I'm sorry, where are you again,
- 22 Mr. Beshore?
- Q. Well, I was on the top, the top table, 5.C.6, which is
- 24 monthly State Order total pounds pooled, Column 3, and then
- 25 utilization percentages.

- 1 A. I gotcha.
- 2 JUDGE CLIFTON: Mr. Beshore, is May lower than April?
- 3 MR. BESHORE: It is, your Honor.
- 4 JUDGE CLIFTON: Okay.
- 5 MR. BESHORE: Yes. 12.06 in May.
- 6 BY MR. BESHORE:
- 7 Q. I don't know if there's a summary for 2015. There it
- 8 is. 2015 average, the very bottom line on this page.
- 9 A. Okay. 12.45, is that the number?
- 10 Q. Right. So why don't you take that times the monthly
- 11 average. 12.45 times the monthly average of 2015, to see what
- 12 the monthly pounds of Class I pooled in the State Order are.
- 13 A. Hold on. I think I have roughly 428.9 billion pounds.
- Q. Okay. Very good. That's what I got, also. Okay. So
- we got an average about 428.9 million pounds of Class I pooled
- in the Order, monthly average for 2015, this year. But then we
- 17 have got 36 million pounds per month.
- JUDGE CLIFTON: Wait a minute, you said monthly average.
- 19 You don't mean monthly average, do you?
- 20 MR. BESHORE: I think I do.
- 21 JUDGE CLIFTON: Okay. So -- so we took, we took a number
- 22 that represented not an average but a total so far for 2015?
- MR. BESHORE: Actually, the last line on 2015, on Table
- 24 5.C.6 of Exhibit 64 is the 2015 average.
- 25 JUDGE CLIFTON: Average. So it did give me a monthly

- 1 amount.
- 2 MR. BESHORE: Yes.
- JUDGE CLIFTON: Is that right, Dr. Schiek?
- 4 DR. SCHIEK: I believe so, yes.
- 5 JUDGE CLIFTON: Okay. All right. I'm with you now.
- Thank you, Mr. Beshore.
- 7 BY MR. BESHORE:
- Q. Okay. As an average pool Class I, 428.9 million, 12.45 percent of the supply that's pooled, but we have got outside of
- 10 the pool coming in from out-of-state, 36 million pounds per
- 11 month.
- 12 A. Correct.
- Q. Okay. Now, is there a -- you talked about quarterly
- 14 marketing as you conceive it to involve getting Class I milk
- 15 from reasonable locations to Class I plants when they need it.
- 16 A. Uh-huh.
- Q. Is that a picture of orderly marketing in California?
- 18 A. So you are looking at 36 million pounds coming in over
- 19 that share of, certainly that's a movement that doesn't look to
- 20 be efficient --
- 21 Q. Right.
- 22 A. -- in a pure closest milk moves first kind of thing.
- Q. In fact, isn't it correct, just to kind of cut to the
- 24 chase, the only reason that milk comes in is because of the
- 25 artifact of the regulations in terms of how it's priced or not

- 1 priced, not pooled, under the California State Order in which
- 2 did not, which cannot, as we have heard repeatedly giving the
- 3 Hillside litigation, etcetera, etcetera, which cannot regulate
- 4 that transaction?
- 5 A. I think the economic draw of being able to earn the
- 6 plant blend is a major reason why that milk comes in, at least
- 7 in the case of Northern Nevada shippers. In the case of the
- 8 Southern Nevada or Southern Nevada, Southern California, I'm
- 9 not sure, given the common ownership there, whether that's the
- 10 key issue or whether it is something else.
- 11 Q. Now, of course if there's was a Federal -- let me back
- 12 up a second. That 36 million pounds monthly of Class I, which
- is not in the California pool, represents a net reduction in
- 14 the blend price in that, to the pool?
- 15 A. In the pool prices.
- 16 O. In the pool prices. Correct?
- 17 A. Yeah, I think so.
- Q. Okay. So if we're going to estimate that, would, you
- 19 know, would \$2.00 a hundredweight be a reasonable value to
- 20 estimate the net loss of that is Class I sales?
- 21 A. Over the whole pool?
- Q. To the pool. Not on a whole pool, just \$2.00 for each
- 23 hundredweight coming in would be the revenue, sort of the net
- 24 revenue loss to the pool, if you got a Class I differential
- 25 that's in that --

- A. If you had a Class I differential it is \$2.00

  hundredweight, yeah. Well, I'm not sure exactly how much it

  would be, but it would be a reduction in the, in the pool

  value.
- Q. Have you ever calculated how much that, those nonpool transactions cost California dairy farmers its milk in its pool?
  - A. I have not. I have not.

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- Q. If \$2.00, just assume with me for a moment that \$2.00 a hundredweight for each of those Class I hundredweights not pooled, 36 million pounds, how many hundredweights would that be, and what would the monthly cost be at \$2.00 per
- 13 hundredweight to the pool?
- A. With that example, roughly I get 21 cents.
- Q. 21 cents of what? 21 cents what, reduction in the pool price?
- 17 A. I believe that's correct.
- Q. Okay. So not having those transactions pooled, by your calculations, cost the California dairy farmers 21 cents per hundredweight per month?
  - MR. ENGLISH: I object to that characterization. It was not his calculation, it was your calculation that you asked him to make, making assumptions, so it is not his calculation. I object to that.
- 25 JUDGE CLIFTON: Your objection is noted, the witness may

answer.

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DR. SCHIEK: I would say the same thing. Based on the numbers you gave me, and the numbers we looked at in these tables, that would be the result.

5 BY MR. BESHORE:

- Q. Okay. And, of course, we could, you know, we could all do the arithmetic, but there is clearly a cost to the pool?
- A. To having out-of-state milk -- to having out-of-state milk come into California and not be pooled.
- Q. Of course the Federal Order would pool that milk, do you understand that?
- 12 A. I do understand that.
- Q. Because it can -- can, and one of its main purposes is to capture interstate transactions, correct?
- 15 A. Correct.
- Q. Did you reference the Carolina Order as being, one of the reasons for that Order being promulgated, was to capture the interstate transactions that the state couldn't capture?
  - A. Yeah, in response to a question from Mr. English, I was describing the conditions there as that there was, there was a state regulation and there was milk entering that was undermining the system.
- Q. Okay. Now, you have participated in the
  producer-handler hearing. I think, we were aligned. Do you
  recall that?

1 Just a moment. Tyler, would you see if you JUDGE CLIFTON: 2 can make the microphone be where Mr. Beshore's mouth is? 3 Stay there, Mr. Beshore, stay there as if you are 4 looking at your papers and asking the questions, seeing your 5 papers. Thank you so much. All right. 6 So you were aligned in the proceeding you are asking 7 him about. You may resume. 8 DR. SCHIEK: I think he was asking if I remembered it. And 9 it does seem like a distant memory now, but I do remember it. 10 BY MR. BESHORE: 11 Ο. Okay. And we were aligned in that --Correct. Yes, we were. 12 Α. And of course that proceeding had to do with milk of 13 14 producer-handlers that was not part of the Federal Order pools, 15 correct? 16 Yes, I believe so, yes. 17 We were, you, and me, on behalf of my clients, you on behalf of Dairy Institute, were urging the Secretary to modify 18 19 those regulations to make sure that milk was part of the pool, 20 correct? 21 I would have to look back at my statement. I believe 22 how we characterized our testimony, or I characterized my 23 testimony at that hearing, was that we felt by putting the 24 California experience, producer-handlers in the record, it

would be helpful information for the Secretary because there

- 1 was a proposal for what we would call a soft cap that one of
- 2 the producer-handlers had put in, and we saw similarities
- 3 between that and what we experienced in California. I believe,
- 4 I don't know that we were advocating one particular way, we
- 5 were just explaining our experience with producer-handlers in
- 6 California.
- 7 Q. Fair enough. In any event, did you read the decision
- 8 that resulted from that, from that proceeding?
- 9 A. Awhile ago, yeah.
- 10 Q. Okay. Do you recall that in that decision the
- 11 Secretary determined and held that a diminution, a reduction of
- 12 the blend price of as little as one cent, one penny, would
- cause an unpooled unregulated producer-handler of Class I milk
- 14 was a disorderly marketing condition that needed to be
- 15 corrected?
- A. I'm not saying that it didn't say that, I just don't
- 17 remember that.
- Q. Okay. Fair enough. Let me turn, then, to the, some of
- 19 the cost of production information. If I can change topics
- 20 here, shuffle my papers the right way. So the cost of --
- 21 A. Is this in Exhibit 80?
- Q. Exhibit 80, yeah. I was really, really interested in
- 23 seeing that you had used ERS data, the cost of production for
- 24 any purpose. And I'm looking at, I guess page 24 to 25, and
- it's possible that you show that on, I don't know if you show

that on any other figures?

- A. No, it is just 24 and 25.
- Q. Okay. Figure 11, Table 11.
- A. Correct.

- Q. So as an Economist and someone knowledgeable about milk production, you know, you are not seriously contending that cost of production in California is, you know, what, \$8.00, \$9.00, \$10.00 or more less than that in Wisconsin?
- A. That would not be my understanding or feeling in the marketplace that the advantage is that large. I tried to come talk a little bit about the limitations of this data, but again, I said this, to my knowledge, is the only data set on milk production cost that that's a common methodology across states. So I just present it as it is. Recognize that it has some warts in terms of the total, how they calculate total economic cost, which is different than an accounting cost.
- Q. But are you contending that it actually means something?
- A. I think in general, that the sort of ordinal ranking here is probably accurate. And that's mainly because of the size distribution of dairy farms in California versus the U.S. average versus Wisconsin.
- Q. By ordinal ranking, you mean the cost, you think the cost in California is less than the cost in Wisconsin because the farms are bigger?

- A. On average, yes.
- Q. On average. Recent production trends in Wisconsin versus California would reflect, if anything, that these costs, the relationship, set aside the absolute cost level, that the relationship might be flip-flopped; isn't that fair?
  - A. In terms of cost is it?
- Q. Yes.

- A. Not necessarily. I mean, well, there's different market conditions on prices, there's proximity to markets, there's probably a number of reasons. And then there's what's going on out here with the drought, which is impacting things.
- Q. Okay. But production has, has and is expanding in Wisconsin while it is contracting in California?
- A. It's contracted this year. I think if you look at the trend from 2000 to 2014, it's still an upward trend, granted not as fast as in the past. So if one year makes a trend, it certainly is contracted this year, I will say that for sure, that's undeniable.
- Q. So might -- now, I want to turn to Figure 1 of your Exhibit 80, where you, which I think is a, you know, a useful, a useful chart, graph, where you plot the Federal Order whey value versus California whey value. Okay? Have you thought about looking at California production versus other state's production, and the national production during the period which shows so clearly on Figure 1, when the whey value in California

- has lagged, the national average, so the national whey values so significantly, and I'm talking about from 2009 to the
- 3 present.
- A. So you are, I'm just trying to get my mind around your question. Your question is, have I looked at cost during that period or I misunderstood you?
- 7 O. Production trends.
- 8 A. Production trends. Well, I think in Exhibit 80 I broke 9 out something close to that ranking or that time period. Just
- 10 by looking at the decades, in looking at 2010 forward, 2010
- through 2014, which shows a slower growth rate for California
- 12 versus the U.S. or versus the all of the U.S. except
- 13 California.
- Q. Your Honor, I would like to have marked as next
- 15 numbered exhibit a one-page document.
- JUDGE CLIFTON: Yes. Thank you. Ms. Elliott, are we going
- 17 to mark the next exhibit as Exhibit 88?
- 18 MS. ELLIOTT: That's correct.
- 19 JUDGE CLIFTON: We'll mark this as Exhibit 88. 88.
- 20 (Thereafter, Exhibit 88 was marked
- for identification.)
- 22 JUDGE CLIFTON: It's being distributed now. Raise your
- 23 hand if you need an Exhibit 88. Mr. Beshore, you may proceed.
- 24 BY MR. BESHORE:
- Q. Okay. Thank you. Do you have Exhibit 88, Dr. Schiek?

- 1 A. I do, I forgot to mark it.
- Q. Okay. So I think all of, much of this data, maybe all
- 3 of it is in Exhibit 80.
- 4 A. From my table, Table 4?
- 5 Q. Exhibit 80 in one of your tables.
- 6 A. Yes, I believe it is Table 4.
- 7 Q. Which is page what?
- 8 A. Page 10.
- 9 Q. Okay. But it doesn't plot it, you haven't used 2009?
- 10 A. As the base year.
- 11 Q. As the base year?
- 12 A. No, I have not.
- Q. And so I thought it might be interesting, in view of
- 14 the information on your table, on your Figure 1 with respect to
- 15 the whey price in California, to plot production trends in
- 16 California versus, you know, other parts of the country that
- 17 have the Federal Order whey value, and that's what we have done
- 18 in Exhibit 68. Do you see that?
- 19 A. Yeah, I see that.
- Q. Okay. And what it shows, I think as you have, may have
- 21 indicated, California lags, Wisconsin, New York, Florida, and
- 22 United States. Correct?
- A. For that period of time, yes.
- Q. Okay. Let me just shift back to an area that, at least
- 25 I almost got to yesterday but didn't, that's just talking about

- 1 terminology. You have used the term "disorderly" 26 times in
- 2 Exhibit 79, by our count. Does that sound fair?
- 3 A. I haven't counted.
- Q. Is the word -- you heard Mr. Christ's testimony?
- 5 A. I did, I was here for his testimony.
- Q. Okay. He testified he didn't find the word disorderly
- 7 in the Marketing Agreement Act. Have you looked for it in the
- 8 Act?
- 9 A. I have not seen it there, either.
- 10 Q. Okay. How about in the California statutes?
- 11 A. Orderly marketing is in there, but there is not
- 12 disorderly.
- 0. Disorderly is not there?
- A. I don't -- it is not coming to my recollection that it
- is there. I don't, I can't say for certain that it is not
- 16 there.
- Q. And have you seen a published definition of it
- 18 anywhere?
- 19 A. Of disorderly?
- 20 O. Yes.
- 21 A. I don't recall.
- Q. So what's your definition? When you used it then, you
- 23 weren't using a statutory definition, but you were using, or a
- 24 published definition, you were using your own definition; is
- 25 that correct?

- A. Yes. I was using a definition that I adopted. I
  believe it is also -- okay. Let me back up. So disorderly, in
  my view, would be absence of orderly. And so there are folks
  who have written on the topic of what constitutes orderly
  marketing, so it would be the absence of orderly marketing and
  things that are contrary to orderly marketing.
- Q. And that would be orderly marketing as you previously --
- 9 A. Described it.
- Q. -- described it, yeah. I asked you yesterday if you had done any study of Order 2 and how its provisions operate, pooling, that sort of thing. Do you recall that?
- A. I remember your discussion of grandfather plants in Order 2 I think is. 5 studies of it since then.
- Q. Have you done any study of any Federal Order Market, any study of any Federal Order Market, in terms of the effective prices paid for Class III or Class IV milk?
- A. No, I have not. I think that what's publicly available is, is regulated minimum prices.
- Q. Your Honor, if I might have a couple of minutes, I would suggest a short break and I may not have anymore questions for Dr. Schiek.
- JUDGE CLIFTON: I think that's a good idea. Do you want 10 minutes or 15 minutes, Mr. Beshore?
- 25 MR. BESHORE: I'll take 15.

1 JUDGE CLIFTON: 15. All right. Then please be back and 2 ready to go at 11:10. 11:10. 3 (Whereupon, a break was taken.) JUDGE CLIFTON: We're back on record, it is 11:13. 5 Chip English. If I may, your Honor, I'm going to have Dr. Schiek respond to raised earlier questions by Mr. Beshore 6 7 before we get started. 8 And during the break, Mr. Schiek, did you consult with 9 your Executive Director? 10 DR. SCHIEK: I did. 11 MR. SCHIEK: And do you now have both permission and 12 information to provide about members of the Dairy Institute? 13 DR. SCHIEK: I do. 14 MR. ENGLISH: Before you do that, could you explain for the 15 record why it is that trade associations do not normally 16 provide that information? 17 DR. SCHIEK: Yeah, that information is not normally provided because it becomes a target for solicitors to contact 18 19 our members offering all kinds of products and business services and the like. So, but I have the list, and rather 20 21 than, if it is okay with you, Mr. Beshore, rather than read in the missing ones, I will just read the whole list. 22 23 MR. BESHORE: Sure. Fine. 24 DR. SCHIEK: So the companies are: 25 Alta Dena, Berkeley Farms, Cacique, Clover Stornetta,

1 do you need spellings? 2 JUDGE CLIFTON: What is the best way for us to get that in 3 the record? Would it be -- is it something you can e-mail for 4 example, or --5 DR. SCHIEK: I would like to just read it in. JUDGE CLIFTON: 6 Just read it. Then I better get the 7 spellings, I'm sorry. It will also help me in trying to keep 8 up with you, if you have to spell them before you go to the 9 next one. 10 DR. SCHIEK: So Alta Dena is A-L-T-A, D-E-N-A; Berkeley 11 Farms, B-E-R-K-E-L-E-Y, F-A-R-M-S; Cacique, C-A-C-I-Q-U-E; 12 clover Stornetta, C-L-O-V-E-R, S-T-O-R-N-E-T-T-A; Dean, D-E-A-N 13 Foods Company; and then Dean Foods Pacific Coast Group; 14 Driftwood Dairy, that's D-R-I-F-T-W-O-O-D Dairy; Farmdale F-A-R-M-D-A-L-E, Creamery; Joseph Farms, that's just like the 15 name J-O-S-E-P-H; and /Gallo Cheese, that's all one company. 16 17 G-A-L-L-O; Hilmar Cheese Company, H-I-L-M-A-R, cheese company; 18 HP Hood, H-O-O-D, HP is capital letters; Kraft, K-R-A-F-T 19 Foods; Leprino Foods, L-E-P-R-I-N-O; Marquez Brothers, 20 M-A-R-O-U-E-Z Brothers; Nestle, N-E-S-T-L-E, USA; Pacific 21 Cheese, just like the ocean; Rumiano Cheese Company, 22 R-U-M-I-A-N-O; Safeway, Incorporated, Safeway is S-A-F-E-W-A-Y; 23 Saputo Cheese USA, S-A-P-U-T-O; Super Store Industries, three 24 words; United Grocer's Company's, the company's changed names 25 several times, I think that was pretty self-explanatory, move

- 1 on. White Wave Foods, W-H-I-T-E, W-A-V-E, Foods.
- 2 Yoplait-General Mills, Yoplait is Y-O-P-L-A-I-T, General Mills.
- 3 And Yakult, Y-A-K-U-L-T, Yakult; and Fairlife, F-A-I-R-L-I-F-E.
- 4 JUDGE CLIFTON: So of course I'm curious as to why Fairlife
- 5 isn't alphabetically listed like everybody else.
- 6 DR. SCHIEK: They are affiliate members.
- 7 JUDGE CLIFTON: Okay.
- 8 DR. SCHIEK: They are an affiliate member company.
- 9 MR. ENGLISH: And if I may, because the witness was
- 10 startled, it appears there might have been an auto correct. If
- 11 it was Unified Grocers rather that be United Grocers, would
- 12 that make more sense to you?
- DR. SCHIEK: Yes.
- JUDGE CLIFTON: Thank you. So not United, but Unified.
- DR. SCHIEK: Yes.
- 16 JUDGE CLIFTON: Good. Mr. Beshore?
- 17 BY MR. BESHORE:
- Q. What did you say the status of Fairlife was?
- 19 A. An affiliate member.
- 20 Q. Is that the only entity that is an affiliate as opposed
- 21 to a full member?
- A. And Yakult is also an affiliate member.
- Q. Okay. The others are full members?
- 24 A. Yes.
- Q. Do you have the information as to the four that were on

- the list of 30 in June that aren't any longer on the list because they combined or merged?
  - A. No, I don't.
- Q. Do you know, do you happen to know them? I mean, the names may be spell out for us, trade names I assume?
  - A. Yes, I don't really know which of those are.
- 7 Q. Okay.

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- JUDGE CLIFTON: We need a little more volume on Dr. Schiek.
- 9 DR. SCHIEK: I don't rally know which those are.
- 10 BY MR. BESHORE:
- Q. Okay. Thank you for providing that information for the record, Dr. Schiek. And I have just a couple of more questions and then I'm done for this round anyway.
- I'm interested in some contrasts I see in the Dairy

  Institute position as you've articulated it. I just want to

  ask you about them a little bit.
  - On at least three times in your statement, Exhibit 79, pages 7, 18, 19, well, on my notes at least, and it might be others sometimes, you have indicated affirmatively that it was important that California State Order prices track Federal Order prices in Class I prices in particular. Do you recall that?
  - A. Yes. 7, what were the other references that you said?
- Q. Yeah, my notes say 7, 18, and 19, there could be more.
- 25 I'm not trying to be exhaustive but --

- 1 A. Okay. I'm just trying to look at those references if I could for a moment.
  - Q. Absolutely. Okay.
- 4 A. I see what you are talking about.
- Q. Okay. And did I state it correctly, that you have
  affirmatively advocated the State Order Class I prices should
  track the FMMO Federal Milk Market Order prices?
- 8 A. Yeah, I think tracking in a reasonable way is 9 important.
- 10 Q. And --

- JUDGE CLIFTON: Could I inquire, Dr. Schiek, I notice on
- 12 the top of page 19 you are talking about tracking movements.
- DR. SCHIEK: Right, tracking the movements.
- JUDGE CLIFTON: Is that what you meant by tracking?
- DR. SCHIEK: Price movements. Yes. Pretty much.
- 16 JUDGE CLIFTON: Okay. So --
- 17 BY MR. BESHORE:

Q.

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- Q. So moving up when they move up, moving down when they move down, that sort of thing?
- 20 A. That would be desirable, yeah.
- 22 advocate with respect to Federal Order Class III prices and IV

Okay. But it is much, your policy and what you

- 23 prices, and II prices, is not that they track, but that they
- 24 had their own track. Isn't that fair to say?
- A. Yeah, that's fair to say.

- Q. Okay. So Class I needs to track Federal, but the others can be on their own track, California track?
  - A. I believe so, yes.

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- Q. And, again, with respect to Class I sales that are not part of the California State Order pool at present and therefore, not reflected in California dairy farmer blend prices, okay?
  - A. Okay. You are talking about the bulk milk imports?
- Q. I'm talking about two categories, and I just want to contrast your position. Bulk milk imports which we've talked about this morning and which are not a policy concern at present, as far as the Dairy Institute is concerned, correct?
- A. Not a present, no.
- Q. However, a lesser quantity of nonpool sales, the 20 million pounds approximate monthly of exempt quota sales are a matter of concern, correct?
- 17 A. They have been a matter of concern for our members, 18 yes.
- 19 Q. As you have indicated on page 37?
- 20 A. I have.
- Q. So the view of, in both cases, they affect producers the same, but your distributors have a different view with respect to those two sets of, two sets of sales?
  - A. Yeah, I think there's a perception from the -- from the exempt producer-handler that it's more of a competitive issue

- than the other one, than the bulk milk imports.
- Q. By the way, the exempt producer sales, of course, are
- 3 frozen in place?

- 4 A. Correct.
- Q. And have been for what, since the early '90's?
- 6 A. Since 1995, I believe.
- 7 Q. '95, okay. So they can can't increase, but the bulk
- 8 sales from out-of-state can increase, if they are --
- 9 A. They have at times, yeah, and calmed back down.
- 10 Q. Okay. So just one -- just one final note I want -- one
- final thing to have in the record here, now seems like a
- 12 convenient time. We talked about your policy position that
- cheddar is an appropriate product for, to base Class III prices
- 14 on. Do you recall that?
- 15 A. I remember saying that, yes.
- 16 Q. Okay. And that's Dairy Institute's position, correct?
- 17 A. It has been, yes.
- 18 Q. Right. And is in this hearing?
- 19 A. It is. Yes, it is still.
- 20 Q. Okay. So I just want to ask that we identify as the
- 21 next exhibit, a one-page document.
- 22 JUDGE CLIFTON: Ms. Elliott, will this be Exhibit 89?
- MS. ELLIOTT: That's correct.
- 24 JUDGE CLIFTON: Thank you. Exhibit 89 is being
- 25 distributed.

- 1 (Thereafter, Exhibit 89 was marked
- 2 for identification.)
- 3 JUDGE CLIFTON: Please raise your hand if you need one.
- 4 Extra copies are being made. All right. I think we're good to
- 5 go even though the additional copies will be coming soon.
- 6 BY MR. BESHORE:
- 7 Q. Okay. Thank you, your Honor.
- 8 JUDGE CLIFTON: I think we're good. Just so I know, would
- 9 you raise your hand if you don't have your own copy or you are
- 10 going to have to give back one? Let's get one to Mr. Hollon.
- 11 We do need half a dozen more. We're good.
- 12 BY MR. BESHORE:
- Q. Okay. Dr. Schiek, do you have the one-page document
- 14 that's been marked as Exhibit 89?
- 15 A. I do, yes.
- 16 Q. And it has the title Real California Cheese Facts,
- 17 correct?
- 18 A. Correct.
- 19 Q. And it is, as indicated on it, was printed a day or two
- 20 ago from California Milk Advisory Board web page. Have you
- 21 ever visited that web page?
- 22 A. On occasion, yeah.
- 23 O. Okay.
- A. It's not one I regularly check, but I have seen it.
- 25 Q. Okay. Do -- I thought it capsulized on one page was a

- 1 nice summary of California cheese production. Is it a source
- 2 from CDFA, USDA as indicated on it. Does it look correct to
- 3 you?
- 4 A. As far as I can tell, it references CDFA data, it's
- 5 probably correct.
- 6 Q. And just with respect to our, you know, the prior
- 7 question there. Cheddar production is about 15.4 percent of
- 8 California cheese in 2014?
- 9 A. Correct.
- Q. Okay. And you are satisfied that it should be used to
- 11 price all milk going into cheese in California?
- 12 A. Yes, I am.
- Q. Thank you. I have no further questions for Dr. Schiek
- 14 at this time. I would move admission of 88 and 89.
- I want to, Dr. Schiek, I want to give you the
- 16 opportunity to report a math check --
- 17 A. Yes, thank you.
- 18 Q. -- which I called to your attention --
- 19 A. Yes.
- 20 0. -- at the break.
- 21 A. Yes.
- 22 O. Go ahead.
- A. The calculation you were asking me to do of the, I
- 24 believe, the milk coming, bulk milk coming in from out-of-state
- 25 that was Class I, to get a rough impact on how, if it was, if

- 1 it was drawing \$2.00 a hundredweight, the Class I differential,
- 2 for example, to estimate the impact on the pool. And I believe
- 3 you said 21 cents and it is 2.1 cents.
- 4 O. Got a decimal off there?
- A. Yeah, you know, probably I was hitting the numbers and one of them didn't go, you know, in the calculator.
- 7 Q. Very good. Thank you.
- 8 A. Thank you.
- 9 JUDGE CLIFTON: Now, Mr. Beshore, truly you called to that
- 10 to his attention?
- MR. BESHORE: I'll let the witness respond.
- 12 JUDGE CLIFTON: Is this true Dr. Schiek?
- DR. SCHIEK: Yeah, he mentioned, "Are you going to fix the
- 14 math error?"
- 15 JUDGE CLIFTON: I love this Dairy Bar as you are known,
- 16 Milk Bar. You are just excellent.
- 17 MR. ENGLISH: Your Honor, I rise for a point of order.
- 18 First, I thank Mr. Beshore for doing that, that is, correcting
- 19 it. But this is the hazard about why I objected of having a
- 20 witness make calculations on the witness stand. And it raises
- 21 a significant concern. I think my objection was valid. We
- 22 have just had an error of a magnitude of ten. And again, while
- 23 Mr. Beshore has identified it and fixed it, this is why I
- 24 believe my objection about how having the witnesses do
- 25 calculations on the fly is a hazard.

1	JUDGE CLIFTON: Thank you, Mr. English. All right. Who
2	will next question Dr. Schiek? Mr. Beshore?
3	MR. BESHORE: No, I'm sorry. I intended to move admission
4	of 88 and 89, I think we got off track there, but I would like
5	to do that.
6	JUDGE CLIFTON: All right. Good. Is there anyone who
7	would like to ask further questions of Dr. Schiek before
8	determining whether you have any objection to the admission
9	into evidence of Exhibit 88? You will still get your chance to
10	question Dr. Schiek in cross-examination, but this is just a
11	little step before then. So with regard to Exhibit 88, does
12	anyone wish to question Dr. Schiek before determining whether
13	you object? There's no one. Is there any objection to the
14	admission into evidence of Exhibit 88? There is none.
15	Exhibit 88 is admitted into evidence.
16	(Thereafter, Exhibit 88 was
17	received into evidence.)
18	JUDGE CLIFTON: Regarding Exhibit 89. Does anyone wish to
19	question Dr. Schiek before determining whether you have any
20	objection? There is no one. Is there any objection to the
21	admission into evidence of Exhibit 89? There is none.
22	Exhibit 89 is admitted into evidence.
23	(Thereafter, Exhibit 89 was
24	received into evidence.)
25	JUDGE CLIFTON: Now I would ask for any further

- cross-examination of Dr. Schiek?
- 2 MR. RAMIREZ: Good morning, Miguel Ramirez, Leprino Foods.
  - CROSS-EXAMINATION
- 4 BY MR. RAMIREZ:

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- 5 Q. Good morning, Mr. Schiek, how are you?
- 6 A. Good morning.
- Q. I'm sorry to ask some productively dumb questions here
  on Exhibit 88, but as you know, I'm relatively new to this, and
  obviously my lack of gray hair doesn't give me the same
- A. I don't have as much gray as the others.

competitive advantage as many of you guys have.

- Q. So when I look on Exhibit 88, and I look here at the
- growth for different states, so I look at the particular case
- of State of Minnesota, and is Minnesota part of the Federal
- 15 Order system?
- A. I believe much of Minnesota is in the Upper Midwest
- 17 Milk Marketing Order.
- Q. Does that imply that Minnesota receives the FMMO prices
- 19 for Class III and Class IV?
- A. I believe that milk in Minnesota is pooled, it will
- 21 receive at least those minimum prices.
- Q. So if the price they receive is the same as the rest of
- 23 the FMMO, why Minnesota milk production hasn't grown? Any
- 24 suggestions about that?
- A. Well, I think when you look at, okay, keep in mind

1	these are, because they are indexed on from 2009, making 2009
2	equal to 100 percent, their percentage changes. But I think
3	there's a lot of reasons why production can either grow faster
4	or lag. Some of it has to do with premium levels, some of it
5	has to do with what else is going on in the feed costs, and
6	some of it has to do with the differences in production costs,
7	some of it has to do with weather, there's a lot of factors
8	so
9	Q. So it's accurate to say that there are more factors
10	relating to growth rather than just pricing?
11	A. Rather than just minimum pricing discussions, yes.
12	Q. Rather than just minimum prices.
13	A. Correct.
14	Q. No further questions. Thank you so much.
15	JUDGE CLIFTON: Who next has questions for Dr. Schiek?
16	CROSS-EXAMINATION
17	BY MR. VETNE:
18	Q. John Vetne for Hilmar Cheese.
19	I just want to follow up a little bit on the exercise
20	you went through from which you derived the 2.1 cents impact.
21	Hypothetical involved a Class I differential of \$2.00.
22	A. That's correct.
23	Q. And were you assuming in that exercise that the
24	receiving plant, and therefore, the supplying producers, were

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paid only on the basis of Class I use?

- A. Correct. I was assuming that all that was, all that milk coming in was 100 percent Class I milk, I believe.
- Q. Okay. The system in California with out-of-state milk essentially credits that milk not at Class I, but a plant blend, it includes all the classified uses of the plant, correct?
  - A. Correct.

Q. So in order to know the actual impact of out-of-state milk, you would have to know what other uses are included which create a plant blend, which creates the net incentive if there is one?

That's correct. So, you know, if the assumption was a

- \$2.00 Class I differential, then my calculation would have, would have, as I understood the data, would have come in at plant, excuse me, would have come in all at Class I. I'm getting a little confused actually thinking about all of this. But if the, you know, if the \$2.00 was on the plant blend, then it would be, it would be less. Well, it would be -- it would be the same amount if it was \$2.00 on the plant blend as opposed to \$2.00 on the Class I.
- Q. \$2.00 on plant blend would be \$2.00 net plant blend, which could include Class I, maybe some Class II, some shrinkage, and other factors, correct?
- A. Correct. And I'll say, I'm not quite certain in terms
  of the data, whether that milk estimate of percentage of

- 1 Class I was the percentage going to Class I plants, or whether
- 2 it was the percentage, whether it was percentage was, in fact,
- 3 all of Class I.
- 4 Q. Thank you.
- JUDGE CLIFTON: Who next has questions for Dr. Schiek on
- 6 this topic?

## CROSS-EXAMINATION

- 8 BY MR. DRYER:
- 9 Q. Greg Dryer.
- Dr. Schiek, I was just looking at Exhibit 88, and I
- 11 just wanted to ask which of the states in the United States
- milk production, grew the most from 2009 to 2014?
- 13 A. In terms of total pounds of milk production?
- 14 O. Correct.
- 15 A. Well, the largest one on the chart that I put together,
- 16 which is Table 4, would have been California.
- 17 O. Right.
- A. California produced the most extra milk from 2000 --
- 19 Q. On a per day or per month or annual basis?
- 20 A. In total, yeah.
- 21 Q. Thank you, that's all I have.
- JUDGE CLIFTON: I don't understand your answer, Dr. Schiek.
- 23 You said from the year 2000.
- DR. SCHIEK: Oh, I'm sorry. From the year 2009 to 2014 is
- 25 what I meant.

1 Okay. JUDGE CLIFTON: Teach me how to read the chart so 2 that I see that. 3 DR. SCHIEK: So we're talking about, if we're talking about 4 Exhibit 88, what you would do is look at the left hand set of 5 columns, which is milk production in million pounds. And you would subtract the -- from the 2014 number, you would subtract 6 7 the 2009 number. And looking at that difference, if I, again, 8 I'm making calculations on the stand. But I think California 9 added 2.8 billion pounds of milk during that period, Wisconsin 10 added about 2.6 billion, New York added about 1.3 billion, Florida added 0.4 billion, and Minnesota added 0.1 billion 11 12 pounds during that period. And the U.S. as a whole, the entire 13 country, added 16.8 billion pounds. 14 So it gets back to the earlier notion that I talked 15 about, percentages, when you apply a smaller percentage to a 16 much larger milk production state, the actual pounds, extra 17 pounds being produced can be larger. When you look at the 18 percentages it might, you know, it might be misleading in terms 19 of total production. It tells us something about growth rates 20 to look at percentages. But in terms of actual pounds of milk 21 that have to be handled and processed, it's the pounds numbers that matter. 22 23 JUDGE CLIFTON: Who else has questions for Dr. Schiek?

25 BY MR. VANDENHEUVEL:

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CROSS-EXAMINATION

1 Q. Rob Vandenheuvel.

- 2 Good morning, Dr. Schiek.
  - A. Good morning, Mr. Vandenheuvel.
- Q. You do much better than many others with the spelling and saying my last name.
- JUDGE CLIFTON: And I would like you to state your full name, also.
- 8 MR. VANDENHEUVEL: Mr. Vandenheuvel. Rob Vandenheuvel, 9 V-A-N-D-E-N-H-E-U-V-E-L, with Milk Producers Council.
- 10 BY MR. VANDENHEUVEL:
- Q. Yeah, I just wanted to follow up on a couple points,
- 12 and since we have been talking about Exhibit 88,
- 13 notwithstanding the observations that have been made about the
- 14 number of pounds increased versus the percentage, all that data
- is included on a table that was in your packet, correct?
- 16 A. Correct.
- 17 Q. There is nothing new there?
- 18 A. I believe that's correct.
- 19 Q. Okay. And so really, the message of that table or that
- 20 chart, is that the appearance of the lines is dependent on
- 21 which year you use as a baseline. Would it be fair to
- 22 characterize that as really that's what, the only difference
- 23 between the data in Exhibit 88 and the data you include in
- 24 Exhibit 80 is the selection of a different baseline?
- 25 A. Yeah, that's, I believe that's true. It is the

difference is for 2009 base versus a 1985 base.

- 2 O. So what Exhibit 88 does do is demonstrate that the 3 period of 2009 to present, represents a very different 4 relationship in California's percentage growth, relative to other states in the rest of the country, versus the selection 5 of whatever you used in Exhibit 80, correct? 6
- 7 Yes. It shows a lower growth rate for California relative to some other states, and I think I also captured that in one of my tables showing 2010 to 2014.
- 10 Q. Okay. Fair enough.
- 11 And if I could direct you on the similar line here to 12 page 8 of Exhibit 80, and this would be table 3, U.S. and California Milk Production Trends. 13
- 14 Page 8. Α.
- 15 Page 8, Table 3. Q.
- Correct. I got it. 16 Α.
- 17 And I see information going from 1969 to 2014, and then a break down of California, U.S., and basically non-California, 18
- 19 U.S.?

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- 20 Correct. Α.
- 21 Characterizing. Now, Exhibit 88, uses 2009 as a Q. baseline, but I would actually ask that you look right above 22 that to 2008, where it states, in California, the California 23 24 milk production was approximately 41,203,000,000 pounds in 25 2008?

- 1 A. Uh-huh. Correct.
- Q. And in 2014, California was 42,337,000,000 --
- 3 A. Correct.
- Q. -- estimated production. The difference in those two figures is about, would you believe if I told you, I'm not going to ask you to make the calculation on the fly --
- 7 A. Thank you.
- Q. -- it represents a 2.8 percent increase from 2008 to 9 2014?
- 10 A. If you tell me --
- Q. It doesn't look out of -- it was -- people can do the math on their calculator, but I'm just, I'm representing that that is the case, and it appears that that could be the case?
- 14 A. Yeah.
- Q. If you go to the sixth column, which is the rest of the U.S. that is not California, and you take 2008's figure there, you have got 148,775,000,000 pounds in 2008. Do you see that?
- 18 A. Uh-huh, yes, I do.
- 19 Q. And 2014, you have got 163,709,000,000 pounds --
- 20 A. Yes.
- 21 Q. -- in 2014?
- 22 A. That's correct.
- Q. I have done the math there, and would you see a problem
  with my calculation if that represents approximately 10 percent
  increase in volumes for those two figures?

A. Let me just --

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- Q. So it is about a 15 billion pound --
- 3 A. Yeah, that would be about right --
- Q. All right. 2008, the rest of the U.S., so in the nondairy U.S. milk production was estimated at 148,775,000,000?
- 6 JUDGE CLIFTON: I'm sorry, you lost me with nondairy.
  - MR. VANDENHEUVEL: I speak better over top of Bill as opposed to on my own. All right.
- 9 BY MR. VANDENHEUVEL:
- Q. Let me start, I'm not going to go all the way back, but
- 11 the column labeled rest of the U.S. milk production, I
- characterize that as the non-California U.S. milk production,
- everything other than California. And in 2008, we notice that
- 14 the estimated milk production was 148,775,000,000 pounds. And
- at the same time, we also recognize that 2014, in that same
- 16 column, was 163,709,000,000 pounds, which represented
- approximately a 15 billion pound increase, which equated to a
- 18 | 10 percent increase, would that be the summary of our exchange?
- 19 A. Correct.
- 20 O. Okay. So therein is another -- there is another
- 21 demonstration of depending on where you pick the baseline, in
- 22 this case looking at 2008, you see a very different
- 23 relationship in California's growth versus the everywhere else,
- 24 the other 80 percent of the country.
- A. I would say the shorter the timeline that you are

- Q. Would you, in looking at those figures, could we reasonably draw that California, really in 2014, has just gotten back to where we were in terms of a little bit, 2 percent above where we were in 2008, whereas the rest of the country has certainly seen some more structural growth in the form of 10 percent?
- A. Structural growth, I guess I don't know exactly what you mean by that term, but in terms of the data, if your calculation is correct, then you're right.
- Q. Well, so, let me just explain the structural growth then maybe that will help answer the question. We can't milk a cow in the back of my house, so there has to be a facility. So obviously there was enough facilities in 2008 to milk a little over 41 billion, or produce a little more than 41 billion pounds of milk?
  - A. Uh-huh.

Q. And while we saw drops in the years following, we've now gotten back to that production level, but we're only 2 percent higher, whereas in the rest of the United States, non-California, what I mean by structural is that 10 percent growth would assume that there's been additional investment in the industry, additional milk producing investment. Given that

- 1 definition of structural, is it fair to say it's likely there's
- 2 been more structural or more investment in new production
- 3 capacity in the rest of the country that hasn't happened in
- 4 California?
- 5 A. Yeah, I have no information on, you know, how much
- 6 investment there's been, but clearly there's been an increase
- 7 in production, and I imagine more cows in the rest of the U.S.
- 8 compared to California.
- 9 Q. Okay. One other, move -- changing topics -- one other
- 10 side note on one of the questions, an additional question on
- 11 the question you got regarding the calculation that you did on
- 12 the fly with Mr. Beshore. While a plant blend wasn't
- calculated, the 36 million pounds that were in the calculation
- 14 was discounted from the 45 million pounds by a factor of 80
- 15 percent if I recall?
- 16 A. Yes. So I guess I was not clear when the question was
- asked of me, and I have to look at the, kind of go back to the
- 18 original information I looked at. I was unclear if that 80
- 19 percent was all Class I or if it was 80 percent to Class I
- 20 plants. So I -- I just don't know off the top of my head.
- 21 Q. Okay.
- 22 A. Depending on which one it is, you know, it -- it could
- 23 be representative of the impact, or if it's, you know, if those
- 24 are Class I plants with a plant blend that's less than 100
- 25 percent Class I, it could be a little less than that.

- Q. But just as a to be clear, when Mr. Beshore set up the kind of the hypothetical situation, he was not using the full bulk milk imported in the U.S. from your table --
  - A. He was not asking me to make that --
- Q. He was factoring in a hypothetical adjustment of 80 percent to try to capture specifically Class I whether that's accurate or not --
  - A. Correct.
- O. -- on the table?
- 10 A. Correct.

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- Q. And in same tone, he, or same token, he took, he built in the hypothetical a \$2.00 Class I differential, which would essentially be the dollars that a Class I plant would put into the pool if they were buying pooled milk, as opposed to buying from out-of-state?
- 16 A. Correct.
  - Q. Would it, would it surprise you to see data that the, that Class I contribution for a Northern California plant actually exceeded \$3.00 and closer to \$3.50 per hundredweight during the last two years?
- 21 A. During the whole period, that I don't know.
- 22 Q. Okay.
- A. I do know there have been months particularly when the manufacturing class prices are moving down. You get, again because of the timing of how these prices are calculated, the

advanced pricing on Class I tends to hang up high a little bit longer, and if the manufacturing prices are moving down, you can end up with a pretty big spread in a given month, and I think that happened early 2015, for example. I think it tends to happen sometimes, most often after the Fall period when we have high demand, and afterwards commodity prices come down, so you tend to see that spread a little between Class I and the other classes.

- Q. Okay. All right. Now I have got some questions that were not generated in the last 15 minutes as part of your questions.
- I'll start with Exhibit 80, which is the figures and tables, and I'll start with Table 7, which, let's see here, appears to be page 13 of the packet. And this is, for those who may be listening and aren't able to look at the packet, this is a California milk Production Cow and Milk Per Cow for 1996 to 2014.

Do you see that chart?

A. I do.

Q. In your testimony you took a break from the written part of your testimony and had some dialogue about this chart with Mr. English as part of the direct examination, and there were comments that you made that noted that the change from prior year in milk production, in 2015 and in 2014, came primarily from reductions in milk production per cow as opposed

- A. I think particularly looking at 2015 versus 2014, I think the numbers there I had were showing for the January through August period. The big change was in the milk per cow, and also, yeah, you are correct, 2014 annual data compared to 2013 annual data. Again, the numbers from USDA show most of the change in milk per cow.
  - Q. Are you aware of how this data is collected by USDA? The methodologies for collecting this data?
  - A. You know, I have looked at that methodology in the past and I know there's a basis for their estimation. Granted that they don't have people, boots on the ground every month through the year making a count of number of cows.
  - Q. Now, given the fact that milk production is a very important number, in fact, because milk production in the U.S. has a check off attached to it, somebody pays a lot of very close attention to how much milk is actually produced. So would you agree that the California milk production is a fairly reliable number given the data we have available?
    - A. Yes.

Q. And would you agree that the general methodology that USDA uses would be to take the production numbers they have, the cow numbers they have, and divide those cow numbers into the production to come up with a production per cow, that simple calculation? Would you agree with that?

- A. I believe that's correct. I, again, I'm not a hundred percent certain how they calculate it, but I believe that's correct.
- Q. Well, you would agree that that would make more sense because the data on production per cow would be very difficult to gather, and the other way -- the other way to calculate, would you agree with me, you take the total production, somehow calculate the production per cow, divide that into it to come up with the number of cows? But your understanding is that they likely don't do that given the difficulty in collecting production per cow figure nationally?
- A. Yeah, and that sounds reasonable, Mr. Vandenheuvel. I don't actually know. I'm basically presenting USDA data as it's published.
  - Q. Is it your understanding that the figures that are pulled together for cow numbers are figures that are based on some form of a survey of farmers across the country, some form of phone or mail survey?
  - A. I believe there is some kind of a survey involved.
- Q. We're close to an airport.
- 21 A. Yes, sounds that way.

Q. And so given the limitations of trying to gather
information on the sample to reflect what's going on on 50,000
individual dairy farmers, would you agree that there's certain
possibilities for, what's the word that comes, standards of

A. That's -- that's fair. Although I will say that the milk per cow changes is consistent with other, again, more anecdotal reports that I have been hearing published in Dairy Market News and in hearing from mystery consultants about milk per cow and about the quality and those issues, but your point is right, I think.

Q. Okay.

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JUDGE CLIFTON: Mr. Vandenheuvel, I didn't understand your question when your question said, given the 3.1 percent decrease shown in the months of 2015, and I thought you said and the like decrease the prior year, is that what you said?

MR. VANDENHEUVEL: If I did, I misspoke because the prior year didn't have a decrease.

JUDGE CLIFTON: Okay.

- MR. VANDENHEUVEL: No, the 3.1 percent is in the third
  column at the very bottom, represents the reduction in January
  through August milk production in 2015, compared to the same
  months in the prior year, 2014. So, and my point was, that
  that number is more reliable than the others, which was what
  our exchange was about.
- 7 BY MR. VANDENHEUVEL:
- Q. All right. Turning to Figure 11, on Table 11, which
  are related to the ERS data on cost of producing milk. I know
  you have answered some questions from Mr. Beshore about this
  already, and I just wanted to add an additional question here.
- 12 Specifically, on Table 11, specifically page 25, you have got
- there, USDA milk production costs in California, Wisconsin, the
- 14 U.S., and then some comparisons between those different
- 15 columns, correct?
- 16 A. Correct.
- Q. I had a chance to look up the website there on the bottom of page 25, which is a website of USDA where this data is kept, and they actually have quite a few more states.
- 20 A. Yes, they do.
- Q. In this table you focused on California, Wisconsin, but have you reviewed some of the other data?
- 23 A. I have.
- Q. Yeah. I look specifically, an area that I was interested in was the cost of production for Idaho?

- 1 A. Idaho was, yes.
- Q. And Washington. Now, Idaho and Washington, you agree,
- 3 are separated by a shared border?
- 4 A. Correct.
- Q. But that table, do you have in front of you the cost of production for Idaho in 2014 and Washington?
- 7 A. I do.
- 8 Q. And what was the Idaho cost of production in 2014?
- 9 A. 16.03.
- 10 Q. And Washington?
- 11 A. Washington was 25.49.
- Q. And do you have more data than just the most recent
- 13 years?
- A. Right in front of me, no.
- Q. Okay. But would it -- would it surprise you to know
- 16 that that relationship, a large gap makes this in 2010, 2011,
- 17 2012, 2013, and then, as well as the information you have?
- 18 A. No, it wouldn't surprise me.
- 19 Q. All right. And if I confirmed that, there's no reason
- 20 I would be making that up?
- 21 A. No, probably not.
- 22 Q. Is there any logic that can explain why we would see a
- 23 \$9 plus per hundredweight cost of production variance in two
- 24 neighboring states like that, that operate, not identical size
- 25 dairies, but large-scale dairies?

Q. Okay. So does that, just given the information that we have heard from previous questions and your own comments, this study, or the USDA figures on cost of production compared to boots on the ground analyses by either CDFA through their auditing or independent accounting firms in their publications in their service probably a better calculation of cost of production? Would you agree with that?

A. Certainly I have a high regard for the CDFA cost of production numbers as being accurate, because I know a little bit more about how they are put together. And, again, we look at, I think the industry looks at the accounting firm information, Genske, Mulder, Frazer information. The difficulty with that data, although I'm sure it's accurate because it's based on the customer or their client's data, is that it does not have a consistent sample from state to state. You know what I'm getting at there. So this is the only methodology that I'm aware of that's consistent from state to state. And I think I tried to say in my testimony that there's

- 1 some issues in terms of the allocation of family, family unpaid
- 2 family labor that create some variations that are, you know,
- 3 look quite extreme. But as far as I know, it's the only one
- 4 where a consistent methodology is applied state to state.
- 5 Q. Okay.
- A. Just to add a little more on the accounting data, and
- 7 again, I'm not -- I think the accountants do an excellent job,
- 8 but because it's their client base, it has a sample bias that's
- 9 depending on what kind of clients they have, so that was the
- 10 reason why -- why there's limitations with that data.
- 11 Q. Fair point.
- 12 JUDGE CLIFTON: Dr. Schiek, would you spell for me Genske,
- 13 Mulder, and Frazer?
- DR. SCHIEK: Genske is G-E-N-S-K-E, and Mulder is
- 15 M-U-L-D-E-R, and then Frazer, I believe, is F-R-A-Z-E-R.
- 16 MR. VANDENHEUVEL: Those are accounting firms that have
- 17 clients in California and other regions of the country.
- 18 BY MR. VANDENHEUVEL:
- 19 O. All right. Taking a look at Table 10, this would be a
- 20 couple pages earlier, page 21 of Exhibit 80. This is a
- 21 California statewide average milk cost of production by
- 22 quarter, 2013 to 2015. Do you see that?
- 23 A. 2003?
- 24 Q. I'm sorry, 2003, yes.
- A. Yeah, it would have taken less time to put together if

it was 2013.

- Q. I would agree. The total cost which is the fourth column in that table, represents figures from a quarterly CDFA report?
  - A. Correct.
- Q. In reviewing those reports, it appears that the figures represented there for total cost do not include the line items of cost of management and return on investment?
- A. They do not include the allowances for return on management and return on investment.
  - Q. Is there a reason they were not included?
- A. I think it's a better indicator of net margin because what the dairy income less total cost information shows you when it's calculated this way is, how much money is available in terms of a return on management and investment. Rather than saying return on investment should be X, return on management should be Y, which is what the allowance does.
- Q. So these figures would not, these cost figures would not include an accounting for the cost of managing the dairy that the owner has to do is his efforts in the business?
- A. Well, correct, the way it's put in there. It's not a draw, there's no draw represented for management, there's no draw represented for return on investment. So if you look at a number like minus 126, okay? Clearly then there's no money to pay a return on investment in that quarter or a return on

management in that quarter. But if you look at 2005 first quarter, for example, the dairy farm income less cost is \$2.51 a hundredweight, so that is the amount of money available for return on investment, return on management in that quarter.

- Q. Is it correct in terms of why CDFA calculates an allowance for return on management and cost of management and return on investment, are you aware of why they, why they establish those figures in their report?
- A. I think it's a way of trying to get at the sort of long-run economic profit as opposed to a cost minus expenses. And it's -- it's, they are putting in there a particular number for return on investment, particular investment rate, based on the net book value of the assets, and they are putting in there a rate on return on management. And those are important things, I think, to look at. But, like I said, this number still gives you an idea of the margin that's available to cover those. And it's either, it is either not money there or there's money there.
- Q. Are you aware of section, the section in the California Food and Agriculture Code that specifically talks about, and I'll quote, "in determining the cost" and we're talking about the cost of production, "the director shall consider the cost of management and a reasonable return on necessary capital investment?" And is it possible that's likely the reason they have to calculate this on a basis?

- A. That's probably the reason were they include those returns.
  - Q. Now, the Department of Food and Ag in California also calculates the cost of manufacturing, manufacturing nonfat dry milk and butter and cheese if they have enough data to publish those calculations?
- A. It does.

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- Q. And included in those costs is a cost of management, administrative cost, and return on investment?
- 10 A. There's, yes, there's definitely administrative costs 11 and return on investment in those -- in those figures.
- Q. All right. Now, I think I'm going to move to

  Exhibit 79, so this would be your written testimony, and I'll

  start with page 28. That's page 28, the one I have. I know

  that that might be --
- 16 A. No, I have got them both here.
  - Q. All right. And before I go into something on here, as a more general question, in stating the purpose of the California State Order and the Federal Milk Marketing Orders, would you agree that neither is designed to limit production or create any limits to milk production in their regions?
- A. I believe, yes, there are no limits set on the amount of milk that can be produced. In other words, there's no, no, what you might call a quota on the amount of milk that can be produced.

- Q. In fact, as we talked about, the purpose of the California Order, or the purpose of Federal Milk Marketing Orders, haven't we, the discussion been more about adequate supply as opposed to limiting supply?
  - A. Adequate supply of milk for fluid use, correct.
  - Q. In the middle of page 28 I'm going to read two sentences; "Therefore, in order for marketing to be orderly and efficient, milk needs to clear the market by finding a plant within a reasonable distance from where it is produced. If it cannot, then it will be either dumped or hauled long distances at great expense to find a home." Do you see those two sentences I just read? Just making sure we're on the same page?
  - A. Yeah, how far down?
- Q. I'm sorry, about halfway, it is the bottom of the first full paragraph on that page, starting with "therefore"?
- 17 A. Okay, I gotcha.
  - Q. And so specifically, looking at that second sentence which is, "If it cannot, it will be either dumped or hauled long distances at great expense to find a home."
- 21 A. Correct.

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- Q. One milk in California has been unable to find a home
  at a "reasonable distance from where it is produced" from your
  statement?
- 25 Do you know who pays the cost of either dumping that

milk or hauling it long distances at great expense?

- A. Whoever is in, whoever is marketing the milk. Whoever the handler is will haul it great distances.
- Q. And is it true in California about 80 percent, as we have heard in previous testimony, 80 percent of milk in California is managed and handled by Cooperatives?
- A. Yeah, I think what was testified to by the co-ops was somewhat North of 75, 75 to 80, people use both numbers.
- Q. We'll use 75. So three-quarters of that previous
  testimony as indicated then, would you agree that
  three-quarters of the milk is managed by Cooperatives, and
  that, therefore, those Cooperatives who extend their milk that
  they are managing and handling that can't find a home, it is
  their expense to find an alternative home, either dumping or
  hauled long distance at great expense?
  - A. Well, yes, they are the ones physically handling the milk, and so they bear -- they bear that frontline expense. I think the other question, though, is how it affects the competitive situation. For example, if that milk were to get sold to a cheese plant at a more distant location, milk that they could not otherwise obtain at the price it's being offered to them, it kind of becomes a competitive advantage compared to the California cheese plant that is marketing, buying milk at the regulated price in California, and marketing that, trying to market that product.

A. I have.

- Q. And would it make sense that those Cooperatives are aimed at trying to head off these surplus situations through their activation of the base plans, because it becomes a great expense to them to dispose of surplus milk when we get in a surplus situation?
- A. Yeah, it is my understanding that the way those base plans work is that the producer exceeds his base, any expense incurred in marketing that milk, excess milk, is charged back to the producer.
- Q. And so given that these Cooperatives, through their handling of their members' milk, have that ability to, well, have that obligation first to dispose of the milk, and then the ability to assess the cost to their membership on the dairy, and contrasted with what we discussed earlier, which is the Federal Orders, is not, the Federal is State Orders are not designed to limit production, would not the discussion about how to deal with surplus milk be better dealt with by how the handlers manage their milk, as opposed to trying to manipulate

production or influence production through regulated pricing?

- A. No, I think when you look at the regulated market system and the, you know, we talk about a working definition of orderly marketing, I think the market, the regulated minimum price should not be set above market clearing levels. That's what I believe, and that's what we believe as an organization.
- Q. But the term market clearing and that policy does not, are you aware of where it exists in the regulations that definition of a market clearing price and that standard for setting manufactured milk prices?
- A. There is a reference to it in the Final Decision Federal Order Reform in 1999, I believe.
- Q. There's a reference to prices need to be set at market clearing levels?
  - A. Yes, I believe it doesn't say it exactly that way, but it is pretty close.
  - Q. And as we heard earlier in this hearing, that because our end product pricing formulas are based on actual transactions and actual sales, wouldn't you agree that that means, by extension, the milk prices that are paid for that milk are based on what it took to clear the market of dairy products?
  - A. No, I don't. I believe the market for dairy products cleared nationally, and the milk markets have to clear locally.
    - Q. We had -- you had earlier, earlier questions from

- 1 Mr. Beshore about one of your charts, and I'm not going to make
- 2 you pull it up now because we have already discussed it
- 3 recently, but it was your own calculations of processing
- 4 capacity, California versus milk production, do you recall
- 5 those questions and your responses?
- 6 A. I believe I recall most of it, yes.
- 7 Q. So it would, given what we just talked about, would it
- 8 be your testimony that since -- since milk exceeded available
- 9 capacity during periods of time, California's prices have
- 10 actually been too high in our state? Our regulated minimum
- 11 prices have been too high?
- 12 A. I think at times they have been too high.
- Q. All right. There was an exchange and it was part of
- 14 your discussion, I didn't write down the page number, part of
- 15 your discussion about Southern California, I just wanted to
- 16 have something noted for the record, clarified. You talked
- about exchanges, or 1031 exchanges, and I know that neither of
- 18 us are accountants. So with that caveat, you are aware that,
- 19 and I think the term used yesterday was escape taxes. Those
- 20 are not escape taxes, they are deferred?
- 21 A. Yeah, I apologize for that.
- 22 Q. And that 1031 exchanges is not a dairy or even
- 23 agriculture specific?
- A. But correct.
- 25 Q. But applies to any land that's used for business?

A. I believe that's correct.

manufacturing costs," on page 26?

- Q. Our dairymen don't escape taxes, we defer them.
- A. I'll accept that.

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- Page 26 of your testimony, and I was not here for the 4 5 reading of this testimony, but I believe you were reading this 6 portion on Monday, and I did not, was not able to come until 7 Tuesday. But I did notice that there was a line about 8 two-thirds down that I have been told was crossed in the --9 crossed out in the official copy, but that is nonetheless in 10 the copy that I had, which is the sentence starting with 11 "however," do you see that sentence? "However, this issue of
- A. Just hold on a minute while I look for it. Right.
- Q. So "however, this issue of manufacturing class," do you see that sentence?
  - A. I do. So that should read, "However, this issue of manufacturing class prices being at levels that were not market clearing has been a concern."
    - Q. And there was additional language in that sentence that was crossed out. Do you recall?
- 21 A. Yeah, I do.
- Q. Specifically a phrase that says, "it's worth pondering why the Orders established regulated minimum prices for manufacturing classes at all." Is there a reason that was crossed out of the testimony?

- A. That's not part of my testimony, that's why it was crossed out.

  O. It is part of the -- I mean, it was part of the wr
  - Q. It is part of the -- I mean, it was part of the written exhibit originally, and has been crossed out?
  - A. It was erroneously a patch of text out of context that was, during some sort of cutting and pasting, deposited there, so it was not part of the testimony.
- 8 Q. I'll leave it at that.
- 9 And page 19, and I believe this is my last question.
- 10 Page 19 of the written testimony.
- 11 A. Okay.

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- Q. And about halfway down the page, so this would be the bottom half of the first full paragraph, starting with "during my time," do you see that sentence?
- 15 A. I do.
  - Q. All right. And I'll go ahead and read it. "During my time at Dairy Institute, I have observed that California Cooperatives' reliance on the national pricing grid has generally been limited to those situations where adopting an FMMO regulated price level would have resulted in either a higher price than under the California State Order. The Cooperatives -- "
- JUDGE CLIFTON: Now, you inserted a word either, which wasn't there. But, go ahead, you may get to your question.
- 25 MR. VANDENHEUVEL: I should have Bill read it. That might

be better, because you recognize your own writing. So if you could read those two sentences.

DR. SCHIEK: During my time at Dairy Institute, I have observed that the California Cooperatives' reliance on the national pricing, national dairy pricing grid has generally been limited to those situations where adopting an FMMO regulated price level would have resulted in a higher price than under the California State Order. The Cooperatives have had little interest in advocating per price reductions, except as it pertains to the prices for classes of products that they produce in their own plants.

## 12 BY MR. VANDENHEUVEL:

- Q. Just for clarification in the record, are you aware of anytime in recent history, recent being since 2000, that the Class III or Class IV, I mean, I'm sorry, Class 4a or 4b price, which is the majority of the milk sold in California, has been at prices, has had regulated prices above the Federal Order Class III or IV prices?
- A. There may have been times, I don't know, for a month or two, but generally they have been below Federal Class III and Federal Class IV formulas.
- Q. So when looking at annual averages, it would not surprise you for me to say that I have done the look up and found that those California 4a prices have been below Federal Order Class IV prices for the entire period of 2000 on, and

California Class 4b prices have been below Federal Order 1 2 Class III prices during that time? 3 Α. That would not surprise me. 4 Ο. That's all I have, thank you. 5 JUDGE CLIFTON: Who else has questions for Dr. Schiek? Mr. Beshore? 6 7 CROSS-EXAMINATION 8 BY MR. BESHORE: 9 Two follow up questions -- Marvin Beshore -- with 10 response to a couple of questions from Mr. Vandenheuvel. 11 You cited, Dr. Schiek, the concern, competitive concern 12 I think you called it, with the price of milk being sold for 13 manufacturing purposes when it is transported out-of-state. Do you recall that? 14 15 Α. I do. Okay. So I just want to make sure I understood it. 16 Q. 17 it is your testimony then, that the price being paid at that out-of-state plant is a relevant factor, a competitive concern 18 19 I think you said, for plants in California? I think what I noted was that if they are obtaining 20 that milk more cheaply than they could otherwise attain those 21 additional supplies, then it's competitive concern. 22 23 Because those out-of-state plants and California plants 24 compete in the national market and manufacture dairy products, 25 correct?

A. They do. They do.

- Q. And if those out-of-state plants are routinely paying prices significantly higher than plants in California, wouldn't that be a competitive concern, also?
- A. Yeah, it could be. Also, if those plants are closer in the market, then they may be able to pay more and still be competitive.
- Q. Okay. So one other -- one other question. I have been pondering what seems to be sort of a mantra of policy here, that you have made the statement in your, in response to Mr. Vandenheuvel, and it is in your testimony. Product market's clear nationally, milk markets clear locally.
  - Did I restate that correctly?
- 14 A. I believe so.
  - Q. Okay. And has -- is that something that's about concept, a principle that you have picked up from somewhere else or is that new to this proceeding?
  - A. It's a more of an observation, a conceptual observation of how markets appear to work. And I think I had said in my testimony, you generally don't see milk moving to some sort of central clearing point, market clearing point because the cost of transporting it. So usually you have it cleared in the region that it is produced.
  - Q. Well, products, national products don't move, the dairy product markets don't move to a central clearing point and

clear either, correct?

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- A. Not all the product, but the CME kind of provides a market of last resort clearing point for most products, on most products, I should say.
- Q. That's a reference point, it's not actually a, for much volume, it is not actually a transaction point, right? For large volumes?
- 8 A. I think it's a transaction point for marginal volumes, 9 for volumes at the margin, so -- yeah.
- Q. In terms of the national market in dairy products, the
  AMS Product Survey Prices and the DPSR -- did I get it right?
- 12 A. The DPSR, very good.
- Q. That accurately reflects, on a weighted average basis, the national market for this product, does it not?
- 15 A. It reflects the weighted average price of those products.
  - O. In the national market?
- A. I think it's, again, a composite of regional prices.
- So if there a, it there's a national price, it will be a
- 20 composite weighted average of lower prices and higher prices.
- Q. And that's what that price is?
- 22 A. It's the, it is a weighted average price, correct.
- Q. For the national market for those dairy products?
- A. For the, for all the products depending on where they are sold. So if you want to call that national market, it is

the national market. It is the national market.

- Q. So with respect to milk markets clear locally, is there a, how do you define the local market? Are you saying that there's some fixed geographic mileage factor that defines whatever you are talking about there?
- A. No, I don't think I have a fixed mileage factor in line. You know, it's -- it's a bit of a conceptual idea that, okay, you have got a production area and you would like that market to be able to clear within the same general area, as opposed to having it be shipped out of the area. So, for example, within California might be the relevant data, or if there were some plants that were closely aligned with the milk supply that were just outside the borders of California, that might be a local group, too. But sending it 600, 700 miles would probably not be a local clearing.
- Q. You would agree, would you not, that any such conceptual localized clearing is not, and never has been, a principle adopted in the Federal Milk Order program?
- A. That's a good question. I don't know that it has in terms of decisions where it's been mentioned that way. I don't -- I'm not aware of any.
- Q. But it's not the -- it's not the policy that at present as reflected in, for instance, the Reform Decision, decisions relating to national class price formulas?
- 25 A. I don't know. When I read that Reform Decision

- 1 particularly as it talks about market clearing, it's talking
- 2 about milk, and I would interpret that to mean the local
- 3 markets for milk as well. Milk has to clear.
- 4 Q. Right. But there was no geographically defined scope.
- 5 In fact, it was --
- 6 A. If --
- Q. -- there were national uniform national prices in that decision, in that policy?
- 9 A. Currently in that decision, yes, uniform national prices.
- Q. And in the national policy for those prices?
- 12 A. I would say that's probably accurate.
- 0. Thank you. That's all I have.
- 14 CROSS-EXAMINATION
- 15 BY MR. RICHMOND:
- 16 Q. Bill Richmond, USDA.
- Thank you, Dr. Schiek. Your testimony has been
- wonderful and very helpful to us. I think it is Exhibits 79
- 19 and 80 have been very well put together. We really appreciate
- 20 the history of California program, so we just want to make sure
- 21 you understood that.
- You described the membership of the Dairy Institute as
- 23 representing around 70 percent of fluid milk sales, and --
- A. 65, I think is what's been referenced.
- 25 O. Between 65 and 70.

A. Okay.

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- Q. Would you be able to characterize perhaps the remainder of fluid milk sales in the state that maybe do not represent
- 4 your membership?
  - A. Yes, some of them are producer-handlers.
- Q. Okay.
- A. Okay? That would probably be the largest share. There
  are a couple of medium to large size processors that aren't
  members and potentially very small processors there.
- JUDGE CLIFTON: Your voice dropped out, dropped off.
- 11 Medium to large size what?
- DR. SCHIEK: Medium to large size Class I processors that
  are not members, and some smaller, you know, much smaller fluid
  processors that aren't members.
- 15 BY MR. RICHMOND:
- Q. Thank you. And I take it that those medium other
  medium to large size fluid milk processors, besides that aren't
  represented by the producer-handler group, will not be
  appearing in support or even in opposition to the Dairy
- 21 A. There may be one or two.

Institute proposal, to your knowledge?

Q. Okay. Would you characterize a portion of the
Cooperative proposal that the Dairy Institute was the most
opposed to, just to help us understand? Would you be able to
do that?

- A. Yeah, I would. I would say clearly mandatory pooling is a problem from our perspective. It's a level of regulation that other Federal Orders don't have, an intensity, I guess, of regulation. I don't quite know how to express what I mean there. But it kind of wraps regulatory arms around the entire milk supply in a way that doesn't happen in other Federal Orders. And I would say, again, we are concerned about the manufacturing prices, price levels for Class III and Class IV.
  - Q. So adoption of a mandatory or inclusive type pooling scheme would, in your opinion, be, in fact, disorderly?
- A. I believe so, yes.

- Q. To the extent that there are some unique provisions that exist here in California, inclusive pooling, quota, and the like, would you agree that if a Federal Order was, in fact, recommended to be adopted in California, that it should, or could perhaps be unique or different than existing Federal Orders that are currently in place to recognize those, that uniqueness, if you will?
- A. I do believe that there could be some modifications. Idon't believe that something like inclusive pooling, which is so fundamentally different from the rest of the orders, in my view, would be appropriate.
- Q. Okay. I think that's all we have. Appreciate it.
  Thank you.
- 25 JUDGE CLIFTON: Is there any follow up for the last

1	questions for Dr. Schiek? Is there any redirect?
2	REDIRECT EXAMINATION
3	BY MR. ENGLISH:
4	Q. I really only have one set of questions, and it is on
5	one issue only, so that's the only issue I'm raising. You had
6	a discussion with Mr. Vandenheuvel about Idaho and Washington.
7	A. Correct.
8	Q. And he said, "Well, look, Idaho and Washington share a
9	border." Are you aware where the relative milk productions in
10	those two states are?
11	A. My understanding is the Idaho production is, most of it
12	is in the Magic Valley, which is the area kind of in the Snake
13	River Plain around Twin Falls, that general area.
14	Q. So much closer to Nevada and Utah than Washington.
15	Yes?
16	A. Yes, really definitely closer to Nevada.
17	And the Washington areas, I, again, I'm not an expert,
18	but I believe it is the Yakima Valley area and West. Right?
19	There's Wacum County up near the Canadian border, there's still
20	some dairies there that are a little more traditional, smaller
21	size dairies.
22	Q. Having just driven across the United States, would you
23	agree with me that's at least a day's drive?
24	A. Yes.
25	Q. So you weren't necessarily agreeing that this entire

- difference is not explainable?
- 2 A. Correct.

- Q. Are you aware that Idaho markets itself as an extremely business-friendly jurisdiction with very few regulations?
  - A. I am aware that they do that, yes.
- Q. And would it be fair to say that, you know, given my law firm is based in Seattle, the State of Washington doesn't quite meet that definition? They have a lot more regulations?
- 9 A. I would accept that, yeah. I don't have particular 10 knowledge of that.
- Q. And for Idaho, Idaho grows a lot of alfalfa?
- 12 A. I believe they do grow --
- Q. So there could be alfalfa, there could be feed cost
- 14 difference --
- 15 A. There could be --
- 16 O. -- between Nevada --
- 17 A. Sorry, talking over you.
- JUDGE CLIFTON: You think you two would get good at this.
- MR. ENGLISH: I think we're in a hurry.
- 20 BY MR. ENGLISH:
- 21 Q. But you would agree there could be a feed cost element
- 22 here that would be explainable by Idaho's growth of alfalfa in
- 23 terms of the state?
- 24 A. There could be.
- Q. That's all I have, your Honor.

1	JUDGE CLIFTON: All right. Dr. Schiek, thank you. And I
2	echo my appreciation for your contribution. It is very, very
3	helpful to have you Economists opine, in that respect, both you
4	and Mr. Hollon have given us information that we may not
5	understand yet, but it will be very helpful as all the analysis
6	is done. Thank you. What shall we do next?
7	MR. ENGLISH: I am not going to stand in the way of
8	everybody else. I think it is time for lunch.
9	JUDGE CLIFTON: All right. And if it weren't for everybody
10	else, you would keep going, I know.
11	MR. ENGLISH: No, I think I would want to go, too.
12	JUDGE CLIFTON: All right. We'll take an hour and 15
13	minutes, so please be back at 2:00, ready to go.
14	MR. ENGLISH: Well, okay. I need to talk to my witnesses,
15	but I believe it will be Mr. Suever. That's my intention, but
16	I do need to talk to my witnesses, because frankly, we went
17	longer than I thought we would. So my intention is to start
18	with Mr. Suever.
19	JUDGE CLIFTON: And Mr. Suever is talking about what?
20	MR. ENGLISH: Orderly marketing.
21	JUDGE CLIFTON: Orderly marketing?
22	MR. ENGLISH: We're back to the agenda I discussed with the
23	witnesses. ESL was out of order, but now we're back to the
24	testimony I want to discuss.
25	(Whereupon, the lunch recess was taken.)

THURSDAY, OCTOBER 22, 2015 AFTERNOON SESSION
JUDGE CLIFTON: We're back on record now at three minutes
past 2:00. 2:03. Mr. English?
MR. ENGLISH: Actually, Ms. Vulin.
MS. VULIN: Good afternoon, we would like to ask Mr. Suever
back to the stand, please.
JUDGE CLIFTON: Thank you. And Ms. Vulin, if you will say
your name.
MS. VULIN: Ashley Vulin. And I have here an Exhibit, I
think, 90.
JUDGE CLIFTON: Thank you. I'm marking this document which
is titled Testimony of Mike Suever, HP Hood, LLC as Exhibit 90.
(Thereafter, Exhibit 90 was marked
for identification.)
JUDGE CLIFTON: Now, please raise your hand if you need a
copy of Exhibit 90. They appear to be distributed.
Mr. Suever, you remain sworn.
MR. SUEVER: Yes, your Honor.
JUDGE CLIFTON: Would you please state and spell your name?
MR. SUEVER: Michael Suever, S-U-E-V-E-R.
JUDGE CLIFTON: Ms. Vulin, you may begin.
DIRECT EXAMINATION
BY MS. VULIN:
Q. Thank you, your Honor.
Mr. Suever, before we begin, just for anyone listening

or who might not have been here yesterday, can you remind us where you work and what your job title is?

- A. I am the Senior Vice President at HP Hood, LLC.
- Q. And what subject are you going to be testifying about today?
- A. The topic of today's testimony relates to disorderly marketing.
- Q. Thank you. And you have a written exhibit here that we have marked Exhibit 90?
- 10 A. I do.

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- Q. I will ask that you read that into -- into the record, please.
- 13 A. I will.
- JUDGE CLIFTON: And just to remind you, speak into the microphone, not directly to either Ms. Vulin or me.
- MR. SUEVER: Yes, your Honor.

I must start by saying that I was surprised when USDA announced that it was willing to consider the implementation of a Federal Milk Marketing Order covering California. Over the many years that I have been involved in milk-related regulatory affairs, California's milk regulations were often looked to for ideas of how existing Federal Milk Orders could be brought up to date and become more flexible given the ever-changing domestic/international market conditions. In many conversations and panel discussions, California was often cited

as the "gold standard" of how more efficient program could be operated.

It is hard to for me to understand, with such highly-evolved and frequently updated State milk regulatory program in place, that anyone could make a legitimate argument that "disorderly milk marketing" conditions exist. I believe that for USDA to recommend that a Federal Milk Market Order is warranted in California, that "disorderly marketing" conditions must be proved by the proponents. In preparation for this hearing, I spent time trying to see if I could get a clear definition of what constituted "disorderly marketing" conditions in past proceedings. I was not able to find a singular definition to relate to, but was able to find several citations that made reference to "disorderly marketing" conditions. One such --

JUDGE CLIFTON: Let me stop you, Mr. Suever. Several times what is printed is "disorderly market" and you are reading it as "disorderly marketing." I find them interchangeable in this context. Do you agree?

MR. SUEVER: I do, your Honor.

JUDGE CLIFTON: All right. Thank you. Picking up with one such reference.

MR. SUEVER: One such reference noted that "disorderly market" conditions existed when insufficient raw milk was available to supply fluid milk processing plants.

BY MS. VULIN:

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- Q. Mr. Suever, can you tell us where that reference came from?
- A. Yes. When doing my research, it involved a hearing
  that related to the Southeast Order hearings looking at trying
  to bring milk into a deficit market in the Southeast.
  - Q. Do you know what year that was?
- 8 A. I do not.
- 9 Q. You may continue.
- A. Since Hood's acquisition of the former Crystal
  Creameries plant in Sacramento seven years ago, we have not had
  any difficulty or concerns about securing sufficient raw milk
  to produce our varied dairy products.
- Q. Now, can I ask you a little bit about this Crystal
  Creameries plant? Currently does the milk from this plant come
  from California?
- 17 A. It does, yes.
- Q. Does it entirely come from California?
- 19 A. At this time, it does, yes.
- Q. And you said "varied dairy products", can you give us kind of a better sense of what types of products those are?
- A. Yes, at that facility it is an ESL/aseptic plant and we produce a number of liquid dairy products, both Class I and Class II.
- Q. And you have been able to find sufficient milk supplies

for both of those classes of products?

A. Yes, ma'am.

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- Q. Thank you, you may continue.
- A. Another notation in prior proceedings mentioned

  "disorderly marketing" in connection with raw milk needing to

  be moved long distances (without sufficient compensation) to

  supply a market, and also the need to bring supplemental

  supplies into a market to meet fluid processor needs.
- Q. And can you tell us what proceeding this was?
- 10 A. Yes, this was the same proceeding that I referred to
  11 earlier, the Southeast hearing that took place.
- 12 Q. Thank you. You may continue.
- A. The other notation would have been during Order

  consolidation where much conversation took place about Class I

  differentials, and differentials important about how to

  compensate and move milk from reserve supply areas to fluid

  processing plants.
  - Q. And related to sufficient access to raw milk being that these differentials would help facilitate the efficient movement of milk to areas where it's needed?
  - A. That's correct.
- Q. Thank you. You may continue. You were right there, during the last seven years.
- A. During the last seven years, while operating our plant in California, I am not aware of raw milk needing to move great

distances without proper compensation, nor do I think that raw milk is routinely being brought into California because of insufficient supplies to meet fluid milk processor demand. believe that the principle charter for USDA's milk marketing programs to be promulgated to benefit not only the milk producers, but also equal weight is given to concerns of fluid milk consuming public. I do not believe that the proposals, I'm sorry, that the proponents of Proposal Number 1 has the consuming public in mind.

The USDA study provided in evidence at this hearing, demonstrates that there will likely be an adverse impact on existing Federal Order pool producer blend prices if Proposal 1 is enacted.

- Q. And by adverse impact, you mean their prices would go down?
- A. According to that evidence that was presented, a number of blend prices in several Federal Orders in the United States, would see an adverse impact or lower prices based on that study.

If higher prices in California leads to supposedly less disorderly marketing in California, I would ask if the resulting lower prices to most of the existing pooled Federal Order producers could lead to disorderly marketing conditions in those markets. USDA's study does not go far enough to make a determination of what unintended consequences could be

created in the existing Federal marketing areas.

- Q. Federal Order marketing areas?
- A. I'm sorry, Federal Order marketing areas. Thank you.
- Q. Thank you.

- A. I suggest that this research should be conducted before any recommended decision from this hearing be brought forth from USDA.
- Q. Mr. Suever, I'm going to stop you for a moment. You said you have looked at the economic studies done by the USDA for these proceedings to evaluate the impacts that the various proposals would have, both within California and other Federal Milk Marketing Orders?
- 13 A. Yes.
- Q. And but you think here there are some either factors in those studies or ultimate conclusions that haven't yet been explored?
  - A. What I'm trying to point out here is that, to my knowledge, no one has done any work to determine whether there are adverse consequences by virtue of California's implementation of an Order based on Proposal 1, and the direct impact to producers in other pooled markets.
  - I think there likely could be impact to where milk is both produced in those other markets going forward based on the impact that was denoted in the study, but it also could have impact and bearing on where processors are located today.

A. That's correct.

- Q. Thank you. You may continue.
- A. Another potential consequence of Proposal 1 is that dairy manufacturing plants may find that they can't keep pace with international market dynamics. California is ever so dependent on the movement of dairy products into the international marketplace. Manufactured milk plants could experience dramatic growth and finished inventories and struggle to move these products into international market. It is true that CWT (Cooperatives Working Together) could help with this issue, but the level of producer contributions to this fund would likely need to be dramatically increased.
- Q. Can I stop you there? Can you tell me what the Cooperatives Working Together is?
- A. Well, the Cooperatives Working Together program is a voluntary program amongst dairy farmers who contribute on a monthly basis via their payroll checks to the CWT fund. At this point the CWT (Cooperatives Working Together) program provides dollars to support export market activity manufactured dairy products at their discretion.

- Q. And this is to facilitate the sale of milk products into markets outside of the United States?
  - A. That's their stated goal, yes.

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- Q. Thank you. You may continue on the next page.
- A. I wonder how these, I'm sorry, I wonder how receptive pooled Federal Order producers in the rest of the country will be to such a request after their blend prices were reduced by the implementation of Proposal Number 1.
- Q. So I'm going to stop you again now that we finished that paragraph, because we haven't really yet, in this hearing, fully explored the issue of dairy product exports. And I know that you had a couple additional thoughts on kind of the export market and how you think these proposals might affect that, so I'd ask that you share those now.
- A. Sure. In preparation for this hearing I looked at the most recent data that I could find, website California

  Advisory, Milk Advisory Board, CDFA's 2013 data release indicated that 40 percent of the total U.S. exports of dairy products are coming from California. And my concern is that the impact of pricing changes that are proposed in Proposal Number 1 could put processors in a different economic situation and dramatically impact their ability to access those international markets.
- Q. So it's kind of similar to the concern that you voiced previously, there are these kind of additional factors or

1 issues, such as how the proposals may affect the export market

2 that might not have been considered yet in this proceeding, but

3 that could have a very negative affect on farmers in California

4 and elsewhere?

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- A. Correct.
- 6 Q. Thank you. You may continue.
- 7 A. Proposal 1 seems to rely heavily on the need to pool

8 all milk in California. This type of requirement is not found

9 in existing Federal Orders. In fact, it seems that the

10 entirety of Proposal 1 hinges on mandatory pooling. This need

11 for mandatory pooling exposes just how precarious Proposal 1 is

12 fundamentally, and for this reason alone, USDA should not rule

favorably on Proposal 1. We have seen in many of the existing

14 Federal Orders that the ability to depool at times by both

Cooperatives and processors, has been one of the principle

16 reasons that orderly marketing has been maintained in those

17 orders.

If USDA determines that a Federal Order is required in

19 California, then HP Hood, LLC, would support Proposal Number 2.

20 We feel that this proposal is the least disruptive to the

21 overall marketplace and best meets the needs of the entire

22 industry, along with consumers.

Q. Thank you, Mr. Suever. Is there anything else that you

24 would like to add in addition to your statement?

A. No, thank you.

1 Q. No further questions. Actually, sorry, your Honor, I 2 would like to move for admission of Exhibit 90. 3 JUDGE CLIFTON: Does anyone wish to question Mr. Suever before determining whether you have any objection? There is no 4 5 one. Is there any objection to the admission into evidence of Exhibit 90? There is none. Exhibit 90 is admitted into 6 7 evidence. MS. VULIN: Thank you, your Honor. 8 9 (Thereafter, Exhibit 90 was 10 received into evidence.) JUDGE CLIFTON: Who will ask the first cross-examination 11 12 questions of Mr. Suever? MS. OLIVER THOMPSON: Good afternoon, Mr. Suever. 13 14 MR. SUEVER: Good afternoon. 15 CROSS-EXAMINATION 16 BY MS. OLIVER THOMPSON: 17 O. Megan Oliver Thompson. HP Hood has just the one plant in California, correct? 18 19 Α. That is correct. That's the formerly known as Crystal Creameries plant 20 in Sacramento? 21 22 Α. That's correct. And I believe you testified yesterday that that plant 23 Q. 24 produces ESL product only? 25 A. ESL and aseptic.

Q. And aseptic, sorry. Now, the advantage of the ESL and 1 2 aseptic products is that they can be shipped longer distances 3 than HTST milk; is that right? 4 A. Are we having cross-examination on today's testimony or 5 yesterday's testimony? 6 MR. BESHORE: Your Honor? 7 JUDGE CLIFTON: Are you unable to answer the question, 8 Mr. Suever? MR. SUEVER: Actually, quite frankly, I didn't pay 9 10 attention when she wandered off the path of where we were at 11 today. I don't have yesterday's testimony before me and I 12 wasn't prepared to address questions about yesterday's 13 14 testimony. 15 JUDGE CLIFTON: Let's try the question again, Ms. Oliver Thompson, just ask it the way you did and we'll see 16 17 if Mr. Suever can answer it. 18 MS. OLIVER THOMPSON: Okay. And I'm certainly not 19 intending to cross-examine on yesterday's testimony, this is 20 related to today's testimony, and it is a question about the 21 products that your, that's being produced at the California 22 HP Hood plant, which is, that product has the advantage of 23 being able to be shipped longer distances than other, you know, 24 HTST milk products; is that right?

MR. SUEVER: It has additional shelf life.

- BY MS. OLIVER THOMPSON:
- Q. Okay. And does -- does HP Hood ship its product out of California?
- 4 A. Some of it, yes.
- 5 Q. Okay. Does it ship some of its product
- 6 internationally?

- 7 A. Yes, we do.
- Q. Under the California regulation, for products you ship outside of California, you're paying a lower class price than you would for products shipped within California; is that right?
- 12 A. That's correct.
- Q. And for products shipped outside of the United States, you are paying an even lower class price; is that correct?
- 15 A. Yes.
- Q. Okay. And if a Federal Order were implemented here in
- 17 California, you would not have those same benefits of paying
- 18 lower class prices for products shipped outside of California,
- 19 would you?
- 20 A. I would make the distinction between outside of
- 21 California to a regulated area versus internationally --
- 22 what -- maybe you could clarify your question.
- Q. Okay. Well, isn't it true that under a Federal Order
- 24 you would pay Class I prices for the Class I ESL products; is
- 25 that right?

- 1 A. Yes.
- Q. Okay. Regardless of where they are shipped?
- 3 A. Yes.
- Q. Okay. When HP Hood acquired the Crystal Creameries plant in 2008, it terminated about 22 producer contracts; is
- 6 that right?
- 7 A. Yes.
- Q. Effectively leaving those 22 producers without a home
  for their milk?
- A. We closed the facility so we could reopen it in its new configuration as an aseptic/ESL operation. So during that period of reconfiguration, we were not able to take milk in because we were not operating effectively.
- Q. Were you -- were you able to take on any of those terminated producers after you reopened the facility?
- 16 A. We did.
- 17 0. You did?
- 18 A. We did.
- 19 Q. How many of the 22?
- 20 A. Five.
- Q. Would that situation that occurred in 2008 through the acquisition of that plant, in your mind, cause any disorder in the market?
- A. Well, we sold the conventional business that was being operated at that plant, and so it went to another processor in

- 1 California and they continued to produce the products, so the
- 2 product continued, the Class I product continued to be made in
- 3 California, in fact, just down the road from the Sacramento
- 4 facility. So I'm not sure that disorderly marketing conditions
- 5 existed.
- Q. Do you know whether all of the 22 producer contracts
- 7 that were terminated were taken on by that other facility?
- 8 A. I don't know.
- 9 Q. You, in your testimony today, provided your definitions
- 10 of the term disorderly, and you based those definitions on your
- 11 review of other Federal Order hearings. But the term
- 12 "disorderly" is not used anywhere in the Federal Order
- 13 language; is that right?
- 14 A. In fact, I stated that in my direct that I was not
- 15 successful in finding that terminology. There is terminology
- 16 related to "orderly" but not "disorderly." I readily admitted
- 17 that in my direct.
- JUDGE CLIFTON: Mr. Suever, just so you know, a person is
- 19 allowed to ask the same question that you have been asked on
- 20 direct, so don't feel that you are being put upon by answering
- 21 it again.
- MR. SUEVER: Yes, your Honor.
- JUDGE CLIFTON: Okay.
- 24 BY MS. OLIVER THOMPSON:
- Q. Okay. Mr. Suever, do you know who the largest dairy

- product exporter is in California?
- 2 A. I do not.

- Q. Would it surprise you to know that it's
- 4 California Dairies?
  - A. I don't know.
- 6 Q. Okay. And you obviously know that California Dairies
- 7 supports, well, it's proposing Proposal Number 1?
- 8 A. Yes.
- 9 Q. Okay. In your testimony, at the top of page 2, you say
- 10 that, "Nor do I think that raw milk is routinely being brought
- 11 into California because of insufficient supplies to meet fluid
- 12 process or demand."
- But you are aware that bulk milk is imported into
- 14 California regularly, correct?
- 15 A. I am aware of it.
- 16 O. Okay. In fact, Dr. Schiek testified to that at
- 17 different points in his testimony.
- 18 A. Earlier today, yes.
- 19 Q. You testified about the organization called CWT,
- 20 Cooperatives Working Together. Do Dairy Institute members
- 21 contribute to or benefit from that CWT, to your knowledge?
- 22 A. Not to my knowledge.
- Q. May I have a moment, your Honor?
- JUDGE CLIFTON: Certainly.
- 25 MS. OLIVER THOMPSON: That's all I have, thank you.

1	JUDGE CLIFTON: Ms. Vulin? Okay. Further
2	cross-examination?
3	CROSS-EXAMINATION
4	BY MS. HANCOCK:
5	Q. Nicole Hancock.
6	Mr. Suever, you have on Exhibit 90, your prepared
7	statement, the last sentence from the first paragraph says that
8	"California was often cited at the "gold standard" of how more
9	efficient programs could be operated."
10	Can you help me understand what you mean by that?
11	A. Yes. Specifically, the frequency of having hearings
12	and the ability to turn around a hearing at a fairly rapid
13	pace.
14	Q. So when you say the "gold standard" that's referring to
15	just the mechanics of the hearing or are you referring to the
16	overall State Order system?
17	A. I was, in that particular reference, talking about the
18	ability to turn around a hearing quickly to deal with market
19	dynamics.
20	Q. Okay. And have you participated in other hearings in
21	the California State Order system?
22	A. I have not.
23	Q. Your next paragraph starts off with, "It's hard for you
24	to understand with such a highly evolved and frequently updated
25	state milk regulatory program in place, that anyone could make

a legitimate argument that "disorderly milk marketing" 2 conditions exist."

What do you mean by "highly evolved"?

- The California Order has been in place for many decades. It, as I indicated, is often updated and adjusted based on the requests from the marketplace. And so, therefore, it has shown the ability to adapt to, again, as I said, the ever-changing market.
- So am I understanding it correctly that because California has a mechanism in place but allows these hearings to take place pretty, pretty easily or frequently and efficiently, that that's, in your view, allowed the California State Order system to respond to any issues that need to be addressed?
- 15 Correct. Α.

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- Okay. So is it your view that the overall structure of the California State Order system is, therefore, fine the way it is?
- 19 I wasn't trying to talk about the overall structure, I 20 was specifically talking about their ability to deal with market dynamics quickly. 21
- Okay. So maybe I just misunderstood. So I thought 22 23 that you were talking about disorderly marketing as a whole, 24 for the State Order system in California; is that not correct?
- 25 A. Yes.

- Q. I think I didn't ask that question correctly. Yes, that's not correct? Yes, I'm incorrect; is that right?
  - A. Why don't we start again?
- Q. Yeah. So am I correct, am I correct, then, that what you are just talking about here in your prepared statement,

  Exhibit 90, is just the efficiencies by which the State system can respond to the market conditions?
- 8 A. Yes.

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- Q. And you are not talking about any, you are not providing an opinion about anything substantively about how the is system is operating in California?
- 12 A. I wouldn't characterize it that way, that finitely.
- Q. Well, that's what I'm trying to dig into. Beyond
  talking about, beyond giving us your opinion about whether or
  not hearings can be held to address market conditions, are you
  providing an opinion in Exhibit 90 that pertains to any
  specific substantive areas of how the system is currently
  operating?
  - A. It wasn't my intention to try to drill down the specifics, so I didn't do that.
  - Q. Okay. I just want to be clear about that. I thought you were. So you were talking more about just the hearings and the ability to respond; is that right?
- A. Yes, ma'am.
- Q. Okay. Thank you.

1 Who next has questions for Mr. Suever on JUDGE CLIFTON: 2 this topic? 3 CROSS-EXAMINATION BY MR. ENGLISH: 4 5 Chip English. Q. I just want the record to be clear with respect to the 6 7 regulatory treatment of your facility when it sells outside of 8 California, and I think there might have been some questions 9 that suggested that things don't work the way they do. 10 When your facility has any sales outside of California, 11 say into Arizona, which is a Federal Order, you are subject to 12 a partially regulated provisions under Section 76(c), correct? 13 We are, and report same. Α. And under that provision, for sales into Arizona, you 14 0. 15 basically compensate the Arizona pool for the difference 16 between the Arizona price at your plant location, less the 17 California regulated price, correct? 18 Α. We do, yes. 19 Okay. And that would be true of sales into any Federal 20 Order territory, correct? 21 Yes. Α. If you pay premiums, any premiums for your milk, are 22 Ο. those premiums considered in calculating the payment into, for 23 24 instance, the Arizona pool, under 76(c)? 25 Α. They are not.

Okay. If your plant, instead, had been located in 1 Ο. 2 Nevada, and therefore, not part of the Federal Order territory, 3 and not part of a State Order with market-wide returns, and 4 sold into Arizona, you would be eligible to use the Wichita 5 option, correct? 6 Α. We would. 7 Which would take into consideration the total amount O. 8 actually paid to your farmers, correct? 9 Α. Yes. Including premiums, correct? 10 Ο. 11 Α. Yes. 12 Q. Thank you. JUDGE CLIFTON: What other cross-examination is there 13 for Mr. Suever? 14 15 CROSS-EXAMINATION 16 BY MR. VANDENHEUVEL: 17 O. Rob Vandenheuvel, Milk Producers Council. Good afternoon. 18 19 Α. Good afternoon. Following up on the questions and dialogue you had with 20 Ms. Hancock on the "gold standard", are you aware of whether 21 those discussions or those characterizations of the California 2.2 23 system have come from producers or not? 24 In some cases, yes, there were panels of both

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processors and producers.

- Q. And the characterization of "gold standard" came from the producer witnesses on those panels?
- A. That term was used on the panel, I'm not sure who specifically referenced it.
- Q. Okay. Thank you. And in exploring that a little bit more with Ms. Hancock, you mentioned the pace at which changes can be made to the system through the hearing process in California. Would you agree that notwithstanding these particular hearings, just in general, a quick decision doesn't always mean a good decision?
- 11 A. That's -- sure.

- Q. A good decision, of course, being a subjective term, but there are parties within any discussion that a quick decision doesn't necessarily mean a good decision?
- A. Given the subjectivity of that, so I was struggling with an answer.
- Q. I understand. You had some testimony in Exhibit 90 discussing the impact that a California Federal Order or the promulgation of a California Federal Order could have on other Federal Orders, the other ten Federal Orders operating within the United States, and particularly with the producer blend prices that are paid within those other ten Federal Orders. Do you recall that testimony?
- 24 A. I do.
- 25 Q. If we take that, and just so that we're clearly talking

about the same thing, this was discussed earlier in this
hearing, but do you recall or have you been made aware of the
discussions that the reason the economic analyses that USDA put
together for this hearing, the reason that analyses showed a
negative impact on other blend prices around the country is
because of an assumed increase in milk production in California

as a result of the higher blend prices in California?

A. I understood that to be the case.

- Q. So if we take that idea, whether it is universally accepted or not, if we take that idea to its illogical conclusion, wouldn't the best thing for the other ten orders be for California to go broke and stop producing milk all together? The California dairy industry?
- A. I don't think that would be good for the dairy industry in the United States whatsoever.
  - Q. But if the logic is that the more California producers, the worse off the other regions are; conversely you would say, the less California producers that produces in milk, the better off the rest the country is, if that logic holds true, wouldn't you say?
  - A. What my testimony indicated was that I felt that additional study was required to understand whether there was unattended consequences by virtue of Proposal 1 in the other orders.
- 25 Q. You would note though, would you not, that what the

Cooperatives have put forth in Proposal Number 1 are regulated minimum prices that are equal to the regulated minimum prices in the other ten orders, not in excess of?

A. Yes.

- Q. On page 2 of your written testimony, Exhibit 90, you have a discussion about international market dynamics, specifically, that manufactured milk plants could experience dramatic growth of finished product inventories and struggle to move these products in the international market. Do you see that in your testimony?
- A. Yes.
  - Q. Manufacturers, let me say it another way. Is it your testimony by stating that, could I assume that your position, or could I infer from these comments that your position, is that manufacturers who decide to sell their products in an international market that may or may not garner a market price for those products above the prices here domestically -- let me re-word it because this sentence is getting out of control.

Is it -- could I infer from this statement that a manufacturer who decides to sell in an international market and is unable to garner a product price that will cover the cost of the milk needed to make that product, is somehow entitled to be able to purchase discounted milk to be able to make that difference?

A. What I was trying to point out in my testimony is that

- 1 in USDA's work, they indicated that a likely outcome of
- 2 Proposal 1 was additional production in California. By
- 3 extension, that additional milk production would likely be
- 4 converted into manufactured products, not Class I. And
- 5 therefore, inventories were likely to build at a higher cost,
- 6 and therefore, might struggle when finding a marketplace.
- 7 Q. So you are not testifying that a manufacturer should be
- 8 able to go find whatever markets are available at whatever
- 9 price is available, and have an expectation that the raw milk
- 10 price will be adjusted accordingly to make that market
- 11 profitable for them?
- 12 A. I wasn't testifying in that regard.
- 0. Finally, on page 3, the last sentence of the first full
- paragraph, the second to the last paragraph, states, "We have
- 15 seen in many of the existing Federal Orders that the ability to
- 16 depool at times by both Cooperatives and processors, have been
- one of the principle reasons that orderly marketing has been
- maintained in the orders." Do you see that?
- 19 A. I do.
- 20 O. You are aware that depooling can occur for a multitude
- 21 of reasons, including -- including a desire to avoid a pool
- 22 contribution in any particular month?
- 23 A. Sure.
- Q. And that depooling does not always mean that the milk
- 25 was sold below regulated minimum prices?

- Q. Are you aware of a reliable data set that calculates or attempts to calculate a picture of how much depooled milk is actually receiving or what the price that depooled milk is receiving, whether it is above or below the regulated minimum price?
  - A. I'm sorry, I didn't follow the question.
- Q. We have some data on how much milk that's eligible to be pooled is actually depooled. We have that data set, it was introduced as an exhibit earlier in this hearing. But that data did not indicate whether the milk that was, that did opt to depool, had paid at least the regulated minimum price based on utilization. Are you aware of any data set that would calculate that, that number?
  - A. I haven't seen it.

MR. ENGLISH: I object to the characterization mostly because I think there might be a misunderstanding. I think the exhibits are eligible milk not pooled, which is not necessarily the same thing as milk depooled, because eligible milk not pooled may very well include milk that is never pooled, and

- 1 therefore not depooled. So I think that the question was
- 2 assuming documentation that isn't the way they are put
- 3 together.
- 4 MR. VANDENHEUVEL: Fair point. I'll concede that point.
- 5 BY MR. VANDENHEUVEL:
- Q. In the exhibit we saw of eligible milk not pooled,
  there was no column showing the price at which that milk was
  sold. Are you aware of any data set showing what eligible milk
- 9 not pooled is sold for in the marketplace?
- 10 A. I haven't seen the data set.
- 11 Q. So you are not aware of any data set that's available?
- 12 A. I'm not aware of it.
- Q. Thank you. That's it.
- 14 CROSS-EXAMINATION
- 15 BY MS. REED:
- Q. Good afternoon, Kristine Reed for Select Milk
- 17 Producers.
- I wanted to draw your attention to page 2 of your
- 19 testimony. In the first full paragraph on that page you have a
- 20 statement or two concerning the interests of the consuming
- 21 public. Could you expand on that a little bit, and
- 22 particularly the reasons you have behind your statement that
- 23 you believe the proponents of Proposal Number 1 fails to bear
- 24 in mind the consumers?
- A. When I was doing my research looking into trying to

- 1 find a definition for disorderly marketing, which I was
- 2 unsuccessful in doing, I came across a document called "Milk
- 3 Pricing in the United States" by Donald Blaney and
- 4 Alden Manchester. It's Agriculture Information Bulletin Number
- 5 AIB 761. In that reference, they, in essence, have put
- 6 together a historical document, if you will, of how milk became
- 7 regulated and the why's and wherefore's, and refer to orderly
- 8 marketing and why Federal Orders took the place, in some cases,
- 9 of State Orders, and that it wasn't just looking at the needs
- 10 of the dairy farmer producer, but also the consuming public;
- and that it was part of USDA's mandate, at least based on the
- author's representations, that USDA, when they came forward
- with Federal Order regulations, that they needed to have a
- 14 balance of producer interests and the consuming public
- 15 interests.
- 16 Q. I somehow feel that you anticipated that question. So
- 17 I guess, I guess I'm interested, then, kind of jumping off from
- 18 there, and in what way specifically Proposal 1 fails to, you
- 19 know, address that concern in your mind.
- 20 A. Proposal 1 would increase the cost of milk in the
- 21 market, and therefore, likely increase the cost of milk to the
- 22 consumer. And there's been no work that I have seen from the
- 23 proponents that deals with that ramification in the
- 24 marketplace.
- Q. Aside from a potential increase in price, in your mind,

- do you, would you expect or anticipate any, or have any
  concerns about an adequate supply of fluid milk to the consumer
  despite what the price might be?
  - A. I think there's adequate raw milk in the market available.
- Q. Okay. Have you personally prepared any, done any studies to determine what the price impact to consumers would be?
- 9 A. I have not.

- Q. Okay. How would, you have indicated that HP Hood would support Proposal 2, if, I believe, USDA was inclined to put an order in place in California, correct?
- 13 A. That's correct.
- Q. How would Proposal 2, in what way does that impact the consumer?
- 16 A. I haven't fully evaluated that.
- Q. Okay. Let me draw your attention to the first page of your testimony, then. In your second sentence, in the second paragraph, you make a statement that you believe that "disorderly marketing", and you have quoted that phrase, conditions must be proved by the proponents. But then you,
- yourself, admit that you have been unable to define the phrase
- "disorderly market" in terms of any USDA type definition,
- 24 correct?
- A. Right. And that's why I clarified by saying that there

- 1 are references often times about orderly markets, and in USDA's
- 2 own decisions, I believe, in fact, when I did word search,
- 3 disorderly marketing has been described in their findings of
- 4 fact, the term has been used.

- Q. It's been used, but not defined, correct?
- A. It's been used in many different contexts, not one definition.
- Q. So how is it that you conclude that that's the standard?
- 10 A. I didn't follow the question, I'm sorry.
- 0. Okay. Let me ask it a different way. Have you
- 12 considered the possibility that disorderly marketing may not be
- 13 the standard that's required, since there's, by your own
- admission, a lack of use by that, a regular use of that term?
- 15 A. There has, and is, as in the document that I just
- 16 referenced that's available from the Ag Department, an
- indication that promulgation of the Orders is to seek orderly
- 18 marketing, and therefore, the reverse is true, to avoid
- 19 disorderly marketing.
- 0. Okay. That's all I have, thanks.
- 21 A. Okay.
- 22 JUDGE CLIFTON: Who next will ask cross-examination
- 23 questions of Mr. Suever? Mr. Beshore, I don't know that this
- 24 is cross, but you can come forward.
- 25 MR. BESHORE: I think it is -- I won't be cross.

## CROSS-EXAMINATION

2 BY MR. BESHORE:

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Q. But this is a follow up to the question regarding

Northeast depooling, or your comment regarding the Northeast

depooling, well, I'm not sure who asked the question, maybe

Mr. English.

Were you --

- 8 A. I did make a mistake in my comment there, which you are 9 probably going to address.
- Q. Okay. Let me see if we can clarify that. For you, that is HP Hood, involved in depooling milk recent, in the spring flush period of this year in the Northeast?
- 13 A. We were not.
- Q. Okay. So you don't have any personal knowledge or direct knowledge of whether there was milk depooled or for what purposes?
  - A. Yeah. My description of the depooling was inappropriate in context that was described. What I intended to say but didn't say clearly, is that the Department, this spring, USDA Federal Order 1 was asked to deal with circumstances quite unique because of the excess milk, depooling was not found to be required, and the USDA Market Administration allowed for milk to be pooled even when it was disposed of in non-typical market circumstances.
- Q. Okay. So, in fact, with a, what I think anyone, what

- 1 we can all describe as a type of glut of milk in the Northeast
- 2 this past spring, the regulatory, the regulatory remedy, or the
- 3 regulatory result sought and approved through the Market
- 4 Administrator was to make sure that all the milk was, in fact,
- 5 pooled, and not depooled, correct?
- 6 A. That portion, yes.
- 7 Q. Okay.
- 8 JUDGE CLIFTON: I'm sorry, what do you mean by that
- 9 portion?
- MR. SUEVER: The portion that was disposed of that more
- 11 typical normal circumstances would have been depooled, was
- 12 allowed to remain pooled, or a possible outlet or option that
- could have been used, was to depool. But in this case, wasn't
- 14 necessary.
- 15 BY MR. BESHORE:
- Q. Okay. Now, but this is what I want to clear up. Okay?
- 17 I think you suggested this again. That when milk is in a
- 18 distressed, sometimes referred to as distressed situation, in a
- 19 difficult seller's market condition, depooling only compounds
- 20 the problem, wouldn't you -- does it not, Mr. Suever? That is,
- 21 when you depool, you lose the pool draw on the milk, in
- 22 addition to whatever losses a pooling handler may suffer in
- 23 selling the milk below class price. You understand that
- 24 dynamic?
- 25 A. Yes.

- Q. So when there's a long market, the last thing you want to do is depool and lose the pool draw on that milk; isn't that correct?
- 4 A. Yes, I definitely crossed intent there in my 5 description.
  - Q. Okay. Well, I think --
- 7 A. You are absolutely correct.
- Q. And I think it is a very commonly misunderstood and mischaracterized market dynamic, so I hope --
- 10 A. Mischaracterized it there, without question.
- Q. Okay. So just to tie it up, then. Depooling is done
- when it's advantageous to the depooler who wants to avoid,
- whose got a market price for his product or for his Class III,
- 14 let's say, that's higher than the Order price, and he depools
- to keep it all for himself and avoid paying into the pool.
- 16 A. That's one option, yes.
- Q. The way it works. Well, that's the way it works,
- 18 right?

- 19 A. It could be, yes.
- Q. Well, no, I don't want it could be, that is the way it
- 21 works, right?
- 22 A. Yes.
- Q. Thank you.
- 24 CROSS-EXAMINATION
- 25 BY MR. ENGLISH:

Q. Chip English, and I'm only following up on those points.

Nonetheless, the point of what happened in the

5 given the extraordinary circumstances of what was going on in

Northeast was to permit people the option to remain on the pool

- 6 the market, correct?
- 7 A. Yes.

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- Q. Had the businesses chosen, they would have had the opportunity not to pool the milk, right?
- 10 A. Yes.
- 11 Q. Okay. And when we talk about pooling and depooling,
- and maybe there's a little imprecision occasionally, one of the
- things that goes on in these markets when they are long, yes,
- 14 maybe extraordinary circumstances and product ended up in
- 15 lagoons, but an alternative to putting it in a lagoon, the
- 16 product, at least in Federal Orders, after the responsible
- 17 handler has accounted for the milk, it can be sold to another
- 18 handler in the marketplace at below class price, correct?
- 19 A. Yes.
- Q. And that is one of the things that clearly happened in the Northeast this spring, correct?
- 22 A. It did.
- Q. At substantial dollars below class, correct? As reported by Dairy Market News?
- 25 A. That's where I, in fact, read it.

1 Ο. Thank you. 2 JUDGE CLIFTON: Mr. English, I didn't catch the word that 3 sounded like "legume" what is that? MR. ENGLISH: It's like a --4 5 JUDGE CLIFTON: Oh, a lagoon like a lake. 6 MR. ENGLISH: Like an environmental area for disposing of 7 animal waste or otherwise. 8 JUDGE CLIFTON: Oh, you are talking about just dumping the 9 milk? 10 MR. ENGLISH: Yes, your Honor. Unfortunately, we had that 11 situation this year, not just in the spring, we had extraordinary situations with supplies of milk in certain parts 12 of the country, and the milk was dumped. 13 14 CROSS-EXAMINATION 15 BY MR. VETNE: O. John Vetne for Hilmar Cheese. 16 17 Mr. English's description did not come as a witness, as from the mouth of a witness, so let me ask a question. Do you 18 19 know Peter Fredericks, Economist with Order 1? 20 I do. Α. Okay. I looked online, he gave a presentation to a 21 Q. 22 national organization of governmental milk regulators last 23 June, and he's describing the situation in Order 1. to read from here and I'm going to ask if that describes the, 24

what you call circumstances, non-usual circumstances for

1 disposing of milk. The power point says, "Allowing the pooling 2 of milk dumped at the farm or nonplant location due to surplus 3 conditions." Is that what you were referring to? 4 Α. It was. 5 Q. Thank you. 6 JUDGE CLIFTON: Who else has cross-examination for 7 Mr. Suever? 8 CROSS-EXAMINATION 9 BY MR. RICHMOND: 10 Q. Bill Richmond, USDA. Thanks again, Mr. Suever, for your testimony. 11 12 appreciate it. Getting back to this "gold standard" 13 discussion -- just kidding. 14 If we could turn to page 2, the bottom paragraph, first 15 sentence of your testimony says that, "another potential 16 consequence of Proposal 1 is that dairy manufacturing plants 17 may find that they can't keep pace with international market dynamics." 18 19 You mentioned that HP Hood is an exporter of aseptic fluid milk products, I presume? 20 21 ESL and aseptic. Α. 22 ESL and aseptic products. So I feel like, at least Q. 23 personally, I'm a lot more familiar with the export dynamics 24 for powders, butter, cheese and the like, but I would really 25 appreciate your perspective as an exporter of as a product like

- 1 ESL or aseptic, and kind of just describing how, you know,
- 2 HP Hood may be uniquely impacted, and just a little bit
- 3 additional explanation on that sentence and how maybe a dairy
- 4 manufacturing plant, as your, as your own, may not be able to
- 5 keep pace.
- 6 A. Yes. As was indicated, we have a different
- 7 classification, if you will, for our export products under
- 8 California's regulations, and that's what allows us to be
- 9 competitive, to be able to export our products in the
- 10 international market. So the current calculations and the
- 11 changes in pricing in California allow us to be able to
- 12 actually be competitive. Our concern is, without that
- opportunity, our ability to compete aggressively in the
- 14 international marketplace will be thwarted.
- Q. Okay. Does HP Hood have any other ESL or aseptic
- 16 manufacturing facilities that manufacture products for export?
- 17 A. Yes.
- Q. Are those facilities regulated by any Federal Milk
- 19 Marketing Orders?
- 20 A. Yes.
- 21 Q. They are? Okay. That's all we have. I appreciate it.
- JUDGE CLIFTON: Mr. Suever, do you want to expand on that
- 23 at all?
- 24 MR. SUEVER: The product that we export from our other
- 25 facilities, we don't sell directly. We sell to distributors

1	and the product finds itself into the international
2	marketplace. We, up to this point, have been unsuccessful to
3	sell into the international marketplace from our federally
4	regulated processing plants, but we do know, because we receive
5	calls and inquiries, where our product shows up in
6	international marketplace from plants that we didn't intend the
7	product to go, but it ends up in the international marketplace.
8	BY MR. RICHMOND:
9	Q. And that product you are referring to had already been
10	priced in terms of the existing Marketing Order?
11	A. Yes.
12	Q. I appreciate it. Thank you for the clarification.
13	JUDGE CLIFTON: Is there any other cross-examination before
14	I invite redirect? None. Any redirect?
15	MS. VULIN: No, thank you, your Honor.
16	JUDGE CLIFTON: All right. Mr. Suever, thank you so much.
17	MR. ENGLISH: Chip English. Your Honor, the next witness
18	will be Greg Dryer, and we have got a 19-page statement with
19	tables and with lots of big spacing, along with two attachments
20	to the statement, and we'll be passing that out and then we'll
21	ask for a numbering.
22	JUDGE CLIFTON: We're back on record at 3:12. Mr. English?
23	MR. ENGLISH: Thank you, your Honor. While we were off
24	record, we have passed out three documents, which I think we

have confirmed everyone has copies of, and the first document

that I would like to have marked, I believe, as Exhibit 91, is 1 2 the testimony of Greg Dryer with a caption of this proceeding, 3 and it is a 19-page statement that includes tables. 4 JUDGE CLIFTON: All right. So Ms. Elliott, I'm marking a 5 19-page document as Exhibit 91. Is that good? 6 MS. ELLIOTT: That's correct. 7 JUDGE CLIFTON: Thank you. 8 (Thereafter, Exhibit 91 was marked 9 for identification.) 10 MR. ENGLISH: And the next one I would have marked as 11 Exhibit 92, is the Milk Producers Council Newsletter dated 12 November 7 & 14, 2008, Part 1, from the 2008 issue, and part 2, 13 and it's got some gray-scale highlighting. 14 JUDGE CLIFTON: And you say that would be Exhibit 92? 15 MR. ENGLISH: That was my proposal, yes. (Thereafter, Exhibit 92 was marked 16 17 for identification.) MR. ENGLISH: And then the third document for 93, is a 18 19 9-page document, which is a Memorandum dated April 13, 2015, addressed to the Agricultural Marketing Service by the 20 Wisconsin Cheese Makers Association. 21 22 JUDGE CLIFTON: All right. And I'm marking that as Exhibit 93. 23 24 (Thereafter, Exhibit 93, was marked 25 for identification.)

1	JUDGE CLIFTON: Mr. Dryer, I believe this is, I believe
2	this is the first time you have testified in this proceeding;
3	is that correct?
4	MR. DRYER: That is correct.
5	JUDGE CLIFTON: All right. I will swear you in in a seated
6	position. Would you raise your right hand?
7	Do you solemnly swear or affirm under penalty of
8	perjury that the evidence you will present will be the truth?
9	MR. DRYER: I do.
0 ـ	JUDGE CLIFTON: Thank you. Please state and spell your
1	name.
2	MR. DRYER: My name is Greg Dryer, G-R-E-G, D-R-Y-E-R.
_3	JUDGE CLIFTON: And somewhere in here I have a longer name
4	for you. How are you also known?
_5	MR. DRYER: This is my curse. I had to explain this at the
-6	California hearing.
_7	My full name is Ray Gregory Dryer. My father's name
8_	was Ray, he insisted on naming me after him. My mother
_9	preferred Gregory, and he won the battle, but obviously she won
20	the war because she made sure I was never called nothing but
21	Gregory. I am cursed with having to explain this 10,000 times.
22	JUDGE CLIFTON: So the way I think I have seen your name is
23	R. Gregory Dryer.
24	MR. DRYER: Correct, that's what I use for a legal name.
25	JUDGE CLIFTON: All right. Good. Thank you. Mr. English,

you may proceed.

MR. ENGLISH: Thank you, Judge Clifton.

## DIRECT EXAMINATION

BY MR. ENGLISH:

Q. So Mr. Dryer, as I have with some of the past witnesses, I'm going to ask you to read some sections and then I'm going to interrupt to ask questions as we are going along. So if you could read page 1 and the first paragraph of page 2, I'll have some questions.

## A. Fine.

This testimony is submitted on behalf of Saputo Cheese USA, Inc., a U.S. division of Saputo, Inc., a publicly-traded, international dairy and grocery products manufacturer and marketer. Saputo produces, markets, and distributes a wide array of dairy products, including cheese, fluid milk, extended shelf life milk and cream products, cultured products, and dairy ingredients. Saputo is one the top ten dairy processors in the world; the largest cheese manufacturer and the leading fluid milk and cream processor in Canada; the third largest dairy producer in Argentina; and the fourth largest in Australia. In the U.S., Saputo ranks among the top three cheese producers and is one of the largest producers of extended shelf life and cultured dairy products. Saputo operates 55 plants worldwide, employing 12,060 people and selling products in more than 40 countries. In the U.S.,

Saputo has 24 plants in 11 states, employing more than 5,000 1 2 people. 7 of those plants and approximately 1500 of those 3 people, reside here in California. 4 JUDGE CLIFTON: Let me stop you and check the quality of 5 the sound. Can everyone hear him clearly? 6 MR. ENGLISH: I would ask you to slow down just a little 7 bit. There's a sign on our podium today that says, "Slow, 8 thanks, "with a smiley face. So I just looked at it again, and 9 I'm sure it applies to me as well, but for those reading 10 statements, sometimes we tend to read faster than the court 11 reporter can realistically be expected to take it down. So I 12 would ask you to slow down. 13 Continue. 14 MR. DRYER: I am Greg Dryer, Senior Vice President of 15 Industry and Government Relations for Saputo Cheese USA, Inc. 16 I have been directly employed in the U.S. dairy industry for 17 more than 35 years in a variety of roles. And I should say in the interest of full disclosure, not much more than 35 years, 18 19 October 1st was my 35th anniversary. So -- I currently 20 represent the company on the Board of Directors of a number of U.S. trade associations in matters such as the one under 21 22 consideration here. My prior background was as a CPA in the field of public accounting. 23

- 24 BY MR. ENGLISH:
- Q. If you could stop there. A number of witnesses have

1 been a bit shy, so let's discuss this a little bit. 2 When you say you have been in the dairy industry for 3 more than 35 years, has that been with one company? It's been with one entity, but the ownership has 4 changed hands a number of times over those years. 5 Q. Essentially, it is the entity that today is called 6 7 Saputo? 8 Α. Correct. Q. And so I don't need to know every one of your roles, 9 10 but why don't you give us sort of a gamut of your roles in 11 those 35 years? 12 A. Well, I started out as a controller of a family dairy business. I became a Vice President of Finance, Executive Vice 13 14 President, eventually President. And then for Saputo I have 15 been Executive Vice President of Administration and Services and General Vice President of Operations. And most recently my 16 17 current title is Senior VP of Industry and Government Relations. 18 19 Q. And during those 35 years, have you been involved with, 20 whether it's Federal or State, minimum price regulation and pooling of milk? 21 22 Α. Yes.

Q. Have you testified in any proceedings such as this before?

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A. I have testified at former USDA hearings and California

hearings.

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- Q. So continue with your testimony, I'm sorry.
- A. And I didn't --
- 4 Q. You want to add something?
- A. Other people have mentioned their educational background. I have a PDA from University of Wisconsin, Milwaukee, and a CPA.
  - Q. Thank you. I'm sorry for cutting you off. Anything else you want to add about your background?
- 10 A. No thanks.
- 11 Q. Okay. So continue with your statement, then, please.
  - A. Saputo's position for this hearing is that promulgation of the Federal Order for California it not warranted. In the event that the Secretary decides otherwise, we oppose all proposals other than the proposal submitted by the Dairy Institute of California.
    - ORDERLY MARKETING OF MILK IN CALIFORNIA.
    - The question for USDA to ponder in this decision to promulgate a new Federal Order for the State of California is whether this petition seeks to resolve a condition of disorderly marketing or simply an attempt at achieving government mandated price enhancement.
    - In the past five years there have been seven CDFA hearings involving Class 4b milk. The Secretary denied petitions for seven additional hearings -- sorry, excuse me,

Τ	I'll start over. The Secretary denied seven additional
2	petitions for hearings during that time. In 2012, dairy
3	producers, and I would like to insert the word "unsuccessfully"
4	here, it got dropped in my last version, but I intended it to
5	say in 2012, dairy producers, unsuccessfully, sued the CDFA
6	for refusing to bring California's 4b price into closer
7	alignment with the USDA Class III price.
8	JUDGE CLIFTON: All right. Let us take this opportunity to
9	do that now. On page 2, the next to the last paragraph, third
10	line down.
11	Ms. Elliott, we're going to insert the word
12	"unsuccessfully" between "producers" and "sued". And I'm going
13	to ask you to read it again, because you left out one word.
14	MR. DRYER: I apologize.
15	In 2012, dairy producers unsuccessfully sued the CDFA
16	for refusing to bring California's Class 4b price into closer
17	alignment with the USDA Class III price.
18	Regarding orderly marketing, one could argue that the
19	State system in California, in many respects, facilitates
20	orderly marketing as well or better than does the Federal Order
21	system.
22	- The number of public hearings held to address
23	stakeholders' concerns mentioned in the previous
24	paragraph supports that hypothesis.
25	- CDFA is obligated to announce the decision within 52

days follow the end of a hearing. 1 2 - CURRENT commercial end-product prices reported from 3 the 26th of the prior month through the 25th of the current month serve as the basis for California milk 4 5 prices. Producers and processors receive market 6 signals in real time. 7 - The Class 4b price formula has changed seven times in 8 the last five years. 9 - CDFA conducts annual marketing cost studies and 10 publishes the results. 11 JUDGE CLIFTON: Start that one again, please. 12 MR. DRYER: CDFA conducts annual manufacturing cost studies and publishes the results. Those studies can provide the basis 13 14 for hearing requests to update make allowances in milk price 15 formulas. USDA continues to use an "other solids" factor based on 16 17 the dry whey price that has periodically created enormous problems for cheese makers around the country. To elucidate 18 19 that point, attached are comments that were filed by the Wisconsin Cheese Makers Association, April 13th, 2015, on the 20 610 Review of Federal Milk Marketing Orders Docket 21 ID: AMS-DA-09-0065. 2.2 23 To quote from that document: 24 "The California Department of Food and Agriculture 25 faced a similar problem when they moved to a cheese milk

- 1 pricing formula that valued whey solids in a similar fashion to
- 2 Federal Milk Marketing Order Class III other solids. The State
- 3 returned to a lower whey valuation for their Class 4b formula
- 4 when it became apparent that their formula overvalued milk
- 5 relative to its true worth for the vast majority of California
- 6 cheese processors that do not manufacture dry whey." "The
- 7 true, basic commodity should be reflected in the Class III milk
- 8 price formula is separated, wet whey. Dried whey is a
- 9 value-added product produced by a small number of plants in the
- 10 United States. Separated, wet whey is generally purchased on a
- 11 contract basis using a price that is a function of the price of
- whey protein concentrate containing 34 percent protein, (WPC
- 13 34)."
- 14 BY MR. ENGLISH:
- Q. Would you -- you said "function" rather than "fraction"
- in that previous sentence. Would you read the sentence again
- 17 starting with separated, wet whey?
- 18 A. Okay. Sorry.
- 19 Q. If I didn't do it, Judge Clifton would have had you do
- 20 it.
- 21 A. Separated, wet whey is generally purchased on a
- 22 contract basis using a price that is a fraction of the price of
- 23 whey protein concentrate containing 34 percent protein.
- 24 (WPC 34).
- 25 Q. All right. Continue.

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A. There are many similarities and differences between the two systems, but perhaps the most striking is the fact that in California, selling market milk within the state at below the minimum regulated price is illegal.

And I have to add here, that I have learned in the last couple of days of testimony from Dr. Schiek, that there are exceptions to that that I was unaware of previously. I have never experienced or heard of one of those ever taking place, but apparently it is possible to have and so I just wanted to correct my statement there.

In the Federal Order regions that is not the case.

Plants may be pooled or purchase surplus milk from farmer cooperatives at below class prices. The significance of that distinction cannot be overstated. When such a firm price floor exists, establishing minimum prices above market clearing levels results in chaos. Imagine what might have happened if mandatory pooling had existed across the country in this past spring when surplus milk grossly exceeded demand in several regions. From 1980 through last year, milk production has more than tripled in the State of California. California producers are among the most prolific and proficient in the world. It's important to recognize that that the enormous increase of production was not demand driven.

Q. So you then included on page 5, a chart showing the California milk production growth, which is also by

- 1 circumstance, because you did this independent of Dr. Schiek,
- 2 correct?

- A. Correct.
- 4 Q. A table that he's included in his testimony, correct?
- 5 A. I saw it, yes.
- Q. But you put yours in your testimony without consulting with him; is that correct?
- 8 A. I did.
- 9 0. So --
- 10 A. So you can see how a dramatic the increase has been.
- Q. Is there anything else you want to say about it other than that?
- 13 A. Not really. Other than part of my research here was to
  14 try to understand the reasoning behind the explosion in milk
  15 production in California. I'll get into that as my testimony
  16 continues.
- Q. Attached are Milk Producers Council Newsletter excerpts
  from November 7th --
- JUDGE CLIFTON: I'm not getting enough volume. I think we need, because it is different when you are reading than it is when you are looking right at Mr. English, so I think we need to swing it a little to the left to capture your -- yeah, I think that might do it. Thank you.
- MR. DRYER: Thanks. I'm sorry.
- 25 Attached are Milk Producers Council Newsletter excerpts

from November 7th and 14th, 2008, by Sybrand Vander Dussen -- I 1 2 apologize if I pronounced that name incorrectly -- who was 3 President of MPC at that time. Quoting from it: "The dairy 4 industry in California continues its addiction of over-production of milk. Dairy producers seem to have only one 5 clear focus, produce more milk. As costs go up, milk prices 6 7 decline, we produce more milk. As co-ops battle to place milk 8 and milk products, we produce more milk." "But the reality is, 9 dairymen produce in an unrestrained fashion with no 10 consideration of demand leaving the industry in a perpetual 11 state of overproduction, which causes a myriad of problems all 12 of which should be unnecessary." "Our co-ops cannot demand 13 higher prices from buyers simply because they must get rid of more milk than the market wants." "The overreaching theme here 14 15 is that overproduction is a single -- " 16 JUDGE CLIFTON: Start again that sentence again, please. 17 It's not an overreaching theme. 18 MR. DRYER: Overarching. 19 JUDGE CLIFTON: Okay. Start that one again. MR. DRYER: I should look at the words before. 20 21 "The overarching theme here is that overproduction is 22 the single culprit keeping us from operating an orderly, 23 intelligent industry, " -- actually, I didn't write that. 24 "State minimum prices are exactly that, minimums. Nothing in 25 the policy or law keeps co-ops from setting a higher price.

1 Only the neutering effect of overproduction." "We don't need 2 Sacramento, we don't need minimum prices, we don't need the 3 support price program. Producers, through their 4 Cooperatives --5 JUDGE CLIFTON: And then you ended the quote. 6 MR. DRYER: Yeah, end quote. This is now me. This I 7 wrote. 8 Producers, through their Cooperatives, found the need 9 to build capacity to accommodate the volume of milk that vastly exceeded local demand. The orientation was toward butter 10 11 powder plants, but there were cheese plants constructed as 12 well. Most of those cooperative cheese plants have since 13 failed. The cheese plants closed or sold out because they were 14 unable to provide adequate returns to their members to justify 15 their continued existence, given California's economic 16 conditions in milk price system. The fact that California has predominantly enjoyed a 17 milk surplus has led to orderly marketing but with less 18 19 competition for milk and lower than comparable prices than those in the Federal Orders. Class I needs are easily 20 21 satiated, as are the needs of most other buyers. Difficulty only seems to arise when milk exceeds local demand at the 22 23 regulated price. 24 JUDGE CLIFTON: Start that sentence again, please. 25 MR. DRYER: Difficulty only seems to arise when supply

- 1 exceeds local demand at the regulated price. In that case,
- 2 sellers must ship milk discounted below the regulated price,
- 3 out-of-state, and often at great distances to competitors of
- 4 California processors, providing those competitors with a
- 5 significant cost advantage.
- 6 BY MR. ENGLISH:
- 7 Q. Up at the top of page 7 you have now included a chart.
- 8 Do you want to discuss that for a few minutes?
- 9 A. Okay. Really, the chart belongs more after the
- 10 narrative.
- 11 Q. Would you like to read the narrative first?
- 12 A. I think so.
- It is important to understand why California surplus
- 14 exists. In 2014, only 15 states were home to 500 or more dairy
- 15 farms. Of those states, only two averaged more than 200 cows
- 16 per herd. Idaho averaged roughly 1100 per herd and California
- 17 1200. According to USDA, scale has an enormous impact on the
- 18 cost of milk production. In a report titled "Profits, Costs,
- 19 and the Changing Structure of Dairy Farming published in
- 20 September 2007, by USDA ERS, the cost of production from herds
- of a thousand or more cows was estimated to be \$7.23 per
- 22 hundredweight lower than herds of 100 to 199 cows based on 2005
- 23 data.
- The chart above that you referenced, Chip, just
- 25 reflects herd sizes of those 15 states that have 500 or more

1 farms, dairy farms. So you can see the scale of Idaho and 2 California relative to any other states.

- Q. And the source is listed on the chart?
- 4 A. Yes.

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- Q. Okay. And your Honor, obviously since we have made this an exhibit, we are not anticipating in any way that the court reporter is going to be reproducing the charts.
- A. So in that paragraph I refer to \$7.23 per

  hundredweight. At the top of the next page is a table directly

  from that report, where costs are shown in columns by herd

  size. And you can see in the column 100 to 199 what the total

  cost is, and greater than 999, what the total cost is, and the

  difference there is that \$7.23 difference.
- 0. All right.
- 15 A. So to quote directly from that report, and I quote:

"Smaller farms tend to get higher prices for their milk than larger farms. But cost differences tend to overwhelm this advantage: larger farms, especially those with more than 1,000 cows are realizing economic profits, while most smaller farms are realizing negative net returns. In turn, differences in returns are driving investment decisions that are shifting production to larger farms."

The average herd size for all U.S. states, excluding California 2014, was 171 cows. Quoting from a December '14, December 1st, 2014 article on the USDA ERS website by

James MacDonald and Doris Newton entitled "Milk Production 1 2 Continues Shifting to Large-Scale Farms." I quote, "The shift 3 to larger dairy farms is driven largely by the economics of 4 dairy farming. Average costs per hundredweight, milk produced are lower in larger herds and the differences are substantial. 5 6 JUDGE CLIFTON: Let me start you again. That appears to be 7 a heading, is that right? Because it's in bold? 8 MR. DRYER: I just embolded it because of its importance. 9 JUDGE CLIFTON: Very good. Then, read it carefully, 10 please. We're at the top of page 9. 11 MR. DRYER: "Average costs of production, per hundredweight 12 of milk produced are lower in larger herds, and the differences are substantial. These costs include the estimated cost of a 13 14 farm family's labor, as well as capital costs, in addition to 15 the cash expenses that are included under operating costs." Further, "While some small farms earn profits and some large 16 17 farms incur losses, financial performance is linked to herd size. Most of the largest dairy farms generate gross returns 18 19 that exceed full costs, while most small and mid-size dairy 20 farms do not earn enough to cover full costs. Full costs include an annualized cost of capital, as well as the cost of 21 22 unpaid family labor (measured as what they could earn off the 23 farm), in addition to cash operating expenses. 24 differences reflect differences in input use. On average, 25 larger farms use less labor, capital, and feed per

hundredweight of milk produced. These financial returns provide an impetus for structural change."

3 USDA ERS continues to report milk cost of production by 4 state and by size of operation based on the Agricultural Resource Management Surveys (ARMS) data from milk producers 5 6 conducted every five years. Years between surveys are adjusted 7 using indexes that reflect differences between the period and the baseline. To the best of my knowledge, these are the ONLY 9 reports that compare U.S. farms of all sizes by state or 10 region. From 2010 through 2014, California ranked second lowest in cost among, among the 23 reported states. 12 California's average cost over those five years was below the 13 following states: Wisconsin by \$8.70 per hundredweight; 14 New York by \$8.34 per hundredweight; Pennsylvania by \$12.66 per 15 hundredweight; Minnesota by \$10.99 per hundredweight. 16 which is home to many former California producers, was the only 17 state with the cost that was below that of California and that was by \$4.78 per hundredweight. 18

- So we're now over on page 10. And does this chart depict what you were just discussing?
- 21 Exactly. Α.

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- 22 And did you create this chart? Ο.
- 23 Α. I did.
- 24 And the data selected is from the source that --Q.
- 25 ERS Cost Reports. Α.

- Q. So why don't you just briefly discuss how the chart works?

  A. So basically the bars show the difference in cost
- A. So basically the bars show the difference in cost
  between each state listed of the 23 versus California, so
  California shows obviously zero difference versus California.
  All of the states, other than Idaho, were higher than
  California. And the average of all the states was \$4.19 higher
  than California.
- 9 Q. So the last column says all states, and that's the average? The very last one?
  - A. That's right.

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- 12 Q. Anything else you want to discuss about that chart?
- A. No, I think that is really self-explanatory.
- Q. All right. Continue, please.
  - A. The 2014 USDA "Milk cost of production by size of operation" report pegged the cost advantage of a one thousand or more cow farm over a farm with 100 to 199 cows at \$11.54 per hundredweight. Given the magnitude of this cost advantage, it's not difficult to understand the propensity of those large producers to grow.

CDFA has been responsible and mindful that a regulated minimum price that is high enough to inhibit demand encourage more supply might tip the delicate balance in California and lead to disorderly marketing.

Q. Is it appropriate to talk about this chart now or after

some more text?

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- A. We can talk about now. It's a scattered chart which plots milk costs against herd size, and some of the dots of interest I label so you can see where Wisconsin is small herd size, high milk cost. And then you can see states like Kansas and Texas, somewhat larger herds and lower costs. And off to the far right you can see where California and Idaho, very large herds, very low cost.
- 9 O. And Florida is also listed?
  - A. Florida has quite large herds, and their cost is still substantially higher than California, but they have quite large herds.
- Q. Okay. Continue?
- A. This is probably -- I think that's somewhat weather related in Florida.
  - There are other cost studies published, but they typically compare farms of similar size. Genske, Mulder & Co., LLC, for example -- do I need to spell that?
- JUDGE CLIFTON: No, because it is printed out on page 11 of your statement, so you are spared.
- 21 MR. DRYER: Thank you. I'm struggling as it is.
- 22 -- has most recently reported 2013 dairy income and
  23 expense data in Hoard's Dairyman. It compared farms ranging
  24 from about 1800 to 3000 cows in size, on average. The regions
  25 compared were Arizona, California, Colorado, Idaho, New Mexico,

Texas, Washington, Upper Plains states, and Lower Plains
states. Of the nine regions compared in the 2013 report,

California had the lowest total expenses per hundredweight of
milk produced, and the second highest net income per
hundredweight. This is within the context of the existing
California milk pricing system.

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Another report available in the public domain is Frazer, LLP's, "Dairy Farm Operating Trends." The report compiles data from dairy operations in Southern California, the San Joaquin Valley, Kern County, Arizona, Idaho, New Mexico, Texas Panhandle, and the Pacific Northwest, which consists of Washington and Oregon operating collectively. The report includes a comparison of the results in those regions listed both on a "per hundredweight of milk" basis and on a "per head" basis. To quote from that report, "Our publication continues to be recognized as the top industry source for relevant dairy statistics. This report is provided to and widely utilized by dairy farmers, lending institutions, universities, colleges and other agribusiness industries." In reviewing the reports for the five years ending 2014, Kern County, California had the highest net income among all the regions in 2010 and '11; Idaho had the highest net income in 2012 and '13; and the Panhandle of Texas had the highest net income in 2014. For 2014, the average net income for the three California regions was \$5.10 per hundredweight. The income for the five regions that report

outside of California averaged \$5.16 per hundredweight. Based on the Frazer and Genske studies, it is reasonable to conclude that California producers are competitive with other regions in the Western United States, despite operating within the pricing confines of the California Milk Marketing Order.

At the top of the next page I included a chart that depicted the results of the 2014 net incomes by region, and you can see the average of the three California regions versus the regions outside of California in the average that are within 6 cents of each other.

California did experience a reduction in average licensed dairy herds in 2014, according to the USDA milk production report dated February 20th, 2015, which comparing 2014 with 2013. The percentage reduction in California herds, however, ranked 34th among the 50 states, and among the 15 states with 500 or more herds, only three lost the lower percentage of their herds than did California. One of those was Pennsylvania, the only state to report an increase in herd numbers. The suggestion that conditions are worse in California than other states, is simply not supported by the facts.

22 BY MR. ENGLISH:

- Q. The chart at the bottom of page 13.
- A. The 13 chart just simply reflects the cow numbers have been relatively stable in recent years in California, so

there's been testimony that cows are dramatically leaving the state, but it is not supported by the USDA numbers.

- Q. Okay. And then you have got two charts over on Page 14.
- 5 The cow chart, I just took the last twelve Right. 6 years and calculated the compounded annual growth rate, which 7 is negative for all states presented, just to show where 8 California ranked. And California has lost farms that are 9 rated 2.7 percent over that period, and you can see where they 10 fit relative to all the other states. Much better position 11 than almost all states just for being lower.

And then the bottom chart shows for just the last year versus 2013 in California is the red bar far out to the right. Again, among the best results of all the states. You can see Pennsylvania all by themselves on the far right where they have actually experienced an increase.

- What about all the states that say Delaware, New Hampshire, South Carolina, Connecticut.
- 19 Α. Those are all zeroes.

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- 20 Okay. Okay. So continue. Ο.
- Okay. And next page, the rapid growth in California's Α. 22 milk supply has led to the construction of very large plants 23 producing bulk commodity products capable of accommodating the 24 ever-increasing milk flow.
- 25 So I've included a chart showing milk production by the

top 23 states, and you can see a magnitude of California's 2 importance in the milk supply, and then on the far right you 3 have got Wisconsin being the next largest. What I included on 4 this chart, and I'll discuss later, I wanted to show the milk possessed by three individual cheese plants in California, 5 that's the bar with the red bars immediately adjacent to the 6 7 California bar, because again, I get into that a little bit later in my testimony, the magnitude of the impact of those three plants have on the State of California. 9

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Bulk projects command lower margins than those of smaller specialty plants that operate in other key cheese producing areas such as Wisconsin, Minnesota, New York, Pennsylvania, and Vermont. In other areas of the west, where larger plants are more common, the industry's either completely unregulated such as Idaho, or most of the manufacturing is dominated by cooperatives, which have pooling and pricing flexibility to adjust to changing market conditions. According to background materials provided by CDFA for the hearing held on June 3rd, 2015, from January through March 2015, 57 cheese plants processed 45 percent of California's milk.

Just three of those cheese plants processed more than 56 percent of that Class 4b milk, which means they processed in excess of 25 percent of the entire state's milk supply. On an annualized basis, those --

JUDGE CLIFTON: It may mean exactly the same thing to say

it the way you read it rather than the way it's written, but just start with the figure "in excess of 25 percent" and read the rest of that sentence, please.

MR. DRYER: In excess of 25 percent of the state's entire milk supply.

JUDGE CLIFTON: Thank you.

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MR. DRYER: On an annualized basis, just those three plants process more milk than is produced in 45 of the 50 United States, based on 2014 production numbers. More than the states of Texas, Michigan, Minnesota, or New Mexico. More than Washington and Oregon combined. The Preliminary Regulatory Impact Analysis in Table B11 showing class price at test changes under the Cooperative proposal reveals an average annual price increase on Class III milk in California of \$1.84 per hundredweight. Applying that increase to the annualized production of the aforementioned three cheese plants, would increase their combined cost of milk by \$196.5 million per year. It is unrealistic to believe an increase of such magnitude could be absorbed without threatening their viability. If you assume cheese is typically worth \$1.60 to \$1.70 per pound, and ten pounds of milk is required to make one pound of cheese, then a \$1.84 increase in the cost of milk represents 18.4 cents per pound of cheese, or more than ten percent of the cheese's gross value.

In that I debated including, but in my experience, if a

cheese operation were able to generate earnings of five
percent, that would be excellent performance. And if cheese is
\$1.60, five percent represents 8 cents a pound. So cheese, a
good cheese plant can generate 8 cents a pound of profit. This
proposal is requesting 18 cents per pound of cheese just to put
it in perspective.

That cost increase is so large, it would likely place California cheese plants, especially high volume, low margin plants, in a difficult position just to justify their continued operation. Since Class 4b accounts for almost half of the milk in the state, disorderly marketing conditions would inevitably ensue.

13 BY MR. ENGLISH:

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- Q. Let me stop you just for one second. Are we now, have you now identified information that relates back to the table on page 15 of 19?
- 17 A. Yes.
  - Q. The plants that -- is that what you are referring to?
  - A. Yeah, I'm just showing the importance, you know, there's just three individual cheese plants, and the importance that they are to California and what the impact would be on just those three plants if this Proposal 1 were to go through.
    - Q. And how is it you know what those three plants size is?
  - A. It came from the background information provided by the California Department of Agriculture for the June 3rd hearing

1	of this year.
2	Q. So you are not just pulling it out of thin air
3	A. No, not at all.
4	Q. You got it from CDFA?
5	A. Right.
6	Q. Okay. So why don't you continue then with your
7	statement on the bottom of page 16?
8	A. Cooperative organizations control the vast majority of
9	milk in the state. And I have heard testimony that's 75 or 80
10	percent. They have more than enough bargaining power to
11	negotiate prices with their customers that are reflective of
12	the market conditions that exist in California.
13	ARGUMENTS IN CONSIDERATION OF A FEDERAL ORDER.
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15	- The argument disorderly marketing exists in
16	California is false.
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18	- The argument that California is losing dairy farms at
19	a faster rate than the rest of the country is false.
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21	- The argument that California milk production is
22	declining because cows are leaving the state is
23	false. (The 2015 decline is due almost entirely to
24	lower production per cow.)
25	

1	- The argument that producers in other parts of the
2	country have caught up to California's production
3	proficiency is false. (It may be true in isolated
4	cases, but not in general.)
5	
6	- The argument that California producers have not been
7	listened to, is false. (There have been seven hearings
8	in five years and the Secretary established the Dairy
9	Future Task Force to address their concerns.)
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.1	- The argument that depooling does not benefit Federal
2	Milk Market Order buyers is false. Mr. Wegner of
_3	Land O'Lakes confirmed that in previous CDFA testimony.
4	JUDGE CLIFTON: You left out the word "hearings" so go
_5	ahead and say that "he confirmed that in"
-6	MR. DRYER: he confirmed that in previous CDFA hearing
_7	testimony.
8_	JUDGE CLIFTON: Thank you.
_9	MR. DRYER: Thank you.
20	- The argument that California cheese plants can afford
21	to pay the same price as those in the Midwest is false,
22	given the cost of doing business in California
23	including transportation of product to the population
24	centers in the East. It costs about 12 cents per pound
25	to ship cheese from California to the Midwest and about

16 cents to the East Coast.

For the last five years that USDA NASS surveyed and reported Dairy Product Prices, Minnesota and Wisconsin cheddar block prices averaged about 9 cents higher than those of other states. See that in the following chart.

6 BY MR. ENGLISH:

2.2

- Q. So the following chart is on page 18, and why don't you tell us what this chart shows and where you got the information?
- A. When NASS reported cheese survey prices and it, I think it was March of 2012, had switched over to AMS, but back when they reported they did three prices; they did the Minnesota-Wisconsin, other states, and the average of all of the regions. So what this chart depicts, the blue bars are the Minnesota-Wisconsin cheddar block prices; the other states are obviously all the other states reporting. And then the line, that green line is on the other axis, just depicting the
- difference between the two. And over that period of time, 8.73 cents, almost 9 cents a pound higher price in Minnesota and Wisconsin than the rest of the country.
- Q. And is it your view that within other states
  California --
- A. Would be a major influence.
  - JUDGE CLIFTON: I'm sorry, you were both talking at the same time and I have no idea what the evidence is. Start again

1	with your question, Mr. English.
2	BY MR. ENGLISH:
3	Q. I was saying, in the other states category, in your
4	professional opinion based upon your work for Saputo, what role
5	is California of the other states number?
6	A. California is in the other state's number and it is the
7	second largest cheese producer to date. So I imagine that to
8	be current.
9	Q. And the second largest to what state?
10	A. Wisconsin.
11	Q. So Wisconsin's in the, already in the other bar, so by
12	definition, California is the largest in remains in the red,
13	correct?
14	A. Correct.
15	Q. Anything else you want to talk about that chart?
16	A. I think it is self-explanatory.
17	Q. Thank you, sir.
18	A The inference that California producers under the
19	California systems make less net income than their
20	Western counterparts is false.
21	
22	- The idea that mega cheese plants consuming oceans of
23	milk can compete on milk price with specialty plants
24	buying small volumes of milk is false.
25	

- The argument that the Federal whey factor more
appropriately values whey than California's whey factor
is highly debatable.
- The notion that California's milk production will
decline to the point it cannot supply the fluid market
is false. (Just three cheese plants in California
process almost double the amount of milk needed to
supply the declining market.)
- The argument that raising the 4b milk price by one
or two dollars a hundredweight will discourage dairy
farms from converting to almonds, which, according to
testimony, returns the equivalent of, return the
equivalent of \$40 per hundredweight, is false.
JUDGE CLIFTON: I would like to insert what you included in
your testimony there, Mr. Dryer. In the top line when you say
by one or two dollars, you inserted per hundredweight. Should
we insert that on the record copy?
MR. DRYER: I think that's more appropriate, yes.
JUDGE CLIFTON: All right. So on page 19, Ms. Elliott, top
line, we'll insert "per hundredweight" and it will look just
like it does in the last line of that paragraph. Two words.
MS. ELLIOTT: Okay.
JUDGE CLIFTON: So we're inserting it just after the word

"dollars" and before the word "will". And Mr. Dryer, I would
like you to read that sentence again, please.

MR. DRYER: The argument that raising the 4b milk price by
one or two dollars per hundredweight will discourage dairy

testimony, return the equivalent of \$40 per hundredweight, is

farms from converting to almonds, which, according to

7 false.

To establish a Federal Order, especially one that specifies unprecedented mandatory pooling, would put proprietary plants in an untenable position, rendering them unable to compete effectively with Cooperatives who have pooling and pricing flexibility under the Orders. California's dairy industry needs both processors and producers, cooperatives and proprietaries. If USDA decides to recommend a Federal Order, Saputo supports only the proposal submitted by the Dairy Institute of California which provides for voluntary pooling and milk prices based on western product prices, among many of the other provisions.

And that concludes my testimony.

MR. ENGLISH: Your Honor, I have a some additional direct.

And I guess the major question I have at this point is, we have been going for about an hour and 55 minutes, and then we passed out, a handout, but and I'm wondering if the court reporter needs a break.

JUDGE CLIFTON: Oh my goodness, it is one minute to 4:00.

1 Please be back and ready to go at 4:15. 2 (Whereupon, a break was taken.) 3 JUDGE CLIFTON: We're back on record at 4:16. Mr. English? 4 MR. ENGLISH: Thank you, your Honor. 5 BY MR. ENGLISH: So I just have a couple of questions before asking to 6 7 move the exhibits and then make the witness available for 8 cross-examination. 9 Let's look at page 4 of Exhibit 91 for a moment. So 10 anticipating maybe clearing a few things up ahead of time, as 11 Mr. Beshore has noted, you know, depooling tends to occur when 12 the relative price of manufactured products is higher than the blend price, and then the result is that rational business 13 persons make decisions about whether they are going to 14 15 contribute into the pool for that month, correct? 16 Α. Correct. 17 So that's still a relevant point, because when those circumstances occur, if California has mandatory pooling, you 18 19 would be unable to take advantage of that even as competitors

- are not making those payments to the pool in Federal Order
- 21 areas, correct?

- 22 Correct. Α.
- 23 Now, the flip side is, what you are talking about in 24 the middle of that paragraph on page 4 is, you said imagine 25 what would have happened if mandatory pooling had existed

- 1 across the country this past spring, and you had situations
- 2 that Mr. Suever discussed earlier, correct?
- 3 A. Correct.
- Q. What you really mean there is, given the way the system would work with mandatory pooling, there would be mandatory pricing, correct?
- 7 A. Yes.
- Q. And therefore, product could not, under those
  circumstances, be sold at dollars below class price as was
  recorded in Dairy Market News earlier this year, correct?
- 11 A. That was my understanding, yes.
- Q. So that is what you really mean in that statement on page 4, correct?
- 14 A. That's right.
- JUDGE CLIFTON: Mr. Dryer, I'm not getting enough volume
- 16 so --
- MR. DRYER: I'll speak up, your Honor.
- JUDGE CLIFTON: That's perfect. Thank you.
- 19 BY MR. ENGLISH:
- 20 O. All right. Now, turning to Exhibit 93, which was,
- 21 first of all, you quoted it in your statement, correct?
- 22 A. That's right.
- Q. And to the extent you quote it in your statement, you
- 24 agree with the statement that you quoted, correct?
- 25 A. I do, yes.

- Q. And part of what you are saying is, look, it's not just me, other people are saying it, correct?
  - A. That's right. And I'm saying partially that it's a problem across the country for cheese makers.
- Q. And you have, Saputo has those businesses across the country, correct?
- 7 A. That's right.

- Q. Is Saputo a member of Wisconsin Cheese Makers
  9 Association?
- 10 A. Yes, we are.
- Q. Did you have an opportunity to have any input into what is listed as Exhibit 93?
- A. I was involved in conversations -- but --
- Q. But nonetheless, do you, on behalf of Saputo, endorse its contents?
- 16 A. I do.
- Q. Your Honor, I move admission of Exhibit 91, 92, and 93, and the witness is available for cross-examination.
- JUDGE CLIFTON: Thank you. Let us deal with the exhibits first. Does anyone wish to question Mr. Dryer before
- determining whether you have any objection to Exhibit 91? No
- one does. Are there any objections to the admission into
- evidence of Exhibit 91? There are none. Exhibit 91 is
- 24 admitted into evidence.
- 25 ////

1	(Thereafter, Exhibit 91 was
2	received into evidence.)
3	JUDGE CLIFTON: Does anyone wish to question Mr. Dryer
4	regarding Exhibit 92? Are there any objections to 92 being
5	admitted into evidence? There are none. Exhibit 92 is
6	admitted into evidence.
7	(Thereafter, Exhibit 92 was
8	received into evidence.)
9	JUDGE CLIFTON: Regarding Exhibit 93, does anyone wish to
10	question Mr. Dryer about that one?
11	MR. BESHORE: Yes, Marvin Beshore.
12	Good afternoon, Mr. Dryer. I just want to make sure I
13	heard you correctly in response to Mr. English with respect to
14	Exhibit 93, you had nothing to do with its preparation?
15	MR. DRYER: No, I had nothing to do with its preparation.
16	MR. BESHORE: Thank you very much.
17	JUDGE CLIFTON: Yes, thank you, Mr. Beshore. It's true
18	that the volume from his voice was so low it was hard to
19	distinguish, so, thank you. All right.
20	Is there any objection to the admission into evidence
21	of 92 to 93?
22	MR. BESHORE: Yes, I do object to the admission of 93. It
23	is a bit of a special situation. This is not notice to kind of
24	rule making, it is on the record rule making. This was a
25	document that he didn't prepare, that was submitted by an

- association in a notice a comment proceedings separate from
- 2 this. He's quoted from it, that's fine, in his testimony, but
- 3 it should not be received in the record as if it were, as if
- 4 this were a noticing comment of proceeding. The author is not
- 5 here to be examined in any way, and it's kind of a backdoor, a
- 6 bunch of testimony that is uncross-examinable and submitted in
- 7 a different proceeding, so I object to it.
- 8 MR. ENGLISH: Your Honor, the witness has indicated that
- 9 they are a member the organization, and yes, he didn't author
- 10 it. But I asked him does he endorse it, and I could ask
- 11 further does he agree with it and does he effectively adopt it
- 12 as his own?
- 13 MR. DRYER: Yes.
- MR. ENGLISH: In which case, he's subject to
- 15 cross-examination, and he is a member of the organization, and
- 16 I think it is entirely appropriate, the Rules of Admission in
- 17 these proceedings, as we well know, especially as to people
- 18 being of legal opinions, are a little different. And it may go
- 19 to the weight of the document, but I don't think it goes to
- 20 admissibility under these circumstances when the witness says
- 21 he has endorsed it and adopts it.
- 22 JUDGE CLIFTON: Was this available on any website,
- 23 Mr. English, prior to today?
- 24 MR. ENGLISH: Yes, it is. Is it not? I believe you can go
- 25 to this docket number, like any docket number, and you can pull

it out like any docket number, and it is available online. So this witness can say he relied on it, like other witnesses have relied on materials, for the number of years this witness has been involved in the dairy industry. So I think it is also a 908 issue.

MR. BESHORE: Again, this is quite different than many other exhibits that have being presented here. I could present, for instance -- if I just brought up here any publication or submission on this 610 docket, or any other

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docket, by the National Milk Producers Federation, of which my clients are members, and we said, and I just said to Mr. Hollon, "You endorse them?" "Yes." "Adopt them?" "Yes." We could have stacks of, you know, of submissions like this from other, from trade associations, you know, not presented as testimony, but being put into the record as if they were presented as testimony. And it just, it defeats the purpose and the function of an on the record rule making proceeding. He didn't prepare it. And just to say he endorses it -- now, it is in the record as something that I have to, that is going to be accepted for -- for whatever it proves, unless we cross-examine him. It's -- it's something that we can't -it's beyond a pickle of how we need to make a record in this proceeding, your Honor. And I -- it's a special case. I don't think I have objected to anything else that's come up here yet,

but I just think we can't have this kind of thing, or the door

1 is opened to literally libraries of files that may be available 2 on the Internet because they are at 3 regulations.gov.rulemakingproceedings. 4 JUDGE CLIFTON: To me it seems directly on point with 5 regard to the issues of component pricing that need to be 6 considered here. It's only one viewpoint. 7 MR. BESHORE: It's not a relevance issue. 8 JUDGE CLIFTON: Well, why do you feel so unable to 9 cross-examine with regard to its contents? 10 MR. BESHORE: Well, I could cross-examine him about a 11 document that he hasn't prepared, hasn't read into the record, 12 has not testified to except saying "I like it, I endorse it," 13 but I don't think, you know, I don't think that's the way this 14 hearing has been going or should be going. Literally, this is 15 okay, nine pages. I mean, it could be 30, it could be 50. I think it could be adopted in the same way and pertain to topics 16 17 that we're discussing here. And I just don't think that's 18 appropriate to, and to have the burden that, on me, as a 19 non-proponent, or us, to cross-examine someone about the whole 20 thing? I object. 21 MR. ENGLISH: I can have him read it in the record, your 22 Honor, and he can say it is his testimony. And what I'm doing 23 is trying to save the record that burden. I would note that every single table is sourced to USDA data, which is something 24 25 that a lot of people have done. I said, I asked the witness

1 more than endorse, I asked whether he adopted it as his own. 2 And he is available for cross-examination. And, you know, it's 3 really, I think, ultimately not much different from what he's 4 said, it is more of the same. And I think that under the circumstances, it is admissible. 5 6 MR. DRYER: Might I say that in my testimony I said that 7 the other solids factor in the Federal formula was a problem for other cheese makers, and that was part of my thinking, and including this, because it demonstrated that the fact that 9 10 other cheese makers were appealing to the USDA about that 11 problem. 12 MR. ENGLISH: And you are also one of those other cheese makers outside of California? 13 14 MR. DRYER: Yes, as a member of Wisconsin cheese makers. JUDGE CLIFTON: Mr. Vetne? 15 MR. VETNE: Mr. Dryer stole half my thunder. 16 17 JUDGE CLIFTON: Isn't he wise? 18 MR. VETNE: Okay. There is no issue as to the authenticity 19 of this document. There's no issue as to the relevance of the 20 information in this document. As I understand it, the only 21 issue as to portions of this document is in the nature of 22 hearsay, somebody else who made this said these things, and 23 they can't be cross-examined. But the raw data in this 24 document comes from Federal Government sources. That's the 25 kind of information that people reasonably rely upon and which

we do here.

But the purpose of this exhibit, the underlying purpose is there is a problem in the whey formula. We have a problem in California, other cheese makers have a problem for the same reason in other parts of this country. The fact that this document exists and was submitted to the USDA and is authentic, demonstrates that the voice of the problem is being expressed in other parts of the country. For that purpose, it is not even hearsay. Even if it were hearsay, of course, in an Administrative proceeding, the rule is, you should exclude types of evidence upon which reasonable persons should not ordinarily rely. This does not fall in that category. It may be subject to some weighting caution to the extent it doesn't contain, to the extent parts of it contain argument, maybe, rather than raw data, but that's all. Thank you.

JUDGE CLIFTON: All right. Over objection, I admit into evidence Exhibit 93. Mr. Beshore's objection is understandable, and the persons making a recommendation to the Secretary can, of course, take that into account as they evaluate what to do with the document.

I think the cross-examination with regard to the issues in the document will be easier if it's, in fact, part of the record. I realize it would be part of the record even if I rejected it, but I'm going to accept it.

I know these are difficult issues, and what is true in

- Wisconsin may not be true in California. But even just some of the reasoning here and some of the vocabulary may be of some use. So that's my reason for accepting into evidence Exhibit 93, over objection. All right.
- 5 (Thereafter, Exhibit 93 was
- 6 received into evidence.)
- JUDGE CLIFTON: Now, I realize, you know, we could spend a lot of time with regard to the issues raised here, but I think it's an important issue. So it's now 4:30, let's begin cross-examination of Mr. Dryer. And who would like to go first? Mr. Beshore?
- 12 CROSS-EXAMINATION
- 13 BY MR. BESHORE:
- Q. Thank you, your Honor. And good afternoon again, Mr.
- 15 Dryer.
- 16 A. Good afternoon.
- Q. I want to begin by learning a little bit, attempting to learn a little bit more about Saputo and your role, your role at Saputo, and understanding that that's the basis for your testimony here today, really, your experience with Saputo and your knowledge of its operations. Is that a yes?
- 22 A. Yes.
- Q. You're nodding. We need to -- you need to articulate.
- A. It's part of my role to be here, of course,
- 25 representing Saputo.

- Q. Okay. So I would like to ask to be marked as the next consecutively numbered exhibit, a one-page document which we printed this morning from the Saputo USA Food Service website.

  And I'll give you one, Mr. Dryer.
- JUDGE CLIFTON: Ms. Elliott, I'm planning to mark this as Exhibit 94.
- 7 MS. ELLIOTT: Yes.
- 8 JUDGE CLIFTON: This shall be Exhibit 94.
- 9 (Thereafter, Exhibit 94 was marked
- for identification.)
- JUDGE CLIFTON: If you do not yet have a copy of Exhibit 94
- 12 and want one, would you raise your hand?
- 13 BY MR. BESHORE:
- Q. Okay. So, Mr. Dryer, what I liked about this and the
- reason I printed it and wanted to have here, and what I liked
- about the exhibit was, it -- it gives us a map and gives us a
- 17 list of Saputo plants.
- 18 A. Saputo cheese plants.
- 19 Q. Saputo cheese plants.
- 20 A. Saputo cheese division plants.
- 21 Q. Okay. So by making that distinction, you are saying it
- 22 doesn't including any of the Class II, the Morning Star
- 23 acquisition plants?
- A. Correct.
- 25 Q. But in terms of cheese plants, it's current and correct

- and depicts Saputo cheese operations, correct?
- 2 A. Appears to.

- Q. Okay. So, let's talk about California first. Plants are listed the middle of the page, you have, I think there are five cheese plants in California.
- 6 A. Five.
- Q. Okay. And they are alphabetically listed. Newman,

  California, can you tell us about that plant? What products it

  produces?
- 10 A. Primarily Mozzarella and provolone.
- Q. And can you tell us anything about the size of the plant?
- 13 A. I was cautioned to be careful not to --
- JUDGE CLIFTON: I need that microphone to be closer to you.

  Can you raise it up a little?
- 16 MR. DRYER: I was cautioned to be careful about disclosing
- information about specific of our operations, since we're a
  public company. And given my age and longevity, I can't afford
- a long prison sentence, so I can't share specifics that aren't
- in the public domain, that haven't been given to the market.
- 21 BY MR. BESHORE:

25

Q. Okay. On page 15 of 19 on Exhibit 91, you referenced, in the first line of the graph on that page, you sort of put cheese plants into two categories, bulk, or at least as I

understand it, it was referencing sort of two product sets at

- 1 least, bulk products, which come from the big plants, I take
- 2 it; is that correct?
- 3 A. Well, bulk products can come from any plant, but
- 4 obviously from the big plants, yes.
- Q. Okay. And then smaller specialty plants on the other
- 6 hand?
- 7 A. Yes.
- Q. Okay. Can you tell us which category that your Newman,
- 9 California plant would be in?
- 10 A. I think most of our California plants would be
- 11 considered bulk plants.
- 12 Q. Okay.
- 13 A. I think the industry is structured in a way to
- 14 accommodate the diminishing milk supply, so you need to be able
- 15 to process quite a bit of milk.
- 16 Q. Okay. Let's learn a little bit about the other plants.
- 17 South Gate, California, what products does that --
- 18 A. That particular plant I would not categorize as a bulk
- 19 plant, that plant produces string cheese.
- 20 O. String cheese. Okay. So I was, again, reading and
- 21 trying to learn about Saputo. Reading in, I think it was
- 22 Dunn and Bradstreet Report that your -- you have a brand of
- 23 line of string cheese which is the number one in the country;
- 24 is that correct?
- A. That's correct.

- 1 Q. And that's the Frigo brand?
- 2 A. That's correct.
  - O. And is that made at South Gate?
- 4 A. Part of it is.

- Q. Okay. And let's go then, to the Tulare, three plants in Tulare. Can you tell me about those and whether they are bulk or specialty, and whether they are products --
- A. Two of those are cheese plants that produce bulk,
  primarily Mozzarella, and one is a packaging, shredding, dicing
  operation.
- 11 Q. So the packaging operation does not process raw milk.
- 12 A. Correct.
- Q. Try to wait until I'm done. Sometimes I hesitate.
- 14 A. Sorry.
- Q. But two plants at Tulare do make bulk cut Mozzarella?
- 16 A. Correct.
- Q. Okay. So let's move then to your plants in the
- 18 Upper Midwest. And looking at, looking at Exhibit 94, there's
- 19 a plant in the East, or what seems to be a plant marketer, one
- 20 of those gold designations that designates plants, but that, is
- 21 that the Hancock, Maryland location that's been closed?
- 22 A. That's correct.
- Q. Okay. So you don't actually have a plant in the East anymore, right?
- A. That's correct.

- O. Just a distribution center in Allentown?
- 2 A. That's right.

8

9

- Q. Okay. So you, in the United States you manufacture cheese in California and in the Upper Midwest, primarily Wisconsin, as well as one plant at Big Stone, South Dakota?
- A. And that plant is an aging packaging plant, it does not take milk.
  - Q. Okay. Helpful. Good. So your processing plants are either California, the ones that take raw milk in and make cheese, are either in California or Wisconsin?
- 11 A. That's right.
- 12 Q. So let's talk about the Wisconsin plants.
- Almena, Wisconsin, what -- can you describe that plant and what it makes?
- 15 A. We make blue cheese and harvest Italian style cheeses there.
- 17 Q. Is that a bulk or a specialty plant?
- A. You know, they, in Wisconsin they categorize, they have a categorization of specialty cheeses. And it's very, to me, specific, and it doesn't include all the cheeses that I would consider specialty. But I think gorgonzola is definitely considered a specialty. Some of the hard Italian styles are a specialty. To me it's a specialty plant, the products that it makes.
- Q. But it -- it's not considered a specialty in Wisconsin,

- 1 is that what you are saying?
- 2 A. I'm saying that they publish a report of specialty
- 3 cheese production in Wisconsin and has a fairly narrow
- 4 definition of specialty.
- 5 Q. Okay. But in the way you have used it in 91, this
- 6 would be a --
- 7 A. Yeah, it would be specialty.
- 8 O. Okay. Black Creek, Wisconsin?
- 9 A. Again, that would be specialty. We're doing some
- 10 varieties that are considered not specialty, but it is strictly
- 11 cheddars we produce are aged. We do snack cheeses and other
- 12 varieties, so it is specialty in my mind.
- 13 O. But it includes cheddar?
- 14 A. Cheddar, but only, you know, table cheddar, aged
- 15 cheddar, not bulk cheddar.
- 16 Q. Not bulk cheddar. Okay. Fond du Lac, Wisconsin.
- 17 A. Blue cheese.
- 18 Q. Specialty or bulk?
- 19 A. To me, that's a specialty product.
- Q. Is it Green Bay, Wisconsin?
- 21 A. That's a packaging facility.
- Q. Not a processing facility?
- A. Right.
- Q. Lena, Wisconsin?
- 25 A. String cheese.

- 1 Q. Is that some of the Frigo --
- 2 A. Yes.
- 3 Q. -- variety also? Frigo labelling?
- 4 A. Correct. Among others.
- Q. So, your string cheese, what type of cheese is that?
- 6 A. It's made from Mozzarella, basically.
- Q. So you make Mozzarella and cut it, and package, and
- 8 wrap it and package it into the string variety?
- 9 A. It is extruded so it creates the stringy texture, and
- 10 so it is handled a special way.
- 11 Q. So it is produced directly through extrusion?
- 12 A. Extrusion, then that runs through extrusion process.
- Q. Okay. Mayville, Wisconsin?
- A. That's a warehouse-type facility.
- 15 Q. Not --
- 16 A. Not a milk plant.
- 17 O. Monroe, Wisconsin?
- 18 A. Whey plant.
- 19 Q. Reedsburg, Wisconsin?
- 20 A. That's a Mozzarella facility. We make a premium
- 21 Mozzarella product there and some fresh Mozzarella.
- 22 O. Waupun, Wisconsin?
- A. That's a large manufacturing facility for Mozzarella
- 24 and provolone and it has whey processing capabilities.
- Q. Going back to the California plants. Do you have whey

- processing capability in any of those plants?
- 2 A. We have consolidated that into our Tulare plant on 3 Paige Street.
- Q. So whey processing in California is at the one in Tulare location?
- 6 A. Yes.

- Q. Okay. And what, there are multiple whey processing locations in Wisconsin, Waupun and Monroe?
- 9 A. Monroe doesn't have drying capability. It produces a condensed whey product and Waupun is our one drying facility there.
- Q. Okay. Now, are you, do you currently have -- have any responsibilities for the milk supply arrangements into any of the facilities?
- 15 A. In my past I had, but I don't now.
- Q. I was looking at, again, some prior testimony, and I
  think at one time you testified, maybe back in, I don't know,
  it was '07, '08, I'm not sure, that you were responsible at
  that time for the milk supply of the 21 plants? Does that
- 20 sound right?
- 21 A. That's correct.
- Q. What periods of time were you responsible for milk supply into those plants?
- A. Really, from probably 1998 to perhaps three or four years ago I stopped.

- Q. Okay. During -- and your responsibilities included
- 2 both California and down in Wisconsin, I take it?
- 3 A. That's correct.
- Q. Are you familiar with the cost of milk to those, to those plants currently?
- 6 A. Yes.
- 7 O. Both in California and Wisconsin?
- A. Yes.
- 9 Q. Okay. And of course, you were familiar during times
  10 you were responsible for it?
- 11 A. Very much so.
- Q. Okay. On a per hundredweight basis, how much more are you paying for milk to make cheese in Wisconsin than in
- 14 California, on average?
- 15 A. Again, I'd have to refer back to my caution about the divulging specific information about our operations.
- Q. Okay. You don't, you don't feel like --
- A. You want me to comment on the Class III price versus

  Class 4b price, I can do that.
- Q. No, well, no, I'm interested in how much more milk the farmers are paid for milk to make cheese in Wisconsin versus California, in the Saputo, for the Saputo plant?
- A. I would refer you to mailbox price information put out by USDA.
- Q. Okay. So you think that information is representative

of the --

- 2 A. Yes.
- Q. Okay. Did you -- were you here when Mr. Hollon presented that information?
- A. I am not sure. I read part of his testimony, but I had a gap in my presence here in a couple of weeks.
- Q. Okay. Well, he attempted, maybe this will help you remember if you were here or not. He went through some careful calculations to make sure that he was standardizing or comparing prices on the basis of the same tests and component values and that sort of thing. Do you recall that?
- 12 A. No, I don't.
- Q. Okay. That would be -- that would be something you would want to do to compare prices, though?
- 15 A. If you wanted to be accurate.
- Q. Okay. If you wanted to be accurate. It is pretty important in this proceeding, wouldn't you say?
- 18 A. I would say.
- Q. Okay. So if those -- if those mailbox price
  comparisons consistently showed a, you know, a difference of an
  excess of a dollar and sometimes in excess of two dollars per
- hundredweight, you would agree that's within the range of your
- 23 experience?
- 24 A. That seems reasonable.
- 25 Q. Okay. So let me just -- if we can have that other

exhibit.

1

5

I have a one-page exhibit that I would like to ask to

3 be marked as the next exhibit number, which I believe would be

4 95, it's titled "Saputo Plants in Wisconsin and County Producer

Paid Price Premiums" as reported in Exhibit 60. I'm giving one

6 to Mr. Dryer.

7 JUDGE CLIFTON: Ms. Elliott, I believe this is Exhibit 95;

8 is that correct?

9 MS. ELLIOTT: That's correct.

10 JUDGE CLIFTON: Thank you. I'm marking mine as Exhibit 95.

11 (Thereafter, Exhibit 95 was marked

for identification.)

JUDGE CLIFTON: Please raise your hand if you need an

14 Exhibit 95. They have been distributed.

Mr. Beshore, you may proceed.

16 BY MR. BESHORE:

0. Thank you. So were you here when Mr. Christ testified,

18 Mr. Dryer?

19 A. No, I listened to part of his testimony.

Q. Have you -- did you have a chance to see the Exhibit 60

21 which he presented, which was information he had, the

22 Market Administrator in Order 30 had prepared for him?

A. No, I did not.

Q. Well, all I have done here on Exhibit 95 is take the

25 information that was from the Market Administrator's data that

- 1 Mr. Christ presented, which had pay prices in Wisconsin 2 counties in 2008 to 2011, two months a year. And what's 3 slightly different from the mailbox price here, the 4 Market Administrator calculated the weighted average for all the payrolls in the County, the weighted average premium over 5 6 the Federal Order price. Okay? Do you follow? And the ones 7 that we show here are where counties that the plants were located and were reported, and they show a range, we just put the low, the low -- the month that had the lowest over order 9 10 premium weighted average in that county, and the month that had 11 the highest. That's the information. So during this period of 12 time, 2008 through 2011, you were responsible for milk
- 14 A. Correct.

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- Q. Do those premiums conform to your experience in purchasing milk in the -- for those plants in Wisconsin during that time period?
- A. I can't really respond to the accuracy of these numbers, but, you know, they could be correct.

procurement in these plants, correct?

Q. I wasn't asking -- I wasn't trying to ask if they were accurate. We know the Market Administrator prepared them from all the payroll information they had and weighted them, etcetera. I'm just asking if you recall, in your experience, that these were the types of premiums that were paid to producers?

- 1 A. Being paid in the market?
- 2 Q. Yes.
- 3 A. They seem realistic to me.
- Q. Okay. On the other side of the country here in
- 5 California, we don't have that kind of pay price information,
- 6 we have mailbox information, but producers here start with a
- 7 substantially lower blend price and receive substantially lower
- 8 premiums, if any, correct?
- 9 A. Yes.
- Q. Now, do the Saputo sell cheese products to national
- 11 accounts?
- 12 A. Yes.
- Q. So are those accounts, some of those accounts, serviced
- 14 with product that's both manufactured in Wisconsin and in
- 15 California?
- 16 A. Yes.
- 17 O. Sold at the same prices?
- 18 A. Typically not.
- 19 Q. Typically not? So you are selling cheese to somebody,
- 20 you don't charge, you charge them a different price for the
- 21 cheese that you make in Wisconsin and the cheese you make --
- 22 A. It's the location --
- Q. Can you let me finish, sir, please?
- A. I thought you were, sorry.
- 25 Q. You charge a customer a different price for the, let's

- say Frigo string cheese that you make in California, than for the Frigo string cheese that you make in Wisconsin?
- A. I would say for a national customer there's a location value to the cheese, so depends if, you know, if higher cost of always getting the product in the market that has to be taken into account in the price.
- Q. So that's different for a national accounts you have different delivered prices at different locations, is that what you are saying?
- A. I -- it's -- first, I'm not involved in sales, but I

  believe that, yeah, that we have, in general, prices are

  different emanating from the West than they are for the

  Midwest.
- Q. At customer delivered locations?
- 15 A. Yeah, because most of the market is East.
- Q. All right. Do you sell any products FOB your processing or packaging facilities?
- 18 A. I would say, yes.
- Q. And for the same -- same product, same label, do you charge the same prices for the same product, the same label in Wisconsin and California?
- A. I am a little uncomfortable in the area. I'm not really an expert on pricing.
- 24 Q. Okay.

2

25 A. So I am a little uncomfortable. I don't want to make,

misstate.

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- Q. So you didn't actually have a responsibilities in that area?
- A. Not at all.
- Q. Okay.
- JUDGE CLIFTON: Mr. Beshore, will you please remember where
  you are? Because you will be cross-examining this witness
  tomorrow. And I would like to stop because we have a few
  housekeeping items, including finding out what else is on the
  agenda for tomorrow. Is that all right?
- 11 MR. BESHORE: That's fine.
- JUDGE CLIFTON: All right. And Mr. Dryer, you had already planned to be here tomorrow, I hope.
- MR. DRYER: Yes, ma'am.
- JUDGE CLIFTON: All right. For now, you may step down,
  thank you so much. The first issue is whether we can leave
  things exactly where they are in this room, and I would like
  someone from USDA to speak to that.
- MR. RICHMOND: Okay. So feel free to leave all of your belongings here tonight, we intend to be the last ones out the door. We have to lock them up so hopefully everything is here in the morning.
- JUDGE CLIFTON: So will your copy machine be okay out there?
- 25 MR. RICHMOND: We're going to move the copy machine from

1 the hallway into the room so it is safe and sound. 2 JUDGE CLIFTON: All right. So that's wonderful news. The 3 second issue is, Mr. English, we -- was there something, 4 Mr. Beshore, about, oh, are you pointing to other doors that need to be locked? 5 6 MR. BESHORE: No, I'm sorry, I was just looking to 7 Mr. English to give us the line up for tomorrow. 8 JUDGE CLIFTON: Me too, looking to him. 9 MR. ENGLISH: Chip English. So, your Honor, we didn't get 10 through the list today. And Mr. Dryer, who did have something 11 else to do tomorrow, has decided that he's going to return here 12 tomorrow. So we would like to complete Mr. Dryer tomorrow. 13 And then after that, we would like to put Mr. Newell on the 14 stand for HP Hood, for a relatively short statement, similar 15 length as Mr. Suever, on the issue of orderly marketing. 16 After that, I think it depends a little bit on the 17 timing, because I have two witnesses, and I am confident I'm not going to get them both done. So I think I'll put one of 18 19 these two on tomorrow and depends a little bit on what I think 20 is going to happen. Part of it is one of them doesn't live 21 here. Rob Blaufuss for Dean Foods, and James DeJong, actually, 22 I wouldn't be the one putting him on, I think Mr. Vetne will 23 be, but we would have, for Dairy Institute of California, 24 those, one of those two. I doubt we'll have both. And since 25 Mr. Blaufuss does have a plane to catch tomorrow, I would

1	probably suspect it is going to be Mr. DeJong, but that hasn't
2	been decided yet. So we're working on it and that's where we
3	are. And I know there is no chance we can finish all four
4	tomorrow.
5	JUDGE CLIFTON: All right. We have another gentleman who I
6	believe will be testifying tomorrow, am I correct? No? Not
7	necessarily tomorrow?
8	MR. ENGLISH: No, not tomorrow. Monday.
9	JUDGE CLIFTON: Next week. Okay. Good. All right. What
10	other questions or announcements does anyone want to make?
11	None.
12	All right. I will see you here tomorrow, we'll go on
13	record at 9:00, and we now go off record at 4:56.
14	(Whereupon, the evening recess was taken.)
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1	COURT REPORTERS CERTIFICATE
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13	of any of the parties.
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19	DATED: November 24, 2015
20	FRESNO, CALIFORNIA
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(1) \$1.00 - affirm

	4119:16	account (3)	4162:5,6;4170:4;	4243:20
<b>\$</b>	1117.10	4177:3;4247:19;	4180:1;4181:9;	admissible (1)
<b></b>	Γ	4262:6	4190:8;4195:9,14;	4246:5
<b>\$1.00</b> (3)	L	accountants (2)	4206:12;4219:23;	admission (13)
4089:24,25;	[AO] (1)	4148:7;4156:18	4229:16;4252:23;	4126:14;4128:3,8,
4090:4	4073:6	accounted (2)	4263:2;4264:21	14,21;4180:2,5;
\$1.60 (2)		4081:2;4203:17	adapt (1)	4199:14;4241:17,22;
4231:20;4232:3	$\mathbf{A}$	accounting (7)	4187:7	4242:20,22;4243:16
\$1.70 (1)		4112:16;4147:12,	add (9)	admit (2)
4231:21	ability (12)	18;4148:6,16;	4066:7;4080:5;	4198:22;4247:16
\$1.84(2)	4083:14;4154:18,	4149:19;4211:23	4092:23;4145:11;	admitted (7)
4231:14,22	20;4178:22;	accounts (5)	4148:6;4179:24;	4128:15,22;
<b>\$10.00</b> (1)	4179:14;4186:12,18;	4232:10;4261:11,	4213:4,9;4217:5	4180:6;4184:16;
4112:8	4187:7,20;4188:23;	13,13;4262:7	added (6)	4241:24;4242:5,6
<b>\$10.99</b> (1)	4194:15;4206:13	accuracy (1)	4133:9,10,10,11,	adopt (2)
4224:15	able (26)	4260:18	11,13	4243:11;4244:12
<b>\$11.54</b> (1)	4072:13,22;	accurate (10)	addiction (1)	adopted (8)
4225:17	4084:5;4089:10;	4102:15;4112:20;	4219:4	4082:5;4083:18;
<b>\$12.66</b> (1)	4091:10;4107:5;	4130:9;4140:7;	addition (5)	4092:12;4117:1;
4224:14	4141:15;4157:6;	4147:16,20;4164:12;	4094:4;4179:24;	4163:18;4166:15;
<b>\$196.5</b> (1)	4161:6;4163:9;	4258:15,16;4260:21	4201:22;4223:14,23	4245:16;4246:1
4231:17	4165:2,24;4172:12,	accurately (1) 4162:13	additional (17) 4125:5;4138:24,	adopting (2) 4158:19;4159:6
\$2.00 (15)	13;4173:25; 4181:23;4183:12,14;	4162:13 achieve (1)	4125:5;4138:24, 25;4139:10;	4158:19;4159:6 adoption (1)
4107:19,22;	4181:23;4183:12,14;	4091:15	4145:11;4157:19;	4166:9
4108:1,9,9,12;	4206:4,9,11;4232:1;	achieving (1)	4160:22;4178:12,25;	adopts (1)
4127:1;4130:21;	4251:14	4213:21	4181:25;4192:22;	4243:21
4131:13,17,19,20,21,	above (9)	acknowledge (1)	4194:2,3;4206:3;	adult (1)
21;4140:12	4066:22;4135:22;	4070:18	4213:25;4214:1;	4080:2
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4150:2 <b>\$3.00</b> (1)	4159:17;4193:17;	4083:14	address (8)	4075:23;4141:1
4140:19	4195:10;4217:15;	acquired (1)	4067:15;4075:1;	advantage (10)
\$3.50 (1)	4221:24	4183:4	4181:13;4188:15;	4112:10;4129:10;
4140:19	absence (2)	acquisition (3)	4197:19;4200:9;	4153:22;4181:1,22;
\$4.19 (1)	4117:3,5	4173:10;4183:22;	4214:22;4234:9	4221:5;4222:18;
4225:7	absolute (1)	4249:23	addressed (2)	4225:16,18;4239:19
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4224:18	Absolutely (2)	4112:13;4143:17;	adequate (6)	4202:12
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4237:15;4238:6	absorbed (1)	4217:17;4240:1;	4198:2,4;4220:14	4175:11,14,18;
<b>\$5.10</b> (1)	4231:19	4241:4,5	adjacent (1)	4176:19
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<b>\$5.16</b> (1)	4157:3;4168:9;	4090:5;4116:7,8	adjust (1)	4125:20;4178:17,
4228:1	4247:24	Action (2)	4230:17	17
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13	accepting (1) 4248:3	4154:10	4224:6 adjustment (1)	advocated (1) 4122:6
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\$8.34 (1)	accommodate (2)	4131:8;4133:16,	4082:20	affairs (1)
4224:14	4220:9;4251:14	20;4142:1;4155:18,	Administration (2)	4171:21
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4224:13 <b>\$9 (1)</b>	4229:23	actually (32)	Administrative (5)	4123:21;4178:13;
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\$9.00 (1)	4067:12	4077:23;4087:23;	4151:9,10;4247:10	affected (1)
4112:8	according (7)	4099:20;4100:16;	Administrator (6)	4092:21
T112.0	4078:7;4175:16;	4101:22;4103:1;	4066:14;4067:6;	affects (1)
1	4221:17;4228:12;	4105:23;4112:17;	4201:4;4259:22;	4153:18
	4230:17;4237:13;	4131:16;4135:22;	4260:4,21	affiliate (5)
//// (1)	4238:5	4140:19;4142:17;	Administrator's (1)	4120:6,8,19,20,22
4241:25	accordingly (1)	4143:13;4144:2;	4259:25	affirm (2)
/Gallo (1)	4194:10	4145:19;4156:10;	admissibility (1)	4078:16;4209:7
	1	1	1	<u> </u>

affirmatively (2)	4167:23;4168:21;	4187:12;4200:23;	4169:5;4231:12	apply (1)
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